



# CENTRAL HEALTH

STAYS IN FILE

### Our Vision

Central Texas is a model healthy community.

### Our Mission

By caring for those who need it most, Central Health improves the health of our community.

### Our Values

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## BOARD OF MANAGERS

### Meeting Agenda

Wednesday, July 25, 2018, 5:30 p.m.

Central Health Administrative Offices

1111 E. Cesar Chavez St.

Austin, Texas 78702

Board Room

### CITIZENS' COMMUNICATION

### CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the time the Board of Managers votes on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the following meetings of the Central Health Board of Managers:
  - a. June 27, 2018; and
  - b. July 10, 2018 Special Meeting.
- C2. Receive the June 2018 Investment Report and ratify Central Health Investments for June 2018.
- C3. Receive a report of the June 2018 financial statements for Central Health, as presented to the Budget and Finance Committee.
- C4. Receive a report of the June 2018 financial statements for the Community Care Collaborative, as presented to the Budget and Finance Committee.
- C5. Approve the establishment of a vendor pool for Geotechnical Engineering services in an amount not to exceed \$100,000, to be allocated as appropriate among the selected firms, and authorize Central Health's President and CEO to negotiate and enter into agreements on terms similar to, or more favorable than, those presented with ECS Southwest, Fugro N.V., and Terracon Consultants, as recommended by the Budget and Finance Committee.

- C6. Approve the establishment of a vendor pool for legal services and authorize Central Health's President and CEO to negotiate and enter into agreements on terms similar to, or more favorable than, those presented with Haynes and Boone, Locke Lord, Meyertons Hood Kivlin Kowert & Goetzel, and Winstead, as recommended by the Budget and Finance Committee.
- C7. Approve, and direct the Central Health appointees to the Community Care Collaborative ("CCC") Board of Directors to approve, an agreement between the Community Care Collaborative and Covenant Management Systems, L.P. d/b/a MediView for claims processing and third-party administrative services, in an amount not to exceed \$8,475,000, as recommended by the Budget and Finance Committee.

### **REGULAR AGENDA\***

**Presentations and reports:**

- 1. Receive and discuss a presentation on the Fiscal Year (FY) 2019 budget for Central Health.
- 2. Receive and discuss a presentation on short term and long term capital budget requirements for future health care delivery locations in Eastern Travis County and the Central Health Downtown Campus.<sup>1</sup>
- 3. Receive and discuss reports from Board committees: Budget and Finance Committee and Strategic Planning Committee.

**Items for consideration and possible action:**

- 4. Discuss and take appropriate action on the Fiscal Year (FY) 2019 Strategic Work Plan.

**Standing Items:**

- 5. Receive and discuss a report from the President & CEO on Central Health operations and current activities, including: (a) the current strategic plan and related measures or dashboards; (b) an assessment of systems and processes and prioritization of activities and initiatives; and (c) personnel matters.<sup>1</sup>
- 6. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>
- 7. Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc., including the effect of federal legislative and regulatory actions.<sup>1</sup>
- 8. Discuss and take appropriate action on Central Health owned property, including the Downtown Campus and other properties.<sup>1</sup>
- 9. Confirm the next regular Board meeting date, time, and location.

\*The Board of Managers may take items in an order that differs from the posted order.

Note 1, Possible closed executive session item.

The Board of Managers may consider any matter posted on the agenda in a closed session if there are issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.

Consecutive interpretation services from Spanish to English are available during Citizens Communication or when public comment is invited. Please notify the front desk upon arrival if services are needed.

Los servicios de interpretación consecutiva del español al inglés están disponibles para la comunicación de los ciudadanos o cuando se invita al público a hacer comentarios. Si necesita estos servicios, al llegar sírvase notificarle al personal de la recepción.

Came to hand and posted on a Bulletin Board in the Courthouse,  
Austin, Travis County, Texas on this the 20<sup>th</sup> day of

July 20 18.

Dana DeBeauvoir  
County Clerk, Travis County, Texas

By Ashley Miller Deputy

**ASHLEY MILLER**



**FILED AND RECORDED**

OFFICIAL PUBLIC RECORDS

*Dana DeBeauvoir*

Jul 20, 2018 01:42 PM 201881094

FEE: \$0.00

Dana DeBeauvoir, County Clerk

Travis County TEXAS



CENTRAL HEALTH

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**BOARD MEETING**

**July 25, 2018**

**AGENDA ITEM C1**

Approve minutes for the following meetings of the Central Health Board of Managers:

- a. June 27, 2018; and
- b. July 10, 2018 Special Meeting.

MINUTES OF MEETING – JUNE 27, 2018  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, June 27, 2018, a meeting of the Central Health Board of Managers convened in open session at 5:30 p.m. in the Board Room of the Central Health Administrative Offices located at 1111 E. Cesar Chavez Street, Austin, Texas 78702. Clerk for the meeting was Ms. Emily Farris.

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**Board of Managers present:** Chairperson Zamora, Vice Chairperson Greenberg, Treasurer Bell, Manager Jones, Manager Museitif, and Manager Oliver.

**CITIZENS' COMMUNICATION**

**Clerk's Notes:** At 5:31 p.m., Chairperson Zamora introduced two speakers for Citizens' Communication.

Ms. Barbara Scott – Colony Park Neighborhood Association  
Ms. Stephanie McDonald – Central Health

Manager Valadez arrived at 5:33 p.m.

**REGULAR AGENDA**

**1. Receive and discuss a presentation on the proposed Fiscal Year (FY) 2019 Budget for the Community Care Collaborative.**

**Clerk's Notes:** Discussion on this item began at 5:36 p.m. Ms. Sarah Cook, Director of IDS Strategic Planning, Dr. Mark Hernandez, Chief Medical Officer, and Mr. Jonathan Morgan, Interim Executive Director, all with the Community Care Collaborative, presented the CCC FY19 budget objectives, which include enhancement(s) in key areas such as system infrastructure, specialty care and continuum of care, and budget development assumptions. Ms. Cook reviewed the FY18 highlights and FY19 goals – focusing on IDS, redesigning coverage programs, improving the value of care provided, and optimizing the overall health of the CCC's patient population.

No action was taken on item 1.

**3. Receive and discuss a briefing regarding *Birch, et al. v. Travis County Healthcare District d/b/a Central Health and Mike Geeslin, Cause No. D-1-GN-17-005824* in the 345th District Court of Travis County.<sup>1</sup>**

**Clerk's Notes:** Discussion on this item began at 6:20 p.m. Chairperson Zamora announced that the Board was convening in executive session to discuss agenda items 3 and 4 under Section 551.071 of the Texas Government Code, Consultation with Attorney; item 4 under Section 551.072 of the Texas Government Code, Deliberation Regarding Real Property; and items 6 and 7 under Section 551.085 of the Texas Government Code, Deliberation of Governing Board of Certain Providers of Health Care Services.

The Board reconvened in open session at 9:11 p.m.

No action was taken on item 3.

**4. Discuss and take appropriate action on an agreement between Central Health and the 2033 Fund for the lease of real property located on the Central Health Downtown Campus, as recommended by the Central Health Downtown Campus Committee.<sup>1</sup>**

**Clerk's Notes:** No action was taken on item 4,

7. **Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc., including the effect of federal legislative and regulatory actions.<sup>1</sup>**

**Clerk's Notes:** No action was taken on item 7.

6. **Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>**

**Clerk's Notes:** No action was taken on item 6.

Manager Museitif left the meeting at 8:54 p.m.

### **CONSENT AGENDA**

- C1. **Approve the minutes of the following meetings of the Central Health Board of Managers:  
a. May 21, 2018 Special Meeting; and  
b. May 23, 2018.**
- C2. **Receive a report of the May 2018 financial statements for Central Health, as presented to the Budget and Finance Committee.**
- C3. **Receive a report of the May 2018 financial statements for the Community Care Collaborative, as presented to the Budget and Finance Committee.**
- C4. **Receive the May 2018 Investment Report and ratify Central Health Investments for May 2018.**
- C5. **Approve a contract between Central Health and Braun & Butler Construction for construction management services, in an amount not to exceed \$1,800,000, and authorize Central Health's President and CEO to negotiate and enter into a contract on terms similar to those presented or on terms more favorable to Central Health, as recommended by the Budget and Finance Committee.**

**Clerk's Notes:** Discussion on this item began at 9:11 p.m.

Manager Valadez moved that the Board approve Consent Agenda items C1 – C5.

Vice Chairperson Greenberg seconded the motion.

Chairperson Guadalupe Zamora	For
Vice Chairperson Sherri Greenberg	For
Treasurer Charles Bell	For
Secretary Abigail Aiken	Absent
Manager Katrina Daniel	Absent
Manager Shannon Jones	For
Manager Maram Museitif	Absent
Manager Julie Oliver	For
Manager Cynthia Valadez	For

2. **Receive and discuss reports from Board committees: Budget and Finance Committee, Strategic Planning Committee, and the Downtown Campus Committee.**

**Clerk's Notes:** Discussion on this item began at 9:12 p.m. Treasurer Bell reported on the matters discussed at the Budget and Finance Committee. Vice Chairperson Greenberg reported on the matters discussed at the Strategic Planning Committee meeting.

No action was taken on item 2.

- 5. Receive and discuss a report from the President & CEO on Central Health operations and current activities, including: (a) the current strategic plan and related measures or dashboards; (b) an assessment of systems and processes and prioritization of activities and initiatives; and (c) personnel matters.<sup>1</sup>**

**Clerk's Notes:** Discussion on this item began at 9:14 p.m. Mr. Mike Geeslin, President and CEO of Central Health, highlighted information contained within the monthly financial dashboard for May 2018.

No action was taken on item 5.

- 6. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>**

**Clerk's Notes:** Discussion on this item began at 9:15 p.m. Mr. Geeslin gave an update on renovation of the Rosewood Zaragosa clinic and resource center. Mr. Geeslin noted that surveys will be distributed throughout the community and among neighborhood groups to solicit feedback on the types of services to be made available in the space.

No action was taken on item 6.

- 9. Confirm the next regular Board meeting date, time, and location.**

**Clerk's Notes:** Discussion on this item began at 9:18 p.m. Chairperson Zamora announced that the next Central Health Board of Managers meeting is scheduled on Wednesday, July 25, 2018, at 5:30 p.m. at Central Health Administrative Offices, 1111 E. Cesar Chavez Street, Austin, Texas 78702.

Vice Chairperson Greenberg moved that the meeting adjourn. Manager Valadez seconded the motion.

Chairperson Guadalupe Zamora	For
Vice Chairperson Sherri Greenberg	For
Treasurer Charles Bell	For
Secretary Abigail Aiken	Absent
Manager Katrina Daniel	Absent
Manager Shannon Jones	For
Manager Maram Museitif	Absent
Manager Julie Oliver	For
Manager Cynthia Valadez	For

The meeting was adjourned at 9:18 p.m.

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Guadalupe Zamora, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Abigail Aiken, Secretary  
Central Health Board of Managers



MINUTES OF SPECIAL MEETING – JULY 10, 2018  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Tuesday, July 10, 2018, a special meeting of the Central Health Board of Managers convened in open session at 5:34 p.m. in the Board Room of the Central Health Administrative Offices located at 1111 E. Cesar Chavez Street, Austin, Texas 78702. Clerk for the meeting was Ms. Emily Farris.

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**Board of Managers present:** Chairperson Zamora, Secretary Aiken, Manager Daniel, Manager Jones, and Manager Valadez

**AGENDA**

**1. Discuss and take appropriate action on an agreement between Central Health and The 2033 LP for the lease of real property located on the Central Health Downtown Campus.<sup>1</sup>**

**Clerk's Notes:** Discussion on this item began at 5:34 p.m. Mr. Steven Lamp, Vice President of Real Estate & Facilities presented the basic terms of the ground lease agreement to be entered into with The 2033 LP, including the lease duration, amount of rent to be paid to Central Health, use restrictions, and remedies in the event of default. Mr. Lamp gave an estimate of the revenue the ground lease may generate for Central Health's mission.

At 6:11 p.m., Chairperson Zamora announced that the Board was convening in executive session to discuss agenda item 1 under Section 551.071 of the Texas Government Code, Consultation with Attorney and Section 551.072 of the Texas Government Code, Deliberation Regarding Real Property.

The Board reconvened in open session at 6:22 p.m.

Manager Daniel moved that the Board approve the execution of the ground lease agreement between Central Health and The 2033 LP. Manager Valadez seconded the motion.

Chairperson Guadalupe Zamora	For
Vice Chairperson Sherri Greenberg	Absent
Treasurer Charles Bell	Absent
Secretary Abigail Aiken	Abstain
Manager Katrina Daniel	For
Manager Shannon Jones	Abstain
Manager Maram Museitif	Absent
Manager Julie Oliver	Absent
Manager Cynthia Valadez	For

**2. Confirm the next regular Board meeting date, time, and location.**

**Clerk's Notes:** Discussion on this item began at 6.23 p.m. Chairperson Zamora announced that the next Central Health Board of Managers meeting is scheduled for Wednesday, July 25, 2018, at 5:30 p.m. at Central Health Administrative Offices, 1111 E. Cesar Chavez Street, Austin, Texas 78702.

Manager Valadez moved that the meeting adjourn. Manager Jones seconded the motion.

Chairperson Guadalupe Zamora	For
Vice Chairperson Sherri Greenberg	Absent
Treasurer Charles Bell	Absent
Secretary Abigail Aiken	For
Manager Katrina Daniel	For
Manager Shannon Jones	For

Manager Maram Museitif  
Manager Julie Oliver  
Manager Cynthia Valadez

Absent  
Absent  
For

The meeting was adjourned at 6:24 p.m.

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Guadalupe Zamora, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Abigail Aiken, Secretary  
Central Health Board of Managers



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## **BOARD MEETING**

**July 25, 2018**

## **AGENDA ITEM C2**

Receive the June 2018 Investment Report and ratify Central Health Investments for June 2018.

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$1,150,000.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 4 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: July 25, 2018

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CHAIR, BOARD OF MANAGERS

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VICE CHAIR, BOARD OF MANAGERS

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MANAGER

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MANAGER

**ATTACHMENT A**

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 6/8/2018  
\_\_\_\_\_  
TIME: 10:30  
\_\_\_\_\_

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texas Daily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$232,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DATE	N/A	YIELD	1.7900%
PRINCIPAL:	\$232,000.00	PURCHASED THRU:	Texas Daily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$232,000.00	CUSIP #:	N/A
TRADE DATE:	6/8/2018	SETTLEMENT DATE:	6/8/2018

AUTHORIZED BY:   
\_\_\_\_\_  
CASH/INVESTMENT MANAGER

# ATTACHMENT A

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 6/4/2018

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$66,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	YIELD:	1.7815%
PRINCIPAL:	\$66,000.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$66,000.00	CUSIP #:	N/A
TRADE DATE:	6/4/2018	SETTLEMENT DATE:	6/4/2018

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 6/1/2018  
\_\_\_\_\_

TIME: 10:30  
\_\_\_\_\_

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texas Daily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$812,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DATE	N/A	YIELD	1.8100%
PRINCIPAL:	\$812,000.00	PURCHASED THRU:	Texas Daily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$812,000.00	CUSIP #:	N/A
TRADE DATE:	6/1/2018	SETTLEMENT DATE:	6/1/2018

AUTHORIZED BY:

  
\_\_\_\_\_  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 6/1/2018  
\_\_\_\_\_

TIME: 10:30  
\_\_\_\_\_

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texas Daily	FUND NAME:	CENTRAL HEALTH
_____	_____	_____	_____
PAR VALUE:	\$40,000.00	SAFEKEEPING NO:	N/A
_____	_____	_____	_____
CPN/DISC RATE	N/A	PRICE:	100%
_____	_____	_____	_____
MATURITY DATE	N/A	YIELD	1.8100%
_____	_____	_____	_____
PRINCIPAL:	\$40,000.00	PURCHASED THRU:	Texas Daily
_____	_____	_____	_____
ACCRUED INT:	N/A	BROKER:	N/A
_____	_____	_____	_____
TOTAL DUE:	\$40,000.00	CUSIP #:	N/A
_____	_____	_____	_____
TRADE DATE:	6/1/2018	SETTLEMENT DATE:	6/1/2018
_____	_____	_____	_____

AUTHORIZED BY:   
\_\_\_\_\_  
CASH/INVESTMENT MANAGER



CENTRAL HEALTH MONTHLY INVESTMENT REPORT  
 PORTFOLIO STATISTICS

DATE: June 30, 2018

By Fund Type

Operating	\$	107,541,214.33	100.00%
Debt Service		-	0.00%
Bond Proceeds		-	0.00%
Other		-	0.00%
Total Portfolio	\$	<u>107,541,214.33</u>	<u>100.00%</u>

By Security Type

Operating-

TexasDAILY	\$	18,462,982.48	17.17%
TexPool	\$	6,819,330.36	6.34%
TexSTAR	\$	18,792,421.57	17.47%
TexasTERM CP		5,000,000.00	4.65%
Non-Int Bearing Bank Account		1,500,000.00	1.39%
Certificates of Deposit		-	0.00%
Treasury Securities		-	0.00%
Government Agencies		28,998,500.00	26.97%
Commercial Paper		14,835,050.55	13.79%
Municipal Bonds		13,132,929.37	12.21%
Total	\$	<u>107,541,214.33</u>	<u>100.00%</u>

Debt Service-

TexPool		0.00	#DIV/0!
Total	\$	<u>-</u>	<u>#DIV/0!</u>

Bond Proceeds-

TexPool	\$	-	#DIV/0!
Total	\$	<u>-</u>	<u>#DIV/0!</u>

Compared to Policy Limits

		Actual %	Guidelines
TexasDAILY	18,462,982.48	17.41%	30.00%
TexPool	6,819,330.36	6.43%	50.00%
TexSTAR	18,792,421.57	17.72%	30.00%
TexasTERM CP	5,000,000.00	4.72%	30.00%
Total LGIPS	\$ 49,074,734.41	46.28%	60.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	28,998,500.00	27.35%	75.00%
Commercial Paper	14,835,050.55	13.99%	20.00%
Municipal Bonds	13,132,929.37	12.38%	20.00%
	\$ <u>106,041,214.33</u>	<u>100.00%</u>	

Commercial Paper by Entity as a Percentage of Portfolio

Toyota CP 9/12/18	\$ 4,940,533.33	4.59%	5.00%
ING CP 8/6/18	\$ 6,931,018.89	6.44%	5.00%
NATIXIS CP 11/21/18	\$ 2,963,498.33	2.76%	5.00%
	<u>\$ 14,835,050.55</u>	<u>13.79%</u>	<u>20.00%</u>

Municipal Bonds by Entity as a Percentage of Portfolio

Florida State Board of Education Rev Bond	\$ 1,056,483.25	0.98%	5.00%
NY State Dormitory Rev Bond	\$ 1,136,145.67	1.06%	5.00%
City of Cedar Park, TX	\$ 2,478,324.96	2.30%	5.00%
NYC GO Bonds	\$ 4,057,631.11	3.77%	5.00%
Georgia Power Muni Rev Bond	\$ 1,355,899.88	1.26%	5.00%
TX A&M Univ Rev Bond	\$ 3,048,444.50	2.83%	5.00%
	<u>\$ 13,132,929.37</u>	<u>12.21%</u>	<u>20.00%</u>

Investment Revenue & Accrued Interest

June-18

Fiscal YTD

Interest/Dividends-

TexasDAILY	\$ 30,867.01	\$ 333,535.03
TexPool	13,134.38	\$ 226,704.99
TexSTAR	28,946.11	\$ 244,921.43
TexasTERM CP	0.00	\$ -
Certificates of Deposit	0.00	\$ -
Treasury Securities	0.00	\$ -
Government Agencies	0.00	\$ 232,650.00
Commercial Paper	0.00	\$ -
Municipal Bonds	40,000.00	\$ 231,249.15
	<u>\$ 112,947.50</u>	<u>\$ 1,269,060.60</u>

Discounts, Premiums, & Accrued Interest

TexasTERM CP	\$ 8,219.18	\$ 41,369.86
-less previous accruals	0.00	\$ -
Certificates of Deposit	0.00	\$ -
-less previous accruals	0.00	\$ -
Treasury Securities	0.00	\$ -
-less previous accruals	0.00	\$ -
Government Agencies	39,849.42	\$ 250,899.46
-less previous accruals	0.00	\$ (194,016.39)
Commercial Paper	25,483.34	\$ 102,075.01
-less previous accruals	0.00	\$ -
Municipal Bonds	18,391.51	\$ 193,927.50
-less previous accruals	(41,703.22)	\$ (268,065.78)
	<u>\$ 50,240.23</u>	<u>\$ 126,189.66</u>

Total Investment Revenue & Accrued Interest

	<u>\$ 163,187.73</u>	<u>\$ 1,395,250.26</u>
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**BOARD MEETING**

**July 25, 2018**

**AGENDA ITEM C3**

Receive a report of the June 2018 financial statements for Central Health, as presented to the Budget and Finance Committee.



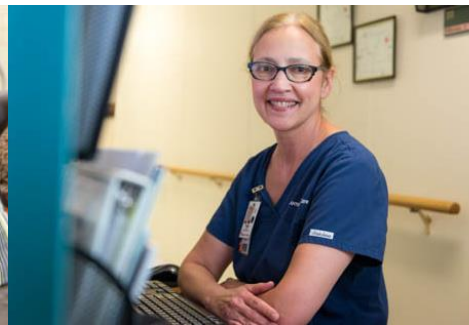
CENTRAL HEALTH

# Central Health

## Financial Statement Presentation

### FY 2018 – as of June 30, 2018

Central Health Budget and Finance Committee  
July 17, 2018  
Lisa Owens, VP of Financial Operations





# June 2018 Financial Highlights

- Through the first nine months of fiscal year 2018.
- Sent Intergovernmental Transfer of \$13.8 million, related to Uncompensated Care, in June.
- Paid CCC for Member Payment, \$15.0 million.
- Year-to-date, collected net property tax revenue of \$181.0 million (99.5% of fiscal 2018 budget).
- Collected 98.58% of the adjusted tax levy.



**Balance Sheet**  
**As of June 30, 2018**  
*(Page 1 of 2, Assets)*

	<u>FY 2018</u>	<u>FY 2017</u>
<b>Assets</b>		
Current Assets		
Cash and cash equivalents	1,600,789	2,600,959
Short-term investments	99,495,398	123,814,993
Ad valorem taxes receivable	1,542,599	1,170,108
Other receivables	11,455,568	4,667,218
Prepaid expenses	611,901	41,672
Total Current Assets	114,706,255	132,294,950
Noncurrent or restricted cash and investments		
Restricted for capital acquisition	6,429,810	7,049,098
Sendero paid-in-capital	61,000,000	35,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	17,083,000	17,083,000
Total Noncurrent or restricted cash and investments	88,512,810	63,132,098
Capital Assets		
Land	11,770,184	11,770,184
Buildings and improvements	132,393,816	132,398,348
Equipment and furniture	8,909,710	10,302,221
Construction in progress	2,585,884	2,003,347
Less accumulated depreciation	(39,296,472)	(36,225,203)
Total Capital Assets	116,363,122	120,248,897
<b>Total Assets</b>	319,582,187	315,675,945



**Balance Sheet**  
**As of June 30, 2018**  
*(Page 2 of 2, Liabilities and Net Assets)*

	<u>FY 2018</u>	<u>FY 2017</u>
<b>Liabilities</b>		
Current Liabilities		
Accounts payable	1,869,890	20,857,625
Salaries and benefits payable	487,919	664,269
Other Payables	7,063,190	3,780,177
Debt service payable, short-term	1,149,732	1,128,798
Capital Lease Obligation, Short-Term	90,703	86,375
Deferred tax revenue	1,508,270	1,423,075
Other deferred revenue	-	3,174,900
Total Current Liabilities	<u>12,169,704</u>	<u>31,115,219</u>
Noncurrent Liabilities		
Debt service payable, long-term	8,350,000	9,380,000
Capital Lease Obligation, Long-Term	129,120	213,053
Total Noncurrent Liabilities	<u>8,479,120</u>	<u>9,593,053</u>
Total Liabilities	<u>20,648,824</u>	<u>40,708,272</u>
<b>Net Assets</b>		
Unrestricted	182,570,242	154,718,776
Investment in Capital Assets	116,363,121	120,248,897
Total Net Assets	<u>298,933,363</u>	<u>274,967,673</u>
<b>Liabilities and Net Assets</b>	<u><u>319,582,187</u></u>	<u><u>315,675,945</u></u>



## Sources and Uses Report

### Fiscal Year-to-Date through June 30, 2018

*(Excludes Depreciation Expense)*

	This Month	Fiscal Year-To-Date	Fiscal Year Budget	Percent of Budget Used	Prior Year-To-Date
<b>Sources</b>					
Property Tax Revenue	257,599	181,009,348	181,839,054	99.5%	169,342,278
Lease Revenue	857,841	8,170,568	10,303,467	79.3%	25,549,705
Other Revenue	213,741	1,492,001	400,000	373.0%	709,221
Tobacco Settlement Revenue	-	3,426,346	1,800,000	190.4%	3,510,614
Contingency Reserve (Appropriated) <sup>(1)</sup>	-	51,560,311	43,482,960	118.6%	51,876,745
<b>Total Sources</b>	<b>1,329,181</b>	<b>245,658,574</b>	<b>237,825,481</b>	<b>103.3%</b>	<b>250,988,563</b>
<b>Uses of Funds</b>					
<b>Total Healthcare Delivery</b>	<b>30,211,924</b>	<b>144,462,120</b>	<b>227,029,206</b>	<b>63.63%</b>	<b>144,717,330</b>
<b>Administrative Program</b>					
Salaries and benefits	292,973	2,658,469	4,413,183	60.24%	2,845,625
Legal Fees	77,796	603,723	926,200	65.18%	731,093
Consulting Fees	21,700	727,225	1,208,800	60.16%	152,175
Other Purchased Goods and Services	179,393	1,315,427	2,595,333	50.68%	1,223,870
<b>Total Administrative Program</b>	<b>571,862</b>	<b>5,304,844</b>	<b>9,143,516</b>	<b>58.02%</b>	<b>4,952,763</b>
Tax Collection Expenses	2,151	1,532,815	1,652,760	92.74%	1,443,009
<b>Total Uses</b>	<b>30,785,937</b>	<b>151,299,779</b>	<b>237,825,481</b>	<b>63.62%</b>	<b>151,113,102</b>
<b>Excess Sources Over (Under) Uses</b>	<b>(29,456,756)</b>	<b>94,358,795</b>	-		<b>99,875,461</b>

(1) Emergency reserve (not included within the Contingency Reserve) is \$29,895,000 at fiscal year-end 2017.





## Healthcare Delivery Expense Fiscal Year-to-Date through June 30, 2018 (Excludes Depreciation Expense)

	This Month	Fiscal Year-To-Date	Fiscal Year Budget	Percent of Budget Used	Prior Year-To-Date
<b>Intergovernmental Transfers (IGTs) <sup>(1)</sup></b>	<b>13,889,203</b>	<b>112,623,259</b>	<b>142,920,000</b>	<b>78.8%</b>	<b>103,815,820</b>
<b>Provider Costs</b>					
Primary Care	11,463	538,985	1,731,800	31.1%	438,750
DSRIP Project Expense	-	585,985	-	0.0%	901,816
Charity Care <sup>(5)</sup>	-	1,062,933	4,251,733	25.0%	3,188,800
New Healthcare Initiatives <sup>(4)</sup>	-	-	500,000	0.0%	-
Member Payment to CCC <sup>(2)</sup>	15,000,000	15,000,000	29,245,166	51.3%	20,000,000
Medical Administration	-	462,956	666,657	69.4%	462,956
<b>Subtotal Provider Costs</b>	<b>15,011,463</b>	<b>17,650,859</b>	<b>36,395,356</b>	<b>48.50%</b>	<b>24,992,322</b>
<b>Service Expansion Funds <sup>(3)</sup></b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>	<b>0.00%</b>	<b>-</b>
<b>Total IGTs and Provider Costs</b>	<b>28,900,666</b>	<b>130,274,118</b>	<b>181,315,356</b>	<b>71.8%</b>	<b>128,808,142</b>
<b>Healthcare Delivery Operating Costs</b>					
Salaries and benefits	307,936	2,547,724	3,897,517	65.4%	2,475,013
Consulting Services	24,636	18,097	389,000	4.65%	126,382
Legal Fees	15,279	41,162	31,200	131.9%	37,223
Other Services and Purchased Goods	175,077	1,358,370	3,894,185	34.9%	1,262,772
<b>Subtotal HCD Operating Costs</b>	<b>522,928</b>	<b>3,965,353</b>	<b>8,211,902</b>	<b>48.29%</b>	<b>3,901,390</b>
<b>Other Costs</b>					
UMCB Campus Redevelopment	580,964	1,685,615	4,360,644	38.7%	780,741
ACA Enrollment and Subsidy	177,433	1,838,382	2,700,000	68.1%	1,072,755
Debt Service	29,933	1,280,730	1,372,795	93.3%	1,274,302
<b>Subtotal Other Costs</b>	<b>788,330</b>	<b>4,804,727</b>	<b>8,433,439</b>	<b>56.97%</b>	<b>3,127,798</b>
<b>Reserves, Appropriated Uses and Transfers</b>	<b>-</b>	<b>5,417,922</b>	<b>29,068,509</b>	<b>18.64%</b>	<b>8,880,000</b>
<b>Total Healthcare Delivery</b>	<b>30,211,924</b>	<b>144,462,120</b>	<b>227,029,206</b>	<b>63.63%</b>	<b>144,717,330</b>

<sup>(1)</sup> Budget includes allocated portion of the contingency reserve appropriation, for IGT timing differences.

<sup>(2)</sup> Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

<sup>(3)</sup> In February 2018, the Board of Managers appropriated \$200K to the CCC.

<sup>(4)</sup> In March 2018 the Board of Mangers appropriated \$400K to potential Pay for Success project to support Permanent Supportive Housing.

<sup>(5)</sup> Seton.



## Recap of FY18 IGT Payments Actuals Through June 30, 2018

<i>\$ in millions</i>	<b>This Month</b>	<b>Fiscal Year-To-Date</b>	<b>Fiscal Year Budget</b>	<b>Under (Over) Budget</b>
Private UC	-	16.0	24.0	8.0
UMCB UC	-	12.7	25.0	12.3
DSH	13.9	33.9	35.0	1.1
DSRIP - CCC	-	24.4	29.3	4.9
DSRIP - UMCB, Dell Children's	-	25.4	29.0	3.6
DSRIP - St. David's	-	0.2	0.6	0.4
<b>Total</b>	<b>13.9</b>	<b>112.6</b>	<b>142.9</b>	<b>30.3</b>



# Questions? Comments?



### **Balance Sheet (Assets) – Slide 3**

#### **Current Assets**

Cash and Cash Equivalents – \$1.6 million

Short-term Investments – Short-term investments were \$99.5 million at month-end, which is net of restricted investments of \$6.4 million for capital acquisitions.

Ad Valorem Taxes Receivable – \$1.5 million balance is composed of the 2017 tax levy of \$2.9 million, delinquent prior years' taxes of \$2.2 million, and tax distributions in transit from the Travis County Tax Office of \$80 thousand, partially offset by estimated allowances for doubtful collections and adjustments of \$3.7 million.

Other Receivables – Other receivables total \$11.4 million and consists of intercompany balances of \$11.2 million, and interest receivable of \$238K.

Prepaid Expenses – \$611K balance composed of \$600K prepaid accounts payables and appraisal and collection fees, and \$11K in deposits.

**Total Current Assets – \$114.7 million**

#### **Noncurrent Assets**

Investments Restricted for Capital Acquisition – \$6.4 million in short-term securities restricted for capital acquisition.

Sendero Paid-in Capital – \$61.0 million

Working Capital Advance to CommUnityCare – \$4.0 million (unchanged)

Sendero Surplus Debenture – \$17.1 million (unchanged)

Capital Assets – \$116.4 million, net of accumulated depreciation.

**Total Assets – \$319.5 million**



## **Balance Sheet (Liabilities and Net Assets) – Slide 4**

### **Current Liabilities**

Accounts Payable – Major components of the \$1.8 million balance are:

- \$1.7 million in vendor invoices at month-end, and
- \$109K in estimated healthcare delivery costs for services incurred but not yet billed or paid.

Salaries and Benefits Payable – \$487K balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued leave balances and various fringe benefit amounts withheld and not yet disbursed.

Other Payables – \$7.0 million in other payables is comprised of the amount due to Seton for Charity Care and the distribution of the tobacco settlement proceeds.

Debt Service Payable, Short-Term – \$1.1 million balance is comprised of \$119K is accrued interest and \$1.0 million is Certificates of Obligation Payable.

Capital Lease Obligation, Short-Term – \$90K related to medical equipment leased at Southeast Health and Wellness Center.

Deferred Tax Revenue – \$1.5 million for the uncollected portion of the 2017 tax levy.

### **Total Current Liabilities – \$12.1 million**

### **Noncurrent Liabilities**

Debt Service Payable, Long-Term – \$8.3 million balance of the \$16 million in Series 2011 Certificates of Obligation, reduced by eight principal payments made to date. This debt was issued for the North Central clinic and the Southeast Health and Wellness Center.

Capital Lease Obligation, Long-Term – \$129K related to medical equipment leased at Southeast Health and Wellness Center.

### **Total Noncurrent Liabilities – \$8.4 million**

### **Total Liabilities – \$20.7 million**



### **Net Assets**

Unrestricted Net Assets – \$182.5 million

Investment in Capital Assets – \$116.4 million

**Total Net Assets – \$298.9 million**

**Total Liabilities and Net Assets – \$319.5 million**

### **Sources and Uses Report – Slide 5**

June financials → Nine months, 75.0% of the fiscal year

#### **Sources**

Property Tax Revenue – Net property tax revenue for the month of June was \$258K. Net revenue includes \$301K current month's collections, less \$43K in adjustments for prior year delinquent taxes. Current year's collections were 99.5 % of the fiscal 2018 budget.

Lease Revenue – \$858K recorded for Seton lease payment and UT ground lease.

Other Revenue – \$214K interest income on investments.

#### **Uses of Funds**

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$30.2 million for the month.

Administration Program – \$571K in expense for the month, which includes:

- Personnel costs – \$293K
- Legal fees – \$78K
- Consulting services – \$21K
- Other general and administrative – \$179K

Tax Collection Expenses – \$2K

**Excess Sources Over (Under) Uses** – Net assets decreased by \$29.4K in June. Year-to-date, net assets have increased by \$94.3 million.



**Healthcare Delivery Expense – Slide 6**

Provider Costs – Healthcare delivery providers' expense for June totaled \$15.0 million, which includes:

- Primary care – \$11K
- Member Payment to CCC - \$15.0 million

Healthcare Delivery Operating Cost – \$523K in expenses for the month and includes:

- Personnel costs – \$308K
- Consulting services – \$25K
- Legal fees – \$15K
- Other services and purchased goods – \$175K

Other Costs – \$788K in expense for the month, which includes:

- UMCB Campus Redevelopment – \$580K
- ACA Enrollment and Subsidy – \$177K
- Debt Service – \$29K

**Total Healthcare Delivery for the month of June was \$30.2 million.**



CENTRAL HEALTH

**Our Vision**

Central Texas is a model healthy community.

**Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

**Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## BOARD MEETING

**July 25, 2018**

## AGENDA ITEM C4

Receive a report of the June 2018 financial statements for the Community Care Collaborative, as presented to the Budget and Finance Committee.



# Community Care Collaborative

## Financial Statement Presentation

### FY 2018 – as of June 30, 2018

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**Central Health Board of Managers**  
**Budget and Finance Committee**  
**July 17, 2018**

**Lisa Owens, VP of Financial Operations**



a partnership of Central Health and Seton Healthcare Family

# General

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- Financial Statements
  - Balance Sheet
  - Sources and Uses Report, Budget vs. Actual
  - Healthcare Delivery Summary
- Nine months of information, October – June

# Balance Sheet

As of June 30, 2018



	<b>FY 2018</b>	<b>FY 2017</b>
<b>Assets:</b>		
Cash and Cash Equivalents <sup>(1)</sup>	\$ 51,121,410	\$ 41,164,295
Other Receivables	310,772	20,082,311
Prepaid and Other	432,133	234,278
<b>Total Assets</b>	<b>\$ 51,864,315</b>	<b>\$ 61,480,884</b>
<b>Liabilities and Net Assets:</b>		
AP and Accrued Liabilities	\$ 28,385,449	\$ 47,354,637
Deferred Revenue	2,801,052	2,801,052
Other Liabilities	178,329	228,314
Accrued Payroll	429,495	311,829
<b>Total Liabilities</b>	<b>\$ 31,794,325</b>	<b>\$ 50,695,832</b>
Net Assets <sup>(1)</sup>	20,069,990	10,785,052
<b>Total Liabilities and Net Assets</b>	<b>\$ 51,864,315</b>	<b>\$ 61,480,884</b>

<sup>(1)</sup> Includes \$5M Emergency Reserve Balance

# Sources and Uses Report, Budget vs Actual

## Fiscal Year-to-Date through June 30, 2018



		<b>Approved Budget</b>	<b>YTD Actual</b>	<b>YTD % of Budget</b>	<b>Prior YTD Actual</b>
Sources of Funds	DSRIP Revenue	\$ 58,000,000	\$ 56,542,764	97%	\$ 56,739,332
	Member Payment - Seton <sup>(1)</sup>	58,800,000	30,000,000	51%	-
	Member Payment - Central Health <sup>(1)</sup>	29,245,166	15,000,000	51%	20,000,000
	Operations Contingency Carryforward	9,883,321	13,065,346	132%	26,316,998
	Other Sources	100,000	167,265	167%	173,164
	<b>Total Sources of Funds</b>	<b>\$ 156,028,487</b>	<b>\$ 114,775,375</b>	<b>74%</b>	<b>\$ 103,229,494</b>
Uses - Programs	Healthcare Delivery	103,132,675	63,998,295	62%	52,538,145
	UT Services Agreement	35,000,000	35,000,000	100%	35,000,000
	DSRIP Project Costs	17,895,812	707,089	4%	9,906,299
	<b>Total Uses</b>	<b>\$ 156,028,487</b>	<b>\$ 99,705,384</b>	<b>64%</b>	<b>\$ 97,444,444</b>
<b>Sources Over (Under) Uses</b>		<b>\$ -</b>	<b>\$ 15,069,991</b>		<b>\$ 5,785,050</b>

<sup>(1)</sup> Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

# Healthcare Delivery Costs - Summary

## Fiscal Year-to-Date through June 30, 2018



	Approved Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
Healthcare Delivery Services				
Primary Care	\$ 52,186,817	\$ 37,140,799	71%	32,988,597
Specialty Care	13,475,915	5,959,510	44%	2,420,491
Specialty Behavioral Health	8,833,856	6,930,894	78%	6,121,500
Specialty Dental Care	629,711	301,239	48%	334,203
Post-Acute Care	2,400,000	1,506,694	63%	1,379,670
Pharmacy	6,350,000	3,578,939	56%	2,849,464
Medical Management	2,111,102	1,831,184	87%	1,130,427
Urgent and Convenient Care	600,000	102,319	17%	145,967
Healthcare Delivery Operations <sup>(1)</sup>	12,931,378	6,646,717	51%	5,167,825
Contingency Reserve	3,613,896	-	0%	-
<b>Total Healthcare Delivery Operations</b>	<b>\$ 103,132,675</b>	<b>\$ 63,998,295</b>	<b>62%</b>	<b>\$ 52,538,145</b>

<sup>(1)</sup> Additional detail provided

# Healthcare Delivery Costs – Primary Care

## Fiscal Year-to-Date through June 30, 2018



	<u>Approved Budget</u>	<u>YTD Actual</u>	<u>YTD % of Budget</u>	<u>Prior YTD Actual</u>
<b>Primary Care</b>				
CommUnityCare	\$ 41,850,000	\$ 30,906,700	74%	\$ 26,716,673
El Buen Samaritano	2,350,000	1,664,675	71%	1,660,067
Lone Star Circle of Care	4,364,995	2,552,424	58%	2,363,191
Peoples Community Clinic	2,500,000	1,369,511	55%	1,641,944
Volunteer Clinic <sup>(1)</sup>	100,000	117,596	118%	84,311
UT School of Nursing	100,000	3,263	3%	0
Prevention and Wellness	225,000	4,015	2%	0
City of Austin EMS	696,822	522,617	75%	522,411
	<u>\$ 52,186,817</u>	<u>\$ 37,140,799</u>	<u>71%</u>	<u>\$ 32,988,597</u>

<sup>(1)</sup> Contract was amended by \$100,000 in May 2018.

# HCD Providers Expenditures – Specialty Care Detail

## Fiscal Year-to-Date through June 30, 2018



	Approved Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
<b>Specialty Care</b>				
Consultation and Referral Platform	\$ 700,000	\$ -	0%	\$ -
Consultation Services	250,000	18,844	8%	-
Cardiology	150,000	40,657	27%	3,000
CommUnityCare Specialty	2,000,000	1,845,511	92%	190,138
Dermatology	100,000	-	0%	-
Ear, Nose and Throat	400,000	190,125	48%	-
Gastroenterology	800,000	560,049	70%	183,688
Gynecology IPU	1,500,000	385,994	26%	-
Oncology Services	2,500,000	412,170	16%	485,435
Ophthalmology	950,915	1,110,435	117%	523,290
Orthopedics	2,000,000	652,225	33%	534,761
Orthotics and Prosthetics	200,000	76,319	38%	126,890
Other Providers	30,000	3,336	11%	4,428
Palliative Care	100,000	-	0%	-
Physical Medicine and Rehabilitation	75,000	-	0%	-
Remote Patient Monitoring	200,000	-	0%	-
Rheumatology	90,000	-	0%	-
Seton Healthcare Family Specialty	300,000	174,290	58%	13,182
Urology	450,000	112,500	25%	108,179
Project Access	330,000	247,500	75%	247,500
Ancillary Services	350,000	129,555	37%	-
	<b>\$ 13,475,915</b>	<b>\$ 5,959,510</b>	<b>44%</b>	<b>\$ 2,420,491</b>

# HCD Operations Expenditures

## Fiscal Year-to-Date through June 30, 2018



	<b>Approved Budget</b>	<b>YTD Actual</b>	<b>YTD % of Budget</b>	<b>Prior YTD Actual</b>
Healthcare Delivery Operations				
Eligibility and Enrollment	1,478,005	674,051	46%	-
Quality, Assessment and Performance	1,995,199	827,883	41%	489,958
Project Management Office	1,463,784	758,517	52%	-
Operations Department	3,497,608	1,615,630	46%	1,945,460
Health Information Technology	3,236,029	1,726,570	53%	1,506,758
Administration	1,260,753	1,044,067	83%	1,225,649
<b>Total Healthcare Delivery Operations</b>	<b>\$ 12,931,378</b>	<b>\$ 6,646,717</b>	<b>51%</b>	<b>\$ 5,167,825</b>



# Thank You

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## **Balance Sheet**

### **Current Assets**

Cash and Cash Equivalents – \$51.1 million

Other Receivables – \$311K

Prepaid and Other – \$432K

**Total Assets – \$51.9 million**

### **Liabilities**

Accounts Payable and Accrued Liabilities – \$28.4 million, which includes:

- \$21.2 million estimated IBNR to providers
- \$1.1 million non-provider accruals
- \$5.4 million to Central Health

Deferred Revenue – \$2.8 million deferred revenue related to DSRIP projects

Other Liabilities – \$178K; includes leasehold improvement allowance liability of \$154K

Payroll Liabilities – \$429K; includes PTO liability

**Total Liabilities – \$31.8 million**

### **Net Assets**

Emergency Reserve – \$5.0 million

Unrestricted Net Assets – \$15.1 million

**Total Net Assets – \$20.1 million**

**Total Liabilities and Net Assets – \$51.9 million**



**Sources and Uses Report**

June financials → nine months, 75% of the fiscal year

**Sources of Funds, Year-to-Date**

DSRIP Revenue - \$56.5M for DY6 DSRIP Projects

Member Payments - \$45M for Central Health and Seton Member Payments; in June CCC received a \$20M Member Payment from Seton and a \$15M Member Payment from CH.

Operations Contingency Carryforward - \$13M from FY2017 (does not include \$5M in emergency reserves)

Other Sources – \$167K for interest income

**Uses of Funds, Year-to-Date**

Operating Expenses

	<u>Approved Budget</u>	<u>YTD Actual</u>	<u>YTD % of Budget</u>	<u>Prior YTD Actual</u>
Healthcare Delivery Services				
Primary Care	\$ 52,186,817	\$ 37,140,799	71%	32,988,597
Specialty Care	13,475,915	5,959,510	44%	2,420,491
Specialty Behavioral Health	8,833,856	6,930,894	78%	6,121,500
Specialty Dental Care	629,711	301,239	48%	334,203
Post-Acute Care	2,400,000	1,506,694	63%	1,379,670
Pharmacy	6,350,000	3,578,939	56%	2,849,464
Medical Management	2,111,102	1,831,184	87%	1,130,427
Urgent and Convenient Care	600,000	102,319	17%	145,967
Healthcare Delivery Operations <sup>(1)</sup>	12,931,378	6,646,717	51%	5,167,825
Contingency Reserve	3,613,896	-	0%	-
<b>Total Healthcare Delivery Operations</b>	<b>\$ 103,132,675</b>	<b>\$ 63,998,295</b>	<b>62%</b>	<b>\$ 52,538,145</b>

UT Services Agreement - In June, the \$35M payment was made to University of Texas, per the affiliation agreement.

DSRIP Project Costs - \$707K in DSRIP project costs.

Change in Net Assets – Year-to-date change in net assets is an increase of \$1.2M.

\*BOARD PACKET\*



## CENTRAL HEALTH

### **Our Vision**

Central Texas is a model healthy community.

### **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

### **Our Values**

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## **BOARD MEETING**

**July 25, 2018**

## **AGENDA ITEM C5**

Approve the establishment of a vendor pool for Geotechnical Engineering services in an amount not to exceed \$100,000, to be allocated as appropriate among the selected firms, and authorize Central Health's President and CEO to negotiate and enter into agreements on terms similar to, or more favorable than, those presented with ECS Southwest, Fugro N.V., and Terracon Consultants, as recommended by the Budget and Finance Committee.



**MEMORANDUM**

To: Central Health Budget & Finance Committee  
From: Steven Lamp, Vice President – Real Estate & Facilities  
CC: Mike Geeslin, President and CEO  
Date: July 5, 2018  
Reference: Agenda Item # 2  
Discuss and take appropriate action to establish a vendor pool for geotechnical engineering services  
**ACTION ITEM**

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**Overview:**

During the remaining months of Fiscal Year 2018 and in Fiscal Year 2019, Central Health will be moving forward with plans to construct new health and wellness facilities at multiple locations throughout Travis County, including eastern Travis County, and may advance development on the Central Health Downtown Campus. Geotechnical site investigation and engineering services will be needed to support and advance new facility designs. Site investigations and subsequent laboratory analyses of collected samples inform building foundation type and design.

**Synopsis:**

Central Health completed a Request for Qualifications (RFQ – 1711-005) to solicit, evaluate, and select professional engineering firms to provide site investigation and geotechnical engineering services. The RFQ was advertised on BidSync, with direct outreach to several regional firms that had expressed interest in working with Central Health. The RFQ was additionally advertised on the Electronic State Bulletin and Central Health’s website. Six firms responded and three were selected for a pool.

An evaluation committee assessed:

- Firm Experience and Capabilities
- Project Team Structure
- Project Staffing
- Key Staff Experience
- Project Experience
- Quality Control / Quality Assurance Programs

Firms selected include ECS Southwest, Fugro and Terracon Consultants. All firms are required to make a good faith effort to include and engage HUB subconsultants and/or subcontractors in any work awarded. Geotechnical firms typically subcontract field investigations (test bore drilling and sampling) which provides good opportunity for HUB participation.

**Action Requested:**

Recommend that the Board of Managers authorize the President and CEO to execute agreements with the selected firms to establish a vendor pool for geotechnical engineering and subsurface investigation services.



**Fiscal Impact:**

Initial needs for smaller projects, such as several eastern Travis County projects, will be funded from the FY18 Real Estate budget. More significant project needs (e.g., Colony Park) will be included in the proposed FY19 capital projects budget. The projected total amount of funds allocated to the pool for both FY18 and FY19 is not expected to exceed \$100,000. Funding for major projects, including those on the Downtown Campus, will be included in FY19 estimate for capital project costs and may be funded via bonds or Certificates of Obligation, which will be submitted for Board approval.



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## **BOARD MEETING**

**July 25, 2018**

## **AGENDA ITEM C6**

Approve the establishment of a vendor pool for legal services and authorize Central Health's President and CEO to negotiate and enter into agreements on terms similar to, or more favorable than, those presented with Haynes and Boone, Locke Lord, Meyertons Hood Kivlin Kowert & Goetzel, and Winstead, as recommended by the Budget and Finance Committee.

**MEMORANDUM**

**To:** Central Health Budget & Finance Committee  
**From:** Mike Geeslin, President & CEO  
**CC:** Stephanie McDonald, Chief of Staff  
**Date:** July 17, 2018  
**Re:** Agenda item #3: Discuss and take appropriate action to establish a vendor pool for legal services.  
**ACTION ITEM**

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**Overview:**

If authorized by the Board of Managers, the President and CEO will enter into agreements with the law firms listed below to establish a vendor pool for legal services. The firms were selected using a competitive Request for Proposals process. Establishment of a vendor pool for legal services will create an efficient process for engaging outside legal counsel on an as needed basis. Engagements will be coordinated with the Purchasing Department and in house legal counsel.

**Synopsis:**

The complexity of Central Health’s operations often creates the need for specialized legal services. The selected firms have a variety of expertise, including healthcare, intellectual property, and real estate. The Request for Proposals generated interest from several firms that have not previously provided services to Central Health. Together with the continued engagement of firms with current contracts, a legal services pool will ensure the availability of qualified firms and help manage costs.

The RFP was advertised on BidSync, Central Health’s website, the Austin American Statesman, Ahora Si, and The Villager. BidSync directly contacted a total of 3,178 firms, including 165 Disadvantaged Business Enterprises, 517 Small Businesses, and 226 Women Owned Businesses. A good faith effort to recruit Historically Underutilized Businesses (HUB) was requested from proposers.

The evaluation team reviewed and ranked proposals based on these factors:

- 1) Legal Experience;
- 2) Proposed Attorney Qualifications;
- 3) Approach to Legal Services;
- 4) Pricing Methodology; and
- 5) Overall Merit of the Proposer’s Proposal.

The following firms were selected:

<b>Firm</b>	<b>Principal</b>
Haynes and Boone	Kenya S. Woodruff, Partner
Locke Lord	Jennifer L. Rangel, Partner
Meyertons Hood Kivlin Kowert & Goetzel	Dwayne K. Goetzel, Director and Shareholder
Winstead	Sarah Churchill Llamas, Shareholder



**Action Requested:**

Recommend that the Board of Managers authorize the President and CEO to enter into agreements with the selected law firms to establish a vendor pool for legal services.

**Fiscal Impact:**

The effective date of the proposed agreements will be October 1, 2018. The amount budgeted for legal services in the Fiscal Year 2019 budget for Central Health will be determined during the budget process, subject to approval by the Board of Managers. The budget for legal services will be determined based on anticipated business needs for Fiscal Year 2019.

**Fiscal Year 2018 Legal Services Budget**

	<b>Budgeted Amount</b>	<b>Year-to-Date (as of July 12, 2018)</b>
Executives/Board of Managers	\$900,000	\$466,583
Other (e.g. Real Estate, Operations Management, Finance, Human Resources)	\$557,400	\$282,785
Total	\$1,457,400	\$749,324



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## **BOARD MEETING**

**July 25, 2018**

## **AGENDA ITEM C7**

Approve, and direct the Central Health appointees to the Community Care Collaborative ("CCC") Board of Directors to approve, an agreement between the Community Care Collaborative and Covenant Management Systems, L.P. d/b/a MediView for claims processing and third-party administrative services, in an amount not to exceed \$8,475,000, as recommended by the Budget and Finance Committee.

## MEMORANDUM

**To:** Central Health Board of Managers  
Mike Geeslin, President & CEO, Central Health

**From:** Jonathan Morgan, Interim Executive Director and COO, Community Care Collaborative  
Jeff Knodel, CFO, Community Care Collaborative

**CC:** Larry Wallace, CAO, Central Health & Chairman, CCC Board of Directors

**Date:** July 12, 2018

**RE:** Item 5: CCC Administrative Services Agreement for Healthcare Claims Processing – **ACTION ITEM**

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### Overview:

In August 2017, following a competitive Request for Proposal (RFP) process, the CCC entered into an administrative services agreement with Seton Health Plan (“SHP”) for healthcare claims processing services through an affiliated organization, Automated Benefit Services (“ABS”). Due to ongoing concerns and limitations, claims processing was not fully implemented with ABS and the CCC began exploring alternative options in December 2017.

The CCC is currently processing approximately 75% of claims volume internally. While inefficient and unsustainable over the long-run, these manual processes have ensured timely payment to providers and continuity of services for our patients while the CCC evaluated options for a long-term solution. This memo requests Central Health Board Action to approve a longer term contract with a new vendor, MediView.

The CCC is seeking approval of an agreement with Covenant Management Systems, L.P. d/b/a MediView (“MediView”) for claims processing services beginning August 1, 2018. The initial term of the agreement runs through September 30, 2018 and allows the CCC and MediView to begin joint planning, configuration and testing processes immediately. Approval of this agreement enables the CCC to begin processing claims on the MediView platform as soon as September 1, 2018. The agreement also includes five one-year renewal options with fixed per-claim pricing for the first two renewal terms and a mutually agreed upon price inflator in subsequent years.

MediView has demonstrated their ability to fully configure and adjudicate claims for the MAP program through previous engagements with Central Health as a subcontractor through Sendero and Seton Health Plans. Additionally, MediView was a respondent to the 2017 RFP, and came in second in the procurement process. Due to the previously mentioned ABS limitations, the CCC began to evaluate other options with MediView to develop competitive and sustainable financial terms for the CCC. MediView’s previous experience processing claims for the MAP program allows for a faster-than-typical system configuration and start date. This engagement supports CCC initiatives—(1) of adding Sliding Fee Scale to electronic claims adjudication and (2) developing the capability of processing Seton Healthcare Family claims for MAP and Charity Care services for our analytical and planning purposes.

The CCC is working through processing remaining claims with SHP and ABS that will likely continue for up to six months. While the CCC will discontinue claims processing through ABS, we are likely to continue partnering with Seton Health Plan for other related services such as utilization management, provider credentialing and network access opportunities. Currently, many of the CCC’s urgent care and

skilled nursing facilities are contracted through Seton Health Plan.

Ensuring timely and accurate payment for healthcare services through electronic claims processing is a core function of the CCC's operating model. Approving this agreement will allow the CCC to resume timely and accurate payment. Earlier this month, the CCC Board of Directors approved the agreement between the CCC and MediView subject to approval by the Central Health Board of Managers.

**Action Requested:**

The CCC requests the Central Health Board of Managers authorize the CCC Executive Director to enter into an administrative services agreement with Covenant Management Systems, L.P. d/b/a MediView for healthcare claims processing for 62 months beginning August 1, 2018 for a total amount not to exceed \$8,475,000 which includes fixed, per-claim pricing through fiscal year 2020 and a mutually agreed upon price inflator in subsequent renewal terms:

- Up to \$500,000 for a two-month initial term;
- Up to \$1,500,000 for a one-year renewal term in fiscal year 2019;
- Up to \$1,500,000 for a one-year renewal term in fiscal year 2020;
- Up to \$1,575,000 for a one-year renewal term in fiscal year 2021;
- Up to \$1,650,000 for a one-year renewal term in fiscal year 2022; and
- Up to \$1,750,000 for a one-year renewal term in fiscal year 2023.

**Fiscal Impact:**

The fiscal year 2018 CCC budget includes the funding anticipated for the initial term (Healthcare Delivery Operations, Operations Department, Claims administration, \$1,500,000). Renewal term cost estimates will be incorporated into the CCC's fiscal year 2019 and subsequent budgets.

**Central Health Reserved Powers:**

*Pursuant to Section 2.7.6 of the Second Amended and Restate Bylaws of the CCC, any agreement between the CCC and an affiliate of a member requires the affirmative action of all of the members; MediView is an affiliate of Seton Family of Hospitals as defined in Section 9.5(a) of the CCC bylaws.*

# Administrative Services Agreement for Healthcare Claims Processing

**Central Health Board of Managers  
Budget & Finance Committee  
July 17, 2018**

**Jeff Knodel, Chief Financial Officer  
Jonathan Morgan, COO & Interim Executive Director**



a partnership of Central Health and Seton Healthcare Family

# Agreement for Healthcare Claims Processing

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- In August 2017, the CCC entered into an agreement with Seton Health Plan for healthcare claims processing through Automated Benefit Services.
- Due to ongoing configuration concerns and system limitations, claims processing was not fully implemented.
- CCC staff are currently processing as much as 75% of healthcare services claims volume internally to minimize the impact of payment delays to providers and to ensure service continuity for our patients.
- CCC began discussing a transition and a new administrative services agreement with MediView (Covenant Management Systems, LP) in December 2017
- MediView has demonstrated its ability to fully configure and adjudicate for the MAP program through two prior engagements.
- The CCC is seeking an agreement with MediView that will serve as the basis for a long-term, sustainable model for claims processing.

# Request



- Authorize the CCC to enter into an administrative services agreement with Covenant Management Systems, LP d/b/a MediView for healthcare claims processing.

<b>Amount</b>	Total not-to-exceed \$8,475,000 <ul style="list-style-type: none"><li>• Up to \$500,000 for a two-month initial term;</li><li>• Up to \$1,500,000 for a one-year renewal term (FY2019);</li><li>• Up to \$1,500,000 for a one-year renewal term (FY2020);</li><li>• Up to \$1,575,000 for a one-year renewal term (FY2021);</li><li>• Up to \$1,650,000 for a one-year renewal term (FY2022); and</li><li>• Up to \$1,750,000 for a one-year renewal term (FY2023).</li></ul>
<b>Budgeted Item</b>	FY 2018 CCC Budget/Healthcare Delivery Operations/ Operations Department/Claims Administration
<b>Proposed Term</b>	August 2018 – September 2023

*Section 3.8.6 of the CCC Master Agreement, the Central Health Board of Managers must approve any agreement (or amendment of an agreement) between the Corporation and a Member or an Affiliate of a Member.*

# Thank You

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[www.ccc-ids.org](http://www.ccc-ids.org)



a partnership of Central Health and Seton Healthcare Family





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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 1**

Receive and discuss a presentation on the Fiscal Year (FY) 2019 budget for Central Health.



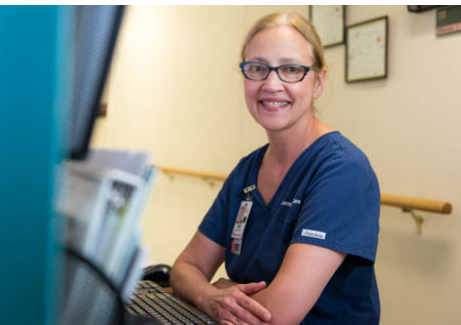
CENTRAL HEALTH

# Fiscal Year 2019 Proposed Budget

Central Health Board of Managers

July 25, 2018

Jeff Knodel, VP of Financial Strategies & CFO



# FY 2019 Proposed Budget

## Support of the Strategic Work Plan

**Objective 1: Develop and execute health care delivery strategy based on people and place**

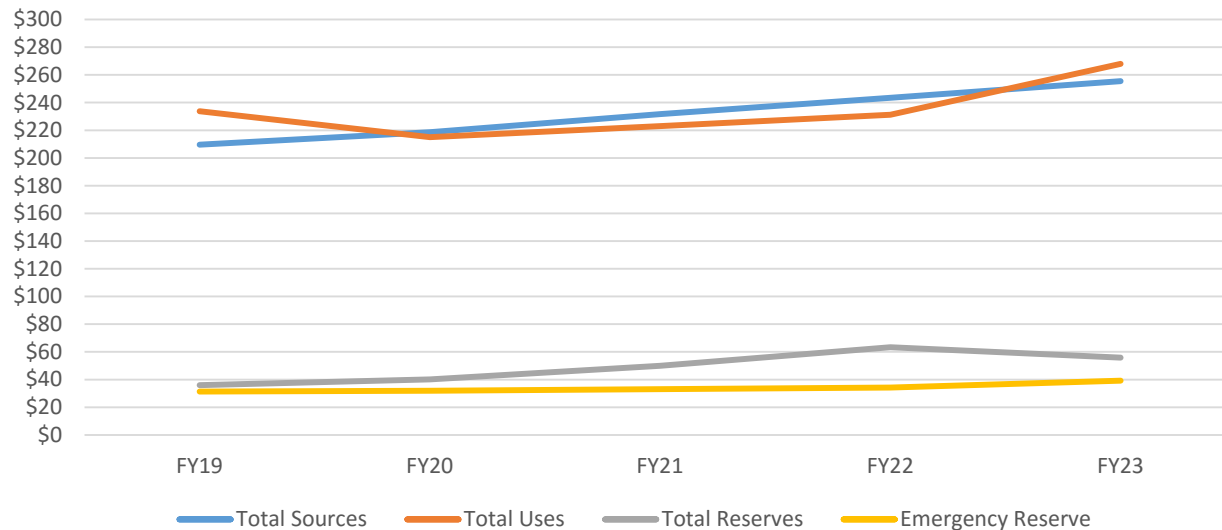
**Objective 2: Implement patient focused and coordinated health care system**

**Objective 3: Implement sustainable financial model for health care delivery and system strategies through 2024**



# 4.5% Over Effective Property Tax Rate (in millions)

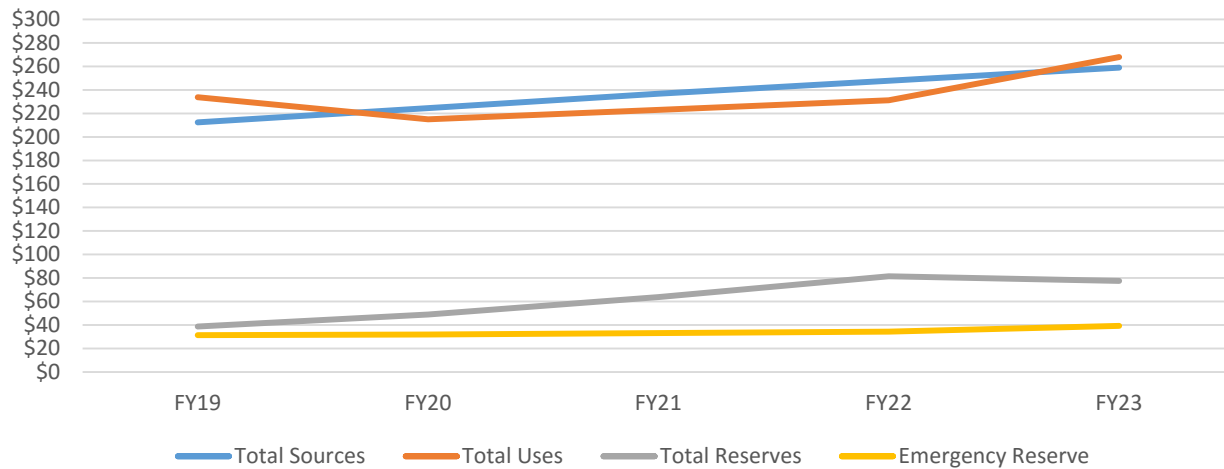
4.5% Over Effective Property Tax Rate YOY



	FY18	FY19	FY20	FY21	FY22	FY23
Total Sources		209.6	218.6	231.6	243.4	255.5
Total Uses		233.8	215.0	223.0	231.2	267.9
Total Reserves	60.10	35.9	40.2	49.9	63.3	55.8
Contingency Reserve	28.80	4.6	8.2	16.9	29.0	16.6

# 6.0% Over Effective FY19 and FY 20, 4.0% thereafter (in millions)

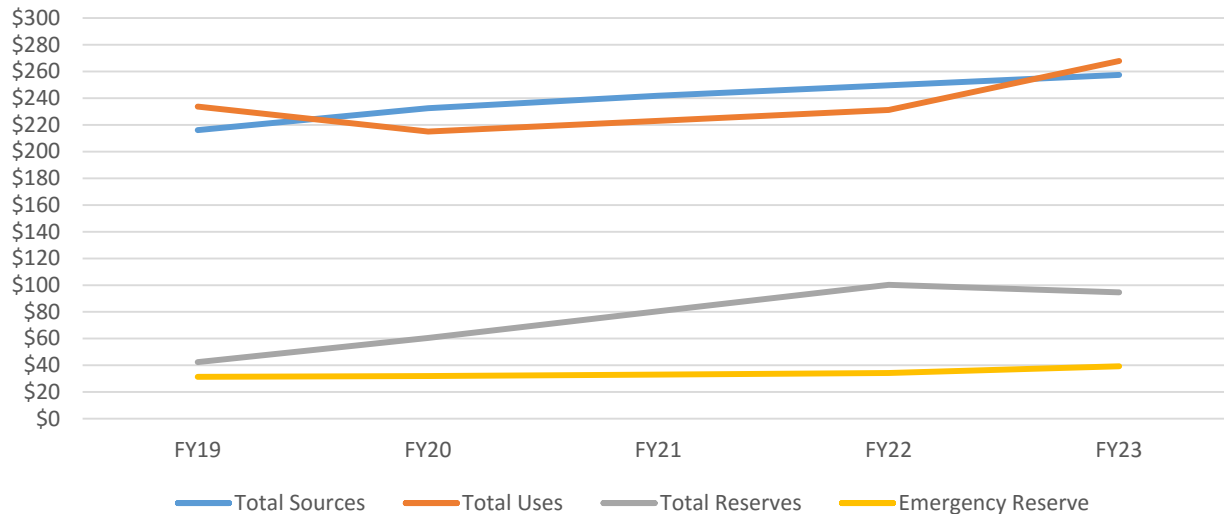
6.0% Over Effective Property Tax Rate FY19 & FY20, 4  
% thereafter



	FY18	FY19	FY20	FY21	FY22	FY23
Total Sources		212.4	224.5	236.8	247.7	258.9
Total Uses		233.8	215.0	223.0	231.2	267.9
Total Reserves	60.1	38.7	48.8	63.7	81.5	77.4
Contingency Reserve	28.8	7.4	16.9	30.7	47.2	38.2

# 8.0% Over Effective FY19 and FY20, 2.5% thereafter (in millions)

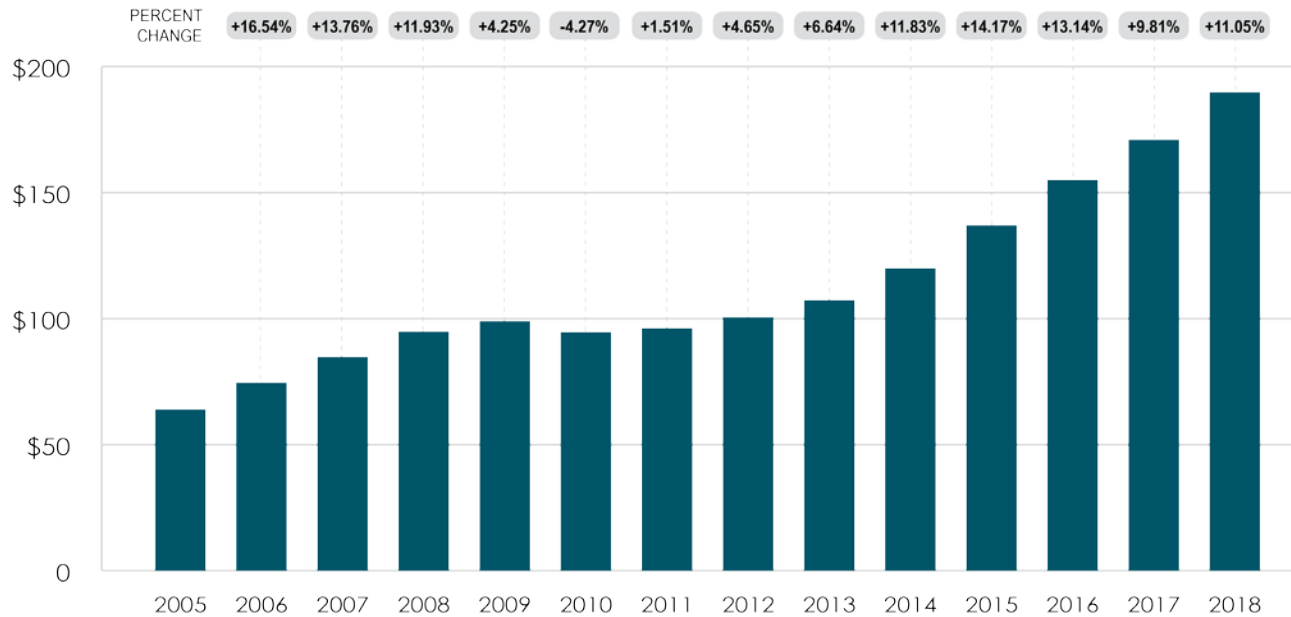
8% Over Effective Property Tax Rate FY19 & FY20, 2.5% thereafter



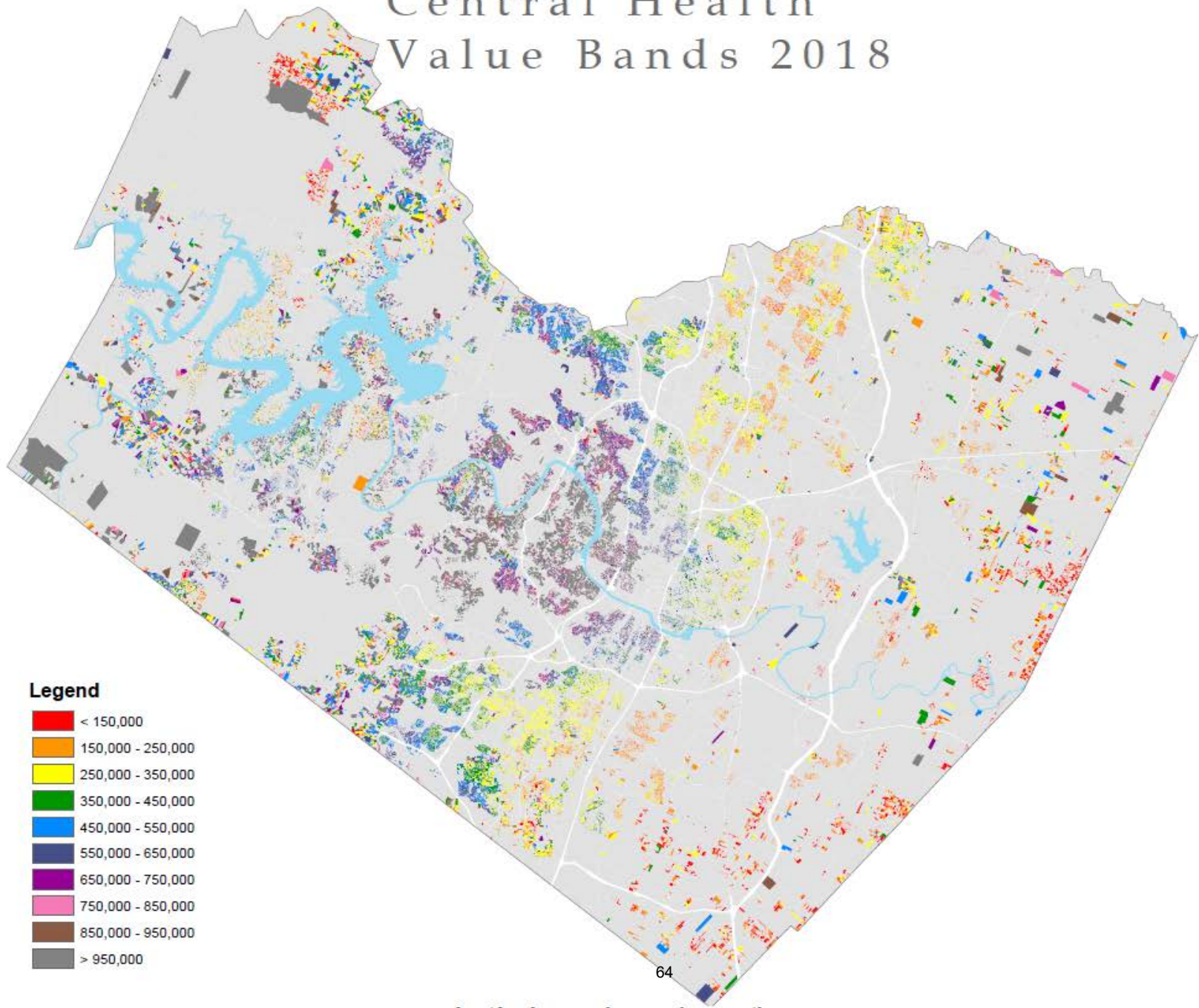
	FY18	FY19	FY20	FY21	FY22	FY23
Total Sources		216.1	232.5	241.9	249.7	257.4
Total Uses		233.8	215.0	223.0	231.2	267.9
Total Reserves	60.10	42.4	60.5	80.5	100.2	94.6
Contingency Reserve	28.80	11.1	28.6	47.5	65.9	55.4



# Taxable Values by Tax Year (in billions)



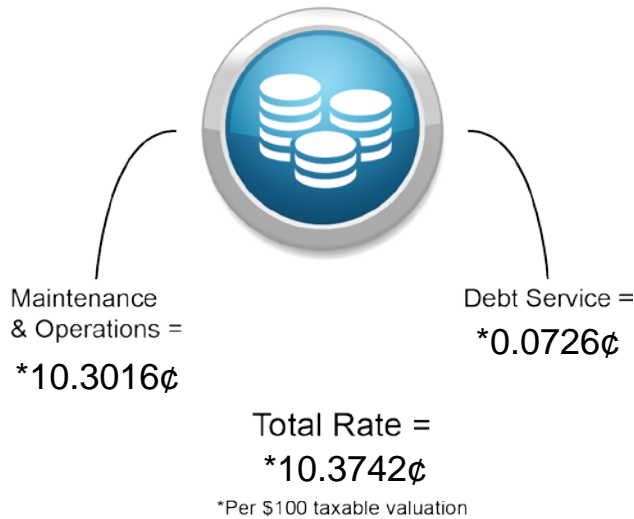
# Central Health Value Bands 2018





# FY 2019 Proposed Tax Rate (4.5% over Effective Rate)

## Central Health Property Tax Rate



	FY18	FY19 (Proposed)
Average Taxable Homestead Value	\$305,719	\$326,895
Tax Rate	10.7385¢	10.3742¢
Tax Bill	\$328.30	\$339.12
Annual Increase = \$10.82 (3.2%)		

Homestead Exemption	Over 65 Homestead Exemption	Disability Homestead Exemption
20% (A) \$5,000 Minimum	\$85,500 (B)	\$85,500 (B)
(A) Maximum allowable by state law (B) Increased from \$80,000		



# Central Health Property Tax Impact Statement: Fiscal Years 2018-2019

FY 2018 Home Value	FY2018 Taxable Homestead Value*	FY 2018 Tax Rate	FY 2018 Tax Bill	Average Home Value Appreciation	FY2019 Homestead Value	FY 2019 Taxable Home Value*	FY 2019 Tax Rate (4.5% over effective)	FY 2019 Tax Bill	Annual Increase	Percent Increase
\$200,000	\$160,000	10.7385¢	\$172	9.0%	\$218,000	\$174,400	10.3742¢	\$181	\$9	5%
\$300,000	\$240,000	10.7385¢	\$258	7.0%	\$321,000	\$256,800	10.3742¢	\$266	\$9	3%
\$400,000	\$320,000	10.7385¢	\$344	5.9%	\$423,600	\$338,880	10.3742¢	\$352	\$8	2%
\$500,000	\$400,000	10.7385¢	\$430	5.2%	\$526,000	\$420,800	10.3742¢	\$437	\$7	2%

\* 20 percent homestead exemption

# Central Health FY 2019

Proposed Budget (in millions) 4.5% over effective

DESCRIPTION	FY 2018	FY 2018	FY 2019
	APPROVED BUDGET	YEAR END ESTIMATE	PROPOSED BUDGET
<b>Sources</b>			
Property Taxes	\$181.8	\$181.8	\$194.1
Lease Revenue	10.3	10.3	13.1
Other Revenue	2.2	5.1	2.4
<b>Subtotal Revenue</b>	<b>194.3</b>	<b>197.2</b>	<b>209.6</b>
Contingency Reserve	43.5	51.6	28.8
<b>Total Sources</b>	<b>237.8</b>	<b>248.8</b>	<b>238.4</b>
<b>Uses</b>			
Healthcare Delivery (IGT, Healthcare services and Initiatives)	181.3	156.3	179.1
Healthcare Operations, Health Promotions*, and Downtown Campus* <i>*Prior year was in initiatives</i>	15.2	14.9	15.9*
Contingency Reserve (appropriated)	23.7	-	4.6
Other Reserves and transfers	5.4	37.4	26.4
Debt Service	1.4	1.4	1.4
<b>Total Healthcare Delivery</b>	<b>227.0</b>	<b>210.0</b>	<b>227.3</b>
Administration	9.1	8.3	9.3
Tax Collection	1.7	1.7	1.7
<b>Total Uses</b>	<b>237.8</b>	<b>220.0</b>	<b>238.4</b>
<b>Reserves (estimated ending balance)</b>			
Capital		-	
Contingency Reserve		28.8	
Emergency Reserve		31.3	



# FY 2019 Proposed Budget– Uses/Health Care Delivery/IGTs

Intergovernmental transfers:	FY 2018	FY 2019
	Approved Budget	Proposed Budget
IGT - Private UC	\$24,000,000	\$24,000,000
IGT - Public UC	25,000,000	24,500,000
IGT - Disproportionate Share	35,000,000	35,000,000
IGT - CCC DSRIP	29,300,000	27,500,000
IGT - Seton DSRIP	29,000,000	27,500,000
IGT - St. David's DSRIP	620,000	630,000
<b>Total</b>	<b>\$142,920,000</b>	<b>\$139,130,000</b>



# FY 2019 Proposed Budget– Uses/Health Care Delivery/Operations

Description	FY18 Approved Budget	FY19 Proposed Budget
<b>Subtotal Intergovernmental Transfers</b>	<b>142,920,000</b>	<b>139,130,000</b>
<b>Healthcare Services:</b>		
Member Payment to CCC	29,245,166	34,000,000
Charity Care - Seton	4,251,733	0
Primary Care - Planned Parenthood	731,800	790,344
Women's Health Services	1,000,000	1,080,000
Integrated Care Collaboration (ICC)	666,657	719,990
Service Expansion	2,000,000	2,000,000
<b>Subtotal Healthcare Services</b>	<b>37,895,356</b>	<b>38,590,334</b>
<b>Health Care Initiatives:</b>		
UMCB Redevelopment and Operations	4,360,644	0
Health Care Initiatives: Community Outreach, Strategic Work Plan	500,000	1,400,000
<b>Subtotal Health Care Initiatives</b>	<b>4,860,644</b>	<b>1,400,000</b>
<b>Operating Expenses:</b>		
Salary and fringe benefits	3,773,584	3,689,436
ACA education and enrollment	2,700,000	2,916,000
Legal	26,200	46,200
Consulting	289,000	459,590
Other professional services	401,085	365,000
Marketing & community relations	307,326	414,868
Leases, security & maintenance	739,876	599,320
UT land lease for teaching hospital	903,467	912,502
Phones, computer equipment & utilities	932,021	1,091,890
Printing, copying, postage & signage	198,694	133,750
Travel, training and professional development	47,044	40,285
Health Promotion	358,713	315,455
Downtown Campus Operations and Redevelopment	0	4,725,542
Other operating expenses	234,892	157,480
<b>Subtotal Operating Expense</b>	<b>10,911,902</b>	<b>15,867,318</b>
<b>Subtotal Healthcare Delivery IGT, Services, Initiatives and Operations</b>	<b>\$196,587,902</b>	<b>\$194,987,651</b>



# FY 2019 Proposed Budget: Central Health Downtown Campus

Description	FY 2019 Proposed Budget
Building operations and management	\$2,918,192
Campus infrastructure and development	1,807,350
Total	\$4,725,542



# FY 2019 Proposed Budget–Uses/ Health Care Delivery/Reserves and Debt Service

Description	FY 2018 Approved Budget	FY 2019 Proposed Budget
<b>Subtotal Health Care Delivery (IGT, Services, Initiatives and Operations)</b>	<b>\$196,587,902</b>	<b>\$194,987,651</b>
<b>Reserves, Appropriated Uses and Transfers:</b>		
Transfer to capital reserve	0	6,400,000
Transfer to emergency reserve	417,922	0
Sendero risk-based capital	4,000,000	20,000,000
Contingency reserve appropriation	23,650,587	4,571,197
<b>Subtotal Reserves, Appropriated Uses and Transfers</b>	<b>29,068,508</b>	<b>30,971,197</b>
<b>Debt service:</b>		
Debt service - principal retirement	1,000,000	1,030,000
Debt service - interest & amortized costs	372,795	342,818
<b>Subtotal Debt Service</b>	<b>1,372,795</b>	<b>1,372,818</b>
<b>Total Health Care Delivery</b>	<b>\$227,029,205</b>	<b>\$227,331,666</b>



# FY 2019 Proposed Budget– Uses/Administration and Tax Collection

DESCRIPTION	FY 2018 APPROVED BUDGET	FY 2019 PROPOSED BUDGET
<b>Total Healthcare Delivery</b>	<b>\$227,029,205</b>	<b>\$227,331,666</b>
<b>Administration</b>		
<b>Operating Expenses</b>		
Salary and fringe benefits	\$4,413,182	\$4,690,997
Legal	926,200	1,198,320
Consulting	1,208,800	876,500
Investment Services (Travis County)	105,000	110,000
Benefits & Payroll administrative services	249,920	315,150
Other professional services	483,200	495,000
Marketing & Community Relations	192,400	194,800
Leases, security & maintenance	273,348	308,096
Insurance & Risk Management	157,500	150,030
Phones, computer equipment & utilities	204,930	147,000
Printing, copying, postage & signage	136,560	117,820
Travel, training and professional development	259,625	176,495
Other operating expenses	532,850	541,630
<b>Total Administration</b>	<b>9,143,515</b>	<b>9,321,838</b>
<b>Tax Collection</b>		
Appraisal District Services	970,200	1,018,710
Tax Collection Expense	682,560	684,500
<b>Subtotal Tax Collection Expense</b>	<b>1,652,760</b>	<b>1,703,210</b>
<b>Total Uses</b>	<b>237,825,480</b>	<b>\$238,356,714</b>





# Next Steps (preliminary dates)

- ✓ April 25 Central Health Board of Managers Meeting
- ✓ May 16 Central Health Budget and Finance Committee (*5-year forecast*)
- ✓ May 23 Central Health Board of Managers (*5-year forecast*)
- ✓ June 13 Central Health Budget and Finance Committee (*FY 2019 Central Health proposed budget and property tax rate*)
- ✓ June 27 Central Health Board of Managers (*FY 2019 CCC proposed budget*)
- July 25 Central Health Board of Managers (*FY2019 Central Health proposed budget and tax rate*)
- Aug 8 Central Health Budget and Finance Committee (*FY2019 Central Health proposed budget and tax rate and CCC FY 2019 proposed budget*)
- Aug. 14 Travis County Commissioners Court (*FY 2019 Central Health proposed budget and tax rate*)
- August 15 Central Health Board of Managers (*FY2019 Central Health proposed budget and tax rate – vote on the maximum tax rate*)
- Aug. 29 First public hearing
- Sept. 5 Second public hearing
- Sept. 12 Central Health Board of Managers (*FY 2019 budget and tax rate adopted*)
- Sept. 18 Travis County Commissioners Court (*FY 2019 Central Health adopted budget and tax rate approved*)





# CENTRAL HEALTH

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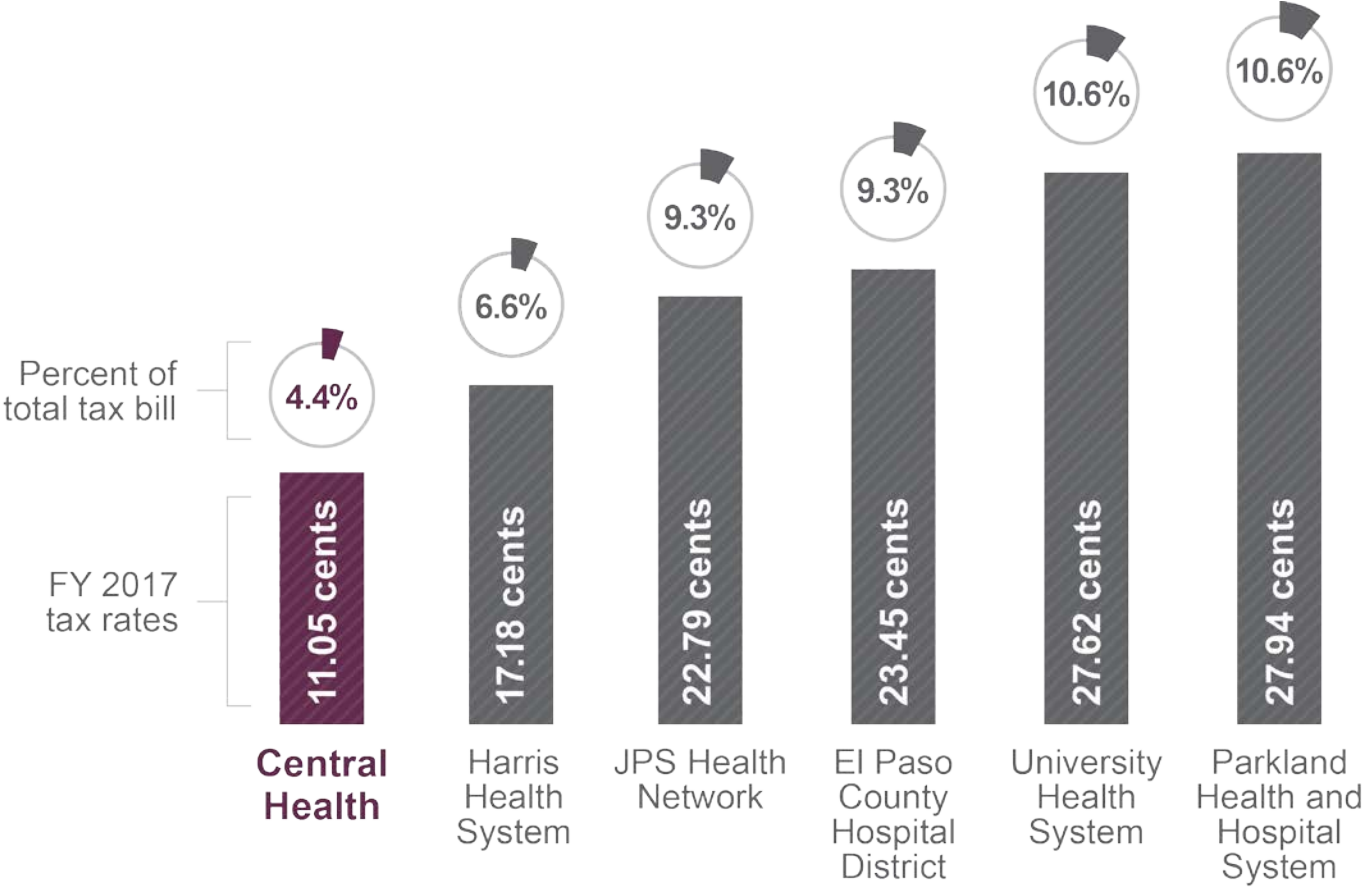
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# Appendix

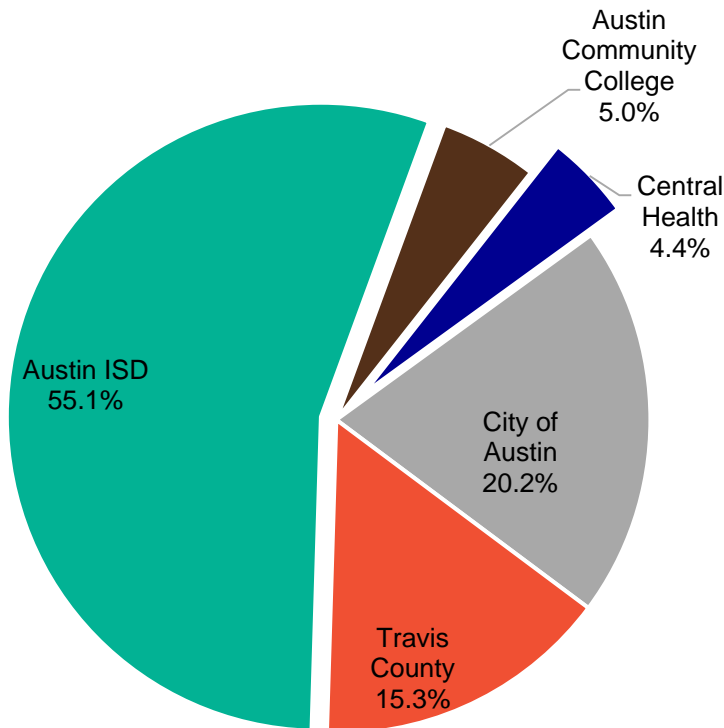


# Major Texas Hospital Districts: FY 2017 Tax Burden Comparisons

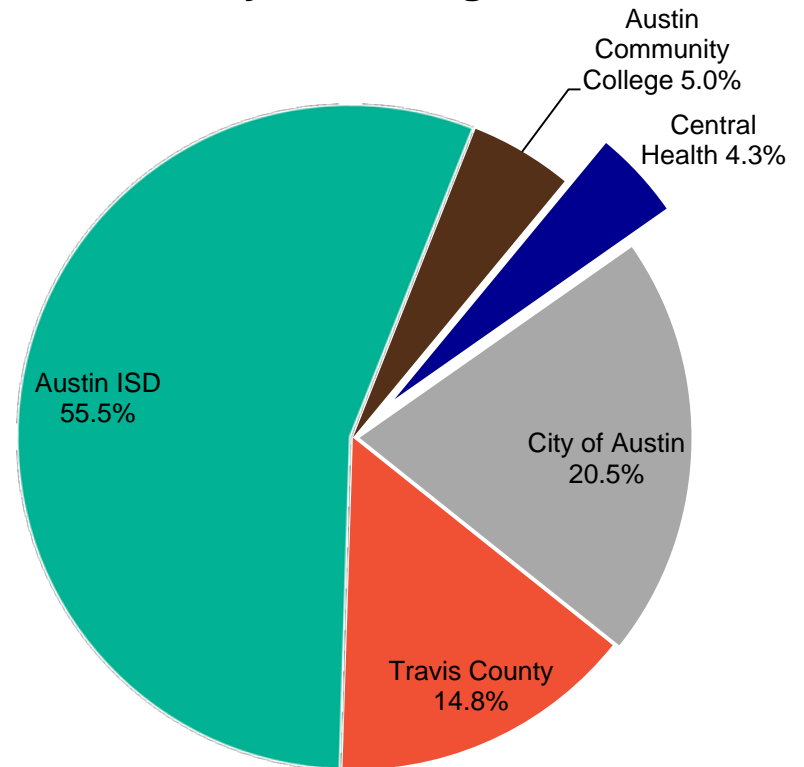


# Share of Local Property Taxes

## FY 2017 Travis County Tax Entity Percentages



## FY2018 Travis County Tax Entity Percentages





## CENTRAL HEALTH

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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 2**

Receive and discuss a presentation on short term and long term capital budget requirements for future health care delivery locations in Eastern Travis County and the Central Health Downtown Campus.<sup>1</sup>

## MEMORANDUM

To: Central Health Board of Managers  
From: Steven Lamp, Vice President – Real Estate & Facilities  
CC: Mike Geeslin, President and CEO  
Date: July 20, 2018  
Reference: Agenda Item #2  
Receive and discuss a presentation on short term and long term capital budget requirements for future health care delivery locations in Eastern Travis County and the Central Health Downtown Campus.<sup>1</sup>  
**INFORMATIONAL ITEM – Pending Capital Expenditures**

---

### **Overview:**

Central Health Ground Lease (G/L) and Clinical Education Center Lease (CEC) Agreements with The 2033 LP and Seton Healthcare Family, respectively, require Central Health expenditures and capital investment. The G/L requires abatement and remediation of actionable hazardous materials, and demolition of portions of the Downtown Campus. The CEC requires design, construction, and installation of Alternate Utility equipment and systems to support CEC building operation. These expenditures were included in prior planning work, and will ultimately improve the development through reduction in operating costs and increased assessed value.

### **Synopsis:**

Central Health's Board of Managers approved and executed a Ground Lease Agreement (G/L) with The 2033 LP effective July 12, 2018. The G/L is for Blocks 164 and 167 of the Downtown Campus. Central Health (Landlord) is obligated to abate asbestos containing materials (ACM) and remediate other actionable hazardous materials from affected buildings and site. This condition is typical in real estate transactions; tenants exclude and indemnify themselves from existing environmental hazards. Central Health completed assessment of, and specifications for ACM abatement (Enercon Consulting Services - Board Approval, February 2018), and will release an RFP/bid package for this work by month end; bids are due 30 August 2018. ACM abatement will include selective interior demolition to provide access to all ACM. Estimated cost for this work is \$1.5 - 1.8 million.

The G/L also requires structural (full building) demolition of the former hospital's north annex on Block 167, and subject to Central Health's election to its reuse or repurpose, the former hospital tower. Demolition will follow ACM abatement with an RFP/bid package release planned 10 August 2018 with bids due 14 September 2018. If Central Health elects not to reuse the tower, 2033 LP will pre-pay Block 167 rent to cover tower demolition cost. Total estimated demolition cost is \$4.5 – 5+ million. The estimated tower portion potentially funded via rent pre-payment is \$2.5 – 2.8 Million; this equates to ~ 2.7- 3 years Block 167 rent revenue.

We will perform ACM abatement and demolition of all non-leased Downtown Campus buildings for economy of scale. This allows materials and equipment salvage value to help offset cost, and increases land values as non-leased parcels will then be assessed and appraised as “fully prepared and entitled”. Market potential also increases as Central Health will have land immediately available for development. Further, this reduces operations and insurance costs, and risk exposure.

The G/L also requires realignment and relocation of Red River Street (RRS). The 2033 LP will fund RSS project design and construction, but if RRS project cost is not reimbursed by the City of Austin (discussions active), Central Health must pay a proportionate share of its project cost. G/L terms reduce Central Health's RRS project cost exposure ~40-50% from master developer proposals, but Central Health's cost exposure remains \$7-8 million. Rent pre-payment is an option and equates to ~5 years total rent revenue.

Specific contract amounts will be presented for Board review and approval after proposals/bids receipt, evaluation, and selection.

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The CEC Lease requires Central Health to provide steam, chilled water, medical gases, and emergency power to the CEC through Term (September 2024). These services originate from the central plant. Central Health can provide dedicated Alternate Utilities to the CEC, allowing shut down and decommissioning of the central plant, and elimination of all operations cost, liability and performance risk. The CEC Lease requires Seton's reimbursement to Central Health of up to \$2,040,000 in Alternate Utilities project cost within 9 months of project completion. Requested funding is thus temporary. Central Health Board approved a construction management contract not to exceed \$1.8 Million (June 2018); and design and construction administration funds ~\$205,000 (June 2017).

**Action Requested:**

Approve establishing funding for ACM Abatement and Selective Demolition, and structural Demolition of all unoccupied buildings on the Downtown Campus. Definitive costs will be presented for Board review and approval after proposals/bids receipt.

Approve establishing temporary funding for the CEC Alternate Utilities project.

**Fiscal Impact:**

Asbestos assessment, specifications and abatement phase monitoring and oversight funded from FY-18 Real Estate account; allocated but non-expended commitments will carry forward to FY-19. Abatement and demolition, and CEC Alternate Utilities costs require funding, potentially via bonds or Certificates of Obligation, to be submitted for Board approval. Given that CEC Alternate Utilities project costs are to be reimbursed by Seton, these might be funded from operations cash flow.





CENTRAL HEALTH

# Central Health Facility Planning

Central Health Board of Managers

July 25, 2018

Larry Wallace, Enterprise Chief Administrative Officer



# Healthcare Service Expansion Facility and Budget Planning

Southeast Travis County • Northeast Travis County

FY19 Phase I – Short term and flexible locations

- Permanent pre-fab modular facilities

FY20-FY23 Phase II – Long term planning

---

- Large planned developments
  - City of Austin
  - Travis County Health & Human Services

*Facilities require budget for site plan development; includes building structure, design, engineering, architect cost and programming*



# Existing Facilities opened in FY17-FY18

## Southeast

Del Valle Wellness Center opened in November 2017

Located at existing Travis County Facility

Partners – CommUnityCare, Integral Care and Travis County

---

## Northeast

Northeast Health Resource Center, opened in April 2018

Located at Volma Overton Elementary School

Partners - Central Health, CommunityCare, Austin Public Health, Travis County HHS, and Austin ISD



# Southeast Travis County Existing and Phase I

## Phase I, FY19

- Austin's Colony/Hornsby Bend (short term) - Travis County ESD
  - Austin's Colony/Hornsby Bend (long term) - Central Health new development
  - Creedmoor - Del Valle ISD
- 
- Elroy - Travis County ESD (UT School of Nursing)
  - Rosewood Zaragosa – repurpose existing City of Austin facility



# Northeast Travis County Existing and Phase I

## Phase I, FY19

- Colony Park (short term) - City of Austin
- Pflugerville ISD – School based clinic located at Pflugerville ISD  
CommUnityCare and Integral Care, projected opening in March 2019

---

- Pflugerville - Central Health new development
- Rundberg - City of Austin land and existing facility
- Manor - CommUnityCare, newly leased space
- Community First Village, Mobile Loaves and Fishes
- Faith Based and Community Health Center



# Healthcare Service Expansion Facility Planning

## Phase II, FY20-FY23

- Colony Park - City of Austin Colony Park Master Plan; long term planning solution FY21-FY22
  - Del Valle, Travis County HHS new development FM973
- 

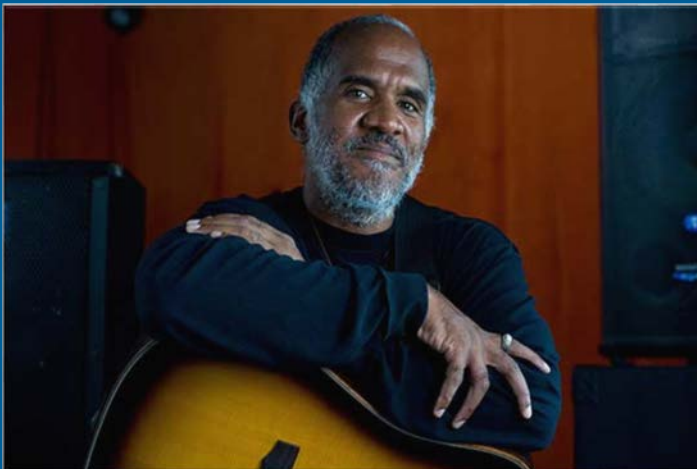




# CENTRAL HEALTH

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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 3**

Receive and discuss reports from Board committees: Budget and Finance Committee and Strategic Planning Committee.





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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 4**

Discuss and take appropriate action on the Fiscal Year (FY) 2019 Strategic Work Plan.

## Central Health Strategy Proposed FY 2019 & FY2020 Strategies from Performance Review Recommendations

Current Work Plan Objectives	Current and New Work Plan Strategies	Milestones (Memo up front, midpoint, end-of-year report)
<b>OBJECTIVE 1:</b> Develop and execute health care delivery strategy based on <b>people and place</b>	<b>STRATEGY 1.1: Service Locations and Care Delivery:</b> By data analysis, provider input, and community-based advisory groups, determine funding of business plans for future service <b>delivery sites, and/or</b> mobile services, and/or technology solutions for delivering care to the served population.	Next Update: Oct. 2018
	<b>STRATEGY 1.2: Population Health-Social Determinants:</b> Provide funding or reimbursement to provider partners for resources to establish population health goals and <b>work with governmental and other organizations to</b> address specific social determinants affecting the population served.	Next Update: Nov. 2018
	<b>STRATEGY 1.3: Communication:</b> Improve communication with consumers and the community about Central Health's pivotal role ensuring the delivery of care to people with low incomes. <b>SUB-STRATEGY 1.3.1:</b> Focus communication efforts on the target patient population and the community at-large about Central Health's role in the delivery of care and programs to access health care. <b>SUB-STRATEGY 1.3.2:</b> Increase consumer awareness of available services, how to be a patient, key health concerns and conditions, and providing partners. Tailor messages to specific patient audiences using preferred languages and culturally relevant themes. <b>SUB-STRATEGY 1.3.3:</b> Increase awareness of Central Health-funded facilities, partners and providers.	Next Update: Dec. 2018
<b>OBJECTIVE 2:</b> Implement <b>patient-focused and</b> coordinated health care system	<b>STRATEGY 2.1: Patient Wait Times:</b> Establish measures and fund projects to improve patient wait times and network adequacy for access to primary and specialty care services. <b>SUB-STRATEGY 2.1.1: Specialty Care Shortage:</b> Implement use of technology solutions to reduce specialty care wait times. <b>SUB-STRATEGY 2.1.2: Specialty Care Shortage:</b> Work with Dell Medical School, partner providers, and other educational organizations to develop programs to address specialty care shortage and enhanced primary care training. <b>SUB-STRATEGY 2.1.3: Primary Care Access:</b> Fill provider vacancies and prioritize condition-specific interventions.	Next Update: Dec. 2018
	<b>STRATEGY 2.2: Patient Reported Outcomes and Experiences:</b> Establish measures, <b>including measures that address inequity,</b> and improve patient reported health outcomes and experiences; develop quality-of-life and patient experience dashboards.	Next Update: Dec. 2018
	<b>STRATEGY 2.3: Women's Reproductive Health:</b> Expand and improve women's reproductive health system through Dell Medical School and provider partners.	Next Update: Jan. 2019
	<b>STRATEGY 2.4: Technology and Data:</b> Improve continuity of care through integrated technology, data, planning and information exchange.	Next Update: Dec. 2018
	<b>STRATEGY 2.5: Brain Health and Cancer Strategies Refinement:</b> Determine the scope of Central Health's role in brain health and cancer programs.	Next Update: Dec. 2018
<b>OBJECTIVE 3:</b> Implement sustainable financial model for health care delivery and system strategies through 2024	<b>STRATEGY 3.1: Develop reasonable revenue and health care delivery cost fiscal models through 2024.</b>	Next Update: Dec. 2018
	<b>STRATEGY 3.2: Forecast and maintain adequate contingency and emergency reserves to manage adverse financial events and maintain adequate health care service levels.</b>	Next Update: Dec. 2018
	<b>STRATEGY 3.3: Include revenue and financing sources for new programs in future budget patterns.</b>	Next Update: Dec. 2018
	<b>STRATEGY 3.4: Determine optimal use or disposition of Brackenridge Campus sections.</b>	Next Update: Nov. 2018
	<b>STRATEGY 3.5: Contracting and Payment:</b> Implement value-based provider reimbursement models and reporting standards related to patient-reported outcomes, population or health condition outcomes, and positive patient experience measures.	Next Update: Nov. 2018
	<b>STRATEGY 3.6: Transparency:</b> Establish partner reporting (Dell Medical School, St. David's, Seton, CommUnityCare, Integral Care and Sendero) to increase use of funding transparency that achieves Central Health objectives.	Next Update: Nov. 2018

Updated 6/22/2018



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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 5**

Receive and discuss a report from the President & CEO on Central Health operations and current activities, including: (a) the current strategic plan and related measures or dashboards; (b) an assessment of systems and processes and prioritization of activities and initiatives; and (c) personnel matters.<sup>1</sup>

# Enterprise Dashboards FY 2018

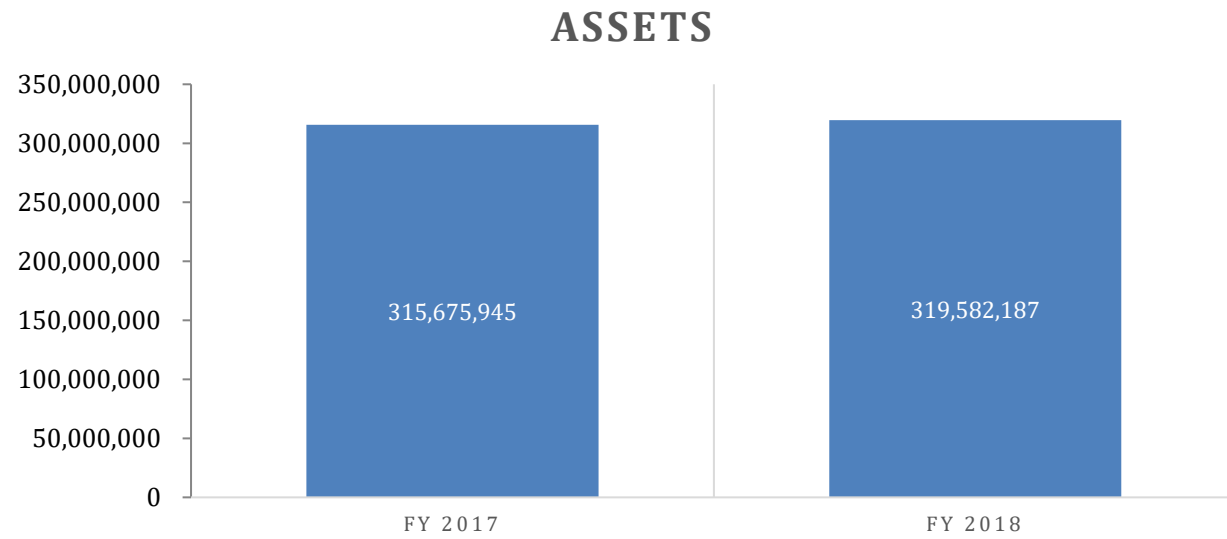


Monthly	Quarterly	Bi-Annually	Annually
<b>Central Health Financial Dashboard</b> <i>Monthly unaudited financials; three year trend</i>	<b>CCC Service Dashboard</b> <i>Patients, encounters and three year trends</i>	<b>Access To Care Dashboards</b> <i>Utilization of services at Seton facilities</i>	<b>Composite Dashboard</b> <i>Tax revenue and patients served</i>
<b>Interactive Provider Map</b> <i>Hospitals, clinical and enrollment locations</i>	<b>Primary Care Clinical Quality Dashboard</b> <i>Performance metrics and benchmarks</i>	<b>Clinical Quality and Patient Satisfaction Dashboard</b> <i>Quality metric reporting for MAP enrollees and Charity Care Patients seen at Seton sponsored facilities</i>	<b>Demographic Characteristics</b> <i>CCC Patients Race/ethnicity, age, gender, language</i>
	<b>CUC Service Dashboard</b> <i>Patients, encounters and three year trends</i>	<b>Level of Services</b> <i>Seton specialty care encounters by service line</i>	<b>Clinical Characteristics</b> <i>Leading chronic conditions and cancer diagnoses for CCC patients</i>

# Monthly Financial Dashboard—June 2018\*

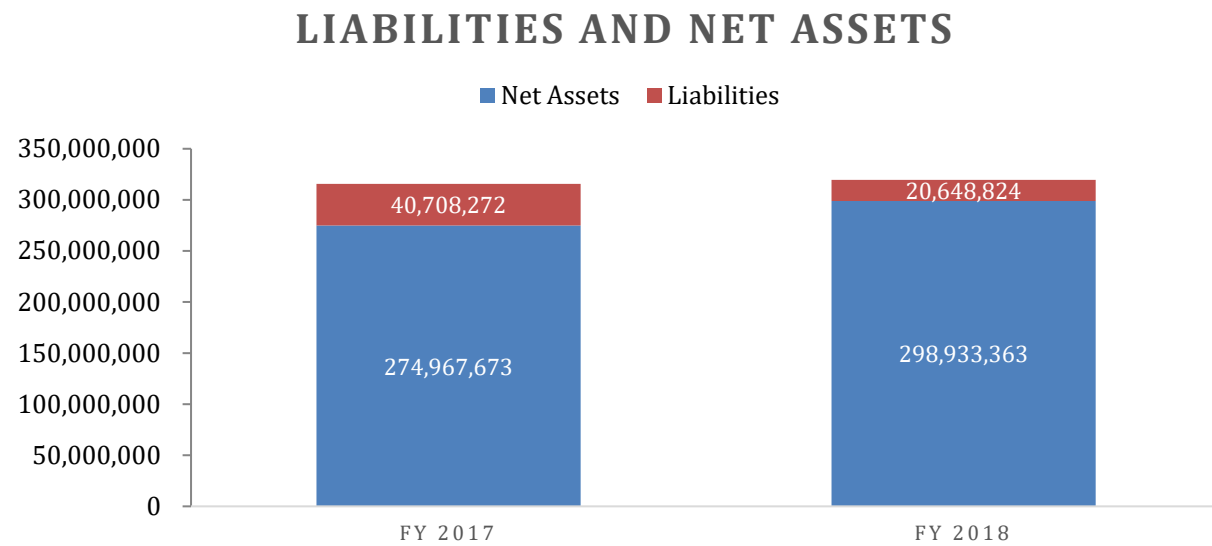
\*Unaudited results

## Assets (June 30, 2018)



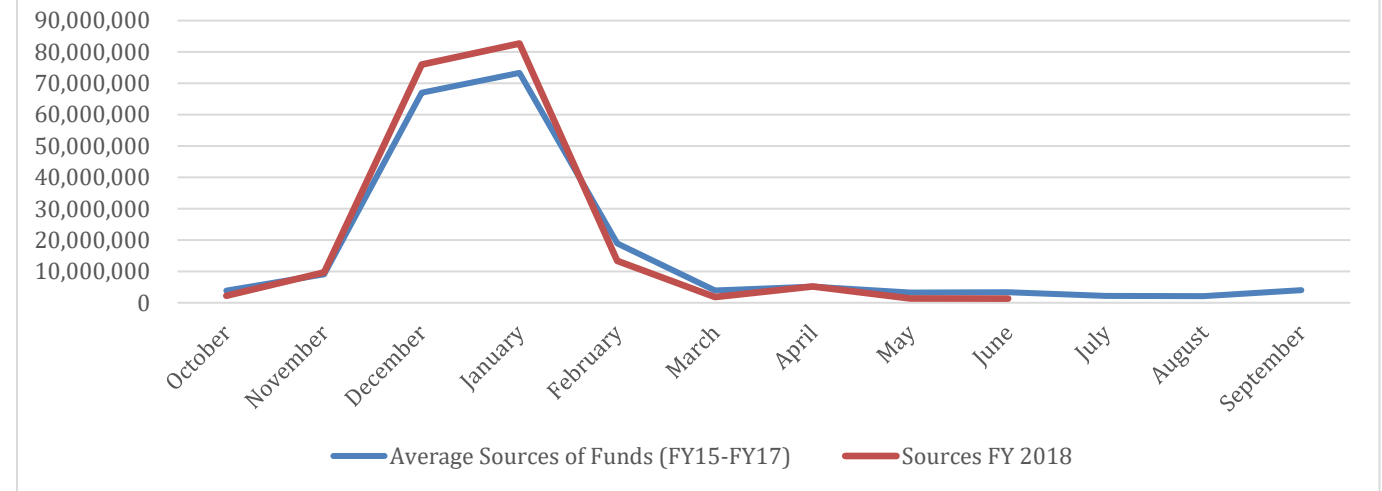
Note: Central Health has a strong cash and short-term investments position. Current assets include cash, investments and accounts receivable which could be converted to cash within one year.

## Liabilities and Net Assets (June 30, 2018)



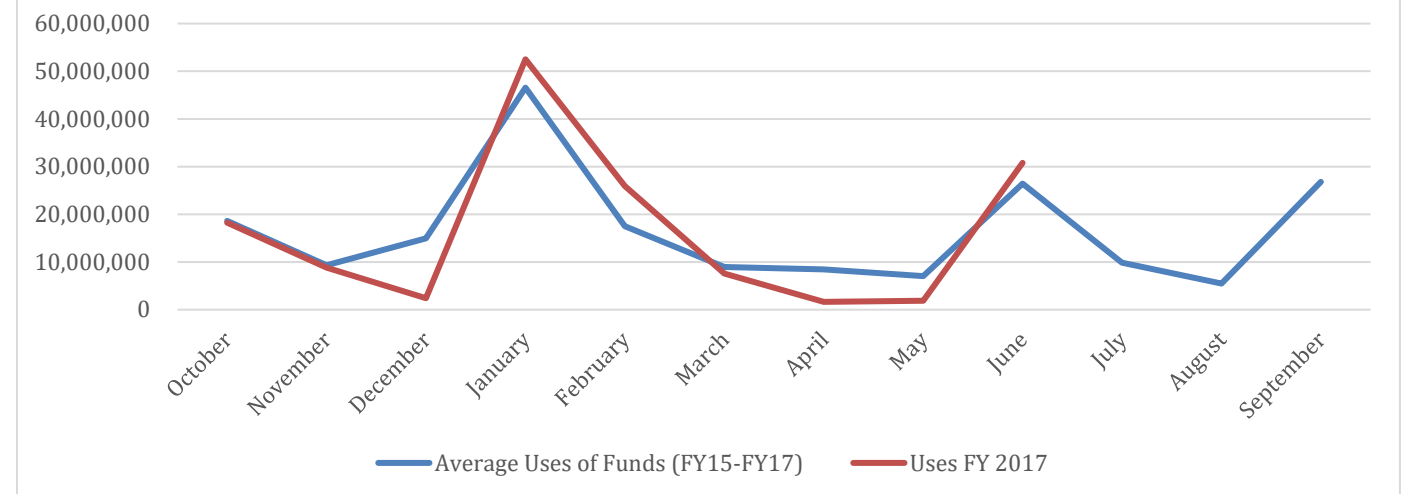
Note: Net assets are equal to total assets minus total liabilities.

## Sources of Funds



FY15-FY17 year-to-date average monthly sources: \$20.9 million  
 FY18 year-to-date average monthly sources: \$21.3 million

## Uses of Funds

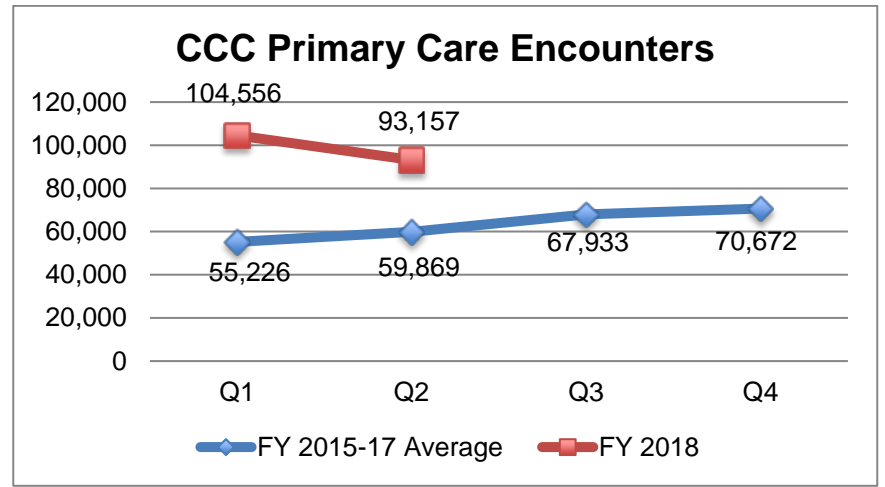
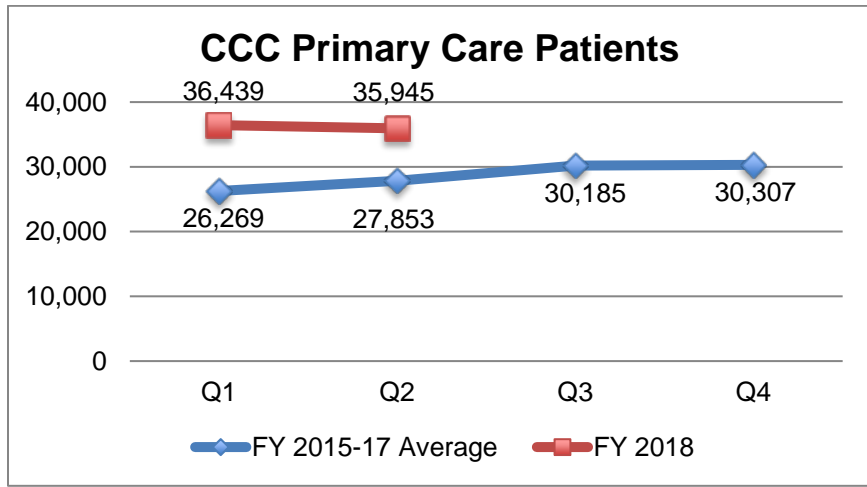


FY15-FY17 year-to-date average monthly uses: \$17.0 million  
 FY18 year-to-date average monthly uses: \$16.6 million

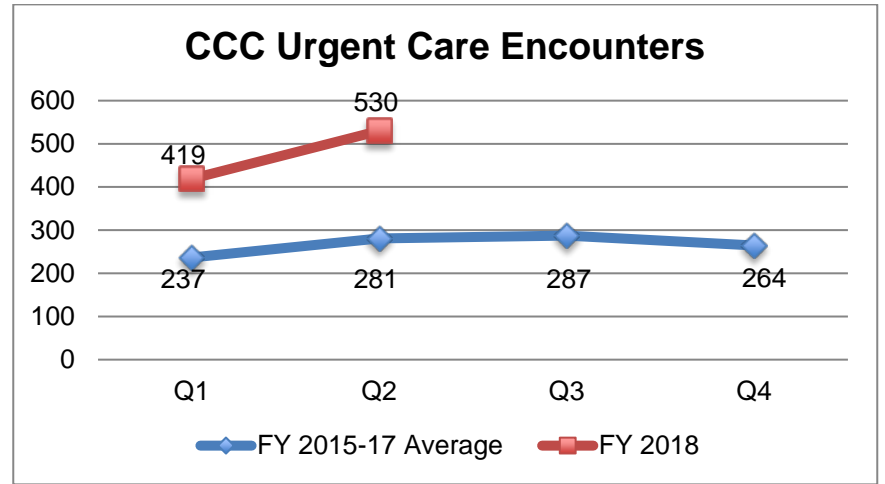
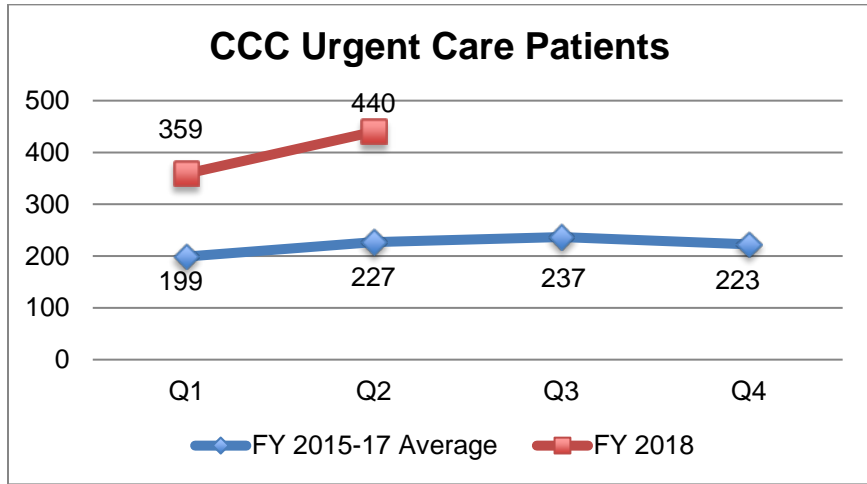
**Community Care Collaborative, Three-Year Trends**

	Q2 FY 2015- Q2 FY 2018	↑ High (Qtr.,Yr.)	↓ Low (Qtr.,Yr.)
Primary Care Patients		36,439 (Q1, 2018)	23,322 (Q1, 2016)
Primary Care Encounters		104,556 (Q1, 2018)	44,756 (Q1, 2016)
Urgent Care Patients		440 (Q2, 2018)	173 (Q4, 2015)
Urgent Care Encounters		530 (Q2, 2018)	217 (Q4, 2015)
Dental Patients		7,806 (Q1, 2018)	4,737 (Q1, 2016)
Dental Encounters		12,093 (Q1, 2018)	7,620 (Q1, 2016)

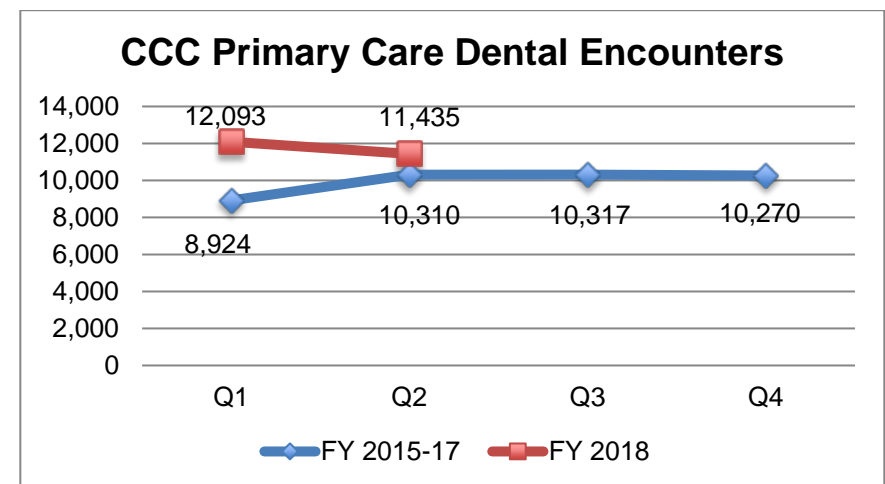
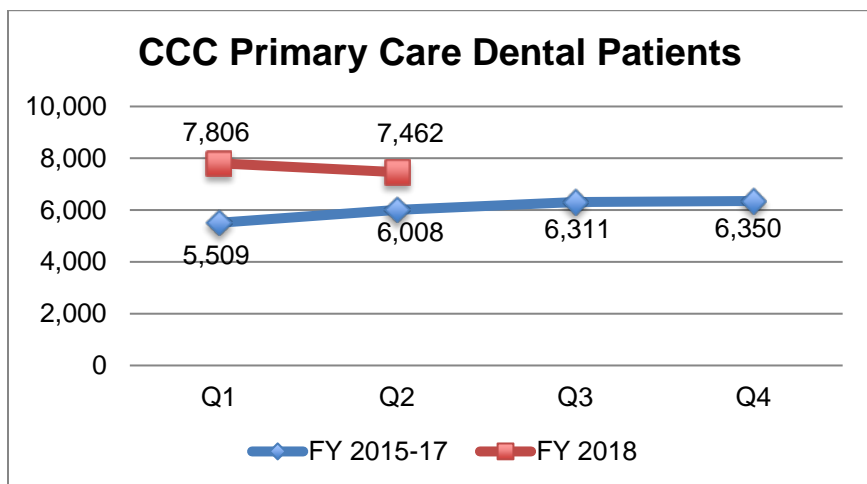
**Community Care Collaborative, FY 2018 Preliminary Reporting**



**\*Primary care summary:** The preliminary patient count for Q2, FY 2018, exceeded the three-year average by 8,092. Encounters for Q2, FY 2018 exceeded the three-year average by 33,288. The increased number of encounters in FY 2018 can be partially attributed to the implementation of new contracting to cover the costs of visits with nutritionists, clinical pharmacists, nurses and medical assistants.



**\*\*Urgent care summary:** The preliminary patient count for Q2, FY 2018 exceeded the three-year average by 213. Encounters for Q2, FY 2018 exceeded the three-year average by 249.



**\*\*\*Primary care dental summary:** The preliminary patient count for Q2, FY 2018 exceeded the three-year average by 1,454. Encounters for Q2, FY 2018 exceeded the three-year average by 1,125.

**\*Primary care notes:** When multiple services are provided on the same day, each service is counted separately. Additionally, due to a change in billing practice, labs and radiological services were reported as separate encounters starting in Q1 FY18.

**\*\*Urgent care notes:** Includes the following providers: FastMed, Nextcare, RediClinic and Benchmark. Q2 FY18 represents an undercount of urgent care patients and encounters due to a typical 95-day billing cycle lag.

**\*\*\*Primary care dental notes:** Dental encounters were identified by billing procedure codes that indicated a dental intervention or by place of service that indicated a dental office. Specialty dental is not included.

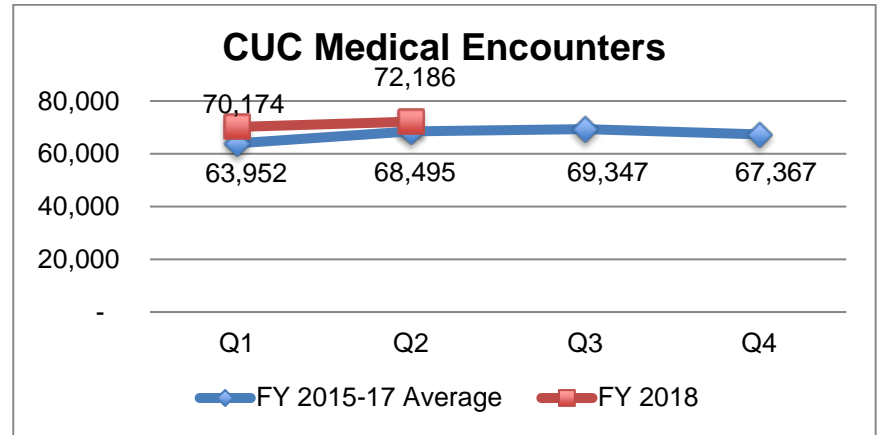
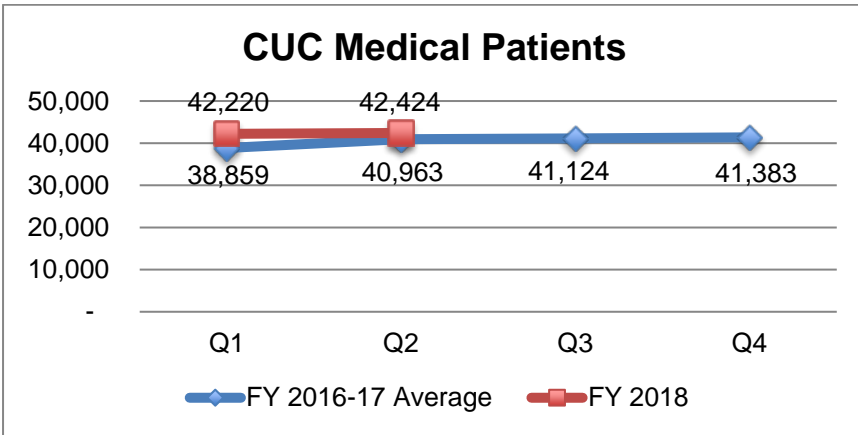
# CommUnityCare Health Centers Services Dashboard

Q2, Fiscal Year 2018 Update

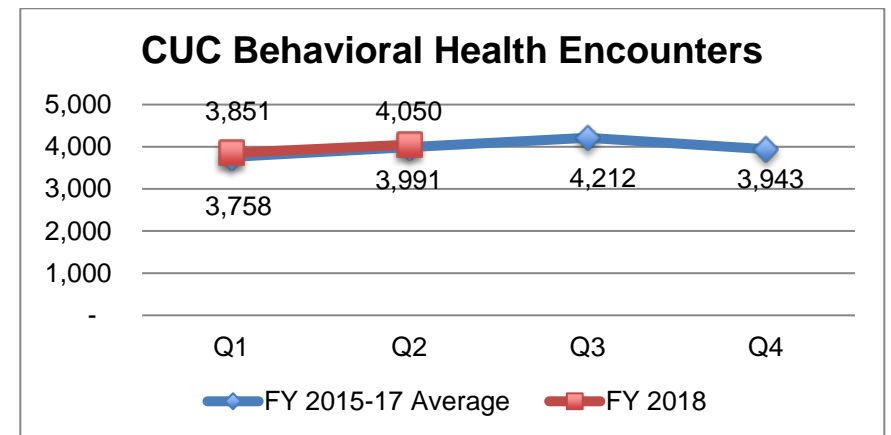
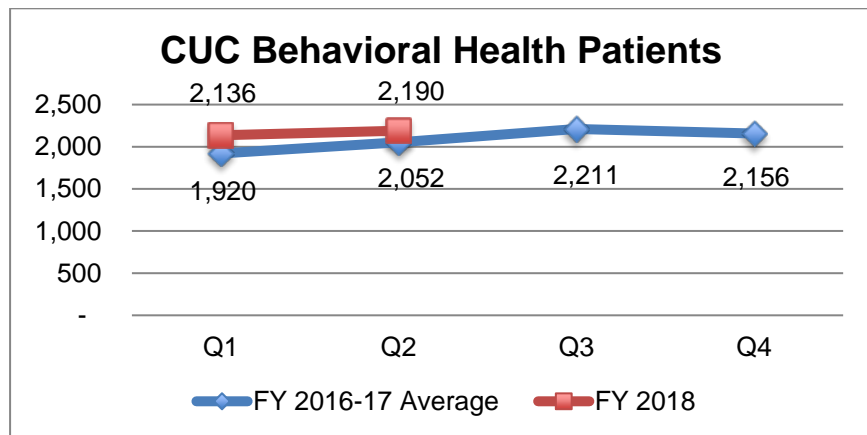
## CommUnityCare Health Centers, Two-Year (Patients) and Three-Year (Encounters) Trends

	Q1, 2015-Q2, 2018	↑ High (Qtr., Yr.)	↓ Low (Qtr., Yr.)
Medical Patients		42,424 (Q2, 2018)	37,222 (Q1, 2016)
Medical Encounters		72,186 (Q2, 2018)	62,295 (Q1, 2016)
Behavioral Health Patients		2,243 (Q3, 2017)	1,876 (Q1, 2016)
Behavioral Health Encounters		4,525 (Q3, 2017)	3,301 (Q4, 2015)
Dental Patients		8,027 (Q2, 2018)	6,129 (Q1, 2016)
Dental Encounters		16,087 (Q2, 2018)	11,223 (Q1, 2015)
Ancillary Patients		31,886 (Q1, 2018)	5,101 (Q3, 2016)
Ancillary Encounters		71,745 (Q2, 2018)	7,475 (Q3, 2015)

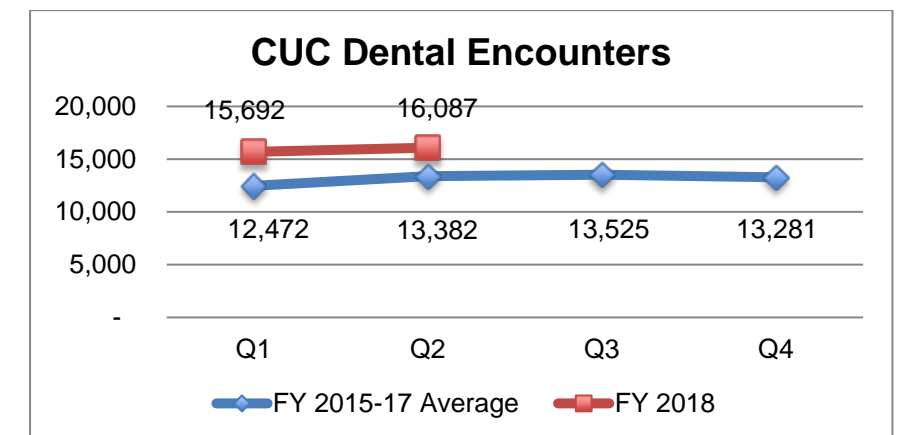
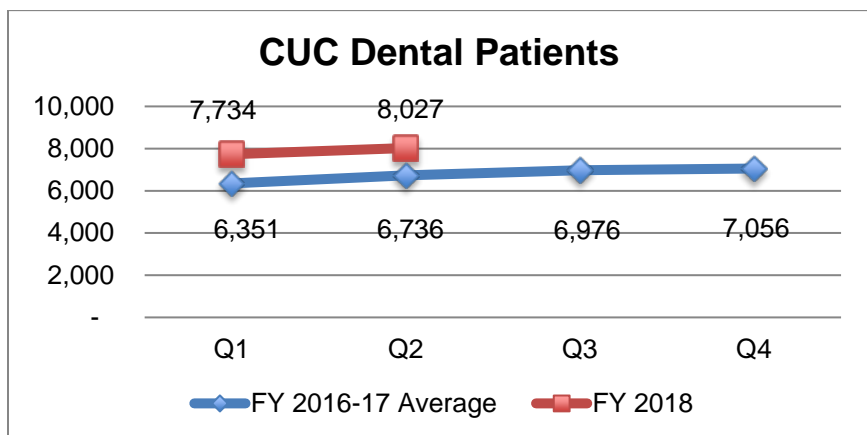
## CommUnityCare Health Centers, 2018 Preliminary Reporting



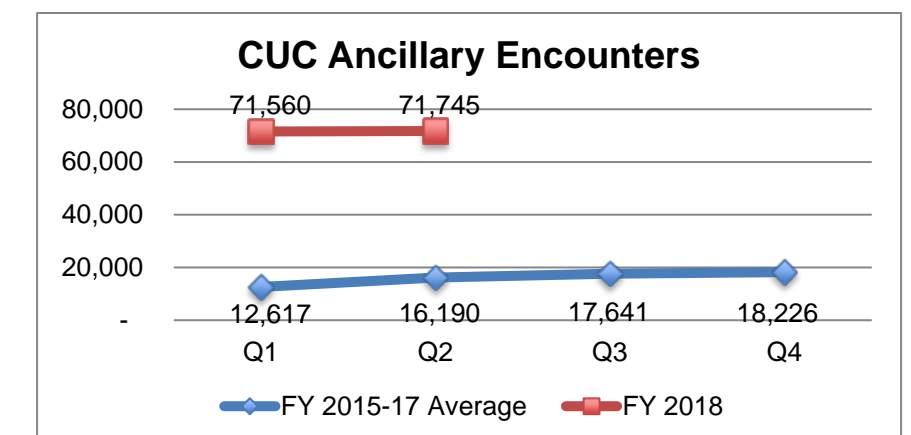
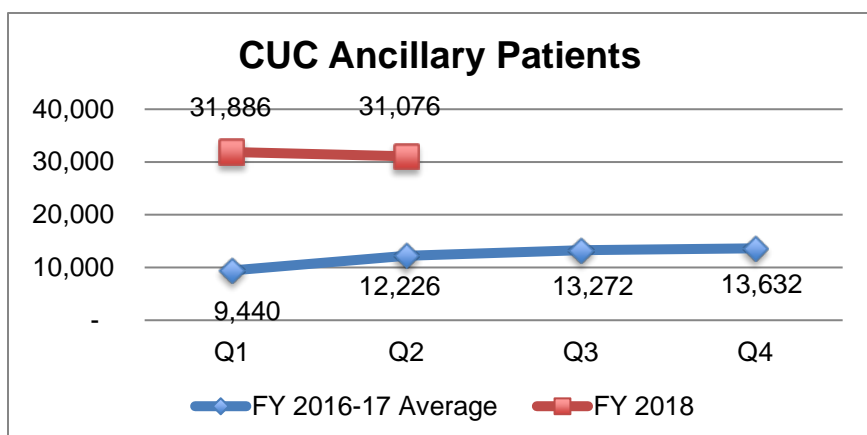
**\*Medical care summary:** The preliminary patient count for Q2, 2018 exceeded the two-year average by 1,461. Encounters for Q2, 2018 exceeded the three-year average by 3,691. The increased number of encounters in 2018 can be partially attributed to the implementation of new contracting to cover the costs of visits with nutritionists, clinical pharmacists, nurses and medical assistants.



**\*\*Behavioral health care summary:** The preliminary patient count for Q2, 2018 exceeded the two-year average by 138. Encounters for Q2, 2018 exceeded the three-year average by 59.

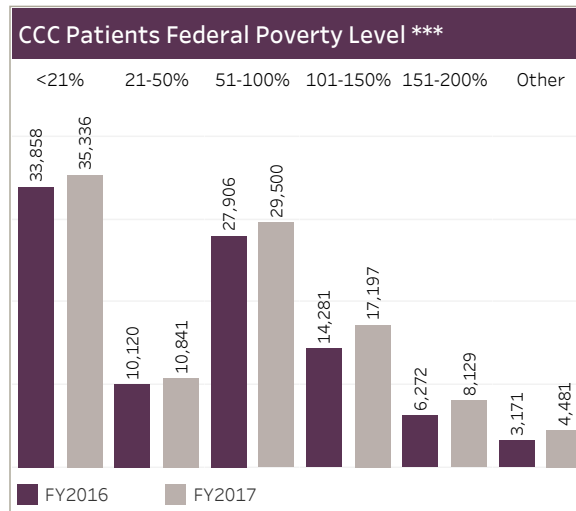
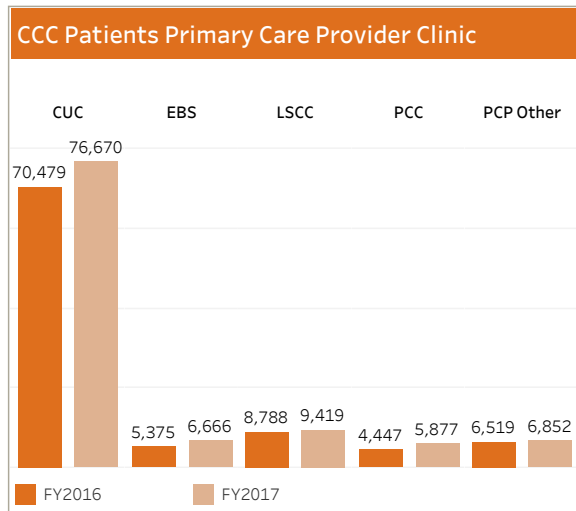
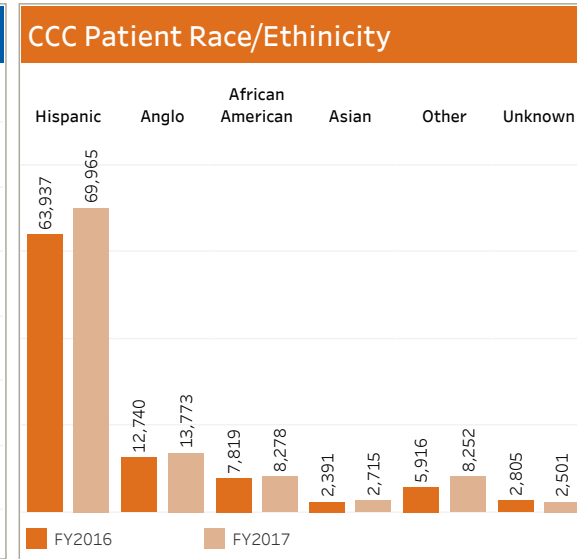
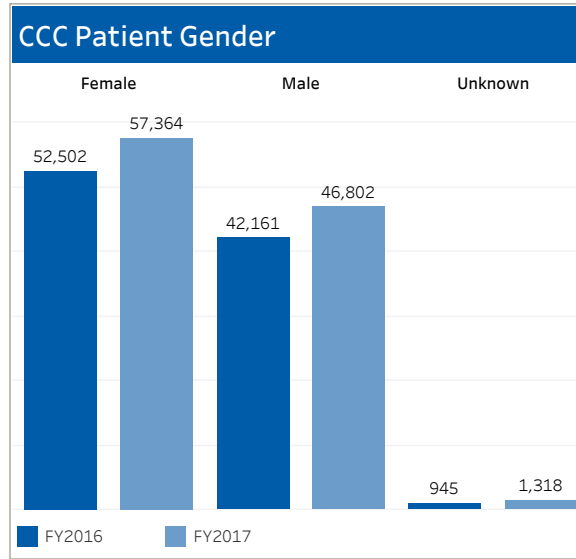
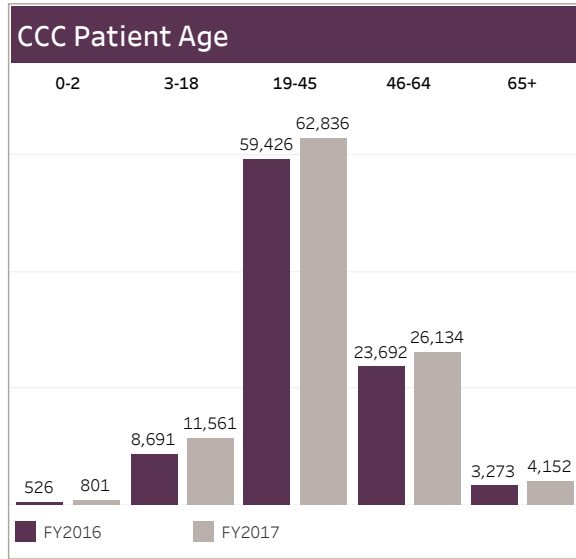


**\*\*\*Dental care summary:** The preliminary patient count for Q2, 2018 exceeded the two-year average by 1,291. Encounters for Q2, 2018 exceeded the three-year average by 2,705.



**\*\*\*Ancillary care summary:** The preliminary patient count for Q2, FY 2018 exceeded the two-year average by 18,850. Encounters for Q2, 2018 exceeded the three-year average by 55,555. The increased number of patients and encounters in 2018 can be partially attributed to the implementation of new contracting to cover the costs of visits with nutritionists, clinical pharmacists, nurses and respiratory therapists.

**Medical Access and Sliding Fee Scale Programs\***  
**Demographics Characteristics, CCC patients FY16, FY17**  
**FY16 - 95,700; FY17 - 105,091\*\***



### CCC Patients Top 10 Languages

Language	FY2016	FY2017
Spanish	47,122	52,647
English	42,566	46,942
Unknown	4,005	3,401
Other	1,022	1,341
Vietnamese	271	284
Arabic	240	388
Nepali	124	146
Burmese	105	145
Mandarin	63	79
SignLanguage	63	70

Source: VeritySource (Eligibility Database).

\* This includes patients who have been enrolled in the Medical Assistance Program (MAP) administered by the CCC or Sliding Fee Scale (SFS) programs reimbursed by the CCC. Patients seen exclusively through the Seton Charity Care (SCC) program are not included.

\*\* Patients were deduplicated using a Patient Community ID (CID). CID identifications are unique, site agnostic patient identifiers. They are assigned to all patients included in the eligibility database who are eligible for MAP or Sliding Fee Scale services regardless of whether or not they present in a clinical setting.

\*\*\* A total of 9,854 patients were identified as homeless in FY2016 and 10,538 in FY2017.





CENTRAL HEALTH

**Our Vision**

Central Texas is a model healthy community.

**Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

**Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## BOARD MEETING

**July 25, 2018**

## REGULAR AGENDA ITEM 6

Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>



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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 7**

Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc., including the effect of federal legislative and regulatory actions.<sup>1</sup>



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## **BOARD MEETING**

**July 25, 2018**

## **REGULAR AGENDA ITEM 8**

Discuss and take appropriate action on Central Health owned property, including the Downtown Campus and other properties.<sup>1</sup>



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## BOARD MEETING

**July 25, 2018**

## REGULAR AGENDA ITEM 9

Confirm the next regular Board meeting date, time, and location.





### June 2018

- Central Health and its partners were featured in **19** stories from **6** different news outlets
- Central Health staff participated in and/or led **13** community presentations and events
- Central Health posted **29** tweets and **25** Facebook updates

### Earned Media

Central Health was mentioned in **19 news stories**:

- 16 print news stories
- 2 online news stories
- 1 TV news stories



### Press Releases

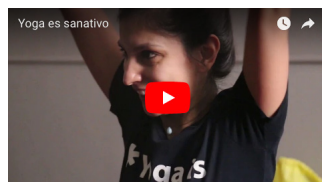
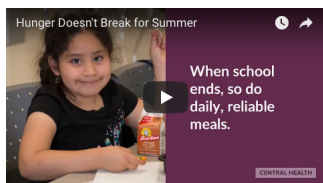
Central Health issued **two press releases**:

- Hunger doesn't take a break: 2018 Summer Lunch Program - June 5
- Central Health Offers Free Support Groups for Parents of Newborns - June 22

### Video Production

Central Health produced **six videos** (viewable at [www.youtube.com/user/tchealthdistrict](http://www.youtube.com/user/tchealthdistrict)):

1. Northeast Health Resource Center and the Colony Park Public Open House - June 1
2. Hunger Doesn't Break for Summer - June 12
3. Healthy Chef Cooking: Chicken Lettuce Wraps - June 13
4. Central Health Community Conversation: Rosewood-Zaragosa Center - June 15
5. Yoga is Medicine - June 25
6. Yoga es sanativo - June 28



### Engagement and Outreach

Central Health Enterprise staff participated in 13 community events and engaged more than 3,000 community members.



CommUnityCare and Central Health attended the Pre-Juneteenth Health & Wellness Fair on June 8, providing information and wellness checks..

### Events Highlights

#### Central Health Enterprise staff:

- Gathered public feedback to help shape the services of the Rosewood-Zaragoza Center through:
  - A Community Conversation in the form of an open house. **At total of forty community members attended**, not counting board, staff, and partners.
  - A bilingual questionnaire, available both online and in paper format. **A total of 403 individuals** completed the questionnaire.
- Held one advisory committee meeting, engaging with 16 community members and partners to advance Eastern Travis County service expansion projects in the Austin's Colony/Hornsby Bend planning region.
- Hosted the third workshop of the Community Health Champions Class of 2018, where 31 attendees learned about the Community Care Collaborative and discussed disparities in diabetes.

