

November 2016 Preliminary Monthly Financial Statements (unaudited) Page 1 of 4

## Balance Sheet (Assets) – Slide 1

#### Current Assets

Cash and Cash Equivalents - \$2.6 million

<u>Short-term Investments</u> – Short-term investments were \$47.8 million at month-end, which is net of restricted investments of \$5.4 million for capital acquisitions and \$6.0 million for future Sendero paid-in capital.

<u>Ad Valorem Taxes Receivable</u> – \$162.7 million balance is composed of the 2016 tax levy of \$161.5 million, delinquent prior years' taxes of \$2.5 million, and tax distributions in transit from the Travis County Tax Office of \$1.3 million, offset by estimated allowances for doubtful collections and adjustments of \$2.6 million.

<u>Other Receivables</u> – Other receivables total \$1.5 million and consist primarily of intercompany balances of \$1.5 million and interest receivable of \$32K.

<u>Prepaid Expenses</u> – \$760K balance composed of \$13K unamortized insurance, \$736K appraisal and collection fees, and \$11K in deposits.

# Total Current Assets – \$215.4 million

#### **Noncurrent Assets**

<u>Investments Restricted for Capital Acquisition</u> – \$5.4 million in short-term securities restricted for capital acquisition.

Investments Restricted for Future Sendero Paid-in Capital – \$6.0 million

Sendero Paid-in Capital – \$29.0 million (unchanged)

Working Capital Advance to CommUnityCare - \$4.0 million (unchanged)

<u>Sendero Surplus Debenture</u> – \$17.1 million (unchanged)

<u>Capital Assets</u> – \$122.8 million, net of accumulated depreciation.

# Total Assets – \$399.7 million



November 2016 Preliminary Monthly Financial Statements (unaudited) Page 2 of 4

# Balance Sheet (Liabilities and Net Assets) – Slide 2

## **Current Liabilities**

<u>Accounts Payable</u> – Major components of the \$2.1 million balance are:

- \$1.1 million in vendor invoices at month-end, and
- \$1.0 million in estimated healthcare delivery costs for services incurred but not yet billed or paid.

<u>Salaries and Benefits Payable</u> – \$1.0 million balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued leave balances and various fringe benefit amounts withheld and not yet disbursed.

<u>Other Payables</u> – \$1.8 million in other payables is comprised of the amount due to Seton for Charity Care of \$1.5 million and capital lease obligation of \$337k.

<u>Debt Service Payable, Short Term</u> – \$1.1 million balance consists of the annual principal payment and accrued interest on the Series 2011 Certificates of Obligation.

<u>Deferred Tax Revenue</u> – \$161.2 million for the uncollected portion of the 2016 tax levy.

<u>Other Deferred Revenue</u> – \$3.2 million – Seton's December 2016 lease payment received in current month.

# Total Current Liabilities – \$170.4 million

# **Noncurrent Liabilities**

<u>Debt Service Payable, Long Term</u> – \$10.4 million balance of the \$16 million in Series 2011 Certificates of Obligation, reduced by five principal payments made to date. This debt was issued for the North Central clinic and the Southeast Health and Wellness Center.

# <u>Total Liabilities</u> – \$180.8 million

# Net Assets

Unrestricted Net Assets - \$96.1 million

Investment in Capital Assets – \$122.8 million

# Total Net Assets – \$218.9 million

# Total Liabilities and Net Assets – \$399.7 million



November 2016 Preliminary Monthly Financial Statements (unaudited) Page 3 of 4

#### Sources and Uses Report – Slide 3

November financials  $\rightarrow$  16.7% of the fiscal year

#### **Sources**

Property Tax Revenue – \$9.0 million was collected during the month, or 5.4% of the 2016 levy.

Lease Revenue – \$3.2 million recorded for Seton lease payment.

Other Revenue – \$24K interest income on investments.

#### **Uses of Funds**

<u>Total Healthcare Delivery Program</u> – Total healthcare delivery expenses were \$8.5 million for the month.

Administration Program – \$647K in expense for the month, which includes:

- Personnel costs \$310K
- Legal fees \$139K
- Consulting services \$23K
- Other general and administrative \$175K

Tax Collection Expenses – \$71K

**Excess Sources Over (Under) Uses** – Net assets increased by \$3.0 million in November. Yearto-date, net assets decreased by \$41.9 million, which includes the preliminary, audited contingency reserve balance of \$51.6 million.

#### Healthcare Delivery Expense – Slide 4

Intergovernmental Transfers (IGTs) – IGTs for November totaled \$7.0 million.

<u>Provider Costs</u> – Healthcare delivery providers' expense for November totaled \$908K and includes \$49K for primary care, \$275K for DSRIP project expense, \$354K for charity care, and \$229K for medical administration.



November 2016 Preliminary Monthly Financial Statements (unaudited) Page 4 of 4

Healthcare Delivery Operating Cost – \$376K in expense for the month, which includes:

- Personnel costs \$233K
- Consulting services \$46K
- Legal fees \$2K
- Other services and purchased goods \$95K

<u>Other Costs</u> – \$182K balance comprised of \$49K related to UMCB Campus Redevelopment, \$99K for ACA enrollment and subsidy costs, and \$34K in debt service for interest on the \$16 million Series 2011 Certificates of Obligation.

# Total Healthcare Delivery for the month of November was \$8.5 million.

# Recap of FY17 IGT Payments – Slide 5

IGT expense, all related to Disproportionate Share totaled \$7.0 million in November.



# Balance Sheet As of November 30, 2016 (Page 1 of 2, Assets)

|   | <u>FY 2017</u>       | <u>FY 2016</u> |
|---|----------------------|----------------|
| Assets  |                      |                |
| Current Assets                                      |                      |                |
| Cash and Cash Equivalents                           | \$<br>2,600,631 \$   | 3,052,831      |
| Short-Term Investments                              | 47,798,332           | 74,589,852     |
| Ad Valorem Taxes Receivable                         | 162,663,967          | 160,692,958    |
| Other Receivables                                   | 1,545,347            | 4,177,458      |
| Prepaid Expenses                                    | <br>760,083          | 777,188        |
| Total Current Assets                                | 215,368,360          | 243,290,287    |
| Noncurrent or Restricted Cash and Investments       |                      |                |
| Restricted for Capital Acquisition                  | 5,433,292            | 9,137,194      |
| Restricted for Future Sendero Paid-In Capital       | 6,000,000            | 9,083,000      |
| Sendero Paid-In Capital                             | 29,000,000           | 29,000,000     |
| Working Capital Advance to CommUnityCare            | 4,000,000            | 4,000,000      |
| Sendero Surplus Debenture                           | <br>17,083,000       | 8,000,000      |
| Total Noncurrent or Restricted Cash and Investments | 61,516,292           | 59,220,194     |
| Capital Assets                                      |                      |                |
| Land  | 11,770,184           | 11,770,184     |
| Buildings and Improvements                          | 125,105,331          | 117,819,446    |
| Equipment and Furniture                             | 9,067,035            | 7,103,606      |
| Construction In Progress                            | 10,311,858           | 16,192,579     |
| Less Accumulated Depreciation                       | <br>(33,487,180)     | (29,145,633)   |
| Total Capital Assets                                | <br>122,767,228      | 123,740,181    |
| Total Assets  | \$<br>399,651,880 \$ | 426,250,662    |



# Balance Sheet As of November 30, 2016 (Page 2 of 2, Liabilities and Net Assets)

|                                  | <u>FY 2017</u>       | <u>FY 2016</u> |
|----------------------------------|----------------------|----------------|
| Liabilities                      |                      |                |
| Current Liabilities              |                      |                |
| Accounts Payable                 | \$<br>2,061,681 \$   | 4,079,631      |
| Salaries and Benefits Payable    | 1,040,263            | 955,019        |
| Other Payables                   | 1,796,885            | 12,165,083     |
| Debt Service Payable, Short-Term | 1,077,302            | 1,057,100      |
| Deferred Tax Revenue             | 161,239,799          | 159,565,995    |
| Other Deferred Revenue           | 3,174,900            | 3,014,837      |
| Total Current Liabilities        | <br>170,390,830      | 180,837,665    |
| Noncurrent Liabilities           |                      |                |
| Debt Service Payable, Long-Term  | 10,380,000           | 11,355,000     |
| Total Liabilities                | <br>180,770,830      | 192,192,665    |
| Not Accord                       |                      |                |
| Net Assets                       | 00 112 022           | 110 240 070    |
| Unrestricted                     | 96,113,822           | 110,340,079    |
| Investment in Capital Assets     | <br>122,767,228      | 123,717,918    |
| Total Net Assets                 | 218,881,050          | 234,057,997    |
| Liabilities and Net Assets       | \$<br>399,651,880 \$ | 426,250,662    |



# Sources and Uses Report Fiscal Year-to-Date through November 30, 2016 (Excludes Depreciation Expense)

|   | TI | nis Month  | Yea | Fiscal<br>ar-To-Date | I  | Fiscal Year<br>Budget | Percent of<br>Budget Used | Yea | Prior<br>nr-To-Date |
|---|----|------------|-----|----------------------|----|-----------------------|---------------------------|-----|---------------------|
| Sources:                                    |    |            |     |                      |    |                       |                           |     |                     |
| Property Tax Revenue                        | \$ | 8,987,412  | \$  | 10,580,393           | \$ | 169,806,722           | 6.2%                      | \$  | 2,310,022           |
| Seton Lease Revenue                         |    | 3,174,900  |     | 6,349,800            |    | 31,544,675            | 20.1%                     |     | 5,728,664           |
| Other Revenue                               |    | 24,326     |     | 49,311               |    | 400,000               | 12.3%                     |     | 35,790              |
| Tobacco Settlement Revenue                  |    | -          |     | -                    |    | 1,800,000             | 0.0%                      |     | -                   |
| Contingency Reserve (1)                     |    | -          |     | 51,613,131           |    | 36,600,000            | 141.0%                    |     | -                   |
| Total Sources                               | \$ | 12,186,638 | \$  | 68,592,635           | \$ | 240,151,397           | 28.6%                     | \$  | 8,074,476           |
| Uses of Funds:                              |    |            |     |                      |    |                       |                           |     |                     |
| Total Healthcare Delivery Program           | \$ | 8,459,635  | \$  | 25,446,473           | \$ | 229,738,205           | 11.1%                     | \$  | 40,830,142          |
| Administration Program                      |    |            |     |                      |    |                       |                           |     |                     |
| Personnel Salary and Benefits               | \$ | 310,137    | \$  | 611,721              | \$ | 4,268,817             | 14.3%                     | \$  | 566,521             |
| Other Purchased Goods and Services:         |    |            |     |                      |    |                       |                           |     |                     |
| Legal Fees                                  |    | 139,183    |     | 237,183              |    | 1,166,500             | 20.3%                     |     | 46,420              |
| Consulting Services                         |    | 22,748     |     | 35,623               |    | 1,038,000             | 3.4%                      |     | 45,255              |
| Other General and Administrative            |    | 174,938    |     | 293,584              |    | 2,453,284             | 12.0%                     |     | 7,186               |
| Subtotal Other Purchased Goods and Services | \$ | 336,869    | \$  | 566,390              | \$ | 4,657,784             | 12.2%                     | \$  | 98,861              |
| Total Administration Program                | \$ | 647,006    | \$  | 1,178,111            | \$ | 8,926,601             | 13.2%                     | \$  | 748,119             |
| Tax Collection Expenses                     | \$ | 71,218     | \$  | 86,745               | \$ | 1,486,591             | 5.8%                      | \$  | 82,737              |
| Total Uses                                  | \$ | 9,177,859  | \$  | 26,711,329           | \$ | 240,151,397           | 11.1%                     | \$  | 41,578,261          |
| Excess Sources Over (Under) Uses            | \$ | 3,008,779  | \$  | 41,881,306           |    | <u>\$ -</u>           |                           | \$  | <u>(33,503,785)</u> |

(1) Preliminary, unaudited.



# Healthcare Delivery Expense Fiscal Year-to-Date through November 30, 2016 (Excludes Depreciation Expense)

|  | Th | is Month  | Ye | Fiscal<br>ar-To-Date | Fiscal Year<br>Budget | Percent of<br>Budget Used | Ye | Prior<br>ar-To-Date |
|--|----|-----------|----|----------------------|-----------------------|---------------------------|----|---------------------|
| Intergovernmental Transfers (IGTs) (1)             | \$ | 6,993,673 | \$ | 13,979,097           | \$<br>141,570,000     | 9.9%                      | \$ | 28,492,301          |
| Provider Costs                                     |    |           |    |                      |                       |                           |    |                     |
| Primary Care                                       |    | 48,930    |    | 97,680               | 585,000               | 16.7%                     |    | 94,441              |
| DSRIP Project Expense                              |    | 275,434   |    | 275,434              | -                     | N/A                       |    | -                   |
| Charity Care                                       |    | 354,311   |    | 708,622              | 4,251,733             | 16.7%                     |    | 708,622             |
| Member Payment to CCC <sup>(2)</sup>               |    | -         |    | -                    | 26,245,166            | 0.0%                      |    | -                   |
| Medical Administration                             |    | 228,940   |    | 457,879              | 617,275               | 74.2%                     |    | 174,219             |
| Subtotal Provider Costs                            | \$ | 907,615   | \$ | 1,539,615            | \$<br>31,699,174      | 4.9%                      | \$ | 977,282             |
| Service Expansion Funds                            |    | -         |    | -                    | 2,000,000             | 0.0%                      |    | -                   |
| Total IGTs and Provider Costs                      | \$ | 7,901,288 | \$ | 15,518,712           | \$<br>175,269,174     | 8.9%                      | \$ | 29,469,583          |
| Healthcare Delivery Operating Cost                 |    |           |    |                      |                       |                           |    |                     |
| Personnel Costs                                    |    | 233,220   |    | 465,553              | 3,871,685             | 12.0%                     |    | 280,038             |
| Consulting Services                                |    | 46,389    |    | 56,200               | 334,000               | 16.8%                     |    | 37,453              |
| Legal Fees   |    | 2,174     |    | 5,174                | 25,000                | 20.7%                     |    | 925                 |
| Other Services and Purchased Goods                 |    | 94,641    |    | 197,727              | 3,222,215             | 6.1%                      |    | 203,532             |
| Subtotal HCD Operating Cost                        | \$ | 376,423   | \$ | 724,653              | \$<br>7,452,900       | 9.7%                      | \$ | 521,948             |
| Other Costs  |    |           |    |                      |                       |                           |    |                     |
| UMCB Campus Redevelopment                          |    | 48,943    |    | 58,943               | 2,047,675             | 2.9%                      |    | -                   |
| ACA Enrollment/Subsidy                             |    | 98,880    |    | 195,963              | 2,745,000             | 7.1%                      |    | 227,932             |
| Debt Service                                       |    | 34,101    |    | 68,202               | 1,372,803             | 5.0%                      |    | 71,400              |
| Subtotal Other Costs                               | \$ | 181,924   | \$ | 323,108              | \$<br>6,165,478       | 5.2%                      | \$ | 299,332             |
| Reserves, Appropriated Uses and Transfers          |    |           |    |                      |                       |                           |    |                     |
| Subtotal Reserves, Appropriated Uses and Transfers | \$ | -         | \$ | 8,880,000            | \$<br>40,850,653      | 21.7%                     | \$ | 10,539,279          |
| Total Healthcare Delivery                          | \$ | 8,459,635 | \$ | 25,446,473           | \$<br>229,738,205     | 11.1%                     | \$ | 40,830,142          |

(1) Budget includes allocated portion of the contingency reserve appropriation, for IGT timing differences.

(2) Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.



# Recap of FY17 IGT Payments Actuals Through November 30, 2016

|                       | <b>Fiscal Year</b> |            | Fiscal       | Under (Over) |
|-----------------------|--------------------|------------|--------------|--------------|
| \$ in millions        | Budget             | This Month | Year-To-Date | Budget       |
| Private UC            | 27.9               | -          | -            | 27.9         |
| UMCB UC               | 25.0               | -          | -            | 25.0         |
| DSH                   | 32.5               | 7.0        | 14.0         | 18.5         |
| DSRIP - CCC           | 29.3               | -          | -            | 29.3         |
| DSRIP - UMCB and Dell | 26.3               | -          | -            | 26.3         |
| DSRIP - St. David's   | 0.6                | -          | -            | 0.6          |
| Total                 | 141.6              | 7.0        | 14.0         | 127.6        |

(1) Allocated portion of the contingency reserve appropriation, for IGT timing differences.



# Questions? Comments?

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