



January 2021 Preliminary Monthly Financial Statements (unaudited)

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Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$714K compared to \$306K January 2020

Short-term Investments – Short-term investments were \$315M at month-end and restricted investments of \$6.5M for capital acquisitions.

Ad Valorem Taxes Receivable – \$75M balance is composed of:

Gross Tax Receivables	\$ 79M
Taxable Assessed Valuation Adjustment	(938)K
Est. Allowance for Doubtful collections	(2.7)M
Total Taxes Receivable	\$ 75M

Other Receivables – Other receivables total \$2.1M and includes intercompany balances:

- CommUnityCare - \$950K
- Sendero - \$641K
- Community Care Collaborative - \$264K
- Accrued Interest - \$232K
- Miscellaneous Receivables – \$26K

Prepaid Expenses – \$509K balance composed of:

- TCAD Appraisal Fees - \$159K
- ICC Dues - \$114K
- Software - \$79K
- Prepaid Tax Collection Fees - \$77K
- Memberships - \$34K
- Prepaid Insurance - \$25K
- Deposits - \$21K

Total Current Assets – \$393M



Balance Sheet (Assets) – Slide 4 (continued)

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$6.5M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$29.6M

Capital Assets – \$112M, net of accumulated depreciation

Total Assets – \$653M



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$6.8M balance are:

- \$4.4M estimated IBNR for healthcare services.
- \$772K estimated month-end vendor invoices due.
- \$1.6M month-end vendor invoices due.

Salaries and Benefits Payable – \$1.9M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable.

Deferred Tax Revenue - \$37.5M pending collection

Other Deferred Revenue - \$610K is the lease revenue for Block 164 Yr3 (FY21) from 2033 LLP

Total Current Liabilities – **\$48M**



Restricted or Noncurrent Liabilities – Slide 5 (continued)

Funds held for TCHD LPPF - \$29.6M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$6.1M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic and refunded May 2020. Due annually on 3/1.

Total Restricted or Noncurrent Liabilities – \$36M

Total Liabilities – \$84M

Net Assets

Unrestricted Net Assets – \$457M

Investment in Capital Assets – \$112M

Total Net Assets – \$569M

Total Liabilities and Net Assets – \$653M



Sources and Uses Report – Slide 6

January financials → four months, 33% of the fiscal year.

Sources – Total \$114.6M for the month

Property Tax Revenue – Net property tax revenue for the month was \$113.7M. Net revenue includes \$113.7M current month's collections; \$84k Penalties and Interest; (\$83)K in adjustments for prior year delinquent taxes.

Lease Revenue – \$863K recorded for Seton lease payment and the UT ground lease.

Other Revenue – \$63K investment income for the month, \$243K YTD, compared to \$753K YTD last year.

Uses of Funds – Total \$8.7M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$7.6M for the month and \$31M YTD compared to \$41M YTD thru January 2020.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$5.4M, Primary & Specialty Care \$3.8M (Musculoskeletal \$1.7M, Neurology \$100k, and Reserves \$2M), Community Health Care Initiatives Fund \$875k, and Hospital and Specialty Services \$59.7M.

Administration Program – \$604K in expense for the month, which includes:

- Personnel costs – \$426K
- Consulting services – \$12K
- Legal fees – \$(8)K
- Other general and administrative – \$174K

Tax Collection Expenses – \$477K for the month.

Excess Sources/(Uses) – \$105.9M in January. Current YTD is \$309M compared to prior year FY20 YTD of \$219M.



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Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$7.6M January; \$31M YTD compared to \$41M January FY20 YTD.

Intergovernmental Transfers (“IGT’s”) – YTD \$0 compared to \$8.8M YTD last year for DSH.

Healthcare Services – Healthcare delivery providers’ expense for January totaled \$5M, which includes:

- Primary care – \$3.7M
- Specialty Care (including Dental and Behavioral Health) – \$450K
- Pharmacy - \$747K
- All Other Healthcare Services - \$94K

ACA Premium Assist, Education, Enrollment – \$1M in expenses for the month; \$3.9M YTD compared to \$2.5M January FY20 YTD

Healthcare Facilities and Campus Redevelopment - \$216K in expense for the month and \$669K YTD.

Healthcare Delivery Operating Cost – \$1.3M in expenses for the month and includes:

- Personnel costs – \$862K
- Consulting Services – \$(35)K
- Legal Fees - \$17K
- Other services and purchased goods – \$478K

Debt, Reserves and Transfer – \$8K in Debt Service expense for the month

Total Healthcare Delivery - for the month of January was \$7.6M.



Central Health

Financial Statement Presentation

FY 2021 – as of Jan 31, 2021 (Preliminary)

Central Health Board of Managers

February 24, 2020

Lisa Owens, Deputy CFO



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Note: HCD = Health Care Delivery



- Year-to-date through January, collected net property tax revenue is \$204 million compared to \$195 million as of January 2020.
- Tax collected through January 2021 is 84% of the adjusted tax levy compared to 89% as of January 2020.
- Healthcare Delivery is \$31 million for the four months ending 1/31/2021.
- GAAP reporting Net Assets increased \$99 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 1/31/2021 is \$30 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 01/31/2021	as of 1/31/2020
Current Assets		
Cash and cash equivalents	713,514	306,122
Short-term investments	314,674,418	238,819,580
Ad valorem taxes receivable	74,925,976	39,054,082
Other receivables	2,112,597	5,233,532
Prepaid expenses	509,276	568,092
Total Current Assets	<u>392,935,781</u>	<u>283,981,408</u>
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	6,459,065	8,282,058
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	29,651,206	38,946,589
Total Restricted Cash and Investments or Noncurrent	<u>148,193,271</u>	<u>159,311,647</u>
Capital Assets		
Land	13,425,967	12,546,211
Buildings and improvements	132,881,024	130,395,330
Equipment and furniture	10,030,421	9,589,485
Capital Projects in progress	4,429,042	2,104,862
Less accumulated depreciation	(48,965,461)	(44,554,758)
Total Capital Assets	<u>111,800,992</u>	<u>110,081,130</u>
Total Assets	<u><u>652,930,044</u></u>	<u><u>553,374,186</u></u>



	Preliminary	
	as of	as of
Liabilities	01/31/2021	1/31/2020
Current Liabilities		
Accounts payable	6,757,702	10,587,505
Salaries and benefits payable	1,867,684	1,382,683
Other Payables	-	84,855
Debt service payable, short-term	1,218,246	1,201,017
Deferred tax revenue	37,495,975	22,383,551
Other deferred revenue	610,000	610,794
Total Current Liabilities	47,949,608	36,250,406
Restricted or Noncurrent Liabilities		
Funds held for TCHD LPPF	29,651,206	38,946,589
Debt service payable, long-term	6,105,000	7,285,000
Deferred Revenue	-	610,000
Total Restricted of Noncurrent Liabilities	35,756,206	46,841,589
Total Liabilities	83,705,814	83,091,995
Net Assets		
Unrestricted	457,423,238	360,201,060
Investment in Capital Assets	111,800,992	110,081,130
Total Net Assets	569,224,230	470,282,190
Liabilities and Net Assets	652,930,044	553,374,186



Sources / Uses	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Sources					
Property Tax Revenue	113,656,560	203,503,691	234,057,519	87%	194,932,930
Lease Revenue	862,753	3,449,982	12,909,866	27%	3,431,364
Other Revenue	63,238	243,032	1,720,000	14%	753,350
Tobacco Settlement Revenue	-	-	2,800,000	0%	-
Contingency Reserve (Carryforward)	-	136,179,266	115,856,728	118%	64,898,396
Total Sources	114,582,551	343,375,971	367,344,113	93%	264,016,040
Uses of Funds					
Healthcare Delivery	7,581,079	30,842,316	353,858,894	9%	41,076,584
Administrative Program					
Salaries and benefits	425,557	1,541,946	5,561,651	28%	1,528,216
Consulting Fees	11,919	47,176	1,259,570	4%	239,961
Legal Fees	(7,925)	287,074	1,497,136	19%	289,637
Other Purchase Goods and Services	174,035	473,725	3,081,046	15%	346,284
Total Administrative Program	603,586	2,349,921	11,399,403	21%	2,404,098
Tax Collection Expenses	477,382	1,090,141	2,085,816	52%	1,052,673
Total Uses	8,662,047	34,282,378	367,344,113	9%	44,533,355
Excess Sources / (Uses)	105,920,504	309,093,593			219,482,685



Healthcare Delivery Summary	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Inter-Governmental Transfers (IGTs)	-	-	23,528,575	0%	8,773,729
Healthcare Services					
Primary Care - (see detail on Slide 11)	3,691,248	15,221,238	56,935,000	27%	17,465,327
Specialty Care, incld Dental & Behavioral Health	450,074	2,009,814	14,448,856	14%	2,271,809
Pharmacy	747,433	3,335,700	13,250,000	25%	3,500,000
Post Acute Care	-	-	5,400,000	0%	-
All Other Healthcare Services	93,540	380,299	4,469,990	9%	429,410
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
Hospital and Specialty Services & Incentives	-	-	59,700,000	0%	-
Subtotal Healthcare Services	4,982,295	20,947,051	155,078,846	14%	23,666,546
ACA Premium Assist, Education, Enrollment	1,053,162	3,864,309	12,160,674	32%	2,517,443
Healthcare Facilities and Campus Redevelopment	215,987	669,291	6,097,472	11%	1,662,379
Healthcare Delivery Operating Costs	1,321,986	5,331,068	29,473,028	18%	4,347,673
Debt, Reserves and Transfers	7,649	30,597	127,520,299	0%	108,814
Total Healthcare Delivery	7,581,079	30,842,316	353,858,894	9%	41,076,584



Details for Health Care Delivery on the following slides.



Healthcare Delivery - Detail	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Intergovernmental Transfers (IGTs)					
DSH - Disproportionate Share	-	-	-	0%	8,773,729
DSRIP - CCC	-	-	23,528,575	0%	-
Subtotal Intergovernmental Transfers (IGTs)	-	-	23,528,575	0%	8,773,729
Healthcare Services					
Primary Care - (see detail on Slide 11)	3,691,248	15,221,238	56,935,000	27%	17,465,327
Specialty Care, incld Dental - (see detail on Slide 12)	402,446	1,805,486	12,565,000	14%	2,018,417
Specialty Care, Behavioral Health	47,628	204,328	1,883,856	11%	253,392
Pharmacy	747,433	3,335,700	13,250,000	25%	3,500,000
Post Acute Care	-	-	5,400,000	0%	-
Reproductive and Sexual Health	35,887	150,887	1,150,000	13%	171,152
Healthcare services, Pay for Success	-	-	600,000	0%	-
Medical Administration / ICC payment	57,653	229,412	719,990	32%	205,758
Primary & Specialty Care Reserves	-	-	2,000,000	0%	52,500
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
Hospital and Specialty Services	-	-	57,000,000	0%	-
Hospital Performance Incentives	-	-	2,700,000	0%	-
Subtotal Healthcare Services	4,982,295	20,947,051	155,078,846	14%	23,666,546

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Healthcare Delivery Detail (continued)	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Healthcare Operations and Support					
ACA and Premium Assistance Programs					
High Risk Premium Programs	727,952	2,612,562	8,600,000	30%	1,410,926
CHAP Program	257,696	778,077	2,959,354	26%	641,956
ACA Enrollment and Education Services	67,514	473,670	601,320	79%	464,561
Subtotal ACA & Premium Assist Program	1,053,162	3,864,309	12,160,674	32%	2,517,443
Healthcare Facilities and Campus					
Salaries and benefits	8,563	32,135	368,579	9%	115,495
Consulting Services	91,531	65,181	1,730,000	4%	-
Legal Fees	93,089	113,030	174,500	65%	72,458
Other Goods & Svc incl. UT Ground Lease	22,804	458,945	3,824,393	12%	1,474,426
Subtotal Healthcare Facilities and Campus	215,987	669,291	6,097,472	11%	1,662,379
Healthcare Delivery Operating Costs					
Salaries and benefits	862,088	3,642,755	15,021,176	24%	3,094,655
Consulting Services	(34,663)	10,860	1,085,500	1%	17,155
Legal Fees	17,020	36,598	332,000	11%	56,621
Other Services and Purchased Goods	477,541	1,640,855	13,034,352	13%	1,179,242
Subtotal HCD Operating Cost	1,321,986	5,331,068	29,473,028	18%	4,347,673
Debt Service, Reserves and Transfers					
Debt Service	7,649	30,597	1,264,357	2%	108,814
Healthcare Capital Line of Credit	-	-	1,091,773	-	-
FY2021 Capital reserve	-	-	34,100,000	-	-
FY2021 Hospital Services Reserve	-	-	4,000,000	-	-
FY2021 Contingency reserve appropriation	-	-	87,064,169	-	-
Subtotal Debt, Reserves and Transfers	7,649	30,597	127,520,299	0%	108,814
Total Healthcare Delivery	7,581,079	30,842,316	353,858,894	9%	41,076,584



Healthcare Delivery - Primary Care	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Primary Care					
CommUnity Care	3,251,991	12,817,043	44,885,000	29%	14,051,388
Lone Star Circle of Care	235,332	1,640,770	6,555,000	25%	2,351,745
People's Community Clinic	152,093	601,593	2,600,000	23%	833,333
Other Primary Care	51,832	161,832	2,895,000	6%	228,861
Subtotal Primary Care Services	3,691,248	15,221,238	56,935,000	27%	17,465,327

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Healthcare Delivery - Specialty Care	Jan 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Specialty Care					
Ancillary Services	1,084	12,672	610,000	2%	19,935
Cardiology	12,731	50,925	265,000	19%	49,718
Consultation Services	0	0	500,000	0%	0
Dental Specialty	96,570	249,795	1,000,000	25%	324,853
Dermatology	32,459	128,152	550,000	23%	140,003
Durable Medical Equipment	6,034	6,034	115,000	5%	24,744
Ear, Nose & Throat ENT	13,386	95,636	350,000	27%	111,772
Endocrinology	21,455	85,819	575,000	15%	92,906
Gastroenterology	96,629	405,431	2,100,000	19%	373,071
General Surgery	(3,400)	13,783	300,000	5%	81,597
Gynecology IPU	(300)	2,000	600,000	0%	19,217
Nephrology	1,308	5,232	200,000	3%	0
Oncology	(12,396)	87,604	700,000	13%	121,717
Ophthalmology	80,205	331,813	1,575,000	21%	394,836
Orthotics & Prosthetics	(371)	23,629	200,000	12%	38,734
Podiatry	24,150	96,600	350,000	28%	25,000
Pulmonology	28,485	113,941	375,000	30%	123,351
Rheumatology	11,736	46,943	250,000	19%	50,819
Specialty Care	(19,690)	0	0	0%	0
Musculoskeletal	0	0	1,700,000	0%	0
Neurology	0	0	100,000	0%	0
Wound Care	12,369	49,475	150,000	33%	26,144
Total Specialty Care	402,444	1,805,484	12,565,000	14%	2,018,417



Questions ? Comments ?