



December 2021 Preliminary Monthly Financial Statements (unaudited)

Page 1 of 6

Balance Sheet (Assets) – Slide 4

**Current Assets**

Cash and Cash Equivalents – \$1.3M compared to \$1.3M December 2020

Short-term Investments – Short-term investments were \$326M at month-end, net of restricted investments totaling \$79.6M.

Ad Valorem Taxes Receivable – \$204M balance is composed of:

Gross Tax Receivables	\$	207M
Taxable Assessed Valuation Adjustment		(64)M
Est. Allowance for Doubtful collections		(2.9)M
Total Taxes Receivable	\$	204M

Other Receivables – Other receivables total \$7.3M and includes intercompany balances:

- CommUnityCare - \$4.7M
- Sendero - \$2M
- Community Care Collaborative - \$197K
- Accrued Interest - \$386K
- Miscellaneous Receivables – \$25K



December 2021 Preliminary Monthly Financial Statements (unaudited)

Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

Prepaid Expenses – \$1.1M balance composed of:

- Prepaid Tax Collection Fees - \$500K
- Prepaid Insurance - \$101K
- Software - \$93K
- Deposits - \$82K
- TCAD Appraisal Fees - \$282K
- Memberships - \$38K
- JTT Equipment - \$13K

**Total Current Assets – \$539.7M**

**Restricted Cash & Investments or Noncurrent**

Investments Restricted for Capital Acquisition – \$79.6M in securities and reserves restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$9.4M

Capital Assets – \$85M, net of accumulated depreciation

**Total Assets – \$826M**



**Current Liabilities** – Slide 5

Accounts Payable – Major components of the \$20M balance are:

- \$17M estimated IBNR for healthcare services.
- \$3M vendor invoices due.

Salaries and Benefits Payable – \$2M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off.

Other Payables – \$1.2M Contract Liability.

Debt Service Payable, Short-Term – \$4.8M in Certificates of Obligation Payable for 2011 and 2021 Taxable and non-Taxable Series, interest due 03/01/22

Deferred Tax Revenue - \$149M pending collection

**Total Current Liabilities** – **\$178M**

**Restricted or Noncurrent Liabilities**

Funds held for TCHD LPPF - \$9.4M receipts from participants in the LPPF.

December 2021 Preliminary Monthly Financial Statements (unaudited)

Page 4 of 6

Balance Sheet (Liabilities) – Slide 5 (continued)

Debt Service Payable, Long-Term – \$80.2M balance:

	Series 2020	Series 2021	
	General Obligation Bonds	Certificates of Obligation Bonds	
Non-tax LT	7.285 M	10.8 M	
Taxable LT		60.0 M	
Premium		2.1 M	
Totals	<b>7.285 M</b>	<b>72.9 M</b>	<b>80.2 M</b>

\$7.285M was originally issued in 2011 for the North Central clinic and refunded May 2020. \$72.9M was issued in 2021 for two clinics and an administration building. Annual payments are due on 3/1 for all Series.

**Total Restricted of Noncurrent Liabilities – \$89.7M**

**Total Liabilities – \$267.5M**

**Net Assets**

Unrestricted Net Assets – \$417M

Restricted Net Assets – \$56M

Investment in Capital Assets – \$85M

**Total Net Assets – \$559M**

**Total Liabilities and Net Assets – \$826M**



December 2021 Preliminary Monthly Financial Statements (unaudited)

Page 5 of 6

**Sources and Uses Report** – Slide 6

December financials → three months, 25% of the fiscal year.

**Sources – Total \$104M for the month**

Property Tax Revenue – Net property tax revenue for the month was \$103M. Net revenue includes \$103M current month's collections; \$54K Penalties and Interest; (\$36K) in adjustments for prior year delinquent taxes.

Lease Revenue – \$889K recorded for Seton and CUC Hancock Clinic lease payment.

Other Revenue – \$92K in monthly investment income

**Uses of Funds – Total \$9.7M for the month**

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$8.5M for the month and \$25M YTD compared to \$23M YTD thru December 2020.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$2.1M, Primary & Specialty Care \$6.7M, and Community Health Care Initiatives \$875K

Administration Program – \$757K in expense for the month, which includes:

- Personnel costs – \$443K
- Consulting services – \$15K
- Legal fees – \$58K
- Other general and administrative – \$241K

**Tax Collection Expenses** – \$408K for the month.

**Excess Sources/(Uses)** – \$94M in December. Current YTD is \$92M compared to prior year FY21 YTD of \$67M.



December 2021 Preliminary Monthly Financial Statements (unaudited)

Page 6 of 6

**Healthcare Delivery Expense** – Slide 7

**Healthcare Delivery Expense** – Total \$8.5M December; \$25M YTD compared to \$23M December FY21 YTD.

Intergovernmental Transfers (“IGT’s”) – YTD \$0M for DSRIP IGT compared to \$0M YTD last year for DSRIP IGT.

Healthcare Services – Healthcare delivery providers’ expense for December totaled \$5.3M, which includes:

- Primary care – \$3.8M
- Specialty Care (including Dental and Behavioral Health) – \$688K
- Pharmacy - \$771K

ACA Premium Assist, Education, Enrollment – \$956K in expenses for the month; \$2.9M YTD compared to \$2.8M FY21 YTD

Healthcare Facilities and Campus Redevelopment - \$341K in expense for the month and \$509K YTD.

Healthcare Delivery Operating Cost – \$1.8M in expenses for the month and includes:

- Personnel costs – \$1.1M
- Consulting Services – \$4K
- Other services and purchased goods – \$666K

Debt, Reserves and Transfer – \$118K in Debt Service and Capital Reserve for the month

**Total Healthcare Delivery** - for the month of December was \$8.5M.



# Central Health

## Financial Statement Presentation

FY 2022 – as of December 31, 2021  
(Preliminary)

Central Health Board of Managers

January 26, 2022

Lisa Owens, Deputy CFO

Patti Bethke, Controller



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - IGT & HCD Services
- Slide 10 HCD - Operating Cost
- Slide 11 HCD - Primary Care
- Slide 12 HCD - Specialty Care

Note: HCD = Health Care Delivery





- Year-to-date through December collected net property tax revenue is \$117 million compared to \$90 million as of December 2020 representing 44.1% of the adjusted tax levy compared to 37.3% as of December 2020.
- Healthcare Delivery is \$25 million for the three months ending 12/31/2021.
- GAAP reporting Net Assets increased \$95 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 12/31/2021 is \$9 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 12/31/2021	as of 12/31/2020
Current Assets		
Cash and cash equivalents	1,256,987	1,261,495
Short-term investments	326,039,881	212,755,506
Ad valorem taxes receivable	203,985,055	196,237,903
Other receivables	7,341,082	3,534,180
Prepaid expenses	1,112,769	875,440
Total Current Assets	<u>539,735,775</u>	<u>414,664,525</u>
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	79,607,133	6,527,934
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	9,432,264	8,622,924
Total Restricted Cash and Investments or Noncurrent	<u>201,122,396</u>	<u>127,233,858</u>
Capital Assets		
Land	26,302,222	13,425,967
Buildings and improvements	56,474,825	132,881,024
Equipment and furniture	17,752,642	10,030,421
Capital Projects in progress	10,850,722	3,960,797
Less accumulated depreciation	<u>(26,052,613)</u>	<u>(48,598,608)</u>
Total Capital Assets	<u>85,327,799</u>	<u>111,699,601</u>
<b>Total Assets</b>	<u><u>826,185,970</u></u>	<u><u>653,597,983</u></u>



	<b>Preliminary</b>	
	<b>as of</b>	<b>as of</b>
<b>Liabilities</b>	<b>12/31/2021</b>	<b>12/31/2020</b>
<b>Current Liabilities</b>		
Accounts payable	19,807,886	19,474,276
Salaries and benefits payable	1,966,057	1,707,401
Other Payables	1,216,226	-
Debt service payable, short-term	4,843,316	1,210,597
Deferred tax revenue	149,192,293	151,340,418
Other deferred revenue	828,027	1,438,027
<b>Total Current Liabilities</b>	<b>177,853,806</b>	<b>175,170,719</b>
<b>Restricted or Noncurrent Liabilities</b>		
Funds held for TCHD LPPF	9,432,264	8,622,924
Debt service payable, long-term	80,237,249	6,105,000
<b>Total Restricted or Noncurrent Liabilities</b>	<b>89,669,513</b>	<b>14,727,924</b>
<b>Total Liabilities</b>	<b>267,523,319</b>	<b>189,898,643</b>
<b>Net Assets</b>		
Unrestricted	416,953,352	351,999,739
Restricted	56,381,500	-
Investment in Capital Assets	85,327,799	111,699,601
<b>Total Net Assets</b>	<b>558,662,651</b>	<b>463,699,340</b>
<b>Liabilities and Net Assets</b>	<b>826,185,970</b>	<b>653,597,983</b>



Sources / Uses	Dec 2021	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
<b>Sources</b>					
Property Tax Revenue	102,931,251	116,823,862	260,933,097	45%	89,847,131
Lease Revenue	888,519	2,660,584	13,422,399	20%	2,587,229
Other Revenue	91,963	258,246	3,000,000	9%	179,794
Tobacco Settlement Revenue	-	-	3,000,000	0%	-
Contingency Reserve (Carryforward)	-	-	226,521,399	0%	0
<b>Total Sources</b>	<b>103,911,733</b>	<b>119,742,692</b>	<b>506,876,895</b>	<b>24%</b>	<b>92,614,154</b>
<b>Uses of Funds</b>					
<b>Healthcare Delivery</b>	<b>8,548,674</b>	<b>24,906,243</b>	<b>491,485,797</b>	<b>5%</b>	<b>23,339,613</b>
<b>Administrative Program</b>					
Salaries and benefits	442,814	1,364,309	7,134,758	19%	1,116,389
Consulting Fees	15,175	57,948	1,341,120	4%	35,258
Legal Fees	57,753	185,967	1,456,636	13%	294,999
Other Purchase Goods and Services	241,701	572,511	3,287,732	17%	299,689
<b>Total Administrative Program</b>	<b>757,443</b>	<b>2,180,735</b>	<b>13,220,246</b>	<b>16%</b>	<b>1,746,335</b>
<b>Tax Collection Expenses</b>	<b>408,257</b>	<b>602,060</b>	<b>2,170,853</b>	<b>28%</b>	<b>612,758</b>
<b>Total Uses</b>	<b>9,714,374</b>	<b>27,689,038</b>	<b>506,876,896</b>	<b>5%</b>	<b>25,698,706</b>
<b>Excess Sources / (Uses)</b>	<b>94,197,359</b>	<b>92,053,654</b>			<b>66,915,448</b>



<b>Healthcare Delivery Summary</b>	<b>Dec 2021</b>	<b>FY22 YTD</b>	<b>FY22 Budget</b>	<b>Percent of Budget Used</b>	<b>FY21 YTD</b>
<b>Inter-Governmental Transfers (IGTs)</b>	-	-	15,509,298	0%	-
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	3,845,607	11,578,841	59,040,000	20%	11,529,990
Specialty Care, incld Dental & Behavioral Health	720,526	1,894,519	18,558,856	10%	1,749,739
Pharmacy	770,722	2,227,256	14,250,000	16%	2,588,267
Post Acute Care	-	-	2,125,000	0%	-
All Other Healthcare Services	171,759	171,759	6,737,035	3%	171,759
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>5,508,614</b>	<b>15,872,375</b>	<b>101,585,891</b>	<b>16%</b>	<b>16,039,755</b>
<b>ACA Premium Assist, Education, Enrollment</b>	<b>955,981</b>	<b>2,930,126</b>	<b>13,902,929</b>	<b>21%</b>	<b>2,811,147</b>
<b>Healthcare Facilities and Campus Redevelopment</b>	<b>341,369</b>	<b>509,687</b>	<b>6,284,795</b>	<b>8%</b>	<b>453,303</b>
<b>Healthcare Delivery Operating Costs</b>	<b>1,624,743</b>	<b>5,185,441</b>	<b>35,631,887</b>	<b>15%</b>	<b>4,012,460</b>
<b>Debt, Reserves and Transfers</b>	<b>117,967</b>	<b>408,614</b>	<b>318,570,997</b>	<b>0%</b>	<b>22,948</b>
<b>Total Healthcare Delivery</b>	<b>8,548,674</b>	<b>24,906,243</b>	<b>491,485,797</b>	<b>5%</b>	<b>23,339,613</b>



Details for Health Care Delivery on the following slides.



Healthcare Delivery - Detail	Dec 2021	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
<b>Intergovernmental Transfers (IGTs)</b>					
DSRIP - CCC	-	-	15,509,298	0%	-
<b>Subtotal Intergovernmental Transfers (IGTs)</b>	<b>-</b>	<b>-</b>	<b>15,509,298</b>	<b>0%</b>	<b>-</b>
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	3,845,607	11,578,841	59,040,000	20%	11,529,990
Specialty Care, incld Dental - (see detail on Slide 12)	637,126	1,669,519	17,175,000	10%	1,593,039
Specialty Care, Behavioral Health	83,400	225,000	1,383,856	16%	156,700
Pharmacy	770,722	2,227,256	14,250,000	16%	2,588,267
Post Acute Care	-	-	2,125,000	0%	-
Medical Administration / ICC payment	171,759	171,759	687,035	25%	171,759
Primary, Specialty Care, & MAP Reserves	-	-	6,050,000	0%	-
Community Health Care Initiatives	-	-	875,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>5,508,614</b>	<b>15,872,375</b>	<b>101,585,891</b>	<b>16%</b>	<b>16,039,755</b>

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Healthcare Delivery Detail (continued)	Dec 2021	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
<b>Healthcare Operations and Support</b>					
<b>ACA and Premium Assistance Programs</b>					
High Risk Premium Programs	632,038	1,990,868	10,240,575	19%	1,884,610
CHAP Program	232,443	688,141	3,079,354	22%	520,381
ACA Enrollment and Education Services	91,500	251,117	583,000	43%	406,156
<b>Subtotal ACA &amp; Premium Assist Program</b>	<b>955,981</b>	<b>2,930,126</b>	<b>13,902,929</b>	<b>21%</b>	<b>2,811,147</b>
<b>Healthcare Facilities and Campus</b>					
Salaries and benefits	29,363	83,420	395,914	21%	23,572
Consulting Services	50,227	5,096	1,512,000	0%	(26,350)
Legal Fees	-	7,567	370,000	2%	19,941
Other Goods & Svc incl. UT Ground Lease	261,779	413,604	4,006,881	10%	436,140
<b>Subtotal Healthcare Facilities and Campus</b>	<b>341,369</b>	<b>509,687</b>	<b>6,284,795</b>	<b>8%</b>	<b>453,303</b>
<b>Healthcare Delivery Operating Costs</b>					
Salaries and benefits	1,126,848	3,368,778	18,866,066	18%	2,780,666
Consulting Services	3,837	133,929	840,000	16%	45,522
Legal Fees	-	3,481	339,000	1%	19,579
Other Services and Purchased Goods	494,058	1,679,253	15,586,821	11%	1,166,693
<b>Subtotal HCD Operating Cost</b>	<b>1,624,743</b>	<b>5,185,441</b>	<b>35,631,887</b>	<b>15%</b>	<b>4,012,460</b>
<b>Debt Service, Reserves and Transfers</b>					
Debt Service	117,967	408,614	6,152,676	7%	22,948
Healthcare Capital Line of Credit	-	-	1,091,773	-	-
FY2022 Capital reserve	-	-	12,546,013	-	-
FY2022 Contingency reserve appropriation	-	-	298,780,535	-	-
<b>Subtotal Debt, Reserves and Transfers</b>	<b>117,967</b>	<b>408,614</b>	<b>318,570,997</b>	<b>0%</b>	<b>22,948</b>
<b>Total Healthcare Delivery</b>	<b>8,548,674</b>	<b>24,906,243</b>	<b>491,485,797</b>	<b>5%</b>	<b>23,339,613</b>





<b>Healthcare Delivery - Primary Care</b>	<b>Dec 2021</b>	<b>FY22 YTD</b>	<b>FY22 Budget</b>	<b>Percent of Budget Used</b>	<b>FY21 YTD</b>
<b>Primary Care</b>					
CommUnity Care	3,255,933	9,767,200	45,885,000	21%	9,565,052
Lone Star Circle of Care	425,880	1,269,580	6,755,000	19%	1,405,438
People's Community Clinic	149,170	502,570	2,600,000	19%	449,500
Other Primary Care	14,624	39,491	3,800,000	1%	110,000
<b>Subtotal Primary Care Services</b>	<b>3,845,607</b>	<b>11,578,841</b>	<b>59,040,000</b>	<b>20%</b>	<b>11,529,990</b>

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Healthcare Delivery - Specialty Care	Dec 2021	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD	YOY Percent Change	Comments*
Specialty Care							
Ancillary Services	820	13,220	610,000	2%	11,587	14%	
Cardiology	14,800	44,400	265,000	17%	38,194	16%	
Consultation & Referral Services	25,000	75,000	500,000	15%	75,000	0%	
Dental Specialty	125,882	258,797	1,300,000	20%	153,225	69%	Service Expansion
Dermatology	33,800	100,146	550,000	18%	95,693	5%	
Durable Medical Equipment	200	2,800	125,000	2%	0	0%	
Ear, Nose & Throat ENT	11,614	57,914	350,000	17%	82,250	-30%	
Endocrinology	33,217	99,650	575,000	17%	64,365	55%	Increased utilization of e-consults
Gastroenterology	73,467	209,234	2,100,000	10%	308,802	-32%	Lower volume
General Surgery	2,300	8,700	300,000	3%	19,383	-55%	
Gynecology Complex	0	0	100,000	0%	100	-100%	
Nephrology	2,200	6,600	200,000	3%	3,924	68%	New service in FY21 with lower volume
Oncology	55,249	102,349	700,000	15%	100,000	2%	
Ophthalmology	131,136	316,657	1,650,000	19%	271,297	17%	
Orthotics & Prosthetics	1,348	15,158	200,000	8%	24,000	-37%	
Podiatry	26,700	80,100	350,000	23%	72,450	11%	
Pulmonology	20,200	60,600	375,000	16%	85,456	-29%	
Reproductive and Sexual Health	32,697	88,397	1,150,000	8%	115,000	-23%	
Rheumatology	9,000	27,000	250,000	11%	35,207	-23%	
Neurology	0	0	100,000	0%	0	0%	
Wound Care	4,800	14,400	150,000	10%	37,106	-61%	
<b>Subtotal Specialty Care</b>	<b>604,430</b>	<b>1,581,122</b>	<b>11,900,000</b>	<b>13%</b>	<b>1,593,039</b>	<b>-1%</b>	
MAP Basic Expansion	0	0	1,975,000	0%	0	0%	
Systems Planning Expansion	0	0	3,300,000	0%	0	0%	
<b>Total Specialty Care</b>	<b>604,430</b>	<b>1,581,122</b>	<b>17,175,000</b>	<b>9%</b>	<b>1,593,039</b>	<b>-1%</b>	

\* Changes greater than \$90,000 and + / - 33%



# Questions ? Comments ?