



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

EASTERN CRESCENT SUBCOMMITTEE AND STRATEGIC PLANNING COMMITTEE MEETINGS

Wednesday, October 13, 2021 1:00 p.m.

Videoconference meeting ¹

A quorum of the Committee and the presiding officer will be present at:

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by using the Ring Central meeting link below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1482436384?pwd=YkVva2JiSFI3eXIrVUFwcjlCaml1QT09>

Password: 654854

Or to participate by telephone only:

Dial: (888) 501-0031

Meeting ID: 148 243 6384

Effective September 1, 2021, Governor Abbott has rescinded emergency waivers allowing Open Meetings to be conducted virtually. To reduce the possibility of infection as a result of attendance at in-person meetings, the Committee will meet via videoconference with a quorum present in person and allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Committee will be physically present at the location posted in this meeting notice, we strongly encourage all members of the public to observe the meeting virtually and participate in public comment, if desired, through the virtual meeting link or telephone number listed on this meeting notice.

Members of the public who attend in person should conduct a self-assessment before coming to the building to ensure they do not have a high temperature or any symptoms of COVID-19. Anyone who is symptomatic and/or has a fever should contact their healthcare provider for further instructions. Symptomatic members of the public can still participate, if desired, through the virtual meeting link or telephone number listed on this meeting notice. Masks should be worn inside the Central Health offices and individuals should maintain proper social distancing from others. Resources related to COVID-19 can be found at the following link:

<https://www.centralhealth.net/covid-info/>.

A member of the public who wishes to make comments during the **Public Communication** portion of the meeting must properly register with Central Health **no later than 11:30 a.m. on October 13, 2021**. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>;
- Call 512-978-9190. Please leave a voice message with your full name, your request to comment via telephone, videoconference, or in-person at the meeting with the name of the meeting at which you wish to speak; or
- Sign-in at the front desk on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak on the website or by telephone will receive a confirmation email and/or phone call by staff with instructions on how to join the meeting and participate in public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Committee meetings include setting a fixed amount of time for a person to speak and limiting Committee responses to public inquiries, if any, to statements of specific factual information or existing policy.

SUBCOMMITTEE AGENDA²

1. Review and approve the minutes of the August 4, 2021 meeting of the Eastern Crescent Subcommittee. (*Action Item*)
2. Receive and discuss updates on Eastern Travis County Service Expansion. (*Informational Item*)
3. Confirm the next Eastern Crescent Subcommittee meeting date, time, and location. (*Informational Item*)

COMMITTEE AGENDA²

1. Review and approve the minutes of the September 8, 2021 meeting of the Strategic Planning Committee. (*Action Item*)
2. Receive an update from Guidehouse, Inc. on their engagement to facilitate the development of an equity focused service delivery strategic plan, including allowing for questions and responses regarding the presentation to the Committee on September 8, 2021. (*Informational Item*)
3. Discuss Men of Color Clinic concept and working model. (*Informational Item*)

4. Confirm the next Strategic Planning Committee meeting date, time, and location. (*Informational Item*)

¹ Although emergency orders allowing for fully virtual meetings have expired, the Travis County area continues to have a high COVID-19 infection rate. This meeting may include one or more members of the Strategic Planning Committee participating by videoconference. It is the intent of the presiding officer to be physically present and preside over the meeting at Central Health headquarters, 1111 Cesar Chavez, Austin, Texas 78702. This meeting location will be open to the public during the open portions of the meeting, and any member participating by videoconference shall be visible and audible to the public members in attendance whenever the member is speaking. **Members of the public are strongly encouraged to participate remotely through the toll-free videoconference link or telephone number provided.**

² Agenda item numbers are assigned for ease of reference only and do not necessarily reflect the order of their consideration by the Committee.

The Strategic Planning Committee may consider any matter posted on the agenda in a closed session if there are issues that require consideration in a closed session and the Committee announces that the item will be considered during a closed session.

A quorum of Central Health's Board of Managers may convene or participate via videoconference to discuss matters on the agenda. However, Board members who are not Committee members will not vote on any Committee agenda items, nor will any full Board action be taken.

Any individual with a disability who plans to attend or view this meeting and requires auxiliary aids or services should notify Central Health as far in advance of the meeting day as possible, but no less than two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planea asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
EASTERN CRESCENT SUBCOMMITTEE

October 13, 2021

AGENDA ITEM 1

Review and approve the minutes of the August 4, 2021 meeting of the Eastern Crescent Subcommittee. (*Action Item*)

MINUTES OF MEETING –AUGUST 4, 2021
CENTRAL HEALTH
EASTERN CRESCENT SUBCOMMITTEE

On Wednesday, August 4, 2021, a meeting of the Central Health Eastern Crescent Subcommittee convened in open session at 1:00 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

Subcommittee members present via video and audio: Chair Jones and Manager Valadez.

Board members present via audio and/or video: Manager Bell, Manager Motwani, and Manager Brinson

PUBLIC COMMUNICATION

Clerk’s Notes: Public Communication began at 1:01 p.m. Yesenia Ramos introduced one speaker for Public Communication.

Members of the Board heard from: Manager Cynthia Valadez

SUBCOMMITTEE AGENDA

1. **Review and approve the minutes of the November 11 and December 9, 2020 meetings of the Eastern Crescent Subcommittee.**

Clerk’s Notes: Discussion on this item began at 1:06 p.m.

Manager Jones moved that the Subcommittee approve the minutes of the November 11 and December 9, 2020 meetings of the Eastern Crescent Subcommittee.

Manager Valadez seconded the motion.

Chairperson Jones	For
Manager Valadez	For

2. **Receive and discuss updates on Eastern Travis County Service Expansion.**

Clerk’s Notes: Discussion on this item began at 1:07 p.m. Mr. Mike Geeslin, Present & CEO; Ms. Stephanie Lee McDonald, VP Enterprise Alignment & Coordination; and Mr. Margarito Flores, Senior Project Manager, presented an update on the Eastern Travis County Service Expansion. The presentation discussed the work in progress at the Del Valle and Hornsby Bend projects. The team has been working diligently on the Competitive Sealed Proposals (CSPs), construction documents, and the site plan review process with the City of Austin and Travis County. Next, they discussed upcoming milestones. Some of these milestones include having construction documents finalized and approved, CSP solicitations Go-Live, email communications to stakeholders, Board approval, the contract award, and ground breaking. Next, they shared a visual timeline of what has happened in the past month and what is coming in the next few months for the two projects.

Lastly, they gave an update on the land transaction partnership discussion with the City of Austin for 2.28 acres in the Colony Park Master Planned Area. They explained that they have been working actively with City staff, and that the legal team has been meeting with Central Health staff to advance a purchase and sale agreement for the property in Colony Park. They explained that this is currently on the September 2, 2021 Austin City Council agenda. They noted that there have been a couple of changes and that those would be brought back to the Board at a future meeting when more is learned.

3. Confirm the next Eastern Crescent Subcommittee meeting date, time, and location.

At 1:32 p.m. Manager Valadez moved that meeting adjourn.

Manager Bell seconded the motion.

Chairperson Jones	For
Manager Valadez	For

The meeting was adjourned at 1:32 p.m.

Dr. Charles Bell, Acting Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
EASTERN CRESCENT SUBCOMMITTEE

October 13, 2021

AGENDA ITEM 2

Receive and discuss updates on Eastern Travis County Service Expansion. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date October 13, 2021 Eastern Crescent Subcommittee

Who will present the agenda item? (Name, Title) Stephanie Lee McDonald, VP Enterprise Alignment & Coordination

General Item Description Update on Eastern Travis County Health Care Delivery Service Expansion Projects

Is this an informational or action item? Informational

Fiscal Impact Current Strategic Priority in FY 2022 Budget

Recommended Motion (if needed – action item) NA

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Status update on the design and construction timelines for Hornsby Bend and Del Valle Health and Wellness Center
- 2) Update on land transaction and partnership discussion with City of Austin for 2.28 acres in Colony Park Master Planned Area
- 3) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Presentation

Estimated time needed for presentation & questions? 15 minutes

Is closed session recommended? (Consult with attorneys.) Not for staff presentation. BOM questions may require closed session due to real estate matters.

Form Prepared By/Date Submitted: Stephanie Lee McDonald 10/7/2021



CENTRAL HEALTH

CommUnityCare | Sendero

Eastern Travis County Healthcare Service Delivery Expansion

Eastern Crescent Subcommittee

Central Health Board of Managers

October 13, 2021

Del Valle and Hornsby Bend Health and Wellness Centers

Work in Progress

- Competitive Sealed Proposal (CSP) solicitation for General Contractors for both Hornsby Bend and Del Valle Health and Wellness Centers
- Site Plan Review Process with City of Austin & Travis County

Milestones

- Construction Documents finalized and approved (*COMPLETE*)
- CSP solicitation Go-Live (*COMPLETE*)
- Board Approval (*COMPLETE*)
- Contract Awarded



Hornsby Bend and Del Valle General Contractor Solicitation Timeline

- CSP (Competitive Sealed Proposal) Preparations for Construction Contractors
 - Contracts, Evaluation Criteria, Construction Documents
- Email communication to stakeholders

July 2021

- CSPs Close
- Final Selection of the Contractors
- Contract Negotiations
- Board Presentation

September 2021

August 2021

- Finalize CSP Documents
- Hornsby Bend and Del Valle CSP Go-Live
- Submit For Building Permits

Fall 2021

- Contracts Awarded to Contractors



Colony Park Health and Wellness Center

Work in Progress

- Purchase and sale agreement for 2.28 acres to Central Health for the Health and Wellness Center (CH pays COA \$610,000)
- Interlocal Agreement with Central Health for street and utility infrastructure cost participation (CH contributes \$955,000)
- Interlocal Agreement with Central Health for Library and Austin Public Health long term lease analysis (COA contributes \$75,000)
- Infrastructure development agreement with Catellus for the Central Health 2.28 acres (\$3,050,000 to Catellus)

Milestones

- Austin City Council authorized negotiation and execution of the purchase and sale agreement, interlocal agreement for infrastructure cost participation, interlocal for long term lease analysis, and infrastructure development agreement with Catellus on September 2, 2021.





CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
EASTERN CRESCENT SUBCOMMITTEE

October 13, 2021

AGENDA ITEM 3

Confirm the next Eastern Crescent Subcommittee meeting date, time, and location. (*Informational Item*)



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
STRATEGIC PLANNING COMMITTEE

October 13, 2021

AGENDA ITEM 1

Review and approve the minutes of the September 8, 2021 meeting of the Strategic Planning Committee. (*Action Item*)

MINUTES OF MEETING – SEPTEMBER 8, 2021
CENTRAL HEALTH
STRATEGIC PLANNING COMMITTEE

On Wednesday, September 8, 2021, a meeting of the Central Health Strategic Planning Committee convened in open session at 1:03 p.m. remotely by toll-free videoconference and in-person at Central Health Administrative Offices. Clerk for the meeting was Briana Yanas.

Committee members present at Central Health Administrative Offices: Chair Bell, Manager Jones, and Manager Greenberg.

Committee members present via video and audio: Manager Brinson and Manager Valadez

Board members present via audio and or video: Manager Museitif

Absent: Manager Motwani

PUBLIC COMMUNICATION

Clerk's Notes: Public Communication began at 1:05 p.m. Ivan Davila announced that no speakers signed up for Public Communication.

COMMITTEE AGENDA

1. **Review and approve the minutes of the August 4, 2021 meeting of the Strategic Planning Committee.**

Clerk's Notes: Discussion on this item began at 1:05 p.m.

Manager Brinson moved that the Committee approve the minutes of the August 4, 2021 meeting of the Strategic Planning Committee.

Manager Valadez seconded the motion.

Chairperson Bell	For
Manager Brinson	For
Manager Jones	For
Manager Motwani	Absent
Manager Valadez	For
Manager Greenberg	For

2. **Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how that funding has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission of serving indigent residents of Travis County.**

Clerk's Notes: Discussion on this item began at 1:08 p.m. Dr. Clay Johnson, Special Assistant to the President & Provost, presented on this item. The presentation included a look at Dell Med FY21 expenditures, FY21 allocation of CCC investments, the FY21 estimated budget vs. the FY21 actual budget, and future opportunities.

3. **Introduce and receive a presentation from the Central Health Enterprise Chief Medical Officer, including updates on clinical leadership structures that support systems-based planning for health care and a clinical diversity initiative.**

Clerk's Notes: Discussion on this item began at 1:40 p.m. Mr. Jonathan Morgan, Chief Operating Officer, formally introduced Dr. Alan Schalscha as the Central Health Chief Medical Officer and discussed his background. Mr. Jonathan Morgan and Dr. Alan Schalscha gave an update on the Central Health Medical Executive Board and Practice of Medicine. The presentation included some background on the Central Health Medical Executive Board and Practice of Medicine, a look at the Medical Executive Board framework, a progress update and look at next steps, a look at the Components of a High Functioning System diagram, and lastly, the proposed makeup of the FY21-22 Central Health Medical Executive Board members and medical directors.

4. Receive an update from Guidehouse, Inc. on their engagement to facilitate the development of an equity focused service delivery strategic plan.

Clerk's Notes: Discussion on this item began at 2:22 p.m. Monica Crowley, Chief Strategy and Planning Officer, and Abhi Sharma, Danielle Sreenivasan, and Katrina Reyes with the Guidehouse Engagement Team, presented on Strategic Systems of Care Planning. The presentation included team introductions and strategic planning key concepts and considerations for Central Health and Central Health's engagement objectives, approach, and methodology. Guidehouse, Inc. will come back to the October Strategic Planning Committee meeting to give a recap of their presentation today and to answer any questions the Committee may have.

5. Confirm the next Strategic Planning Committee meeting date, time, and location.

Manager Greenberg moved that the Committee adjourn.

Manager Jones seconded the motion.

Chairperson Bell	For
Manager Brinson	For
Manager Jones	For
Manager Motwani	Absent
Manager Valadez	For
Manager Greenberg	For

The meeting was adjourned at 2:58 p.m.

Charles Bell, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
STRATEGIC PLANNING COMMITTEE

October 13, 2021

AGENDA ITEM 2

Receive an update from Guidehouse, Inc. on their engagement to facilitate the development of an equity focused service delivery strategic plan, including allowing for questions and responses regarding the presentation to the Committee on September 8, 2021. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>October 13, 2021</u>
Who will present the agenda item? (Name, Title)	<u>Monica Crowley, Jonathan Morgan, Alan Schalscha, Guidehouse team including Dr. Abhi Sharma MD, Danielle Sreenivasan, Hunyah Basathia and Katrina Keyes</u>
General Item Description	<u>Receive an update on equity focused systems planning from our consultant Guidehouse, Inc. and conduct Q&A from the September presentation</u>
Is this an informational or action item?	<u>Informational</u>
Fiscal Impact	<u>N/A</u>
Recommended Motion (if needed – action item)	<u></u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) The Guidehouse team will give a brief recap of its September Strategic Planning Committee presentation including engagement objectives.
Engagement objectives include: current and future state needs reports, a final population and community health needs assessment report, a gap analysis report, a prioritization framework that may be used for future planning, and a multi-year equity focused service delivery strategic
- 2) plan to recommend to the Central Health board.
- 3) Guidehouse will provide an update on work that has been done since September 8th.
- 4) Guidehouse will provide an update on community engagement.

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	<u>Presentation will be provided</u>
Estimated time needed for presentation & questions?	<u>30 minute total recap and update and 60 minutes for discussion and questions</u>
Is closed session recommended? (Consult with attorneys.)	<u>No</u>



CENTRAL HEALTH

Form Prepared By/Date

Submitted:

Monica Crowley, October 4, 2021



Strategic Systems of Care Planning

Board Presentation



CENTRAL HEALTH

October 13, 2021

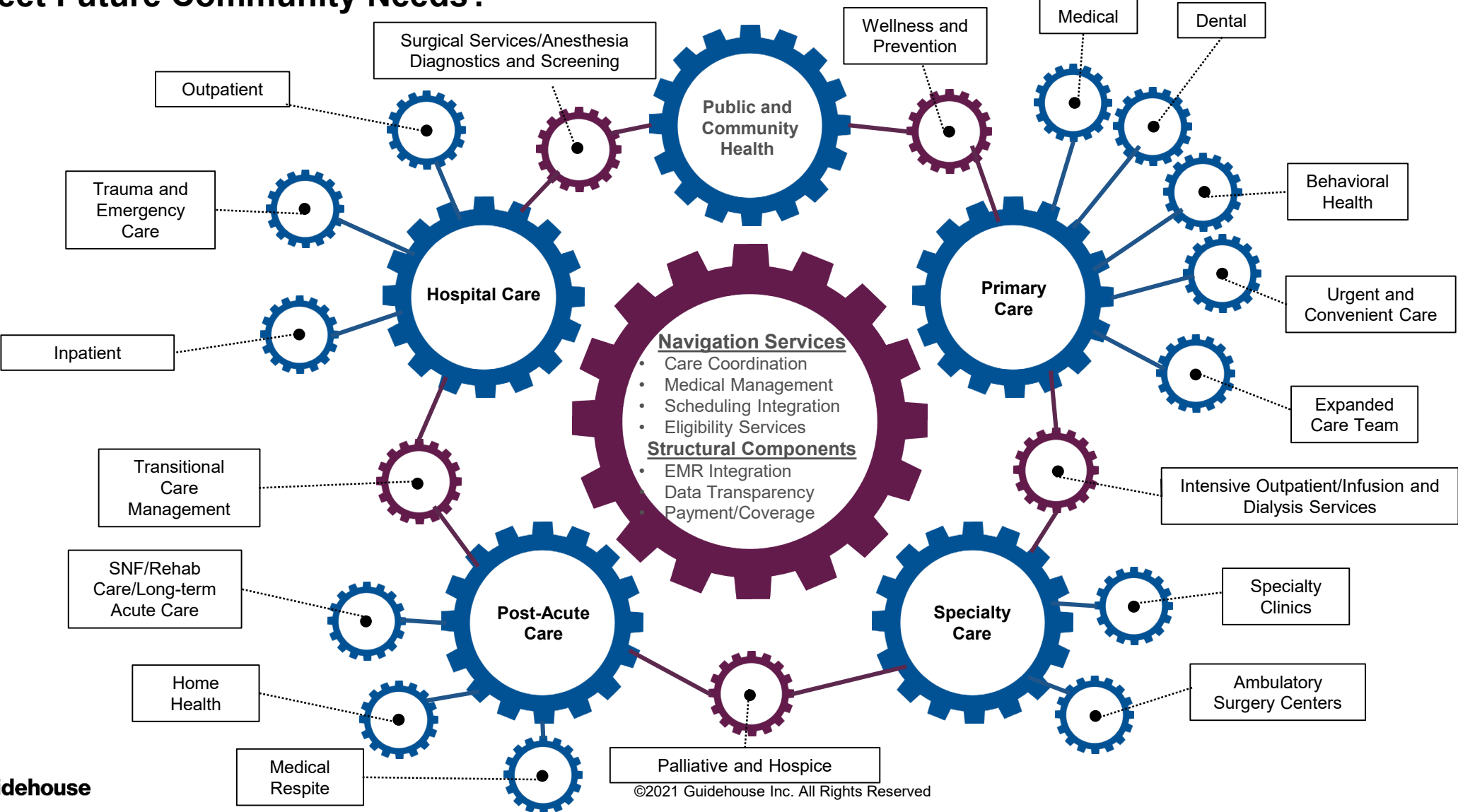


Today's Agenda

- 01** | Recap: Components of a High Functioning System and Engagement Objectives
- 02** | Progress and Achievements Since Our September 8th Presentation
- 03** | Community Engagement Update
- 04** | Discussion: Defining Success
- 05** | Questions and Next Steps

Recap: Components of a High Functioning System

Planning Ahead: How Do We Address the Gaps in Our Existing System to Strategically Position Ourselves to Meet Future Community Needs?



Recap: Engagement Objectives

1. Community Health Needs Assessment:

Through development of the **Community Health Needs Assessment Report**, understand the current state of the safety net healthcare system in Travis County, gaps, and future needs

2. Voice of the Community:

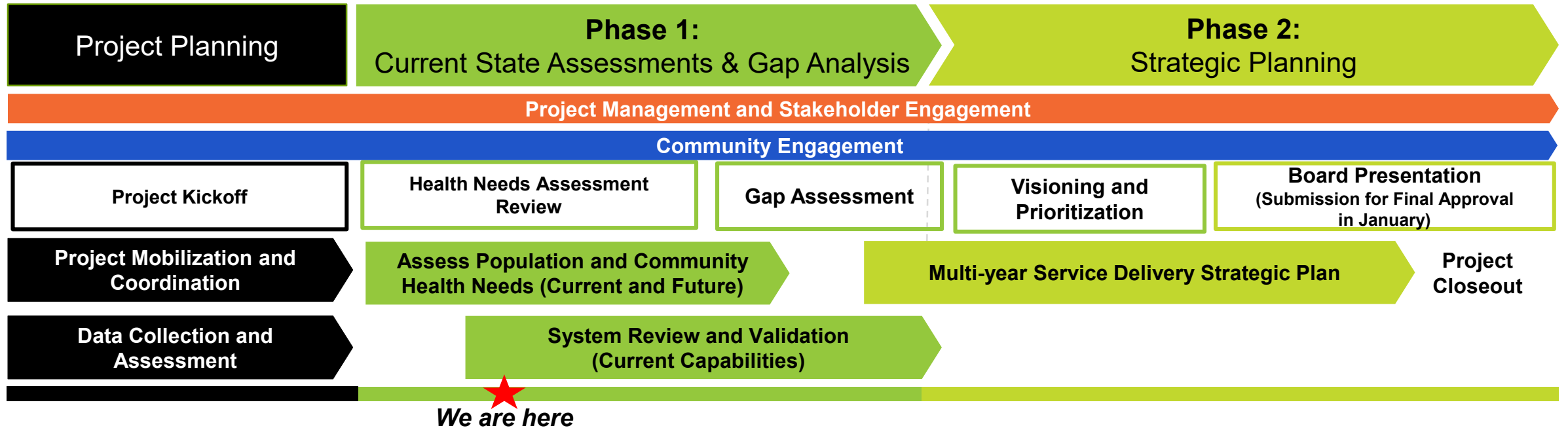
Through the **community engagement strategy**, understand the perspectives of patients, providers, and community members and ensure that hard to reach populations are included in our assessment of healthcare needs in the service area

3. Service Delivery Strategic Plan

Develop a **Service Delivery Strategic Plan** to build a comprehensive, high functioning healthcare system to improve the health of Central Health's patients

Progress and Achievements Since 9/8

In partnership with Central Health Leadership, GH has successfully completed project planning, and Phase 1 is well under-way



Since the Board of Managers Meeting on September 8th, Guidehouse and Central Health Leadership have accomplished the following:

1. Weekly meetings with leadership team to coordinate on high priority items needed for project mobilization
2. Timely receipt and collection of over 25 major data items to initiate quantitative analytics
3. Convened Strategic Planning Advisory Council that consists of leaders from our partner organizations to engage them in our efforts and obtain their collective input
4. Identified 60+ community organizations to invite to participate in Voice of the Community Discussions. Developed materials to support these discussions and scheduling is underway

Update: Community Engagement

The voice of the community is critical to understanding factors that influence patient access, connectedness, continuity, and trust - and improving health equity among some of our most vulnerable populations

Recap: Methodology



*Throughout October, GH and K-Strategies will be conducting extensive stakeholder interviews, focus groups and online/ in-person surveys with **over 60+ organizations and individuals** to obtain the community's perspective on health needs.*

5 Key Groupings of Stakeholders to Engage

- Strategic Planning Advisory Council
- Clinical Leadership
- Patients and Community via Patient Serving Organizations
- Community Advocacy Groups
- Institutions

Note: Representative organizations and information can be found in appendix

Defining Success for This Effort

Discussion

1. We are working together to develop a community needs assessment and community outreach strategy. The outcomes of these analyses will allow Central Health to align service availability and points of care to meet the needs of the community through a high-functioning healthcare system. Given these guardrails, what are your expectations from this work?
2. What are some of the unique considerations of Travis County that will be important to focus on in this process?
3. From your unique perspective, what competencies can Central Health leverage to develop the Service Delivery Strategic Plan?

Questions?



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
STRATEGIC PLANNING COMMITTEE

October 13, 2021

AGENDA ITEM 3

Discuss Men of Color Clinic concept and working model. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date 10/13/21 Strategic Planning Committee

Who will present the agenda item? (Name, Title) Mngr. Shannon Jones, Mike Geeslin, Others as questions warrant

General Item Description Discussion on Men of Color Clinic – Basic Working Knowledge

Is this an informational or action item? Informational

Fiscal Impact

Recommended Motion (if needed – action item) No Motion – Purpose is to establish basic working knowledge. Related, Committee may provide guidance on future informational items or questions to be answered.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Concept Overview & Basic Terms: Connect-Screen-Referral Model; Organizations Involved (Non-profit(s), screening firms, medical provider)
2) Work to Date: Understanding proposed model and other organization’s planning work to date
3) Identifying Legal Considerations: Contracting for reimbursement through the MAP programs; investing versus granting, past arrangements through FQHCs; granting, constitutional issues; procurement policies under staff authorizations versus contracting under board authorizations; non-FQHC contracting
4) Central Health Systems Equity Work Convergence
5) Other Alternative Model(s)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Key informational slide from meetings with organization(s)

Estimated time needed for presentation & questions? 10 min (staff time only; this allotment would be in addition to time Mngr. Jones requires)



CENTRAL HEALTH

Is closed session
recommended? (Consult
with attorneys.)

Per Chair's consultation with legal counsel in meeting if issues arise

Form Prepared By/Date
Submitted:

Mike Geeslin 10/6/21



CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS
THE STRATEGIC PLANNING COMMITTEE

October 13, 2021

AGENDA ITEM 4

Confirm the next Strategic Planning Committee meeting date, time, and location. (*Informational Item*)