Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD OF MANAGERS MEETING Wednesday, April 27, 2022, 5:30 p.m.

Videoconference meeting¹

A quorum of the Board and the presiding officer will be present at:

Austin Independent School District 4000 S I-35 Frontage Rd. Austin, TX 78704

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

https://meetings.ringcentral.com/j/1499959686?pwd=QXd1R0JYWUxIN05KWWIBQ3VGYmFEZz09

Password: 984732

Members of the public may also listen and participate by telephone at:

Dial: (888) 501-0031 Meeting ID: 149 995 9686

Effective September 1, 2021, Governor Abbott rescinded emergency waivers allowing Open Meetings to be conducted virtually. To reduce the possibility of COVID-19 infection as a result of attendance at in-person meetings, the Board will meet via videoconference with a quorum present in person and allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Central Health Board will be physically present at the location posted in the meeting notice, we strongly encourage all members of the public to observe the meeting virtually and participate in public comment, if desired, through the virtual meeting link or telephone number listed on each meeting notice.

Members of the public who attend in person should conduct a self-assessment before coming to the building to ensure they do not have a high temperature or any symptoms of COVID-19. Anyone who is symptomatic and/or has a fever should contact their healthcare provider for further instructions. Symptomatic members of the public can still participate, if desired, through the virtual meeting link or telephone number listed on each meeting notice. Resources related to COVID-19 can be found at the following link https://www.austintexas.gov/covid19.

A member of the public who wishes to make comments during Public Communication for the Board of Managers meeting must properly register with Central Health *no later than 3:30 p.m. on April 27, 2022*. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at https://www.centralhealth.net/meeting-sign-up/;
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting; with the name of the meeting at which you wish to speak; or
- Sign-in at the front desk on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak on the website or by telephone will receive a confirmation email and/or phone call by staff with instructions on how to join the meeting and participate in public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Board and Committee meetings include setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the Central Health Ad Hoc Nominations Committee for November 17, 2021 and Board of Managers March 30, 2022 meetings.
- C2. Receive the Quarterly Investment Report and ratify Central Health Investments for March 2022.

REGULAR AGENDA²

- 1. Review and provide direction to staff on the prioritization and tentative scheduling of items for consideration at, and method of conducting, future Central Health Board and Committee meetings. (*Informational item*)
- 2. Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary March 2022 financial statements for, Central Health and the Community Care Collaborative, and review historical average revenues and expenses for Central Health. (*Informational Item*)
- 3. Receive an update on Central Health Fiscal Year 2022 support operations as identified in the budget resolution. (*Informational item*)

- Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.³ (*Informational Item*)
- 5. Receive and discuss a briefing regarding *Birch*, *et al. V. Travis County Healthcare District d/b/a Central Health and Mike Geeslin*, Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.³ (*Informational Item*)
- 6. Discuss and take appropriate action to authorize the Central Health President and CEO to execute a contract with Scott Douglas McConnico for private counsel services.³ (*Action item*)
- 7. Confirm the next regular Board meeting date, time, and location. (*Informational Item*)

Notes:

- Although emergency orders allowing for fully virtual meetings have expired, the Travis County area continues to have some COVID-19 infections This meeting may include one or more members of the Board of Managers participating by videoconference. It is the intent of the presiding officer to be physically present and preside over the meeting at Austin Independent School District headquarters, 4000 S I-35 Frontage Rd, Austin, TX 78704. This meeting location will be open to the public during the open portions of the meeting, and any member participating by videoconference shall be both visible and audible to the public whenever the member is speaking. Members of the public are strongly encouraged to participate remotely through the toll-free videoconference link or telephone number provided.
- The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- ³ Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney)

A recording of this meeting will be made available to the public through the Central Health website (www.centralhealth.net) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planee asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Publica o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.

Central Health Board of Managers Shared Commitments Agreed adopted on June 30, 2021

Whereas, the Board of Managers of Central Health has come together as a governing body to ensure the Vision of Central Health: Central Texas is a model health Community;

Whereas, the Board of Managers of Central Health bring this vision into reality by enacting the mission of caring for those who need it most and thereby improving the health of our community;

Whereas, the Board of Managers of Central Health achieves excellence toward this vision and mission through the stated values of Stewardship, Innovation, Respect, and Collaboration;

Whereas, the Board of Managers of Central Health further known as we in this document understand that systemic racism is the root of health inequities that emerge from a history of racism in Texas including Travis County that contributes to the social determinants of health that play a primary role in producing inequitable health outcomes;

Whereas, as an organization, Central Health is anti-racist and committed to a diverse and inclusive culture that seeks equity and social justice in the pursuit of its mission:

- 1. We Commit to informing all of our actions as Board Managers with the understanding that we are accountable to recognizing and to interrupting systems of oppression. This includes understanding the power structure in the United States, and Texas, and Travis County, that advantages certain community members and has historically disadvantaged other community members based on the color of their skin, race, ethnicity, language, and/or other characteristics. We further understand that to disrupt this power structure and the health inequities it produces, we must collaborate to collectively respond to the lived realities of all ethnicities, races, and identities disadvantaged within this system and all historically oppressed identities and communities disadvantaged within this system. We Commit to understanding that when disadvantaged communities compete against each other, we all lose in this system, and the only way forward is to work together for the benefit of all oppressed communities collectively.
- 2. We Commit to a model of Generative Leadership which requires us to understand and practice collaboration and accountability demonstrated by following our agreed upon meeting procedures and ensuring all members have the opportunity for comparable speaking time. We further Commit to intentionality prior to speaking including: considering: what is the goal of what I

- want to share; is this the right time to share it; and is this in keeping with our collective goal for this particular moment within this particular meeting?
- 3. We Commit to Generative Conflict which includes engaging in disagreements and differences in perspective in a way that deepens relationships and trust by expanding knowledge and understanding of each other, including expecting our ideas to be expanded and enriched by learning and engaging with other Board Manager ideas, choosing curiosity over competition of ideas, and anchoring our conversations in our common purpose.
- 4. We Commit to practicing emotional intelligence as leaders which includes being aware of our own emotions and reactions and managing them, as well as being aware of our impact on others and managing this impact for the collective good when we are in our role as Board Managers.
- 5. We Commit to being aware of our own privileges and advantages in the sociopolitical and economic structure of the United States, Texas, and Travis County to use these for the benefit of interrupting inequities across historically disadvantaged identities.
- 6. We Commit to preventing the commission of microaggressions through the awareness of the history and oppression of diverse identities and communities. To this end, we Commit to strive to learn the historical context informing the lived realities of all historically oppressed identities and communities, and to use this to prevent use of language and commission of actions that can be harmful given these histories.
- 7. If we inadvertently commit a microaggression, we strive to immediately become aware on our own of the harm we have caused. If another Board Manager generously helps us become aware of a microaggression we have committed we welcome the support in our learning and growing process as a leader and immediately express appreciation for having made us aware, own the mistake we have made, acknowledge the impact of the harm we have caused, and engage repair through apology and the articulation of what we will do to avoid the repetition of such harm in the future.
- 8. If we observe one of our fellow Board Managers commit a microaggression, we Commit to calling them in by letting them know in a respectful and kind manner of the mistake that has been made.
- 9. We understand that many of us, as survivors of historically oppressed identities and communities, carry internalized narratives of oppression, and we can inadvertently express these oppressions against others in ways that cause harm and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.
- 10. We understand that even without the history of oppression potentiating the weight of harm, expressions of prejudice and rudeness can also cause harm to our shared aims, and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.

- 11. We Commit to using our Racial and Social Justice Framework (next page) for decision-making as we work together for the collective good of our communities as we eradicate health inequities and create a model healthy community.
- 12. We understand that we are entrusted with a vital responsibility for our communities and are accountable stewards for the time and resources available to our Board of Managers. We understand that these commitments are entered into to ensure responsible stewardship of this time and resources through generative collaborative processes to reach our vision and mission and we agree that if we do not follow any one of these commitments we welcome our Board Manager colleagues to bring this to our attention through the agreed upon process reflected here and when this occurs, we commit to immediately acknowledging the mistake and engaging in a repair and correction process as indicated in these commitments so that our work to dismantle systemic racism and resulting barriers and achieve health equity can move forward.

| Manager as of 6/30/2021 and henceforth forward as indicated by signature below. | | |
|---|------|---|
| | | |
| Board Manager Signature | Date | _ |
| | | |

Be it adopted that the above agreements will be honored and acted upon by each Board

Board Manager Printed Name

Calling In and Repairing Harm

Calling In after Harm in Groups with Shared Values and Aims Stance

Hey, this thing you said/did hurt some folks or could hurt some folks.

- A) Here's why that can be hurtful or,
- B) Please do some research to learn the history of why that's hurtful.

Implied message: I know you are good and are on this journey with us and we are all going to make mistakes as we unlearn things.

Calling In after Harm in Groups with Shared Values and Aims Sample Language

| • I know it wasn't your intention, but what you just said minimizes the horror of | | | |
|--|--|--|--|
| e.g. the history of racism, enslavement, the holocaust, etc. | | | |
| I know it wasn't your intention but what you just said has the impact of implying that | | | |
| are not competent or as intelligent as others. | | | |
| What you just said suggests thatpeople don't belong. | | | |
| That phrase has been identified as being disrespectful and painful to | | | |
| people and it's important that we not use it. | | | |
| Oh, I have also used that term, but I have now learned that when we use it we are | | | |
| leaving out people who or we are implying thatand the | | | |
| word people are learning to use now is | | | |
| The term used now by people living with that identity is | | | |

Repairing Harm after Microaggressions, Mistakes, and expressions of Prejudice

- Own / Name it
- Recognize the Impact
- Apologize (Do not share context or explanations)
- Make any amends that are possible
- State what you are going to do to learn and do better in the future.

Sample Language: Thank you so much for letting me know. You are right, I used this term or said that phrase and realize that it has the impact of minimizing the experience of ______ or implying that_____. I am deeply sorry and will practice learning the correct language and will research and learn more about this to ensure that I do not make this mistake and cause this harm in the future.



RACIAL and SOCIAL JUSTICE FRAMEWORK

Values and Anti-Racism/Anti-Oppression

- Is this consistent with our values?
- Are we taking steps so we cannot predict outcomes by race and other systemically disadvantaged characteristics?

Intentional and Accountable Storytelling

- What data are we using and has it been disaggregated by race? What is the source of the data? Who is it making visible and invisible? Whose experience is being centralized and whose is being marginalized in the data? Does the way we are using the data reflect the complexity of the issues and reflect the issues accurately?
- What are the stories and narratives we are telling? What is the purpose? Who is interpreting the meaning? Who's it meant for? Who's impacted and how?
- Are we refusing to be ahistorical? Are we fully considering history and the impacts of the historical context?

Power Analysis

- What are the power dynamics in this situation? What are the intersecting spheres of oppression at work in this situation?
- What are the cultural norms of white supremacy at work in this situation?
- Who would benefit and who would be harmed by this action/decision?
- Does this interrupt/disrupt or collude with/reinforce oppressive systems/power structures?
- If this is attempting a solution, where are we locating the problem?
- Does the solution/strategy we are proposing change the system or the individual?
- Who are we asking to change and why?

Relationships

- Who is in the room and who isn't and why? Who is sharing and who is not and why?
- Whose perspective is represented/who is left out? And who is doing the representing? Who do we believe, who do we find credible? Why? Why not?
- Whose experience is being centralized and whose experience is being marginalized?
 Who is gazing and who is being gazed upon?
- Are we boldly leading toward our racial justice aim by building a broad coalition of support?
- Are we operating from a similar/shared understanding of anti-racism work? Do we have a shared anti-racist understanding of where the problem is located and a shared anti-racist theory of change to generate a solution? Have we agreed upon a shared goal?





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BOARD MEETING

April 27, 2022

AGENDA ITEM C1

Approve the minutes of the Central Health Ad Hoc Nominations Committee for November 17, 2021 and Board of Managers March 30, 2022 meetings.

MINUTES OF MEETING – NOVEMBER 17, 2021 CENTRAL HEALTH AD HOC BOARD OFFICER NOMINATIONS COMMITTEE

On Monday, November 17, 2021, a meeting of the Central Health ad hoc Nominations Committee convened in open session at 3:52 p.m. remotely by toll-free videoconference and in person at the Austin Independent School District Central Office.

Committee members present in-person at Austin Independent School District: Chairperson Greenberg, Vice Chairperson Bell, and Manager Jones

Committee members present via video and audio: Manager Zamora

Board members present in-person at Austin Independent School District: Manager Valadez

Board members present via video and audio: Manager Brinson and Manager Motwani

PUBLIC COMMUNICATION

Clerk's Notes: Public Communication began at 3:53 p.m. Ivan Davila announced that no speakers signed up for Public Communication.

AGENDA

- 1. Discuss and develop recommendations on candidates to serve in the following Board Officer positions during calendar years 2022-23:
 - a. Chairperson;
 - b. Vice-Chairperson; and
 - c. Treasurer.

Clerk's Notes: Discussion on this item began at 3:53 p.m.

Manager Greenberg moved that the Committee nominate Dr. Charles Bell for the position of Chairperson of the Board of Managers beginning in calendar year 2022.

Manager Jones seconded the motion.

Chairperson Sherri Greenberg For Vice Chairperson Charles Bell Abstain Manager Shannon Jones For Manager Guadalupe Zamora For

Manager Bell moved that the Committee nominate Dr. Cynthia Brinson for the position of Vice-Chairperson of the Board of Managers beginning in calendar year 2022.

Manager Jones seconded the motion.

Chairperson Sherri Greenberg For Vice Chairperson Charles Bell For Manager Shannon Jones For Manager Guadalupe Zamora For

Manager Greenberg moved that the Committee nominate Dr. Julie Zuniga for the position of Treasurer of the Board of Managers beginning in calendar year 2022. Manager Bell seconded the motion. Chairperson Sherri Greenberg For Vice Chairperson Charles Bell For Manager Shannon Jones For Manager Guadalupe Zamora For Discuss and develop recommendations for consideration by the Central Health Board of 2. Managers on the appointment of a Board Secretary for calendar years 2022-23. Clerk's Notes: Discussion on this item began at 3:59 p.m. Manager Greenberg moved that the Committee nominate Cynthia Valadez for the position of Secretary of the Board of Managers beginning in calendar year 2022. Manager Bell seconded the motion. Chairperson Sherri Greenberg For Vice Chairperson Charles Bell For Manager Shannon Jones For Manager Guadalupe Zamora For Manager Bell moved that the Committee adjourn. Manager Jones seconded the motion. Chairperson Sherri Greenberg For Vice Chairperson Charles Bell For Manager Shannon Jones For Manager Guadalupe Zamora For The meeting was adjourned at 4:00 p.m. Sherri Greenberg, Chairperson Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary Central Health Board of Managers

MINUTES OF MEETING – MARCH 30, 2022 CENTRAL HEALTH BOARD OF MANAGERS

On Wednesday, March 30, 2022, a meeting of the Central Health Board of Managers convened in open session at 5:42 p.m. remotely by toll-free videoconference and in person at the Austin Independent School District Central Office. Clerk for the meeting was Briana Yanes.

Board members present at Austin Independent School District: Chairperson Bell, Vice Chairperson Brinson, Treasurer Zuniga, Manager Greenberg, Manager Jones, and Manager Zamora

Board members present via video and audio: Secretary Valadez, Manager Motwani, and Manager Museitif

PUBLIC COMMUNICATION

Clerk's Notes: Public Communication began at 5:46 p.m. Yesenia Ramos introduced six speakers for Public Communication.

Members of the Board heard from: Manager Cynthia Valadez, Julie Holly, Bill Galinsky, Eli Cortez, Ricardo Garay. Cate Graziani also signed up to speak but was not logged into the meeting when called upon.

CONSENT AGENDA

- C1. Approve the minutes of the Central Health Board of Managers February 23, 2022 meeting.
- C2. Receive the Quarterly Investment Report and ratify Central Health Investments for February 2022.

Clerk's Notes: Discussion on this item began at 6:07 p.m.

Manager Zuniga moved that the Board approve Consent Agenda Items C1 and C2.

Manager Brinson seconded the motion.

| Chairperson Charles Bell | For |
|----------------------------------|-----|
| Vice Chairperson Cynthia Brinson | For |
| Treasurer Julie Zuniga | For |
| Secretary Cynthia Valadez | For |
| Manager Sherri Greenberg | For |
| Manager Shannon Jones | For |
| Manager Amit Motwani | For |
| Manager Maram Museitif | For |
| Manager Guadalupe Zamora | For |

REGULAR AGENDA

At 6:10 p.m. Manager Museitif moved that the Board of Managers limit debate on all items on the agenda to three minutes per member per item.

Manager Valadez seconded the motion.

| Chairperson Charles Bell | For |
|----------------------------------|-----|
| Vice Chairperson Cynthia Brinson | For |

| Treasurer Julie Zuniga | For |
|---------------------------|-----|
| Secretary Cynthia Valadez | For |
| Manager Sherri Greenberg | For |
| Manager Shannon Jones | For |
| Manager Amit Motwani | For |
| Manager Maram Museitif | For |
| Manager Guadalupe Zamora | For |

1. Discuss and take appropriate action on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2022 under the local healthcare provider participation program (LPPF) in Travis County as required by Texas Health & Safety Code Sec. 298E.151.

Clerk's Notes: Discussion on this item began at 6:14 p.m. Ms. Katie Coburn, Director of Regional Healthcare Partnership, presented on the fiscal year 2022 (FY 22) proposed mandatory payment rate amendment. The presentation included information on what the LPPF mandatory payment rate is, its background, the Travis County LPPF impact, and lastly, the proposed LPPF payment rate for FY 22. The proposed rate was 2.36%. Ms. Coburn also informed the Board that staff anticipates returning to the Board to request another rate amendment once additional information is available from HHSC and CMS for subsequent supplemental payments, including DY 11 uncompensated care.

Manager Brinson moved that the Board amend the FY 2022 Local Provider Participation Fund (LPPF) mandatory payment rate as recommended by staff.

Manager Greenberg seconded the motion.

| Chairperson Charles Bell | For |
|----------------------------------|-----|
| Vice Chairperson Cynthia Brinson | For |
| Treasurer Julie Zuniga | For |
| Secretary Cynthia Valadez | For |
| Manager Sherri Greenberg | For |
| Manager Shannon Jones | For |
| Manager Amit Motwani | For |
| Manager Maram Museitif | For |
| Manager Guadalupe Zamora | For |

2. Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary February 2022 financial statements for, Central Health and the Community Care Collaborative.

Clerk's Notes: Discussion on this item began at 6:33 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented on the February Central Health and Community Care Collaborative financials. The Central Health February 2022 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs. She also presented the February 2022 financial statements for the Community Care Collaborative, which included a balance sheet, a sources and uses report, and a healthcare delivery costs summary.

3. Receive and discuss a report of Historically Underutilized Business (HUB) spending performance for Fiscal Year (FY) 2021.

Clerk's Notes: Discussion on this item began at 6:52 p.m. Ms. Balena Bunch, Procurement Manager, and Ms. Lisa Owens, Deputy Chief Financial Officer, presented on the FY21 Historically Underutilized Business

Report. The presentation included overviews of Central Health's current general purchasing policy, eligible and ineligible expenditures, and FY21 formal and informal solicitations summaries. The presenters announced that they anticipate presenting the Disparity Study results and program development to the Board in May. Lastly, they reviewed Central Health's continuing vendor engagement and outreach efforts.

4. Receive an update and take appropriate action on Fiscal Year (FY) 2022 capital expenditures for the renovation of Rosewood Zaragosa Health Center for the purpose of providing multispecialty clinical care health services.

Clerk's Notes: Discussion on this item began at 8:16 p.m. Ms. Stephanie McDonald, VP of Enterprise Alignment & Coordination, and Mr. Jonathan Morgan, Chief Operating Officer, presented on the Central Health Multi-Specialty Clinic – Rosewood Zaragosa. The presentation included a look at the FY22 budget resolution strategic priorities, the multi-specialty clinic scope of services, the floor plan, the development budget, and the milestone schedule. Lastly, staff asked that the Board authorize advancing the development of Central Health's Rosewood Zaragosa Multi-Specialty Clinic and approve project costs in FY22 not to exceed \$1,143,000.

Manager Greenberg moved that the Board authorize project costs to advance Central Health's multispecialty clinic services at Rosewood Zaragosa in Fiscal Year 2022 in an amount not to exceed \$1,143,000.

Manager Brinson seconded the motion.

Chairperson Charles Bell For Vice Chairperson Cynthia Brinson For Treasurer Julie Zuniga For Secretary Cynthia Valadez Abstain Manager Sherri Greenberg For Manager Shannon Jones For Manager Amit Motwani For Manager Maram Museitif For Manager Guadalupe Zamora For

5. Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.

Clerk's Notes: Discussion on this item began at 7:17 p.m.

At 7:18 p.m. Chairperson Bell announced that the Board was convening in closed session to discuss agenda item 5 under Texas Government Code §551.071 Consultation with Attorney.

At 8:16 p.m. the Board returned to open session.

6. Receive and discuss a briefing regarding *Birch*, et al. v. Travis County Healthcare District d/b/a Central Health and Mike Geeslin, Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.

Clerk's Notes: Discussion on this item began at 7:17 p.m.

At 7:18 p.m. Chairperson Bell announced that the Board was convening in closed session to discuss agenda item 6 under Texas Government Code §551.071 Consultation with Attorney.

At 8:16 p.m. the Board returned to open session.

7. Confirm the next regular Board meeting date, time, and location.

At 8:48 p.m. Manager Greenberg moved that meeting adjourn.

Manager Jones seconded the motion.

| Chairperson Charles Bell | For |
|----------------------------------|-----|
| Vice Chairperson Cynthia Brinson | For |
| Treasurer Julie Zuniga | For |
| Secretary Cynthia Valadez | For |
| Manager Sherri Greenberg | For |
| Manager Shannon Jones | For |
| Manager Amit Motwani | For |
| Manager Maram Museitif | For |
| Manager Guadalupe Zamora | For |
| | |

The meeting was adjourned at 8:48 p.m.

| Charles Bell, Chairperson Central Health Board of Managers | |
|---|--|
| ATTESTED TO BY: | |
| | |

Cynthia Valadez, Secretary Central Health Board of Managers

March 30, 2022 - Board of Managers Meeting Minutes



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BOARD MEETING

April 27, 2022

AGENDA ITEM C2

Receive the Quarterly Investment Report and ratify Central Health Investments for March 2022.

| AGENDA ITE | M # |
|------------|-----|
|------------|-----|

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$30,314,972.10 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 26 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: <u>April 27,</u> 2022

CHAIR, BOARD OF MANAGERS

| VICE CHAIR, BOARD OF MANAGERS | MANAGER |
|-------------------------------|---------|
| MANAGER | MANAGER |
| MANAGER | MANAGER |
| MANAGER | MANAGER |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/1/2022 |
|--------------------|----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following trar | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 1,765.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0762% |
| PRINCIPAL: | 1,765.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 1,765.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/1/2022 | SETTLEMENT DATE: | 3/1/2022 |
| _ | AUTHO | ORIZED BY: | ALI |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/1/2022 |
|--------------------|---------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tran | saction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 10,416.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0762% |
| PRINCIPAL: | 10,416.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 10,416.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/1/2022 | SETTLEMENT DATE: | 3/1/2022 |
| _ | AUTH | ORIZED BY: | ALI |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/1/2022 |
|-------------------|-----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | ensaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 4,025.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0762% |
| PRINCIPAL: | 4,025.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 4,025.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/1/2022 | SETTLEMENT DATE: | 3/1/2022 |
| | AUTH | ORIZED BY: | ALT |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/1/2022 |
|-------------------|-----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | insaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 69,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0762% |
| PRINCIPAL: | 69,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 69,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/1/2022 | SETTLEMENT DATE: | 3/1/2022 |
| • | AUTH | ORIZED BY: | ALIN |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/1/2022 |
|--------------------|---------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tran | saction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 1,021,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0762% |
| PRINCIPAL: | 1,021,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 1,021,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/1/2022 | SETTLEMENT DATE: | 3/1/2022 |
| _ | AUTH | ORIZED BY: | AL |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/2/2022 |
|-------------------|-----------------------------|---------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | ensaction was executed on b | pehalf of Central Health: | |
| DESCRIPTION: | TExPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 789,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0757% |
| PRINCIPAL: | 789,000.00 | PURCHASED THRU: | TExPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 789,000.00 | CUSIP#: | N/A |
| TRADE DATE: | 3/2/2022 | SETTLEMENT DATE: | 3/2/2022 |
| | | | |

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/3/2022 |
|-------------------|----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 18,750.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0803% |
| PRINCIPAL: | 18,750.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 18,750.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/3/2022 | SETTLEMENT DATE: | 3/3/2022 |
| | ٨١١٣٤ | ODIZED BY: | Al mi |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/3/2022 |
|-------------------|-----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | ansaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 236,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0803% |
| PRINCIPAL: | 236,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 236,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/3/2022 | SETTLEMENT DATE: | 3/3/2022 |
| • | | • | 0 7 |

AUTHORIZED BY:

INVESTMENT DEPARTMENT

| | | | DATE: | 2/9/2022 |
|---------------------------|-----------|------------------|----------------------------|--------------------------|
| | | | TIME: | 3:00 PM |
| The following transaction | ction was | executed on beha | alf of Central Health: | |
| DESCRIPTION: | | FHLB Callable | FUND NAME: | CENTRAL HEALTH OPERATING |
| PAR VALUE: | \$ | 10,000,000.00 | SAFEKEEPING NO: | P 31317 |
| OUPON / DISCOUNT RATE | - | 1.740% | PRICE: | 100.0000000 |
| MATURITY DATE: | _ | 3/7/2025 L | JS TREASURY CONVENTION YLD | 1.7400% |
| PRINCIPAL: | \$ | 10,000,000.00 | PURCHASED THROUGH: | BANCROFT |
| ACCRUED INT: | \$ | 0.00 | BROKER: J | ESSE JEFFERSON |
| TOTAL DUE: | \$ | 10,000,000.00 | CUSIP #: | 3130AQXK4 |
| TRADE DATE: | _ | 2/9/2022 | SETTLEMENT DATE: | 3/7/2022 |
| | | AUTHOF | RIZED BY: Deborah A. La | udermilk |

INVESTMENT DEPARTMENT

| | | DATE: | 3/7/2022 |
|---------------------|---------------------------|----------------------------|----------------|
| | | TIME: | 10:30 |
| The following trans | saction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 139,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0757% |
| PRINCIPAL: | 139,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 139,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/7/2022 | SETTLEMENT DATE: | 3/7/2022 |
| | AUTH | ORIZEPBY: CASH/INVESTMENT | HANAGER |

INVESTMENT DEPARTMENT

| | | | DATE: | 3/9/2022 |
|--------------------------|-----------|----------------------------------|---|--------------------------|
| | | | TIME: | 1:30 PM |
| The following transac | ction was | executed on beh | alf of Central Health: | |
| DESCRIPTION: | F | FHLB CALLABLE STEP UP | FUND NAME: | CENTRAL HEALTH OPERATING |
| PAR VALUE: | \$ | 4,150,000.00 | SAFEKEEPING NO: | P 31317 |
| OUPON / DISCOUNT RATE | | ends 2/28/2023 ends 2/28/2025 | PRICE: | 99.6250000 |
| MATURITY DATE: | | 2/28/2025 | US TREASURY CONVENTION YLD | 2.0500% |
| PRINCIPAL: | \$ | 4,134,437.50 | PURCHASED THROUGH: | RBC CAPITAL MKTS |
| ACCRUED INT: | \$ | 1,590.83 | BROKER: | ERIC AJLOUNY |
| TOTAL DUE: | \$ | 4,136,028.33 | CUSIP #: | 3130AQVJ9 |
| TRADE DATE: | | 3/9/2022 | SETTLEMENT DATE: | 3/10/2022 |
| | | AUTHO | – RIZED BY: Deborah A. Laudermilk | |

INVESTMENT DEPARTMENT

| | | | DATE: | 3/10/2022 |
|---------------------------|-----------|------------------------------|--------------------------------------|--------------------------|
| | | | TIME: | 10:30 AM |
| The following transaction | ction was | executed on behalf | of Central Health: | |
| DESCRIPTION: | PO - | RT AUTH NY & NJ TAX - REV | FUND NAME: | CENTRAL HEALTH OPERATING |
| PAR VALUE: | \$ | 5,000,000.00 | SAFEKEEPING NO: | P 31317 |
| OUPON / DISCOUNT RATE | _ | 1.600% | PRICE: | 99.3420000 |
| MATURITY DATE: | _ | 3/15/2023 US | TREASURY CONVENTION YLD | 1.7166% |
| PRINCIPAL: | \$ | 4,967,100.00 | PURCHASED THROUGH: | WELLS FARGO |
| ACCRUED INT: | \$ | 11,010.83 | BROKER: | MIKE MINAHAN |
| TOTAL DUE: | \$ | 4,978,110.83 | CUSIP #: | 73358W4V3 |
| TRADE DATE: | _ | 3/10/2022 | SETTLEMENT DATE: | 3/14/2022 |
| | | AUTHORIZ | ZED BY: Deborah A. Laudermilk | |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/15/2022 |
|---------------------|--------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following trans | action was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 9,600.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0770% |
| PRINCIPAL: | 9,600.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 9,600.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/15/2022 | SETTLEMENT DATE: | 3/15/2022 |
| | AUTH | ORIZED BY: | ALI |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/16/2022 |
|-------------------|-----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | ansaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 620,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0934% |
| PRINCIPAL: | 620,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 620,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/16/2022 | SETTLEMENT DATE: | 3/16/2022 |
| • | | | // // |

AUTHORIZED B

INVESTMENT DEPARTMENT

| | | | DATE: | 3/15/2022 |
|--------------------------|----------------|----------------------------|---------------------------------------|--------------------------|
| | | | TIME: | 3:00 PM |
| The following transac | ction was | executed on behal | f of Central Health: | |
| DESCRIPTION: | S ⁻ | TATE OF HAWAII TAX - GO | FUND NAME: | CENTRAL HEALTH OPERATING |
| PAR VALUE: | \$ | 3,000,000.00 | SAFEKEEPING NO: | P 31317 |
| OUPON / DISCOUNT RATE | _ | 0.893% | PRICE: | 93.7390000 |
| MATURITY DATE: | | 8/1/2026 U | S TREASURY CONVENTION YLD | 2.4100% |
| PRINCIPAL: | \$ | 2,812,170.00 | PURCHASED THROUGH: | WELLS FARGO |
| ACCRUED INT: | \$ | 3,423.17 | BROKER: | MIKE MINAHAN |
| TOTAL DUE: | \$ | 2,815,593.17 | CUSIP #: | 419792YR1 |
| TRADE DATE: | _ | 3/15/2022 | SETTLEMENT DATE: | 3/17/2022 |
| | | AUTHOR | IZED BY: Deborah A. Laudermilk | |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/17/2022 |
|-------------------|-----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | insaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 35,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.0942% |
| PRINCIPAL: | 35,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 35,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/17/2022 | SETTLEMENT DATE: | 3/17/2022 |
| • | | | 17 1 |

AUTHORIZED BY:

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/22/2022 |
|---------------------|---------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following trans | saction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 102,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2437% |
| PRINCIPAL: | 102,000.00 | PURCHASED THRU: | TexasDaily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 102,000.00 | CUSIP#: | N/A |
| TRADE DATE: | 3/22/2022 | SETTLEMENT DATE: | 3/22/2022 |
| | | ΛΛ <i>Π</i> | |

AUTHORIZED BY:

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/23/2022 |
|---------------------|----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following train | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 46,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2452% |
| PRINCIPAL: | 46,000.00 | PURCHASED THRU: | TexasDaily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 46,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/23/2022 | SETTLEMENT DATE: | 3/23/2022 |
| - | | | |

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

INVESTMENT DEPARTMENT

| | | | DATE: | 3/21/2022 |
|--------------------------|-----------|--------------------------|--|--------------------------|
| | | | TIME: | 9:00 AM |
| The following transac | ction was | executed on beh | alf of Central Health: | |
| DESCRIPTION: | | DFW AIRPORT TAX - REV | FUND NAME: | CENTRAL HEALTH OPERATING |
| PAR VALUE: | \$ | 3,645,000.00 | SAFEKEEPING NO: | P 31317 |
| OUPON / DISCOUNT RATE | _ | 2.039% | PRICE: | 99.2090000 |
| MATURITY DATE: | _ | 11/1/2024 | US TREASURY CONVENTION YLD | 2.3530% |
| PRINCIPAL: | \$ | 3,616,168.05 | PURCHASED THROUGH: | WELLS FARGO |
| ACCRUED INT: | \$ | 29,315.72 | BROKER: | MIKE MINAHAN |
| TOTAL DUE: | \$ | 3,645,483.77 | CUSIP #: | 2350364K3 |
| TRADE DATE: | _ | 3/21/2022 | SETTLEMENT DATE: | 3/23/2022 |
| | | AUTHO | RIZED BY: Deborah A. Laudermilk | |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/24/2022 |
|-------------------|----------------------------|---------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | nsaction was executed on b | pehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 22,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2461% |
| PRINCIPAL: | 22,000.00 | PURCHASED THRU: | TexasDaily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 22,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/24/2022 | SETTLEMENT DATE: | 3/24/2022 |
| | AUTH | ORIZED BY: | ALI |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/24/2022 |
|--------------------|----------------------------|--------------------------|----------------|
| | | TIME: | 10:30 |
| The following tran | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 49,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2461% |
| PRINCIPAL: | 49,000.00 | PURCHASED THRU: | TexasDaily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 49,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/24/2022 | SETTLEMENT DATE: | 3/24/2022 |
| | AUTH | ORIZED BY: | AS 1 |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/28/2022 |
|-------------------|----------------------------|----------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | nsaction was executed on b | pehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 724,000.00 | 724,000.00 SAFEKEEPING NO: | |
| CPN/DISC RATE: | N/A | N/A PRICE: | |
| MATURITY DATE | N/A | N/A BOND EQ. YIELD: | |
| PRINCIPAL: | 724,000.00 | 724,000.00 PURCHASED THRU: | |
| ACCRUED INT: | N/A | N/A BROKER: | |
| TOTAL DUE: | 724,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/28/2022 | SETTLEMENT DATE: | 3/28/2022 |
| | AUTH | ORIZED BY: | A |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/29/2022 |
|----------------------|---------------------------|----------------------------|----------------|
| | | TIME: | 10:30 |
| The following transa | action was executed on be | half of Central Health: | |
| DESCRIPTION: | TexasDAily | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 120,000.00 | 120,000.00 SAFEKEEPING NO: | |
| CPN/DISC RATE: | N/A PRICE: | | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2489% |
| PRINCIPAL: | 120,000.00 | PURCHASED THRU: | TexasDAily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 120,000.00 | CUSIP#: | N/A |
| TRADE DATE: | 3/29/2022 | SETTLEMENT DATE: | 3/29/2022 |
| | AUTHO | PRIZED BY: | ALI |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/30/2022 |
|-------------------|-----------------------------|---------------------------|----------------|
| | | TIME: | 10:30 |
| The following tra | insaction was executed on b | pehalf of Central Health: | |
| DESCRIPTION: | TexasPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 92,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2552% |
| PRINCIPAL: | 92,000.00 | PURCHASED THRU: | TexasPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 92,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/30/2022 | SETTLEMENT DATE: | 3/30/2022 |
| | | | |

AUTHORIZED BY:

Deborah A. LaudermilkCASH/INVESTMENT MANAGER

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | DATE: | | 3/30/2022 |
|-------------------|----------------------------|--------------------------|---------------------------------------|
| | | TIME: | 10:30 |
| The following tra | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexasPool | FUND NAME: | CENTRAL HEALTH |
| PAR VALUE: | 28,200.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2552% |
| PRINCIPAL: | 28,200.00 | PURCHASED THRU: | TexasPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 28,200.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/30/2022 | SETTLEMENT DATE: | 3/30/2022 |
| - | | • | · · · · · · · · · · · · · · · · · · · |

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/31/2022 |
|-------------------|-----------------------------|----------------------------|------------|
| | | TIME: | 10:30 |
| The following tra | insaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexasDaily | TexasDaily FUND NAME: | |
| PAR VALUE: | 603,000.00 | 603,000.00 SAFEKEEPING NO: | |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.2557% |
| PRINCIPAL: | 603,000.00 | PURCHASED THRU: | TexasDaily |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 603,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/31/2022 | SETTLEMENT DATE: | 3/31/2022 |
| • | | | |

AUTHORIZED BY:

CENTRAL HEALTH MONTHLY INVESTMENT REPORT PORTFOLIO STATISTICS

DATE: March 31, 2022

| By Fund Type | | | | | |
|---------------------------|-----------------|----|------------------------|-----------------|------------------|
| Operating | | \$ | 505,776,259.62 | 89.83% | |
| LPPF | | · | 1,205,531.76 | 0.21% | |
| Bond Proceeds | | | 56,075,601.51 | 9.96% | |
| Other | | | - | 0.00% | |
| | Total Portfolio | \$ | 563,057,392.89 | 100.00% | |
| By Security Type | | | | | |
| Operating- | | | | | |
| TexasDAILY | | \$ | 17,031,707.76 | 3.37% | |
| TexPool | | \$ | 173,262,047.55 | 34.26% | |
| TexSTAR | | \$ | 1,700,038.54 | 0.34% | |
| TexasTERM CP | | Ψ | - | 0.00% | |
| Non-Int Bearing Bank A | Account | | 928,000.00 | 0.18% | |
| _ | CCOUIT | | 320,000.00 | 0.00% | |
| Certificates of Deposit | | | - | | |
| Treasury Securities | | | 220 000 527 50 | 0.00% | |
| Government Agencies | | | 229,990,537.50 | 45.47% | |
| Commercial Paper | | | 9,974,654.17 | 1.97% | |
| Municipal Bonds | T-4-1 | | 72,889,274.10 | 14.41% | |
| | Total | | 505,776,259.62 | 100.00% | |
| LPPF- | | | | | |
| TexPool | | | 1,205,531.76 | 100.00% | |
| | Total | \$ | 1,205,531.76 | 100.00% | |
| Bond Proceeds- | | | | | |
| | | | | | |
| TexPool | | \$ | 56,075,601.51 | 100.00% | |
| | Total | | 56,075,601.51 | 100.00% | |
| Compared to Policy Limits | | | | Actual % | Guidelines |
| TexasDAILY | | | 17 021 707 76 | 3.03% | 30.00% |
| | | | 17,031,707.76 | | |
| TexPool | | | 230,543,180.82 | 41.01% | 50.00% |
| TexSTAR | | | 1,700,038.54 | 0.30% | 30.00% |
| TexasTERM CP | Total LGIPS | | 0.00 249,274,927.12 | 0.00% 44.34% | 30.00% 70.00% |
| | Total Edil 3 | Ψ | 243,214,321.12 | 44.5470 | 70.0070 |
| Certificates of Deposit | | | - | 0.00% | 50.00% |
| Treasury Securities | | | _ | 0.00% | 100.00% |
| Government Agencies | | | 229,990,537.50 | 40.91% | 75.00% |
| Commercial Paper | | | 9,974,654.17 | 1.77% | 20.00% |
| Municipal Bonds | | | 72,889,274.10 | 12.97% | 20.00% |
| | | | , _ , _ , | 12.01 /0 | 20.0070 |

| Commercial | Papter by | v Entity as a | a Percentage | of Portfolio |
|------------|-----------|---------------|--------------|--------------|
| | | | | |

| ING CP 6/14/22 | \$ | 4,992,987.50 | 0.89% | 5.00% |
|---|--------------|---------------|--------|---------|
| ING CP 9/16/22 | \$ | 4,981,666.67 | 0.89% | 5.00% |
| 1110 01 3/10/22 | \$ | 9,974,654.17 | 1.77% | 20.00% |
| | <u> </u> | 0,011,001.11 | 1.177 | 20.0070 |
| | | | | |
| Municipal Bonds by Entity as a Percentage | of Portfolio | | | |
| | | | | |
| Alabama ST Pub Sch & Clg 2022 | \$ | 1,000,000.00 | 0.20% | 5.00% |
| Alpine UT Sch Dist | \$ | 3,864,844.80 | 0.76% | 5.00% |
| Chippewa Valley School Go Bonds | \$ | 2,022,800.00 | 0.40% | 5.00% |
| City of Dallas Waterworks | \$ | 5,154,300.00 | 1.02% | 5.00% |
| City of Hampton VA - GO | \$ | 1,157,199.00 | 0.23% | 5.00% |
| City of Lafayette LA Utility - Rev | \$ | 5,870,448.00 | 1.16% | 5.00% |
| City of Yuma AZ - REV | \$ | 1,500,000.00 | 0.30% | 5.00% |
| Clear Creek TX ISD 2/15/2025 | \$ | 4,856,355.00 | 0.96% | 5.00% |
| Commonwealth of Virginia - GO | \$ | 5,089,600.00 | 1.01% | 5.00% |
| DFW Airport - REV | \$ | 3,616,168.05 | 0.71% | |
| Multnomah CNTY OR - GO | \$ | 5,415,174.00 | 1.07% | 5.00% |
| NYC Tran Fin Tax - REV | \$ | 5,000,000.00 | 0.99% | 5.00% |
| Pen State Unv REV | \$ | 1,253,057.20 | 0.25% | |
| Oklahoma County OK ISD | \$ | 4,662,698.00 | 0.92% | 5.00% |
| San Diego CA Pub Facs - Rev | \$ | 1,067,164.80 | 0.21% | 5.00% |
| State of Mississippi CP | \$ | 3,000,000.00 | 0.59% | 5.00% |
| Shakopee MN ISD - GO | \$ | 1,000,000.00 | 0.20% | 5.00% |
| Texas Tech Univ | \$ | 525,840.00 | 0.10% | 5.00% |
| Univ Cincinnati OH Tax - Rev | \$ | 1,000,000.00 | 0.20% | 5.00% |
| Upper Occoquan VA - Rev | \$ | 3,110,000.00 | 0.61% | 5.00% |
| Port Auth NY & NJ TAX - Rev | \$ | 4,967,100.00 | 0.98% | |
| State of Hawaii - GO | \$ | 2,812,170.00 | 0.56% | |
| WA DC INC Tax - Rev | \$ | 4,944,355.25 | 0.98% | 5.00% |
| | \$ | 72,889,274.10 | 14.41% | 25.00% |
| | | | | |

| Investment Revenue & Accrued Interest | | March-22 | | Fiscal YTD | |
|---|----|--------------|----|--------------|--|
| Interest/Dividends- | | | | | |
| TexasDAILY | \$ | 1,936.75 | \$ | 4,825.14 | |
| TexPool | • | 23,540.09 | \$ | 42,112.48 | |
| TexSTAR | | 154.44 | \$ | 239.84 | |
| TexasTERM CP | | 0.00 | \$ | 29,652.06 | |
| Certificates of Deposit | | 0.00 | \$ | · - | |
| Treasury Securities | | 0.00 | \$ | - | |
| Government Agencies | | 103,950.00 | \$ | 337,825.00 | |
| Commercial Paper | | 0.00 | \$ | - | |
| Municipal Bonds | | 94,806.00 | \$ | 385,220.82 | |
| | \$ | 224,387.28 | \$ | 799,875.34 | |
| Discounts, Premiums, & Accrued Interest | | | | | |
| TexasTERM CP | \$ | _ | \$ | 1,273.97 | |
| -less previous accruals | • | 0.00 | \$ | (18,558.91) | |
| Certificates of Deposit | | 0.00 | \$ | - | |
| -less previous accruals | | 0.00 | \$ | _ | |
| Treasury Securities | | 0.00 | \$ | - | |
| -less previous accruals | | 0.00 | \$ | - | |
| Government Agencies | | 137,265.25 | \$ | 402,388.39 | |
| -less previous accruals | | (86,974.05) | \$ | (284,560.25) | |
| Commercial Paper | | 3,530.56 | \$ | 9,623.61 | |
| -less previous accruals | | 0.00 | \$ | (9,657.53) | |
| Municipal Bonds | | 112,183.25 | \$ | 383,102.34 | |
| -less previous accruals | | (158,855.53) | \$ | (590,281.93) | |
| | \$ | 7,149.48 | \$ | (106,670.31) | |
| | | | | | |
| Total Investment Revenue & Accrued Interest | \$ | 231,536.76 | \$ | 693,205.03 | |

| AGENDA I | TEM# | <u> </u> |
|-----------------|------|----------|
| | | |

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH - LPPF

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for LPPF demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health LPPF, execute the investment of these funds in the total amount of \$216,000.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 1 page(s).
- 2.) that the County Treasurer, acting on behalf of Central Health LPPF, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: April 27, 2022

CHAIR, BOARD OF MANAGERS

| VICE CHAIR, BOARD OF MANAGERS | MANAGER |
|-------------------------------|---------|
| MANAGER | MANAGER |
| MANAGER | MANAGER |
| MANAGER | MANAGER |

INVESTMENT DEPARTMENT

SECURITY TRANSACTION FORM

| | | DATE: | 3/18/2022 |
|-------------------|----------------------------|--------------------------|------------------------|
| | | TIME: | 10:30 |
| The following tra | nsaction was executed on b | ehalf of Central Health: | |
| DESCRIPTION: | TexPool | FUND NAME: | CENTRAL HEALTH LPPF |
| PAR VALUE: | 216,000.00 | SAFEKEEPING NO: | N/A |
| CPN/DISC RATE: | N/A | PRICE: | 100% |
| MATURITY DATE | N/A | BOND EQ. YIELD: | 0.1748% |
| PRINCIPAL: | 216,000.00 | PURCHASED THRU: | TexPool |
| ACCRUED INT: | N/A | BROKER: | N/A |
| TOTAL DUE: | 216,000.00 | CUSIP #: | N/A |
| TRADE DATE: | 3/18/2022 | SETTLEMENT DATE: | 3/18/2022 |
| - | ΔΙΙΤΗ | ORIZED BY: | Al |

CENTRAL HEALTH - LPPF INVESTMENT REPORT PORTFOLIO STATISTICS

DATE: March 31, 2022

| By Fund Type | | |
|------------------------------|--------------------|---------|
| LPPF | \$ 1,205,531.76 | 100.00% |
| Total Portfolio | \$ 1,205,531.76 | 100.00% |
| By Security Type LPPF- | | |
| TexasDAILY | \$ - | 0.00% |
| TexPool | \$ 1,205,531.76 | 100.00% |
| TexSTAR | \$ - | 0.00% |
| TexasTERM CP | \$ - | 0.00% |
| Non-Int Bearing Bank Account | \$ - | 0.00% |
| Certificates of Deposit | \$ - | 0.00% |
| Treasury Securities | \$ - | 0.00% |
| Government Agencies | \$ - | 0.00% |
| Commercial Paper | \$ - | 0.00% |
| Municipal Bonds | \$ <u> </u> | 0.00% |
| Total | \$ 1,205,531.76 | 100.00% |

| LPPF Investment Revenue & Accrued Interest | February-22 | Fiscal YTD |
|--|-------------|-------------|
| Interest/Dividends- | | |
| TexasDAILY | 0.00 | 0.00 |
| TexPool | 148.82 | 1,824.20 |
| TexSTAR | 0.00 | 0.00 |
| TexasTERM CP | 0.00 | 0.00 |
| Certificates of Deposit | 0.00 | 0.00 |
| Treasury Securities | 0.00 | 0.00 |
| Government Agencies | 0.00 | 0.00 |
| Commercial Paper | 0.00 | 0.00 |
| Municipal Bonds | 0.00 | 0.00 |
| | | |
| LPPF Total Investment Revenue & Accrued Interest | \$ 148.82 | \$ 1,824.20 |



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 1

Review and provide direction to staff on the prioritization and tentative scheduling of items for consideration at, and method of conducting, future Central Health Board and Committee meetings. (*Informational item*)

FY2022 Q3 Tentative Agenda Items

| <u>I</u> | 12022 Q5 Tentative Agenda Items | |
|---|---|---|
| APRIL | MAY | JUNE |
| Strategic Planning Committee- April 13, 2022- CANCELED: Central Health FY 2021 Annual Report (no presentation/informational item) Quarterly enrollment and utilization dashboard update (no presentation/informational item) ***No meeting. Sent information via email*** | Strategic Planning Committee- May 11, 2022: • Update on FY 2022 priorities and proposed FY 2023 strategic priorities | Strategic Planning Committee- June 8, 2022: Deep dive on FY 2023 strategic priorities Equity-Based Systems Planning Phase II update: Implementation plan including operational and financial details |
| Minutes Tentative schedules- Discuss Retreat and in-person meetings ***canceling *** | Minutes Tentative schedules- discuss inperson meetings CommUnityCare- strategic alignment conversation Executive Committee- May 25, 2022: Minutes Tentative schedules- discuss inperson meetings commUnityCare- strategic alignment conversation | Executive Committee- June 15, 2022: Minutes Tentative schedules Integral Care- strategic alignment conversation Sendero- strategic alignment conversation |
| Board of Managers- April 27, 2022: | Board of Managers- May 25, 2022: | Board of Managers- June 15, 2022: |
| Consent items | Financial items | Financial items |
| · | | |
| Approve minutes | April financials- CH and CCC | May financials- CH and CCC - |
| Investments | Budget forecast | Including Q2 fiscal and operational |
| <u>Financial items</u> | Strategic Objectives Reporting items | updates from CUC and Sendero |
| TENTATIVE: LPPF | HUB Updates: | Property tax exemptions |
| March financials - CH and CCC | HUB Disparity Study and HUB | Strategic Objectives Reporting items |
| Dashboard- Revenue & | Program Work Updates | Other items |
| Expense Historical by | HR Updates: | Dell Medical School update |
| Month | Workforce Demographics, | Dell'ivicalear school apaate |
| | Hires & Turnover | |
| Strategic Objectives Reporting items | | |
| Memo - Operational updates (FY22 | Recruiting strategies impact | |
| biz cases) | Human Resources Employee | |
| Finance Procurement | Programs Expansion | |
| Operational Excellence | Training and development | |
| HUB Program Expansion | initiatives | |
| Enterprise Organizational | Memo - EEOC report | |
| Development for | Other items | |
| Operations Improvements | Dell Medical School update | |
| Administrative Department | 2 cm 100 cm | |
| Expansion | | |
| Human Resources | | |
| Recruiting Expansion | | |
| Human Resources | | |
| Employee Programs | | |
| Expansion | | |
| Public Relations Services | | |
| Development | | |
| Technology Operations | | |
| Expansion | | |
| Technology Project | | |
| Management Office (PMO) | | |
| Expansion | | |
| • | | |
| Technology Support | | |
| Ticketing System | | |

FY2022 Q3 Tentative Agenda Items **Technology Applications** Expansion **Technology Development** Expansion Technology Security Expansion Other items Tentative schedules- Discuss Retreat and any follow-up to inperson meetings Discuss and take appropriate action to authorize Central Health President and CEO to execute a contract with Scott Douglas McConnico for private

counsel services

Birch lawsuit discussion



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Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 2

Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary March 2022 financial statements for, Central Health and the Community Care Collaborative, and review historical average revenues and expenses for Central Health. (*Informational Item*)

Central Health

Financial Statement Presentation

FY 2022 – as of March 31, 2022 (Preliminary)

Central Health Board of Managers

April 27, 2022

Lisa Owens, Deputy CFO

Patti Bethke, Controller





Slide 2 Index

Slide 3 Highlights

Slide 4 Balance Sheet - Assets

Slide 5 Balance Sheet - Liabilities & Net Assets

Slide 6 Sources & Uses

Slide 7 HCD - Summary

Slide 8 HCD - Blank Page

Slide 9 HCD - Operating Cost

Slide 10 HCD - Primary Care

Slide 11 HCD - Specialty Care

ORAFT

Note: HCD = Health Care Delivery

- Year-to-date through March collected net property tax revenue is \$259 million compared to \$236 million as of March 2021 representing 97.0% of the adjusted tax levy compared to 96.4% as of March 2021 .
- Healthcare Delivery is \$69 million for the six months ending 3/31/2022.
- GAAP reporting Net Assets increased \$136 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 3/31/2022 is \$1 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.





| Assets | Preliminary as of 3/31/2022 | as of 3/31/2021 |
|---|-----------------------------|-----------------|
| Assets | 01 3/31/2022 | as 01 5/51/2021 |
| Current Assets | | |
| Cash and cash equivalents | 1,193,117 | 903,062 |
| Short-term investments | 466,064,014 | 361,991,251 |
| Ad valorem taxes receivable | 6,092,472 | 6,086,398 |
| Other receivables | 5,048,472 | 2,592,883 |
| Prepaid expenses | 849,148 | 564,109 |
| Total Current Assets | 479,247,225 | 372,137,703 |
| Restricted Cash and Investments or Noncurrent | | |
| Restricted for capital acquisition | 93,507,052 | 11,582,854 |
| Sendero paid-in-capital | 71,000,000 | 71,000,000 |
| Working capital advance to CommUnityCare | 4,000,000 | 4,000,000 |
| Sendero Surplus Debenture | 37,083,000 | 37,083,000 |
| Restricted TCHD LPPF Cash & Investments | 1,231,161 | 6,948,348 |
| Total Restricted Cash and Investments or Noncurrent | 206,821,213 | 130,614,202 |
| Capital Assets | | |
| Land | 26,372,222 | 13,425,967 |
| Buildings and improvements | 56,594,949 | 57,153,539 |
| Equipment and furniture | 17,770,066 | 9,870,147 |
| Capital Projects in progress | 12,275,453 | 6,600,388 |
| Less accumulated depreciation | (27,454,036) | (24,388,416) |
| Total Capital Assets | 85,558,653 | 62,661,625 |
| Total Assets | 771,627,091 | 565,413,530 |





| | Preliminary | |
|--|-------------|-------------|
| | as of | as of |
| Liabilities | 3/31/2022 | 3/31/2021 |
| Current Liabilities | | |
| Accounts payable | 7,803,350 | 6,733,183 |
| Salaries and benefits payable | 1,735,703 | 1,918,262 |
| Other Payables | 1,053,908 | - |
| Debt service payable, short-term | 4,522,989 | 1,196,410 |
| Deferred tax revenue | 4,905,694 | 4,877,231 |
| Other deferred revenue | | 610,000 |
| Total Current Liabilities | 20,021,644 | 15,335,087 |
| Restricted or Noncurrent Liabilities | | |
| Funds held for TCHD LPPF | 1,231,161 | 6,948,348 |
| Debt service payable, long-term | 75,864,892 | 4,915,000 |
| Total Restricted of Noncurrent Liabilities | 77,096,053 | 11,863,348 |
| Total Liabilities | 97,117,698 | 27,198,435 |
| Net Assets | | |
| Unrestricted | 558,142,029 | 475,553,471 |
| Restricted | 56,205,160 | - |
| Investment in Capital Assets | 60,162,204 | 62,661,625 |
| Total Net Assets | 674,509,393 | 538,215,095 |
| Liabilities and Net Assets | 771,627,091 | 565,413,530 |





| | | | | Percent of | |
|------------------------------------|--------------|-------------|-------------|-------------|-------------|
| Sources / Uses | Mar 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD |
| Sources | | | | | |
| Property Tax Revenue | 2,192,475 | 259,319,620 | 260,933,097 | 99% | 235,626,249 |
| Lease Revenue | 2,507,854 | 6,924,682 | 13,422,399 | 52% | 6,132,684 |
| Other Revenue | 258,054 | 735,669 | 3,000,000 | 25% | 384,977 |
| Tobacco Settlement Revenue | - | - | 3,000,000 | 0% | - |
| Contingency Reserve (Carryforward) | - | 235,884,286 | 226,521,399 | 104% | 136,179,266 |
| Total Sources | 4,958,383 | 502,864,257 | 506,876,895 | 99% | 378,323,176 |
| Uses of Funds | | | | | |
| Healthcare Delivery | 24,860,107 | 70,161,570 | 492,635,797 | 14% | 51,685,105 |
| Administrative Program | | | | | |
| Salaries and benefits | 512,281 | 2,774,679 | 7,134,758 | 39% | 2,336,754 |
| Consulting Fees | 138,743 | 278,968 | 1,341,120 | 21% | 65,304 |
| Legal Fees | 25,228 | 254,477 | 1,456,636 | 17% | 352,817 |
| Other Purchase Goods and Services | 320,142 | 780,803 | 3,287,732 | 24% | 795,794 |
| Total Administrative Program | 996,394 | 4,088,927 | 13,220,246 | 31% | 3,550,669 |
| Tax Collection Expenses | 100,657 | 1,377,662 | 2,170,853 | 63% | 1,320,849 |
| Total Uses | 25,957,158 | 75,628,159 | 508,026,896 | 15% | 56,556,623 |
| Excess Sources / (Uses) | (20,998,775) | 427,236,098 | | | 321,766,553 |

| Healthcare Delivery Summary | Mar 2022 | FY22 YTD | FY22 Budget | Percent of Budget Used | FY21 YTD |
|---|------------|------------|-------------|---------------------------|------------|
| Inter-Governmental Transfers (IGTs) | - | - | 15,509,298 | 0% | - |
| Healthcare Services | | | | | |
| Primary Care - (see detail on Slide 10) | 4,706,803 | 23,250,406 | 59,040,000 | 39% | 20,939,989 |
| Specialty Care, incld Dental - (see detail on Slide 11) | 1,431,740 | 3,838,137 | 17,175,000 | 22% | 2,381,807 |
| Specialty Care, Behavioral Health | 57,537 | 358,200 | 1,383,856 | 26% | 229,059 |
| Pharmacy | 1,321,656 | 5,401,016 | 14,250,000 | 38% | 4,893,463 |
| Post Acute Care | 9,682 | 22,317 | 2,125,000 | 1% | - |
| All Other Healthcare Services | 57,253 | 343,518 | 6,737,035 | 5% | 343,518 |
| Community Healthcare Initiatives Fund | - | - | 875,000 | 0% | |
| Subtotal Healthcare Services | 7,584,671 | 33,213,594 | 101,585,891 | 33% | 28,787,836 |
| ACA Premium Assist, Education, Enrollment | 1,143,632 | 6,477,740 | 13,902,929 | 47% | 5,896,813 |
| Healthcare Facilities and Campus Redevelopment | 332,349 | 1,866,480 | 6,284,795 | 30% | 1,263,845 |
| Healthcare Delivery Operating Costs | 1,941,572 | 9,699,182 | 35,631,887 | 27% | 8,011,955 |
| Debt, Reserves and Transfers | 13,857,883 | 18,904,574 | 318,570,997 | 6% | 7,724,656 |
| Total Healthcare Delivery | 24,860,107 | 70,161,570 | 491,485,797 | 14% | 51,685,105 |

Details for Health Care Delivery on the following slides.





| | | | | Percent of | |
|---|------------|------------|-------------|--------------------|------------|
| Healthcare Delivery Detail | Mar 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD |
| Healthcare Operations and Support | | | | | |
| ACA and Premium Assistance Programs | | | | | |
| High Risk Premium Programs | 865,814 | 4,620,462 | 10,240,575 | 45% | 4,097,567 |
| CHAP Program | 264,779 | 1,342,527 | 3,079,354 | 44% | 1,299,498 |
| ACA Enrollment and Education Services | 13,039 | 514,751 | 583,000 | 88% | 499,748 |
| Subtotal ACA & Premium Assist Program | 1,143,632 | 6,477,740 | 13,902,929 | 47% | 5,896,813 |
| Healthcare Facilities and Campus | | | | | |
| Salaries and benefits | 31,490 | 168,216 | 395,914 | 42% | 49,146 |
| Consulting Services | - | 5,096 | 1,512,000 | 0% | 115,647 |
| Legal Fees | 7,309 | 26,583 | 370,000 | 7% | 137,942 |
| Other Goods & Svc incl. UT Ground Lease | 293,550 | 1,666,585 | 4,006,881 | 42% | 961,110 |
| Subtotal Healthcare Facilities and Campus | 332,349 | 1,866,480 | 6,284,795 | 30% | 1,263,845 |
| Healthcare Delivery Operating Costs | | | | | _ |
| Salaries and benefits | 1,375,859 | 6,991,237 | 18,866,066 | 37% | 5,780,918 |
| Consulting Services | - | 277,815 | 840,000 | 33% | 16,915 |
| Legal Fees | 3,941 | 16,564 | 339,000 | 5% | 52,181 |
| Other Services and Purchased Goods | 561,772 | 2,413,566 | 15,586,821 | 15% | 2,161,941 |
| Subtotal HCD Operating Cost | 1,941,572 | 9,699,182 | 35,631,887 | 27% | 8,011,955 |
| Debt Service, Reserves and Transfers | , | | | | |
| Debt Service | 168,870 | 5,215,561 | 6,152,676 | 85% | 1,224,656 |
| Healthcare Capital Line of Credit | - | - | 1,091,773 | | - |
| FY2022 Capital reserve | 13,689,013 | 13,689,013 | 12,546,013 | 109% | 6,500,000 |
| FY2022 Contingency reserve appropriation | - | - | 298,780,535 | | - |
| Subtotal Debt, Reserves and Transfers | 13,857,883 | 18,904,574 | 318,570,997 | 6% | 7,724,656 |
| Total Healthcare Delivery | 24,860,107 | 70,161,570 | 492,635,797 | 14% | 51,685,105 |
| | | | | | |



| Mar 2022 | FY22 YTD | FY22 Budget | Percent of Budget Used | FY21 YTD |
|-----------|---|--|--|--|
| | | | | |
| 3,801,038 | 19,391,750 | 45,885,000 | 42% | 17,459,471 |
| 682,142 | 2,774,094 | 6,755,000 | 41% | 2,446,252 |
| 195,735 | 1,002,165 | 2,600,000 | 39% | 955,158 |
| 27,887 | 82,397 | 3,800,000 | 2% | 79,108 |
| 4 706 802 | 23 250 406 | 59 040 000 | 30% | 20,939,989 |
| | 3,801,038 682,142 195,735 27,887 | 3,801,038 19,391,750 682,142 2,774,094 195,735 1,002,165 | 3,801,038 19,391,750 45,885,000 682,142 2,774,094 6,755,000 195,735 1,002,165 2,600,000 27,887 82,397 3,800,000 | Mar 2022 FY22 YTD FY22 Budget Budget Used 3,801,038 19,391,750 45,885,000 42% 682,142 2,774,094 6,755,000 41% 195,735 1,002,165 2,600,000 39% 27,887 82,397 3,800,000 2% |



(continued on next page)



| | | | | Percent of | • | YOY Percent | |
|--------------------------------------|-----------|-----------|-------------|--------------------|-----------|-------------|---------------------|
| Healthcare Delivery - Specialty Care | Mar 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD | Change | Comments* |
| Specialty Care | | | | | | | |
| Ancillary Services & DME | 4,431 | 29,087 | 735,000 | 4% | 38,459 | -24% | |
| Cardiology | 44,009 | 140,075 | 515,000 | 27% | 40,984 | 242% | Service Expansion |
| Referral Services | 25,000 | 150,000 | 500,000 | 30% | 150,000 | 0% | |
| Dental Specialty | 111,966 | 485,650 | 1,300,000 | 37% | 251,096 | 93% | Service Expansion |
| Dermatology | 179,662 | 382,226 | 550,000 | 69% | 177,652 | 115% | |
| Ear, Nose & Throat ENT | 0 | 80,613 | 350,000 | 23% | 129,063 | -38% | |
| Endocrinology | 214,261 | 379,050 | 575,000 | 66% | 77,172 | 391% | Service Expansion |
| Gastroenterology | 274,003 | 592,067 | 2,100,000 | 28% | 360,586 | 64% | |
| General Surgery | 4,357 | 28,347 | 300,000 | 9% | 24,579 | 15% | |
| Gynecology Complex | 0 | 0 | 100,000 | 0% | (2,200) | -100% | CCC Agreement |
| Nephrology | 3,320 | 17,550 | 200,000 | 9% | 872 | 1913% | New service in FY21 |
| Oncology | 24,950 | 151,528 | 700,000 | 22% | 117,945 | 28% | |
| Ophthalmology | 99,226 | 521,729 | 1,650,000 | 32% | 556,505 | -6% | • |
| Prosthetics | 42,195 | 59,360 | 200,000 | 30% | 50,008 | 19% | |
| Podiatry | 172,136 | 307,232 | 350,000 | 88% | 69,650 | 341% | Service Expansion |
| Pulmonology | 77,460 | 165,750 | | 44% | 78,480 | 111% | - |
| Reproductive and Sexual Health | 97,882 | 205,036 | 1,150,000 | 18% | 171,676 | 19% | |
| Rheumatology | 0 | 60,604 | 250,000 | 24% | 58,860 | 3% | |
| Neurology | 0 | 0 | 100,000 | 0% | 0 | 0% | New CUC Service |
| Wound Care | 56,750 | 82,100 | 150,000 | 55% | 30,420 | 170% | Service Expansion |
| Subtotal Specialty Care | 1,431,608 | 3,838,004 | | | 2,381,807 | 61% | <u>.</u> |
| MAP Basic Expansion | 0 | 0 | 1,975,000 | 0% | 0 | 0% | • |
| Systems Planning Expansion | 0 | 0 | 3,300,000 | 0% | 0 | 0% | |
| Total Specialty Care | 1,431,608 | 3,838,004 | 17,425,000 | 22% | 2,381,807 | 61% | |

 $^{^{\}ast}$ Changes greater than \$90,000 and + / - 33%

MAR 2022 www.CentralHealth.net 1:

Questions? Comments?





March 2022 Preliminary Monthly Financial Statements (unaudited) Page 1 of 6

Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$1.2M compared to \$903K March 2021

Short-term Investments – Short-term investments were \$466M at month-end, net of restricted investments totaling \$93.5M.

<u>Ad Valorem Taxes Receivable</u> – \$6.1M balance is composed of:

| Gross Tax Receivables | \$ 10.4M |
|---|----------|
| Taxable Assessed Valuation Adjustment | (1.4)M |
| Est. Allowance for Doubtful collections | (2.9)M |
| Total Taxes Receivable | \$ 6.1M |

Other Receivables – Other receivables total \$5.0M and includes intercompany balances:

- CommUnityCare \$3M
- Sendero \$1.1M
- Community Care Collaborative \$110K
- Accrued Interest \$526K
- Miscellaneous Receivables \$283K



March 2022 Preliminary Monthly Financial Statements (unaudited) Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

Prepaid Expenses – \$849K balance composed of:

- TCAD Appraisal Fees \$282K
- Prepaid Tax Collection Fees \$6K
- Software \$101K
- Deposits \$82K
- Prepaid Insurance \$225K
- JTT Equipment \$79K
- Memberships \$74K

Total Current Assets – \$479M

Restricted Cash & Investments or Noncurrent

<u>Investments Restricted for Capital Acquisition</u> – \$93.5M in securities and reserves restricted for capital acquisition.

<u>Sendero Paid-in-Capital</u> – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare - \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$1M

Capital Assets – \$86M, net of accumulated depreciation

Total Assets - \$771.6M



March 2022 Preliminary Monthly Financial Statements (unaudited) Page 3 of 6

Current Liabilities – Slide 5

Accounts Payable – Major components of the \$7.8M balance are:

- \$5.9M estimated IBNR for healthcare services.
- \$1.9M vendor invoices due.

<u>Salaries and Benefits Payable</u> – \$1.7M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off.

Other Payables – \$1.1M Contract Liability.

<u>Debt Service Payable, Short-Term</u> – \$4.5M in Certificates of Obligation and Interest Payable for Series 2020 and 2021 Taxable and non-Taxable debt.

Total Current Liabilities - \$20M

Restricted or Noncurrent Liabilities

Funds held for TCHD LPPF - \$1M receipts from participants in the LPPF.



March 2022 Preliminary Monthly Financial Statements (unaudited) Page 4 of 6

Balance Sheet (Liabilities) – Slide 5 (continued)

<u>Debt Service Payable, Long-Term</u> – \$75.9M balance (unchanged):

Non-tax LT Taxable LT Premium Totals

| Series 2020 | Series 2021 | |
|------------------|------------------|--------|
| | | |
| | | |
| Conorol | Cortification of | |
| General | Certificates of | |
| Obligation Bonds | Obligation Bonds | |
| 3.71 M | 12.72 M | |
| | 57.3 M | |
| | 2.1 M | |
| 3.71 M | 72.2 M | 75.9 M |

\$7.285M was originally issued in 2011 for the North Central clinic and refunded May 2020. \$72.9M was issued in 2021 for two clinics and an administration building. Annual payments are due on 3/1 for all Series.

Total Restricted of Noncurrent Liabilities – \$77M

Total Liabilities - \$97M

Net Assets

<u>Unrestricted Net Assets</u> – \$558M

Restricted Net Assets - \$56M

<u>Investment in Capital Assets</u> – \$60M

<u>Total Net Assets</u> – \$675M <u>Total Liabilities and Net Assets</u> – \$772M



March 2022 Preliminary Monthly Financial Statements (unaudited) Page 5 of 6

Sources and Uses Report – Slide 6

March financials \rightarrow six months, 50% of the fiscal year.

Sources - Total \$4.9M for the month

Property Tax Revenue – Net property tax revenue for the month was \$2.2M. Net revenue includes \$2.3M current month's collections; \$238K Penalties and Interest; (\$459K) in adjustments for prior year delinquent taxes; and \$110K in annual Inventory taxes.

<u>Lease Revenue</u> – \$2.5M recorded for Seton and Hancock Clinic; also including the annual \$1.6M lease payment from The 2033 Higher Education Development Foundation.

Other Revenue – \$258K in monthly investment income

<u>Uses of Funds – Total \$24.8M for the month</u>

<u>Total Healthcare Delivery Program</u> – Total healthcare delivery expenses were \$23.7M for the month and \$69M YTD compared to \$52M YTD thru March 2021.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$2.1M, Primary & Specialty Care \$6.7M, and Community Health Care Initiatives \$875K

Administration Program – \$996K in expense for the month, which includes:

- Personnel costs \$512K
- Consulting services \$139K
- Legal fees \$25K
- Other general and administrative \$320K

<u>Tax Collection Expenses</u> – \$101K for the month.

Excess Sources/(Uses) – \$(19.9)M in March. Current YTD is \$428M compared to prior year YTD of \$322M.



March 2022 Preliminary Monthly Financial Statements (unaudited) Page 6 of 6

Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$23.7M March; \$69M YTD compared to \$52M March FY21 YTD.

<u>Intergovernmental Transfers ("IGT's")</u> – YTD \$0M for DSRIP IGT compared to \$0M YTD last year for DSRIP IGT.

Healthcare Services – Healthcare delivery providers' expense for March totaled \$7.5M, which includes:

- Primary care \$4.7M
- Specialty Care Dental \$1.4M
- Specialty Care Behavioral Health \$57K
- Pharmacy \$1.3M
- All Other \$67K

ACA Premium Assist, Education, Enrollment – \$1.1M in expenses for the month; \$6.5M YTD compared to \$5.9M FY21 YTD

Healthcare Facilities and Campus Redevelopment - \$332K in expense for the month and \$1.9M YTD.

<u>Healthcare Delivery Operating Cost</u> – \$1.9M in expenses for the month and includes:

- Personnel costs \$1.4M
- Consulting Services <\$1K
- Legal Fees \$4K
- Other services and purchased goods \$562K

<u>Debt, Reserves and Transfer</u> – \$12.7M in Debt Service and Capital Reserve for the month

Total Healthcare Delivery - for the month of March was \$23.7M.

Community Care Collaborative

Financial Statement Presentation FY 2022 – as of March 31, 2022 (Preliminary)

Central Health Board of Managers Board of Managers Meeting April 27, 2022

Jeff Knodel, Chief Financial Officer Lisa Owens, Deputy Chief Financial Officer



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Preliminary

Highlights Community Care Collaborative March 31, 2022



* Cash is at \$16.9M compared to \$16.7M last year.

* Total Liabilities are at \$14.5M at the end of March.

* Net Assets at the end of March are \$2.5M.



Balance Sheet Community Care Collaborative March 31, 2022



Community Care Collaborative

| | 3/31/2022 | 3/31/2021 |
|----------------------------|------------|------------|
| Assets | | |
| Cash and Cash Equivalents | 16,903,289 | 16,661,601 |
| Other Receivables | 46,533 | 66,833 |
| Prepaid and Other | 55,573 | 55,017 |
| Total Assets | 17,005,394 | 16,783,451 |
| Liabilities | | |
| AP and Accrued Liabilities | 6,940,980 | 9,669,699 |
| Deferred Revenue | 7,455,418 | 3,479,719 |
| Other Liabilities | 101,898 | 189,006 |
| Accrued Payroll | 620 | 111,768 |
| Total Liabilities | 14,498,916 | 13,450,192 |
| Net Assets | 2,506,478 | 3,333,260 |
| Liabilities and Net Assets | 17,005,394 | 16,783,451 |
| | | |





Sources and Uses Report, Budget vs Actual Fiscal Year-to-Date through March 31, 2022

| | | | YTD % of | Prior YTD |
|-------------------------------------|------------|-------------|----------|-------------|
| Sources of Funds | Budget | YTD Actual | Budget | Actual |
| DSRIP Revenue | 61,168,472 | 0 | 0% | 870,509 |
| Operations Contingency Carryforward | 5,362,495 | 9,123,145 | 170% | 11,316,128 |
| Other Sources | 100,000 | 5,452 | 5% | 10,304 |
| Total Sources of Funds | 66,630,967 | 9,128,597 | 14% | 12,196,941 |
| Jses - Programs | | | | |
| Healthcare Delivery | 19,630,967 | 5,978,815 | 30% | 6,462,238 |
| UT Services Agreement | 35,000,000 | 0 | 0% | 0 |
| DSRIP Project Costs | 12,000,000 | 5,643,303 | 47% | 7,401,443 |
| Total Uses | 66,630,967 | 11,622,119 | 17% | 13,863,681 |
| Net Sources (Uses) | - | (2,493,522) | | (1,666,741) |
| Net Assets | | 2,506,478 | | 3,333,259 |

^{*} Operating under FY20 approved budget.



Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through March 2022

| Healthcare | Delivery | 1 |
|------------|----------|---|

Primary Care & Emergency Transport
Specialty Care
Specialty Behavioral Health
Post-Acute Care
Urgent and Convenient Care
Healthcare Delivery - Operations
Operations Contingency Reserve
Total Healthcare Delivery

| | | , . | |
|------------|------------|--------------|---------------------|
| Budget | YTD Actual | of Budget | Prior YTD Actual |
| Dauget | | | 7100001 |
| 921,822 | 432,168 | 47% | 459,853 |
| 3,908,000 | 1,124,834 | 29% | 1,068,992 |
| 8,000,000 | 2,730,331 | 34% | 2,970,167 |
| 2,675,000 | 824,995 | 31% | 840,494 |
| 475,000 | 36,415 | 8% | 70,644 |
| 2,849,742 | 830,071 | 29% | 1,052,088 |
| 801,403 | 0 | 0% | 0 |
| 19,630,967 | 5,978,815 | 30% | 6,462,238 |

YTD %

^{*} Operating under FY20 approved budget.

Thank You

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DRAFT

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March 2022 FYTD Financial Statements (unaudited) Page 1 of 4

Balance Sheet

Current Assets

Cash and Cash Equivalents - \$16.9M

Other Receivables – \$47K – Atrium rent receivable, transportation assistance

Prepaid and Other – \$56K – Atrium security deposit and software license

Total Assets - \$17.0M

Liabilities

Accounts Payable and Accrued Liabilities – \$6.9M, which includes:

- \$6.8M estimated IBNR (Incurred But Not Received) for healthcare provider services
- \$110K due to Central Health

<u>Deferred Revenue</u> – \$7.5M deferred revenue related to DSRIP projects

Other Liabilities – \$102K includes leasehold improvement allowance liability of \$32K and deferred rent of \$70K

Payroll Liabilities - \$1K

Total Liabilities - \$14.5M



March 2022 FYTD Financial Statements (unaudited) Page 2 of 4

Net Assets

Unrestricted Net Assets – \$2.5M

Total Net Assets – \$2.5M

Total Liabilities and Net Assets - \$17.0M

Sources and Uses Report
March financials → 6 months, 50% of fiscal year

Sources of Funds, Year-to-Date

DSRIP Revenue - \$0K

Operations Contingency - \$9.1M from FY2021, excluding emergency reserves of \$5M.

Other Sources – \$5K interest income



March 2022 FYTD Financial Statements (unaudited) Page 3 of 4

Uses of Funds, Year-to-Date

<u>Operating Expenses</u> <u>Healthcare Delivery (Excludes DSRIP) – \$6.0M</u>

| | | | YTD % | |
|------------------------------------|------------|------------|--------|-----------|
| | | | of | Prior YTD |
| | Budget | YTD Actual | Budget | Actual |
| Healthcare Delivery | | | | |
| Primary Care & Emergency Transport | 921,822 | 432,168 | 47% | 459,853 |
| Specialty Care | 3,908,000 | 1,124,834 | 29% | 1,068,992 |
| Specialty Behavioral Health | 8,000,000 | 2,730,331 | 34% | 2,970,167 |
| Post-Acute Care | 2,675,000 | 824,995 | 31% | 840,494 |
| Urgent and Convenient Care | 475,000 | 36,415 | 8% | 70,644 |
| Healthcare Delivery - Operations | 2,849,742 | 830,071 | 29% | 1,052,088 |
| Operations Contingency Reserve | 801,403 | 0 | 0% | 0 |
| Total Healthcare Delivery | 19,630,967 | 5,978,815 | 30% | 6,462,238 |

<u>UT Services Agreement</u> – \$0M



March 2022 FYTD Financial Statements (unaudited) Page 4 of 4

<u>DSRIP Project Costs</u> – \$5.6M, primarily made up of provider earnings of:

- CommUnity Care \$4.9M
- Lone Star Circle of Care \$667K
- Hospice Austin \$71K
- DSRIP Operating Expenses \$44K



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BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 3

Receive an update on Central Health Fiscal Year 2022 support operations as identified in the budget resolution. (*Informational item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

| odia Manager making the me | tion. All information in this form is subject to the Fusile information Act. |
|--|---|
| Agenda Item Meeting Date | April 27, 2022 |
| Who will present the agenda item? (Name, Title) | Mike Geeslin |
| General Item Description | FY22 Budget Resolution – Summary Updates on Support Operational Activities |
| Is this an informational or action item? | Informational |
| Fiscal Impact | NA |
| Recommended Motion (if needed – action item) | NA |
| Key takeaways about agenda | item, and/or feedback sought from the Board of Managers: |
| | ly considered "board" work, an organization must allocate time and raise cical support operations that enable achievement of outward-facing objectives. |
| | t Resolution highlighted several support operations. This agenda item provides me of the work activity for these support operations. |
| The state of the s | intent of the backup memo is to use the daily terminology and jargon to rd's familiarity with the subject matter for future discussions. |
| | oming FY23 work will include more coordinated and sophisticated support nables the delivery of healthcare to those served by Central Health. |
| What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) | Yes, memo document |
| Estimated time needed for presentation & questions? | 0 to 5 minutes; item can be noted as information available in the packet for review |
| Is closed session recommended? (Consult | |

Mike Geeslin/Emily Farris (April 21, 2022)

with attorneys.)

Submitted:

Form Prepared By/Date

No



MEMORANDUM

To: Central Health Board of Managers **From:** Mike Geeslin, President & CEO

Date: April 21, 2022

Re: Update - Summary of Various Support Operations Activities per FY 2022 Budget Resolution

INFORMATIONAL

Overview & Context:

The FY 2022 Budget Resolution states the organizational objectives of the Board of Managers for the fiscal year in addition to adopting the proposed budget. Additionally, and for FY 2022, the resolution highlighted several areas of work that generally fall under the category of support operations. In one instance we included an update on a part of our cultural way of being, the HUB Disparity Study, as it was also listed in the Budget Resolution.

The subject areas below track the Budget Resolution and are the basis for this memo. The level of detail is designed to inform at a high level and provide awareness of the system names and departmental jargon used in the daily course of work.

Related, there have been exercises this fiscal year to better identify how to define our operational support needs and measure our capacities. Recall that one reason for highlighting a subset of support operations in the FY 2022 Budget Resolution was to raise the Board's awareness of these increasingly important functions. Moreover, this year's work is foundational to building out the needed operational capacities; in essence, we need to keep up with our abilities to support each other in the service of others.

I would like to acknowledge the staff – too numerous to name - who contributed to the content of this memo. Further, I am thankful to our colleagues who put an incredible level of effort into very detail-oriented work to ensure our ability to fulfil our mission.

Detail:

1. Finance Procurement Operational Excellence

• The finance and procurement teams have both been actively recruiting positions to support the ongoing growth and complexity of their work as Central Health changes; however, due to candidate availability, the timeline for hiring has been extended. Finance and procurement are also moving towards a larger software transition that better integrates budget, procurement, and accounting functions.

2. HUB Program Expansion

 Central Health will present its first HUB Vendor Disparity Study to the Board of Managers in May. Staff will subsequently develop and present policy and program recommendations to the Board, including the formation of a multi-disciplinary workgroup to provide feedback on the program development.

3. Administrative Department Expansion

• The Administrative Department added an additional Executive Assistant/Division Coordinator in March 2022. This addition rebalances workloads and enables optimum efficiency and support for Executives and their departments.

4. Human Resources Recruiting Expansion

- Added Connected Work Program (remote work opportunity) status to the candidate-facing
 recruiting and screening software to promote awareness of a position's remote work opportunity
 status. Related, Connected Work Program language was added to job description templates and
 terms of agreement are included in the employee on-boarding platform for new hires.
- Improved employee application processes by removing redundancies between the application
 form and the screening process. The requisite information from the application process has been
 combined with screening questions, including certification of answers as being true and correct.
- Created a unique, paid Indeed employer account for Central Health/Sendero to enable better
 promotion for hard-to-fill positions, which is in addition to the for-free posting on Indeed. This
 dual posting approach with enhanced promotion will help increase the overall number of
 applicants.
- Revamped iCIMS (recruiting and hiring software) by removing the outdated or unused
 candidate status descriptions in the system and refining others that are frequently used by hiring
 managers and recruiters. Training was provided to hiring managers on the revised descriptions.
 Human Resources also works with hiring managers to timely review candidates, advance
 through the recruiting workflow, and send communications.
 - As part of the streamlined candidate communication, recruiters and hiring managers can send approved, pre-drafted email messages to candidates with updated reasons for determinations. This approach also allows for efficient recruiting data collection.
- Standardized screening questions across iCIMS. This change enables standardized questions across CommUnityCare, Central Health, and Sendero to ensure consistency with the application process. Human Resources revised common (all jobs) screening questions for relevancy and to capture the applicable and necessary information from candidates.

5. Human Resources Employee Programs Expansion

- Created employee incentives to increase People Are Everything (online employee recognition program) across the Enterprise.
- Commenced implementation of MCN Healthcare (new learning management software) tailored
 to the healthcare delivery expansion, including training for clinical roles. Features include course
 reminders, manager compliance tracking, competencies, ability to create custom content, and a
 policy repository to maintain current policies and procedures. As part of the MCN
 implementation, all compliance courses were reviewed to ensure coverage of all required
 compliance topics.

6. Public Relations Services Development

Following the hiring of a public relations specialist, work began on organizational media
relations and assisting with the Eastern Travis County groundbreaking events in Hornsby Bend
and Del Valle. The ongoing focus will be media relations, opening channels to local media, and
driving interest in recent events and newsworthy issues, such as the Healthcare Equity Plan.

7. Technology Operations Expansion

 A recruiting firm has been retained to help fill two Applications Engineer positions. Once filled, these positions will be essential to optimizing the delivery and maintenance of applications in the user environments and maintaining the security of our applications.

8. Technology Project Management Office (PMO) Expansion

• The PMO has filled all new positions. The PMO is essential to the efficient planning and deployment of technology initiatives.

9. Technology Support Ticketing System

• The ServiceNow (user support request management) implementation began early phase implementation on April 11th. The implementation is currently on schedule with completion of technical installation, configuration, and the start of capturing process improvements and efficiencies. For instance, multiple Epic (electronic health record) forms may now be collapsed into smart option forms with dropdowns. Related, future integrations with other workflows and systems, risk areas, and need for additional asset management functionality are being evaluated.

10. Technology Applications Expansion

Two trainer positions were added to the IT training team to fulfill training needs created when
the Epic support team migrated to CommUnityCare. These trainers are currently working on
creating training material for both their technical peers as well as end users for the applications
used daily. By focusing on other critical applications, the expanded training staff has made
significant progress.

11. Technology Development Expansion

 A revised Business Case will be submitted to change the Solutions Architect to a Technical Architect position to improve on candidate response and applicant pool.

12. Technology Security Expansion

An external recruiting firm will be assisting in the search and recruitment of candidates for a
Security Engineer for the current vacant positions. Currently, work continues on the security
road mapping as a foundational activity for building and maintaining security.

###



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BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 4

Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.³ (*Informational Item*)



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BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 5

Receive and discuss a briefing regarding *Birch, et al. V. Travis County Healthcare District d/b/a Central Health and Mike Geeslin,* Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.³ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

| Agenda Item Meeting Date | April 27, 2022 |
|--|---|
| Who will present the agenda item? (Name, Title) | Mike Geeslin – President & CEO; Various Legal Counsel |
| General Item Description | Will consult with legal counsel on matters related to the Birch lawsuit and future deliberations on such matters. |
| Is this an informational or action item? | Informational |
| Fiscal Impact | NA |
| Recommended Motion (if needed – action item) | NA |
| | |
| Key takeaways about agenda 1) Discussion with leading to the second sec | item, and/or feedback sought from the Board of Managers: |
| | |
| What backup will be provided or will this be a verbal update (Backup is due one week befo the meeting.) | |
| Estimated time needed for presentation & questions? | 20 minutes (?) |
| Is closed session recommended? (Consult with attorneys.) | Yes |
| Form Prepared By/Date Submitted: | Mike Geeslin – April 21, 2022 |



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BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 6

Discuss and take appropriate action to authorize the Central Health President and CEO to execute a contract with Scott Douglas McConnico for private counsel services.³ (*Action item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

| Agenda Item Meeting Date | April 22, 2022 |
|---|--|
| Who will present the agenda item? (Name, Title) | Monica Crowley, Mike Geeslin, Casey Dobson, John Gasink |
| General Item Description | Discuss and take appropriate action on a contract with Scott, Douglass McConnico for private counsel services |
| Is this an informational or action item? | Action |
| Fiscal Impact | \$500,000 per 6 months |
| Recommended Motion (if needed – action item) | Delegate authority to the President and CEO to negotiate and execute a contract for up to \$500,000 per 6 months on the terms identified in the staff presentation, or terms at least as favorable to Central Health as those discussed. |
| What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) | Verbal update |
| Estimated time needed for presentation & questions? | 30 minutes |
| Is closed session recommended? (Consult with attorneys.) | Yes |
| Form Prepared By/Date Submitted: | Monica Crowley, April 22, 2022 |



Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 27, 2022

REGULAR AGENDA ITEM 7

Confirm the next regular Board meeting date, time, and location. (Informational Item)