

September 2022 Preliminary Monthly Financial Statements (unaudited) Page 1 of 6

Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$3.4M compared to \$1.1M September 2021

Short-term Investments – Short-term investments were \$382M at month-end, net of restricted investments totaling \$90M.

Ad Valorem Taxes Receivable - \$1.9M balance is composed of:

| Gross Tax Receivables | \$ 4.7M |
|---|---------|
| Taxable Assessed Valuation Adjustment | (1.5)M |
| Est. Allowance for Doubtful collections | (1.3)M |
| Total Taxes Receivable | \$ 1.9M |

Other Receivables – Other receivables total \$2.8M and includes intercompany balances:

- Sendero \$726K
- CUC \$748K
- Community Care Collaborative \$76K
- Accrued Interest \$616K
- Miscellaneous Receivables \$484K
- AR Enterprise Health Claims (self-funding) \$122K



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Balance Sheet (Assets) – Slide 4 (continued)

Prepaid Expenses – \$557K balance composed of:

- TCAD appraisal fee \$282K
- Prepaid Insurance \$97K
- Deposits \$82K
- Condo fees \$33K
- Software \$20K
- Memberships \$22K
- JTT Equipment \$21K

Total Current Assets – \$390M

Restricted Cash & Investments or Noncurrent

<u>Investments Restricted for Capital Acquisition</u> – \$90M in securities and reserves restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$23M

Capital Assets – \$88M, net of accumulated depreciation

<u>Total Assets</u> – \$703M



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<u>Current Liabilities</u> – Slide 5

Accounts Payable – Major components of the \$10.2M balance are:

- \$6.6M estimated IBNR for healthcare services.
- \$3.6M vendor invoices due.

Salaries and Benefits Payable – \$3M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off.

<u>Other Payables</u> – \$405K Contract Liability.

<u>Debt Service Payable, Short-Term</u> – \$4.5M in Certificates of Obligation and Interest Payable for Series 2020 and 2021 Taxable and non-Taxable debt.

Other Deferred Revenue - \$500K Episcopal Health Foundation Grant

Total Current Liabilities – \$18.7M

Restricted or Noncurrent Liabilities

Funds held for TCHD LPPF - \$23M receipts from participants in the LPPF.



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Balance Sheet (Liabilities) – Slide 5 (continued)

<u>Debt Service Payable, Long-Term</u> – \$75.8M balance (unchanged):

| | Series 2020 | Series 2021 | |
|------------|-----------------------------|-------------------------------------|--------|
| | General Obligation Bonds | Certificates of Obligation Bonds | |
| Non-tax LT | 3.7 M | 12.7 M | |
| Taxable LT | | 57.4 M | |
| Premium | | 2.0 M | |
| Totals | 3.7 M | 72.2 M | 75.8 M |

\$7.285M was originally issued in 2011 for the North Central clinic and refunded May 2020. \$72.9M was issued in 2021 for two clinics and an administration building. Annual payments are due on 3/1 for all Series.

Total Restricted of Noncurrent Liabilities – \$98.6M

Total Liabilities – \$117M

Net Assets

<u>Unrestricted Net Assets</u> – \$469M

Restricted Net Assets – \$55M

Investment in Capital Assets – \$61M

<u>Total Net Assets</u> – \$585M

Total Liabilities and Net Assets – \$703M



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Sources and Uses Report - Slide 6

September financials \rightarrow twelve months, 100% of the fiscal year.

Sources – Total (\$15M) for the month

Property Tax Revenue – Net property tax revenue for the month was \$1.8M. Net revenue includes \$35K current month's collections; \$1.9M adjustment for uncollectible property tax; \$48K Penalties and Interest; and \$(177K) in adjustments for prior year delinquent taxes.

Lease Revenue – \$889K recorded for Seton and Hancock Clinic

Other Revenue – (\$18M) which includes:

- Investments Unrealized Losses (\$19M)
- Monthly investment income \$476K

Uses of Funds – Total (\$15M) for the month

<u>Total Healthcare Delivery Program</u> – Total healthcare delivery expenses were \$13.5M for the month and \$147M YTD compared to \$124M FY21 YTD.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$2.1M, Primary & Specialty Care \$6.7M, and Community Health Care Initiatives \$875K

<u>Administration Program</u> – \$1.3M in expense for the month, which includes:

- Personnel costs \$582K
- Consulting fees \$99K
- Legal fees \$276K
- Other general and administrative \$296K



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Tax Collection Expenses – \$231K for the month.

Excess Sources/(Uses) – (\$30M) in September. Current YTD is \$341M compared to \$257M FY21 YTD.

Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$13.5M September; \$147M YTD compared to \$124M FY21 YTD.

Intergovernmental Transfers ("IGT's") – YTD \$15.4M for DSRIP IGT compared to \$20M YTD last year for DSRIP IGT.

<u>Healthcare Services</u> – Healthcare delivery providers' expense for September totaled \$9.5M, which includes:

- Primary care \$7.2M
- Specialty Care including Dental \$1.3M
- Specialty Care Behavioral Health \$61K
- Pharmacy \$843K
- All Other \$134K

ACA Premium Assist, Education, Enrollment – \$1.1M in expenses for the month; \$14M YTD compared to \$13M FY21 YTD

Healthcare Facilities and Campus Redevelopment - \$121K in expense for the month and \$3.7M YTD.

Healthcare Delivery Operating Cost – \$2.6M in expenses for the month and includes:

- Personnel costs \$1.6M
- Consulting Services \$6K
- Legal Fees \$0
- Other services and purchased goods \$1M

Debt, Reserves and Transfer – \$132K in Debt Service

Total Healthcare Delivery - for the month of September was \$13.5M.



Central Health

- Financial Statement Presentation
- FY 2022 as of September 30, 2022 (Preliminary)
- Central Health Board of Managers
- October 26, 2022
- Lisa Owens, Deputy CFO
- Patti Bethke, Controller



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet Assets
- Slide 5 Balance Sheet Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD Summary
- Slide 8 HCD Blank Page
- Slide 9 HCD Operating Cost
- Slide 10 HCD Primary Care
- Slide 11 HCD Specialty Care



- Year-to-date through September collected net property tax revenue is \$261 million compared to \$239 million as of September 2021 representing 98.2% of the adjusted tax levy compared to 98.7% as of September 2021.
- Healthcare Delivery is \$147 million for the twelve months ending 9/30/2022.
- GAAP reporting Net Assets increased \$118 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 9/30/2022 is \$23 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



| Assets | Preliminary as of 9/30/2022 | as of 9/30/2021 |
|---|--------------------------------|-----------------|
| Current Assets | | |
| Cash and cash equivalents | 3,393,399 | 1,072,336 |
| Short-term investments | 381,528,100 | 260,258,910 |
| Ad valorem taxes receivable | 1,885,295 | 1,615,518 |
| Other receivables | 2,771,568 | 27,244,213 |
| Prepaid expenses | 557,430 | 586,239 |
| Total Current Assets | 390,135,792 | 290,777,216 |
| Restricted Cash and Investments or Noncurrent | | |
| Restricted for capital acquisition | 89,967,836 | 102,840,380 |
| Sendero paid-in-capital | 71,000,000 | 71,000,000 |
| Working capital advance to CommUnityCare | 4,000,000 | 4,000,000 |
| Sendero Surplus Debenture | 37,083,000 | 37,083,000 |
| Restricted TCHD LPPF Cash & Investments | 22,814,275 | 36,851,079 |
| Total Restricted Cash and Investments or Noncurrent | 224,865,112 | 251,774,459 |
| Capital Assets | | |
| Land | 26,372,222 | 26,302,222 |
| Buildings and improvements | 56,637,346 | 56,495,971 |
| Equipment and furniture | 17,954,906 | 17,692,503 |
| Capital Projects in progress | 17,024,100 | 9,259,026 |
| Less accumulated depreciation | (30,216,549) | (24,664,337) |
| Total Capital Assets | 87,772,025 | 85,085,385 |
| Total Assets | 702,772,929 | 627,637,061 |



| Liabilities | Preliminary as of 9/30/2022 | as of 9/30/2021 |
|--|-----------------------------------|--------------------|
| Current Liabilities | | |
| Accounts payable | 10,245,867 | 13,663,485 |
| Salaries and benefits payable | 2,998,501 | 1,535,700 |
| Other Payables | 404,636 | 22,983,834 |
| Debt service payable, short-term | 4,522,989 | 4,407,345 |
| Deferred tax revenue | - | - |
| Other deferred revenue | 500,063 | - |
| Total Current Liabilities | 18,672,055 | 42,590,364 |
| Restricted or Noncurrent Liabilities | | |
| Funds held for TCHD LPPF | 22,814,275 | 36,851,079 |
| Debt service payable, long-term | 75,810,178 | 80,264,606 |
| Total Restricted of Noncurrent Liabilities | 98,624,453 | 117,115,685 |
| Total Liabilities | 117,296,509 | 159,706,049 |
| Net Assets | | |
| Unrestricted | 468,685,508 | 326,789,632 |
| Restricted | 55,385,798 | 56,055,994 |
| Investment in Capital Assets | 61,405,114 | 85,085,385 |
| Total Net Assets | 585,476,420 | 467,931,011 |
| Liabilities and Net Assets | 702,772,929 | 627,637,061 |

SEPTEMBER 2022



| | | | Percent of | | | |
|------------------------------------|--------------|--------------|-------------|-------------|-------------|--|
| Sources / Uses | Sep 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD | |
| | | | | | | |
| Sources | | | | | | |
| Property Tax Revenue | 1,780,630 | 261,531,264 | 260,933,097 | 100% | 238,919,147 | |
| Lease Revenue | 888,519 | 12,255,794 | 13,422,399 | 91% | 11,957,434 | |
| Other Revenue | (17,989,681) | (14,804,903) | 3,000,000 | -493% | 134,025 | |
| Tobacco Settlement Revenue | - | 4,676,730 | 3,000,000 | 156% | 3,872,274 | |
| Contingency Reserve (Carryforward) | - | 235,884,286 | 226,521,399 | 104% | 136,179,266 | |
| Total Sources | (15,320,532) | 499,543,171 | 506,876,895 | 99% | 391,062,146 | |
| Uses of Funds | | | | | | |
| Healthcare Delivery | 13,485,827 | 147,425,681 | 491,485,796 | 30% | 124,234,374 | |
| Administrative Program | | | | | | |
| Salaries and benefits | 581,666 | 5,769,677 | 7,134,758 | 81% | 4,986,919 | |
| Consulting Fees | 99,151 | 505,144 | 1,341,120 | 38% | 855,175 | |
| Legal Fees | 275,851 | 1,132,674 | 1,456,636 | 78% | 597,817 | |
| Other Purchase Goods and Services | 296,499 | 1,817,660 | 3,287,732 | 55% | 1,846,493 | |
| Total Administrative Program | 1,253,167 | 9,225,155 | 13,220,246 | 70% | 8,286,404 | |
| Tax Collection Expenses | 231,326 | 1,897,327 | 2,170,853 | 87% | 1,804,635 | |
| Total Uses | 14,970,320 | 158,548,163 | 506,876,895 | 31% | 134,325,413 | |
| Excess Sources / (Uses) | (30,290,852) | 340,995,008 | | | 256,736,733 | |



| Healthcare Delivery Summary | Sep 2022 | FY22 YTD | FY22 Budget | Percent of Budget Used | FY21 YTD |
|---|------------|-------------|-------------|---------------------------|-------------|
| Inter-Governmental Transfers (IGTs) | - | 15,385,737 | 15,509,298 | 99% | 19,983,752 |
| Healthcare Services | | | | | |
| Primary Care - (see detail on Slide 10) | 7,207,346 | 52,504,251 | 59,040,000 | 89% | 46,702,689 |
| Specialty Care, incld Dental - (see detail on Slide 11) | 1,326,240 | 8,358,519 | 17,175,000 | 49% | 5,987,273 |
| Specialty Behavioral Health and Substance Use | 60,679 | 623,553 | 1,383,855 | 45% | 749,364 |
| Pharmacy | 843,217 | 10,653,245 | 14,250,000 | 75% | 9,409,904 |
| Post Acute Care | 76,346 | 254,957 | 2,125,000 | 12% | - |
| All Other Healthcare Services | 57,253 | 687,035 | 6,737,035 | 10% | 687,035 |
| Community Healthcare Initiatives Fund | - | _ | 875,000 | 0% | - |
| Subtotal Healthcare Services | 9,571,081 | 73,081,560 | 101,585,890 | 72% | 63,536,265 |
| ACA Premium Assist, Education, Enrollment | 1,079,977 | 14,105,830 | 13,902,929 | 101% | 12,707,953 |
| Healthcare Facilities and Campus Redevelopment | 121,393 | 3,697,814 | 6,284,795 | 59% | 2,983,181 |
| Healthcare Delivery Operating Costs | 2,581,032 | 21,456,100 | 35,631,887 | 60% | 17,209,170 |
| SubTotal | 13,353,483 | 112,341,304 | 157,405,501 | 71% | 96,436,569 |
| Debt, Reserves and Transfers | 132,344 | 19,698,640 | 318,570,997 | 6% | 7,814,053 |
| Total Healthcare Delivery | 13,485,827 | 147,425,681 | 491,485,796 | 30% | 124,234,374 |



Details for Health Care Delivery on the following slides.



| | | | | Percent of | |
|---|------------|-------------|-------------|-------------|-------------|
| Healthcare Delivery Detail | Sep 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD |
| Healthcare Operations and Support | | | | | |
| ACA and Premium Assistance Programs | | | | | |
| High Risk Premium Programs | 834,478 | 10,719,586 | 10,240,575 | 105% | 8,443,077 |
| CHAP Program | 244,421 | 2,830,759 | 3,079,354 | 92% | 3,686,894 |
| ACA Enrollment and Education Services | 1,078 | 555,485 | 583,000 | 95% | 577,982 |
| Subtotal ACA & Premium Assist Program | 1,079,977 | 14,105,830 | 13,902,929 | 101% | 12,707,953 |
| Healthcare Facilities and Campus | | | | | |
| Salaries and benefits | 48,106 | 365,170 | 395,914 | 92% | 124,825 |
| Consulting Services | 19,889 | 52,801 | 1,512,000 | 3% | 322,088 |
| Legal Fees | - | 42,540 | 370,000 | 11% | 183,930 |
| Other Goods & Svc incl. UT Ground Lease | 53,398 | 3,237,303 | 4,006,881 | 81% | 2,352,338 |
| Subtotal Healthcare Facilities and Campus | 121,393 | 3,697,814 | 6,284,795 | 59% | 2,983,181 |
| - Healthcare Delivery Operating Costs | | | | | |
| Salaries and benefits | 1,550,892 | 15,222,331 | 18,866,066 | 81% | 11,783,893 |
| Consulting Services | 5,625 | 298,948 | 840,000 | 36% | 74,992 |
| Legal Fees | 6 | 44,860 | 339,000 | 13% | 82,586 |
| Other Services and Purchased Goods | 1,024,509 | 5,889,961 | 15,586,821 | 38% | 5,267,699 |
| Subtotal HCD Operating Cost | 2,581,032 | 21,456,100 | 35,631,887 | 60% | 17,209,170 |
| Debt Service, Reserves and Transfers | | | | | |
| Debt Service | 132,344 | 6,009,627 | 6,152,676 | 98% | 1,314,053 |
| Healthcare Capital Line of Credit | - | - | 1,091,773 | | - |
| FY2022 Capital reserve | - | 13,689,013 | 12,546,013 | 109% | 6,500,000 |
| FY2022 Contingency reserve appropriation | - | - | 298,780,535 | | - |
| Subtotal Debt, Reserves and Transfers | 132,344 | 19,698,640 | 318,570,997 | 6% | 7,814,053 |
| - Total Healthcare Delivery | 13,485,827 | 147,425,681 | 491,485,796 | 30% | 124,234,374 |

SEPTEMBER 2022



| Healthcare Delivery - Primary Care | Sep 2022 | FY22 YTD | FY22 Budget | Percent of Budget Used | FY21 YTD |
|------------------------------------|-----------|------------|-------------|---------------------------|------------|
| Primary Care | | | | | |
| CommUnity Care | 6,437,269 | 44,539,976 | 45,885,000 | 97% | 39,164,245 |
| Lone Star Circle of Care | 498,266 | 5,340,535 | 6,755,000 | 79% | 5,150,109 |
| People's Community Clinic | 217,313 | 2,245,563 | 2,600,000 | 86% | 2,180,573 |
| Other Primary Care | 54,498 | 378,177 | 3,800,000 | 10% | 207,762 |
| | | | | | |
| Subtotal Primary Care Services | 7,207,346 | 52,504,251 | 59,040,000 | 89% | 46,702,689 |

(continued on next page)

SEPTEMBER 2022



| | | | | Percent of | | YOY Percent | |
|--------------------------------------|-----------|-----------|-------------|---------------|-----------|-------------|--------------------------------|
| Healthcare Delivery - Specialty Care | Sep 2022 | FY22 YTD | FY22 Budget | Budget Used | FY21 YTD | Change | Comments* |
| | | | | | | | |
| Specialty Care | | | | | | | |
| Ancillary Services & DME | 43,906 | 156,800 | 735,000 | 21% | 64,208 | 144% | |
| Cardiology | 34,926 | 355,356 | 265,000 | 134% | 141,087 | 152% | Service Expansion |
| Referral Services | 25,000 | 300,000 | 500,000 | 60% | 300,000 | 0% | |
| Dental Specialty | 125,056 | 1,036,169 | 1,300,000 | 80% | 704,431 | | Service Expansion |
| Dermatology | 74,468 | 795,798 | 550,000 | 145% | 443,498 | 79% | Service Expansion |
| Ear, Nose & Throat ENT | 3,608 | 111,393 | 350,000 | 32% | 276,444 | -60% | Provider Vacancy |
| Endocrinology | 66,709 | 739,935 | 575,000 | 129% | 390,681 | 89% | Service Expansion |
| Gastroenterology | 112,650 | 1,190,341 | 2,100,000 | 57% | 823,516 | 45% | Service Expansion |
| General Surgery | 103,284 | 177,847 | 300,000 | 59% | 48,492 | 267% | |
| Gynecology Complex | 0 | 0 | 100,000 | 0% | 0 | 0% | CCC Agreement |
| Nephrology | 10,075 | 51,675 | 200,000 | 26% | 19,361 | 167% | |
| Oncology | 79,296 | 377,873 | 700,000 | 54% | 347,025 | 9% | |
| Ophthalmology | 89,921 | 1,177,563 | 1,650,000 | 71% | 1,174,158 | 0% | |
| Prosthetics | 45,000 | 159,649 | 200,000 | 80% | 144,641 | 10% | |
| Podiatry | 232,358 | 685,026 | 350,000 | 196% | 259,957 | 164% | Service Expansion |
| Pulmonology | 35,547 | 354,551 | 375,000 | 95% | 212,581 | 67% | Service Expansion |
| Reproductive and Sexual Health | 32,707 | 250,530 | 1,150,000 | 22% | 441,208 | -43% | |
| Rheumatology | 24,121 | 178,691 | 250,000 | 71% | 136,805 | 31% | |
| Neurology | 6,717 | 13,867 | 100,000 | 14% | 0 | 0% | New CUC Service |
| Dialysis | 172,800 | 172,800 | 0 | 0% | 0 | 0% | Service Expansion, new service |
| Wound Care | 8,091 | 72,655 | 150,000 | 48% | 59,180 | 23% | Service Expansion |
| Subtotal Specialty Care | 1,326,240 | 8,358,519 | 11,900,000 | 70% | 5,987,273 | 40% | |
| MAD Desis Europeise | 0 | 0 | 1,975,000 | 0% | 0 | 0 | |
| MAP Basic Expansion | 0 | 0 | | 0% 0% | 0 | 0 | |
| Systems Planning Expansion | 1,326,240 | 8,358,519 | | <u> </u> | 5,987,273 | 40% | |
| Total Specialty Care | 1,020,230 | 0,000,019 | 17,175,000 | H 9 /0 | 5,107,275 | 10/0 | |

 * Changes greater than \$90,000 and + / - 33%



Questions ? Comments ?