



# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD OF MANAGERS MEETING**

**Wednesday, June 30, 2021, 5:00 p.m.**

**or immediately following the Executive Committee Meeting  
via toll-free videoconference<sup>1</sup>**

Members of the public may observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1452993792?pwd=dm12MmR4YmY5d1IUUVImNzg2ZiByQT09>

Password: 854654

Members of the public may also listen and participate by telephone only:

Dial: (888) 501-0031

Meeting ID: 145 299 3792

Password: 854654

A member of the public who wishes to make comments during Public Communication must properly register with Central Health **no later than 3:30 p.m. on June 30, 2021**. Registration can be completed in one of two ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>, or
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting.

## **PUBLIC COMMUNICATION**

Central Health will conduct Public Communication in the same manner as it has been conducted at in-person meetings, including setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

## **CONSENT AGENDA**

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of

the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the Central Health Board of Managers May 26, 2021 regular meeting, May 24 and June 9, 2021 Board Retreats, and May 26, 2021 Special Called meeting.
- C2. Receive the Quarterly Investment Report and ratify Central Health Investments for May 2021.
- C3. Accept the preliminary May 2021 financial statements for Central Health and the Community Care Collaborative, including fiscal and related operational updates for CommUnityCare Health Centers and Sendero Health Plans, Inc.
- C4. Accept a grant award from the Episcopal Health Foundation in an amount not to exceed \$600,000 for the purpose of funding a community healthcare needs assessment for the low income population in Travis County, extensive community engagement, and the development of a proposed equity-focused strategic service delivery plan.
- C5. Approve the appointment of Betty DeLargy to the Board of Directors of Sendero Health Plans, Inc.

## **REGULAR AGENDA**<sup>2</sup>

1. Discuss and take appropriate action to reach agreement on board shared commitments in support of a diverse and inclusive culture and collaborative meeting processes to achieve health equity. (*Action Item*)
2. Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission of serving indigent residents of Travis County and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges. (*Informational Item*)
3. Consider and take appropriate action regarding the granting of an approximately .1075 acre sidewalk easement to the City of Austin in connection with the realignment of Red River Street adjacent to the Central Health Downtown Campus. (*Action Item*)<sup>3,4</sup>
4. Receive and discuss a presentation on the proposed Central Health FY 2022 Budget, including proposed healthcare delivery services. (*Informational Item*)
5. Receive and discuss updates on the Central Health Enterprise's responses to the current COVID-19 pandemic, including basic reports on services, coordination, and outreach with and among Central Health, CommUnityCare, and Sendero Health Plans, Inc. (*Informational Item*)
6. Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.<sup>3</sup> (*Informational Item*)

7. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health and its Enterprise partners, and new developments in Eastern Travis County.<sup>3,4</sup> *(Informational Item)*
8. Confirm the next regular Board meeting date, time, and location. *(Informational Item)*

Notes:

- <sup>1</sup> By Emergency Executive Order of the Governor, issued March 16, 2020, Central Health may hold a videoconference meeting with no Board members present at a physical meeting location.
- <sup>2</sup> The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- <sup>3</sup> Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney).
- <sup>4</sup> Possible closed session discussion under Texas Government Code §551.072 (Deliberation Regarding Real Property).

A recording of this meeting will be made available to the public through the Central Health website ([www.centralhealth.net](http://www.centralhealth.net)) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planea asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Pública o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.



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**BOARD MEETING**

**June 30, 2021**

**AGENDA ITEM C1**

Approve the minutes of the Central Health Board of Managers May 26, 2021 regular meeting, May 24 and June 9, 2021 Board Retreats, and May 26, 2021 Special Called meeting.

MINUTES OF MEETING – MAY 26, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, May 26, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:45 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Jones, Manager Motwani, Manager Museitif, and Manager Zamora

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 5:45 p.m. Ivan Davila introduced two speakers for Public Communication.

Members of the Board heard from: Dr. Jameson Tieman and Jeff Knodel

**CONSENT AGENDA**

**C1. Approve the minutes of the Central Health Board of Managers April 28, 2021 regular meeting, March 23, 2021 Board Retreat and March 23 and April 16, 2021 Special Called meetings.**

**C2. Receive and ratify Central Health Investments for April 2021.**

**Clerk's Notes:** Discussion on this item began at 5:56 p.m.

Manager Bell moved that the Board approve Consent Agenda items C1 and C2.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Abstain
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

**REGULAR AGENDA**

**1. Receive an update from Integral Care on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission serving indigent residents of Travis County, and Integral Care's future opportunities and challenges.**

**Clerk's Notes:** Discussion on this item began at 5:57 p.m. Mr. David Evans, Integral Care CEO, and Ms. Ellen Richards, Integral Care Chief Strategy Officer, presented on this item. They first gave some background information on Integral Care and an overview of how many Travis County residents were

served in FY20, the number of services provided in FY20, the number of staff serving Travis County, and the number of programs and services offered. They also discussed Central Health Enterprise investments and impacts, as well as future opportunities and challenges. Some of the opportunities include continuing Racial Equity Focus, expanding work with the Dell Medical School, credentialing Integral Care's prescribers and pharmacy through MAP and more. Some of the challenges include COVID's lasting impact, system gaps, and homelessness and housing.

**2. Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary April 2021 financial statements for, Central Health and the Community Care Collaborative.**

**Clerk's Notes:** Discussion on this item began at 6:24 p.m. Ms. Patti Bethke, Controller, presented on this item. The Central Health April 2021 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs. They also presented the April 2021 financial statements for the Community Care Collaborative, which included a balance sheet, a sources and uses report, and a healthcare delivery costs summary.

**3. Receive an update and discuss homestead exemptions for the Fiscal Year (FY) 2022 budget cycle, including possible changes to exemption allowances for Travis County residents who are over 65 or disabled veterans.**

**Clerk's Notes:** Discussion on this item began at 6:28 p.m. Mr. Jeff Knodel, Chief Financial Officer, presented on this item. The presentation included an update on the changes to tax law that impact exemptions. Mr. Knodel discussed the proposed changes to exemptions for FY22 and the timeline for those potential changes. He noted that this item would be brought back to the Board of Managers in June 2021.

**4. Receive an update on project plans to advance the Eastern Travis County service expansion.**

**Clerk's Notes:** Discussion on this item began at 6:36 p.m.

Ms. Stephanie McDonald, VP of Enterprise Alignment and Coordination, opened the presentation by giving an update on Colony Park. She noted that there has been an agreement with the City of Austin on the price of the property for the long-term health and wellness center. Ms. McDonald hopes to come to the June Board of Managers meeting with an agreement for both the sale and advancing the preliminary design.

Ms. Elizabeth Marrero, Director of Community Health and Wellness Initiatives, gave an update on the Northeast Health and Wellness Center. She noted that it opened on March 29, 2021. She explained that they are currently working on increased signage so that people will know exactly how to access the site. They are also working on internal planning for programming, strategy, and future partnerships. They are participating in parent groups and have seen an increase in people coming to the site following these meetings. Lastly, she discussed all services that are currently being offered.

Mr. Ivan Davila, Director of Communications and Community Engagement, discussed the outreach tactics used to make the community aware of the Northeast Health Resource Center. He also noted that there would be upcoming Community Conversations for virtual tours of the completed designs of the Del Valle Health and Wellness Center and the Hornsby Bend Health and Wellness Center based on community input and project parameters. Lastly, he reviewed data on survey and phone interviews for both Hornsby Bend and Del Valle regarding indoor and outdoor amenities and social indicators, which were based on the health needs assessment included in each of the project plans.

Ms. Rachel Toronjo, Owner Representative Project Manager, presented the project designs and timelines for the Del Valle Health and Wellness Center and the Hornsby Bend Health and Wellness Center.

**5. Receive and discuss a presentation on Central Health capital reserves, capital planning and project-to-date updates on major capital projects approved by the Board of Managers.**

**Clerk's Notes:** Discussion on this item began at 7:35 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, and Mr. Jeff Knodel, Chief Financial Officer, presented on the capital budget and planning for FY21-FY27. They gave an Eastern Travis County project to date update and a Central Health major capital project update. Lastly, they discussed the 2021 certificates of obligation issue.

**6. Receive and discuss a presentation on the Central Health Historically Underutilized Business (HUB) expenditures for Oct 2020 to March 2021.**

**Clerk's Notes:** Discussion on this item began at 8:02 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented a FY21 interim HUB report for October 2020 to March 2021. Ms. Owens explained that moving forward there will be continued implementation of the HUB outreach work plan, new construction solicitations, targeted outreach, and Disparity Study results and program development.

**7. Receive an update and take appropriate action on a presentation from Sendero Health Plans, Inc., regarding 2022 CHAP enrollment, 2021 budget amendment and cash flow, possible agreement for reinsurance, and potential creation of a new subsidiary and associated license application.**

**Clerk's Notes:** Discussion on this item began at 8:11 p.m.

At 8:11 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 7 under Texas Government Code §551.085 Governing Body of Certain Providers of Health Care Services and §551.071 Consultation with Attorney.

At 8:32 p.m. the Board returned to open session.

Manager Bell moved that the Board approve the resolution provided to the Board of Managers regarding Sendero from our counsel via email.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	Abstain
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	Absent
Manager Maram Museitif	For
Manager Guadalupe Zamora	Absent

**8. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.**

**Clerk's Notes:** Discussion on this item began at 8:11 p.m.

At 8:11 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 8 under Texas Government Code §551.071 Consultation with Attorney and §551.072 Deliberation Regarding Real Property.

At 8:32 p.m. the Board returned to open session.

**9. Confirm the next regular Board meeting date, time, and location.**

At 8:34 p.m. Manager Bell moved that meeting adjourn.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	Absent
Manager Maram Museitif	For
Manager Guadalupe Zamora	Absent

The meeting was adjourned at 8:34 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers



MINUTES OF MEETING – MAY 24, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS RETREAT

On Monday, May 24, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:10 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Jones, Manager Motwani, Manager Museitif, and Manager Zamora

**Board members present via audio only:** None

**Absent:** None

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 5:10 p.m. Ivan Davila announced that there were no speakers for Public Communication.

**REGULAR AGENDA**

- 1. Receive training from Dr. Martha Ramos Duffer on leading in a diverse and inclusive culture to achieve equity in challenging and changing times.**

**Clerk's Notes:** Discussion on this item began at 5:11 p.m.

The Board Managers received training from Dr. Ramos Duffer on leading in a diverse and inclusive culture to achieve health equity.

Manager Valadez moved that the Board retreat meeting be adjourned.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 8:03 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers

MINUTES OF MEETING – JUNE 9, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS RETREAT

On Monday, June 9, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:10 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Jones, Manager Motwani, Manager Museitif, and Manager Zamora

**Board members present via audio only:**

**Absent:**

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 5:11 p.m. Ivan Davila introduced there were no speakers for Public Communication.

**REGULAR AGENDA**

- 1. Receive training from Dr. Martha Ramos Duffer on leading in a diverse and inclusive culture to achieve equity in challenging and changing times.**

**Clerk's Notes:** Discussion on this item began at 5:12 p.m.

The Board Managers received training from Dr. Ramos Duffer on leading in a diverse and inclusive culture to achieve health equity.

Manager Bell moved that the Board retreat meeting be adjourned.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	Absent
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 8:03 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers

MINUTES OF MEETING – MAY 26, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, May 26, 2021, a meeting of the Central Health Board of Managers convened in open session at 8:03 a.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Jones, Manager Motwani, Manager Museitif (departed near end of closed session), and Manager Zamora

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 8:04 a.m. Ivan Davila announced that there were no speaker(s) for Public Communication.

**REGULAR AGENDA**

**1. Receive and discuss the results of the 360° feedback evaluation of the Central Health President and CEO.**

**Clerk's Notes:** Discussion on this item began at 8:06 a.m.

At 8:07 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 1 under Texas Government Code §551.074 Personnel Matters.

At 10:15 a.m. the Board returned to open session.

No motion necessary.

**2. Discuss and take appropriate action on the annual performance evaluation of the Central Health President and CEO for the period of June 2020 through May 2021, including any consideration and action on a merit increase.**

**Clerk's Notes:** Discussion on this item began at 8:06 a.m.

At 8:07 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 2 under Texas Government Code §551.074 Personnel Matters.

At 10:15 a.m. the Board returned to open session.

Vice-Chair Bell moved that the Board approve the annual performance evaluation of the Central Health President and CEO for the period of June 2020 through May 2021, as presented by staff.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Abstain
Manager Amit Motwani	For

Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

Manager Motwani moved that the Board approve a 3% merit pay increase for Mr. Geeslin.

Vice-Chair Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Abstain
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

**3. Discuss and take appropriate action on the employment contract for the Central Health President & CEO.**

**Clerk’s Notes:** Discussion on this item began at 8:06 a.m.

At 8:07 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 3 under Texas Government Code §551.074 Personnel Matters and §551.071 Consultation with Attorney.

At 10:15 a.m. the Board returned to open session.

Vice-Chair Bell moved that the Board approve the employment contract for the Central Health President & CEO with any edits requested by the Board today.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Abstain
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

**4. Discuss the timeline for development and approval of the fiscal year (FY) 2022 performance evaluation tool for the Central Health President and CEO.**

**Clerk’s Notes:** Discussion on this item began at 8:06 a.m.

At 8:07 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 4 under Texas Government Code §551.074 Personnel Matters.

At 10:15 a.m. the Board returned to open session.

No motion necessary.

Vice-Chair Bell moved that the Board meeting be adjourned.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

The meeting was adjourned at 10:23 a.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers



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**BOARD MEETING**

**June 30, 2021**

**AGENDA ITEM C2**

Receive the Quarterly Investment Report and ratify Central Health Investments for May 2021.



**INVESTMENT MANAGEMENT DEPARTMENT**  
**TRAVIS COUNTY, TEXAS**



Travis County Administration Building  
700 Lavaca, Suite 1560  
P.O. Box 1748  
Austin, Texas 78767

Phone: (512) 854-9779  
Fax: (512) 854-4210  
Email: Deborah.laudermilk@traviscountytx.gov

**DATE: June 4, 2021**

**TO: Sherri R. Greenberg, M.S., Chairperson**  
**Charles E. Bell, M.D., M.S., Vice-Chairperson**  
**Julie Zuniga, R.N. PhD., Treasurer**  
**Cynthia Valadez, Sr., Secretary**  
**Cynthia Brinson, M.D., Manager**  
**Shannon Jones III, M.P.A., Manager**  
**Amit Motwani, Manager**  
**Maram Museitif, M.P.H., C.P.H., Manager**  
**Guadalupe Zamora, M.D., Manager**

**FROM: Deborah A. Laudermilk, Travis County Chief Investment Officer**  
**Reagan Grimes, Travis County Investment Manager**  
**Michael Gbenoba, Sr. Financial Analyst**

**RE: Central Health FY 2021 Second Quarter Investment Report**

**INVESTMENT EARNINGS**

**Total portfolio earnings for this quarter: \$ 194,977**  
**Total portfolio earnings for this fiscal year: \$ 370,384**

These earnings are determined on an accrual basis. Investment balances are in the Portfolio Statistics section of this report.

**CASH AVAILABILITY**

**Operating Account for the Quarter Ended March 31, 2021:**

The cash availability in the bank operating account is monitored daily. Typically, cash balances are invested as soon as they are known and available. The cash availability (includes the controlled disbursement) for the quarter ended March 31, 2021:

	<b>2021 Average Daily Collected Balance</b>	<b>2020 Average Daily Collected Balance</b>
<b>January</b>	<b>\$ 1,336,007</b>	<b>\$ 1,374,854</b>
<b>February</b>	<b>\$ 1,311,412</b>	<b>\$ 1,394,101</b>
<b>March</b>	<b>\$ 1,328,522</b>	<b>\$ 1,369,477</b>

Several years ago we opened a dedicated non-interest bearing account at Chase that we have managed with the goal of earning additional ECR (earnings credit) to offset annual bank charges. The current balance is \$1,190,000 and is reflected in the totals listed above.

## **MARKET REVIEW**

What a crazy 12 months this has been, even to the point that many are confused as to the direction of the FOMC. Numerous times the Fed has indicated that they will communicate their intention well in advance of any easing actions. Yet the markets continue to anticipate possible financial action sooner. In addition, the reported economic numbers can be misleading since we are frequently comparing them to a time, the past year, that we have never experienced before. Many financial experts and reporting groups are struggling with the comparisons: unemployment, job openings, inflation and GDP during COVID pandemic versus re-opening statistics/sector and seasonal adjustments. The numbers that the Bureau of Labor Statistics (BLS) are reporting are indicating that 50% of the industry groups they track, either their job numbers have remained the same or gone down which is not in alignment with other employment numbers reported. An example is in the Leisure and Hospitality industry where, particularly since the re-opening, they are desperate to hire employees. Many believe the inability for this industry to hire is related to the \$300/weekly federal supplements. Several states have decided they will end the Federal benefit at the end of June instead of waiting until it's expiration at the end of August.

Interestingly, Chairman Powell's goal is to get the employment numbers back to the level of February 2020. Many believe that this is not a reasonable approach since the statistics show that a good number of people have decided to retire (quit rate 2.7% of the workforce, the highest since 2001) instead of trying to come back into the workforce, making the February 2020 hurdle far too high. The Cleveland Fed president Mester believes that a more accurate measure would be to get the prime working age group (25-54 yr. olds) numbers back to where they were in February 2020 equating to an approximate increase in the prime working age workforce of 1.8MM, assuming fairly stable population growth. Granted, this is also not perfect either since the labor force numbers can be very volatile, evidenced by the revisions of past months when the May numbers are reported. In addition, jobs are being impacted by new training requirements and qualified applicants being able to be selective and as to who they go to work for. Surprisingly, the average hourly earnings rose 0.5%, lifting the year-on-year rate from 0.4% to 2.0%. The average workweek remained the same, but as mentioned previously, the participation rate fell to 61.6%.

In spite of the confusing jobs statistics, GDP is growing dramatically, with the fastest growth in 70 years. In the first quarter GDP increased 6.4%. Consumption was stronger, with the entire increase coming from the increase in durable goods even though every component that makes up GDP, with the exception of government spending and foreign trade, was revised up. Capital spending has boomed and a theory is that companies used the PPP money for employment, rent and utilities in order to convert the loans to grants and then the internal funds that they would have spent on these categories, they re-allocated to capital spending. But again, labor and raw material shortages, especially semiconductor shortages, are creating supply issues and causing prices to rise. The ISM Services Index rose to 64.0 in May from 62.7 in April, the highest number since the

survey started in 1997 and all 18 industries that are a part of this measure had growth in business activity and new orders. Of all the measures that go into ISM; new orders, suppliers' deliveries, backlog of orders, prices paid and inventories have risen and as expected with only employment falling.

In April headline inflation was at 4.2% and it rose 0.6% in May which makes for a 5.0% year-over-year gain. Core CPI rose approximately 0.7% leading to a 3.8% yearly increase. This number was above expectations and had the markets a flutter after the announcement due to the unrelenting speculation that this inflation number will cause the Fed to ease rates sooner versus their repeatedly consistent stance of "we will be patient and communicate well in advance any shifts." The next FOMC meeting is on the June 16<sup>th</sup> and again it is highly unlikely they will announce any shifts in their stance. It is important to take into consideration that the numbers that are being reported are being compared to unprecedented times, in the midst of the pandemic. The inflation increases are coming from sectors and industries that are recovering and trying to adjust to higher demand as quickly as possible. For instance, transportation contributed most to the overall inflation increase as there were shortages in some of the components needed to rebuild production. Another factor within the same sector, the pricing of used cars and trucks (up 21%) since they were in high demand, particularly with such limited supply of new vehicles. On the other end of the spectrum, inflation for medical care services fell of which one might consider the current lower number of COVID case, i.e., so lower demand, lower pricing. Some of the other industries were impacted by where there have been bottlenecks as demand exceeds supply and we are reflating back to normal levels.

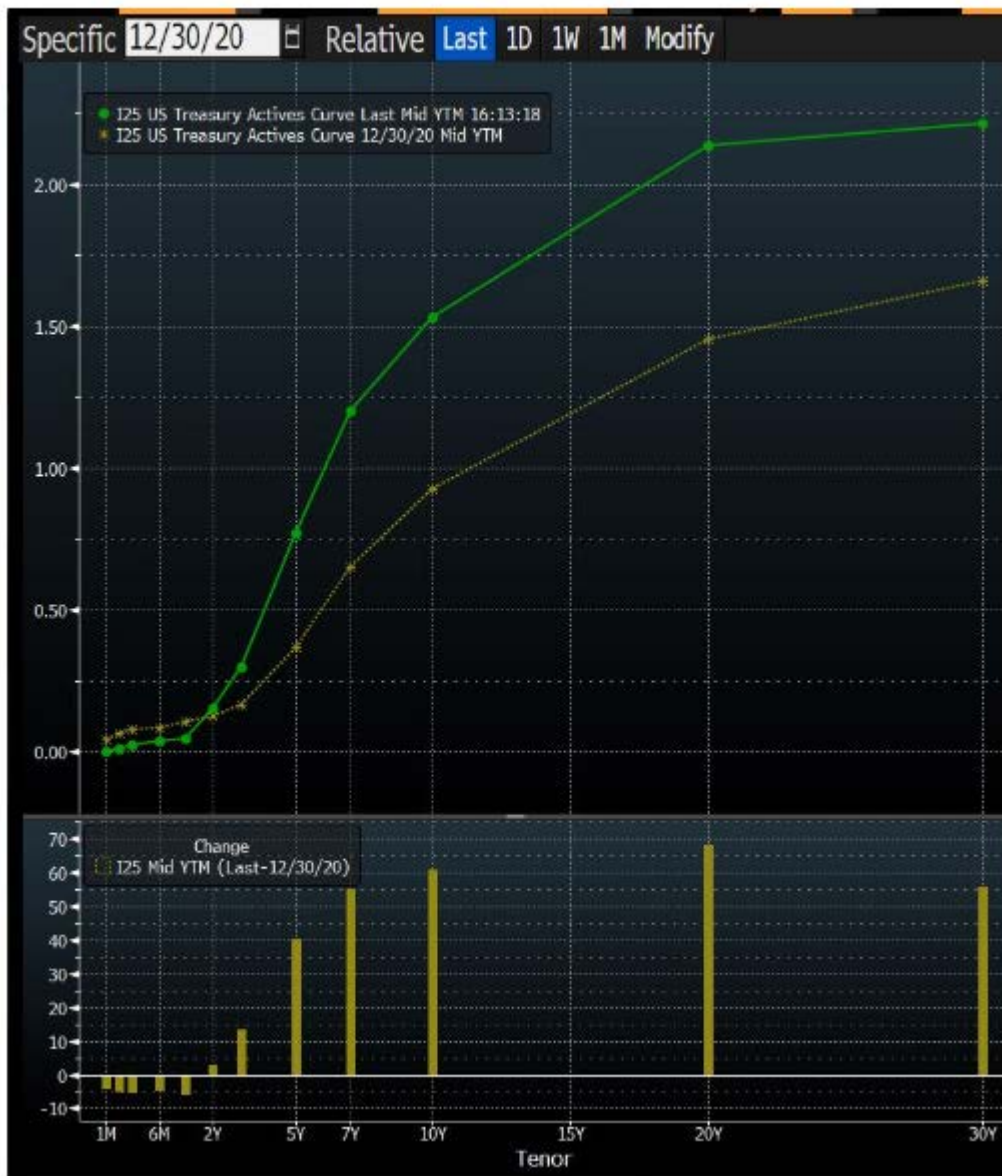
Consumer confidence is back to pre-pandemic levels and household finances, for most, are exceptionally strong due to the stimulus and staying at home for large portion of the past 12 months. Real estate is seeing some substantial shifts as many employers are continuing to allow their employees to "work from home." Employees are changing their mindset to wanting more space at home to accommodate working from home and moving from the densely populated cities to the suburbs. With mortgage rates at all-time lows this only exacerbates the demand and therefore the lack of home supply in the suburbs. The crazy inflated home prices are reflecting the high demand and the almost historic low inventory of residential real estate, but this has not yet been fully reflected in the inflation numbers. In addition, this WFH phenomena is also impacting commercial real estate as some companies are realizing they don't need as much space if they are hoteling their office space.

Worldwide there are varying economic results, usually impacted by the pandemic status of the country. Many countries have moved back and forth between re-opening and then locking down when variants of COVID have become more prevalent. As we have all seen, this has a direct correlation with each area's economic recovery or not. China recently locked down again as the virus has and /or variants is increasing. Somewhat surprising, China's inflation rate rose to 9.0%, its highest level since 2008, which also impacts the US. Europe has suffered downturns in both Q4 and Q1 as COVID outbreaks shut down the economy again. GDP in the EU fell 0.3% in the first quarter as strict lockdowns were enforced, but as Europe is catching up on its population being vaccinated, the economies will reopen and improve. Treasury Secretary, Janet Yellen, (also a former Fed chair) has been negotiating with the G-7 to agree to a global minimum

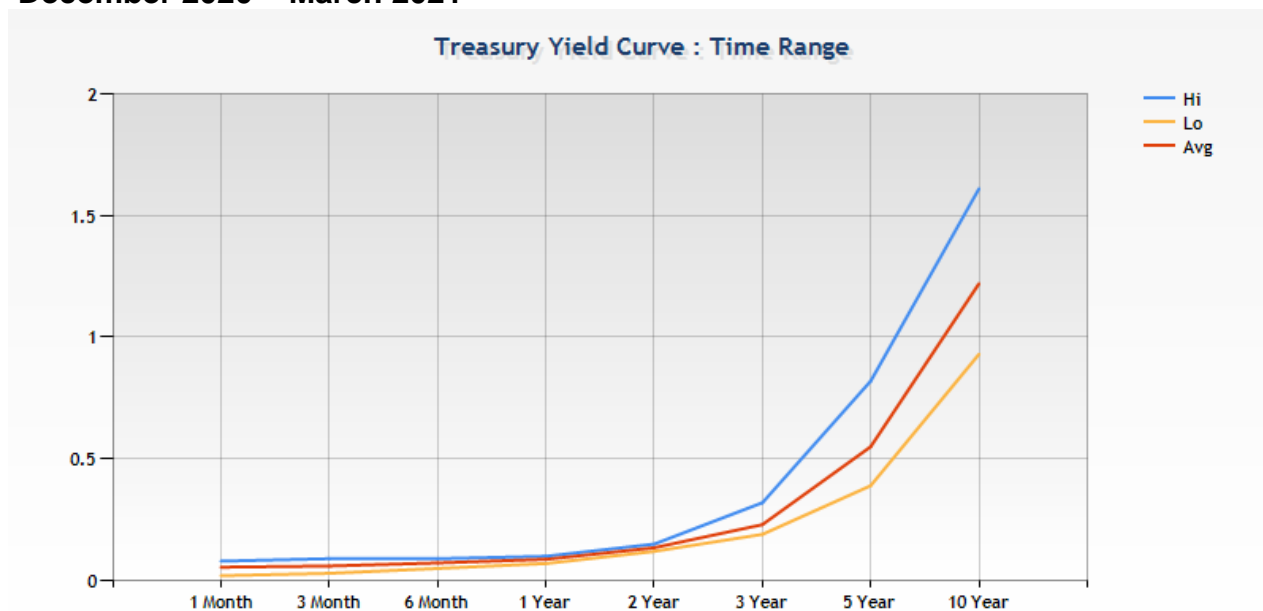
corporate tax rate. They have made a lot of progress in these negotiations and hopefully that will help with international trade.

The Fed funds effective rate through the first 3 months of 2021 was in the range of 0.09% to 0.07% and fell to 0.06% in May. This is the lowest the rate has been since 2014. During the second quarter the yield of the 2-year treasury has traded between 0.09% and 0.19% and is currently in the mid-teens. The precipitous drop in rates at the beginning of the pandemic, has made investing a challenge. Such drastically low rates have severely limited investment income. Unfortunately, all indications from financial experts appear that these extremely low rates will most likely be around for possibly another year or until the Fed begins to ease. As mentioned previously, the Fed has indicated that until we reach full employment and inflation is around 2%, we can expect rates to remain low.

**Bloomberg Treasury Curve Chart 12/3/2020 to 5/28/2021**



**December 2020 – March 2021**



Data	1 Month	3 Month	6 Month	1 Year	2 Year	3 Year	5 Year	10 Year
Hi	0.08	0.09	0.09	0.10	0.15	0.32	0.82	1.61
Lo	0.02	0.03	0.05	0.07	0.12	0.19	0.39	0.93
Avg	0.06	0.06	0.07	0.09	0.14	0.23	0.55	1.22

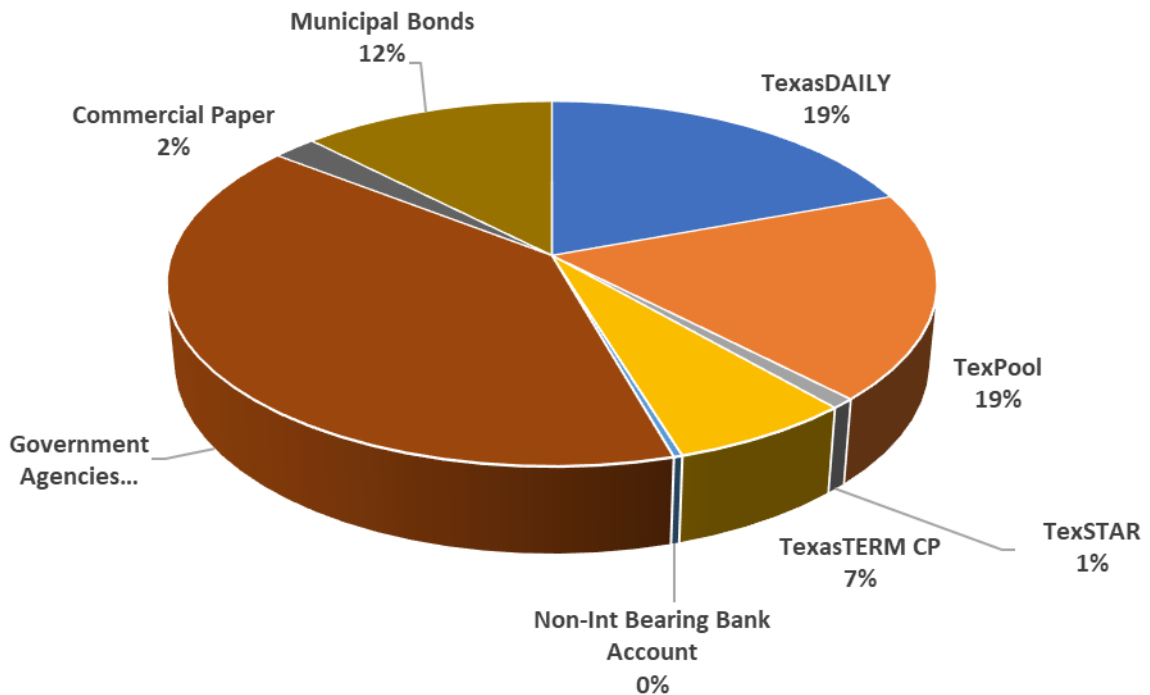
Date	1 Month	3 Month	6 Month	1 Year	2 Year	3 Year	5 Year	10 Year
Dec 2020	0.08	0.09	0.09	0.10	0.14	0.19	0.39	0.93
Jan 2021	0.08	0.08	0.09	0.10	0.13	0.20	0.45	1.08
Feb 2021	0.04	0.04	0.06	0.07	0.12	0.21	0.54	1.26
Mar 2021	0.02	0.03	0.05	0.08	0.15	0.32	0.82	1.61

**INVESTMENT STRATEGY - NEXT QUARTER**

Operating Portfolio

Up to this point in the quarter, only one agency was called. So far during the second quarter we have purchased four agencies, two municipals and one piece of TexasTERM CP. The goal is to have investments that meet liquidity needs and when possible allowing the portfolio to earn a better yield than the LGIPs. Our first priority in investing is always the security of the principal of Central Health investments. In this incredibly low rate environment, it will continue to be difficult for the performance of the Central Health investments to contribute much to investment income.

## Portfolio Diversity March 31, 2021



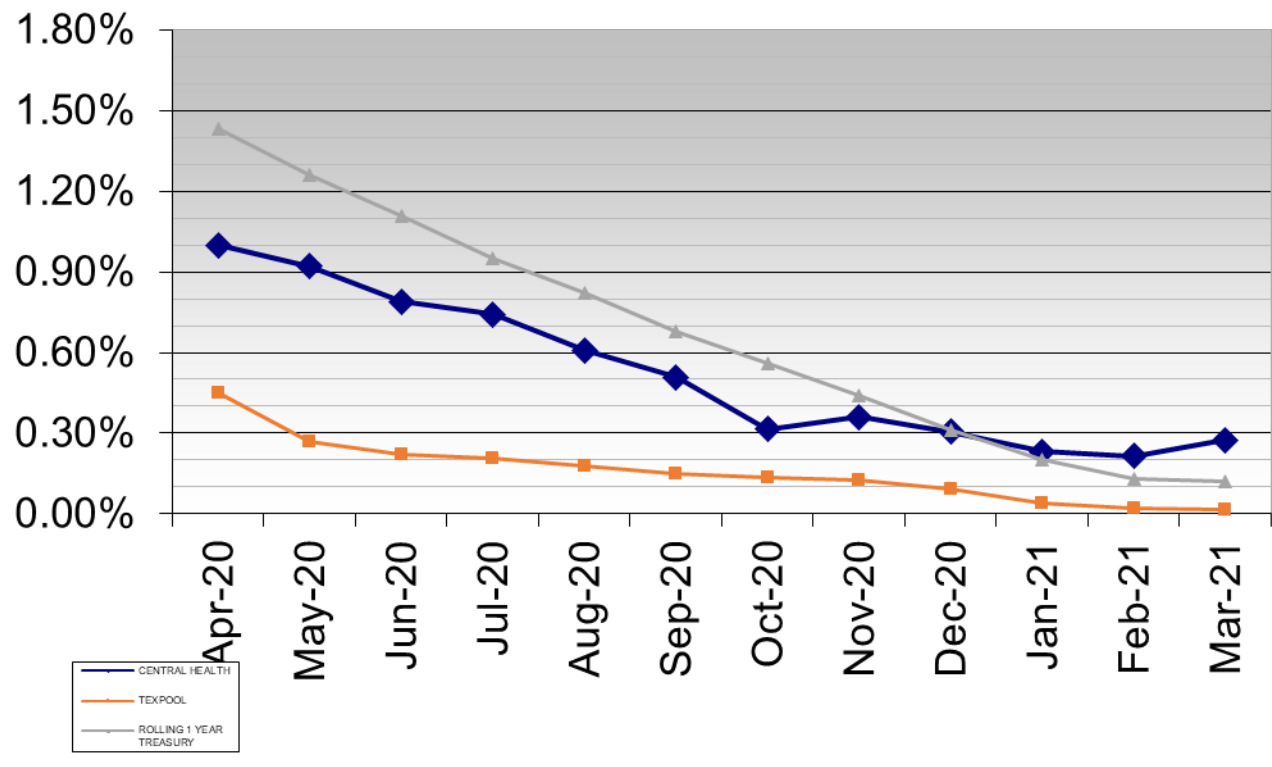
### PORTFOLIO DIVERSITY

Safety of principal is the first priority of any public investing portfolio. An important way to maintain safety is to diversify by purchasing a variety of security types. Total investment in the overnight pools is at 39%. During the quarter, one security was called. In addition, eight Agency bonds, three municipal bonds, one piece of commercial paper, and one piece of Texas TERM were purchased. These transactions resulted in a decrease in the percentage invested in the overnight pools from 45% at the end of December to 39% at the end of March.

	<u>Actual Percent</u>	<u>Policy Limit</u>
Government Agencies	39.92%	75%
TexasDAILY	19.35%	30%
TexPool	18.38%	50%
TexSTAR	0.89%	30%
Texas TERM CP	6.68%	30%
Treasury Securities	0.00%	100%
Non-Int Bearing Bank Acct	0.31%	--
Certificates of Deposits	0.00%	50%
Municipal Bonds	12.34%	20%
Commerical Paper	2.13%	20%
	<u>100.00%</u>	

Portfolio percentage limits are tested at least monthly and reported to the Board of Managers. All investments during this quarter were within the Policy Limits. As always, we will continue to monitor the needs of Central Health and choose appropriate short and long-term investments.

## Portfolio Performance March 31, 2021



### PERFORMANCE ANALYSIS

	<u>January</u>	<u>February</u>	<u>March</u>
Healthcare District	0.23%	0.21%	0.28%
Rolling 1 Year Treasury	0.20%	0.13%	0.12%
TexPool	0.04%	0.02%	0.01%

The Federal Funds rate continues in the range 0% to 0.25%, after two emergency rate cuts in March of 2020. It is highly unlikely that rates will be increased before 2022.

The weighted average maturity (WAM) of the Central Health portfolio (excluding the LPPF investments) increased from 551 days at the end of the first quarter on December 31, 2020, to 582 days at the end of the second quarter on March 31, 2021.

### **COLLATERAL ADEQUACY**

Collateral coverage was more than the 105% of bank balances required by policy on every day during the first quarter.

Based on policy requirements, the highest collateral coverage during the first quarter was 210.13% on January 12, 2021, and the lowest was 114.74% on January 5, 2021.

This report was prepared jointly by Deborah Laudermilk, Travis County Chief Investment Officer, Reagan Grimes, Travis County Investment Manager, and Michael G'Benoba, Sr. Financial Analyst. The investment portfolio of Central Health complies with the investment parameters in the Public Funds Investment Act of Texas.

***Deborah A. Laudermilk***

Deborah A. Laudermilk  
Chief Investment Officer

***Reagan Grimes***

Reagan Grimes  
Investment Manager

***Michael G'Benoba***

Michael Gbenoba  
Financial Analyst



CENTRAL HEALTH QUARTERLY INVESTMENT REPORT

PORTFOLIO STATISTICS

DATE: March 31, 2021

By Security Type			WAM in Days	March Yield to Maturity
Operating-				
TexasDAILY	\$ 72,462,652.54	19.35%	1	0.05%
TexPool	\$ 68,822,629.49	18.38%	1	0.02%
TexSTAR	\$ 3,338,647.02	0.89%	1	0.02%
Texas TERM CP	25,000,000.00	6.68%	197	0.18%
Non-Int Bearing Bank Account	1,190,000.00	0.32%	1	0.00%
Certificates of Deposit	-	0.00%		
Treasury Securities	-	0.00%		
Government Agencies	149,496,100.00	39.92%	1207	0.42%
Commercial Paper	7,992,520.00	2.13%	175	0.18%
Municipal Bonds	46,223,288.25	12.34%	664	0.63%
Total	<u>\$ 374,525,837.30</u>	<u>100.00%</u>	<u>572</u>	<u>0.27%</u>

LPPF

TexasPool	\$ 6,881,035.21	100.00%	1	0.02%
	<u>\$ 6,881,035.21</u>	<u>100.00%</u>	<u>1</u>	<u>0.02%</u>
Total	<u>\$ 381,406,872.51</u>	<u>100.00%</u>		

Compared to Policy Limits

		Actual %	Guidelines
TexasDAILY	\$ 72,462,652.54	19.06%	30.00%
TexPool	75,703,664.70	19.91%	50.00%
TexSTAR	3,338,647.02	0.88%	30.00%
Texas TERM CP	25,000,000.00	6.58%	30.00%
Total LGIPS	<u>\$ 176,504,964.26</u>	<u>46.42%</u>	<u>70.00%</u>
Certificates of Deposit	0.00	0.00%	50.00%
Treasury Securities	0.00	0.00%	100.00%
Government Agencies	149,496,100.00	39.32%	75.00%
Commercial Paper	7,992,520.00	2.10%	20.00%
Municipal Bonds	46,223,288.25	12.16%	20.00%
	<u>\$ 380,216,872.51</u>	<u>100.00%</u>	

Municipal Bonds by Entity as a Percentage of Portfolio

Alabama ST Pub Sch & Clg	\$ 1,000,000.00	0.27%	5.00%
City of Hampton VA - GO	\$ 1,157,199.00	0.31%	5.00%
Chippewa Valley School Go Bonds	\$ 2,022,800.00	0.54%	5.00%
Florida St Board Admin Fin Corp Rev	\$ 5,871,068.00	1.57%	5.00%
San Bernardino COPS	\$ 2,027,420.00	0.54%	5.00%
Harris County TX Transit	\$ 1,090,843.20	0.29%	5.00%
Oklahoma County OK ISD	\$ 4,662,698.00	1.24%	5.00%
Alabama ST Pub Sch & Clg 2022	\$ 1,000,000.00	0.27%	5.00%
Texas Tech Univ	\$ 525,840.00	0.14%	5.00%
Commonwealth of Virginia - GO	\$ 5,089,600.00	1.36%	5.00%
City of Dallas Waterworks	\$ 5,154,300.00	1.38%	5.00%
Upper Occoquan VA - Rev	\$ 3,110,000.00	0.83%	5.00%
San Diego CA Pub Facs - Rev	\$ 1,067,164.80	0.28%	5.00%
City of Yuma AZ - REV	\$ 1,500,000.00	0.40%	5.00%
NYC Tran Fin Tax - REV	\$ 5,000,000.00	1.34%	5.00%
WA DC INC Tax - Rev	\$ 4,944,355.25	1.32%	5.00%
Shakopee MN ISD - GO	\$ 1,000,000.00	0.27%	5.00%
	<u>\$ 46,223,288.25</u>	<u>12.34%</u>	<u>25.00%</u>

Investment Revenue & Accrued Interest	2nd Quarter 2021	FY 2021
TexasDAILY	\$ 8,435.09	\$ 13,823.72
TexPool	13,986.03	30,713.65
TexSTAR	315.08	1,905.50
Texas TERM CP	0.00	6,328.77
Certificates of Deposit	0.00	-
Treasury Securities	0.00	-
Government Agencies	67,500.00	232,750.00
Commercial Paper	0.00	-
Municipal Bonds	87,281.54	193,040.14
	<u>\$ 177,517.74</u>	<u>\$ 478,561.78</u>
Discounts, Premiums, & Accrued Interest		
TexasTERM CP	\$ 7,463.16	\$ 9,070.00
-less previous accruals	0.00	(5,876.71)
Certificates of Deposit	0.00	-
-less previous accruals	0.00	-
Treasury Securities	0.00	-
-less previous accruals	0.00	-
Government Agencies	101,490.50	165,453.10
-less previous accruals	(71,446.50)	(209,779.84)
Commercial Paper	480.00	6,306.31
-less previous accruals	0.00	-
Municipal Bonds	125,171.14	228,086.52
-less previous accruals	(145,698.62)	(301,437.63)
	<u>\$ 17,459.68</u>	<u>\$ (108,178.25)</u>
Total Investment Revenue & Accrued Interest	<u>\$ 194,977.42</u>	<u>\$ 370,383.53</u>

Portfolio Yield and WAM	Yield	Weighted Average Maturity
January 2021	0.22%	340 days
February 2021	0.21%	421 days
March 2021	0.27%	572 days

**SUMMARY OF MARKET VALUES FOR THE QUARTER ENDED 03/31/21**

(Excludes funds in TexPool, TexasDAILY, and TexSTAR because the difference between book value and market value of Central Health shares is immaterial)

**Operating Portfolio**

	<u>Cost Value</u>	<u>Market Value</u>	<u>Unrealized Gain/(Loss)</u>	<u>Accrued Interest</u>
12/31/2020	\$ 120,139,723.45	\$ 120,273,738.30	\$ 134,014.85	\$ 233,273.22
Changes	\$ 108,572,184.80	\$ 107,731,643.40	\$ (840,541.40)	\$ 101,794.02
3/31/2021	<u>\$ 228,711,908.25</u>	<u>\$ 228,005,381.70</u>	<u>\$ (706,526.55)</u>	<u>\$ 335,067.24</u>

The primary source of market values was JP Morgan Chase safekeeping.  
This pricing was uploaded into our Tracker Investment Software.

**Central Health**

**Q2 - FY 2021 - Matured, Sold and Called Investments**

**12/31/2020 to 3/31/2021**

<b>Portfolio Name</b>	<b>Description</b>	<b>CUSIP/Ticker</b>	<b>Face Amount/Shares</b>	<b>Principal</b>	<b>Settlement Date</b>	<b>Maturity Date</b>	<b>Coupon Rate</b>
<b>Called</b>							
Healthcare Operating	FHLMC 0.5 8/12/2024-21	3134GWKB1	10,000,000.00	10,000,000.00	2/12/2021	8/12/2024	0.500
<b>Sub Total / Average</b>	<b>Called</b>		<b>10,000,000.00</b>	<b>10,000,000.00</b>			

**Purchases - Q U A R T E R L Y Report**  
**Central Health**  
**Q2 2021 - 12-31-2020 to 3/31/2021**

Description	CUSIP/Ticker	Broker/Dealer	Coupon Rate	Face Amount/Shares	Principal	Interest/ Dividends	Settlement Date	Maturity Date	YTM @ Cost
<b>Healthcare Operating</b>									
ING Funding LLC 0 9/22/2021	4497W0WN4	Wells Fargo	0.000	8,000,000.00	7,992,520.00	0.00	3/19/2021	9/22/2021	0.180
TexasTERM 0.19 10/8/2021	TERMCP10821	None	0.190	10,000,000.00	10,000,000.00	0.00	1/15/2021	10/8/2021	0.190
TexasTERM 0.15 11/4/2021	TERMCP110421	TexasTERM	0.150	10,000,000.00	10,000,000.00	0.00	3/10/2021	11/4/2021	0.150
San Diego Calif Pub Facs Water REV 1.327 8/1/2023-	79730CJG0	Wells Fargo	1.327	1,040,000.00	1,067,164.80	613.37	2/17/2021	8/1/2023	0.259
FHLMC 0.375 4/8/2024-21	3134GWYD2	UBS	0.375	10,000,000.00	10,012,500.00	11,979.17	2/3/2021	4/8/2024	0.335
FHLB 0.47 5/30/2024-21	3130ALPA6	Bancroft	0.470	12,000,000.00	12,000,000.00	0.00	3/30/2021	5/30/2024	0.470
City of Yuma AZ - Rev 0.704 7/15/2024	98851WAD5	Stifel	0.704	1,500,000.00	1,500,000.00	0.00	2/19/2021	7/15/2024	0.704
FHLB 0.25 8/16/2024-22	3130AKY34	Vining Sparks	0.250	10,000,000.00	10,000,000.00	0.00	2/16/2021	8/16/2024	0.250
FHLB 0.3 8/26/2024-21	3130ALB45	UBS	0.300	10,000,000.00	10,000,000.00	0.00	2/26/2021	8/26/2024	0.300
FHLB 0.54 8/29/2024-21	3130ALN75	UBS	0.540	10,000,000.00	10,000,000.00	0.00	3/29/2021	8/29/2024	0.540
FHLB 0.375 9/3/2024-21	3130ALH49	Drexel Hamilton	0.375	10,000,000.00	10,000,000.00	0.00	3/3/2021	9/3/2024	0.375
Shakopee, MN ISD GO 0.609 2/1/2025	819190WT2	Wells Fargo	0.609	1,000,000.00	1,000,000.00	0.00	3/9/2021	2/1/2025	0.609
NYC Tran Fin Tax REV 0.66 2/1/2025	64971XWU8	Wells Fargo	0.660	5,000,000.00	5,000,000.00	0.00	2/11/2021	2/1/2025	0.660
FHLB 0.375 2/25/2025-21	3130AL5E0	Daiwa	0.375	10,000,000.00	10,000,000.00	0.00	2/25/2021	2/25/2025	0.375
FFCB 0.7 3/17/2025-22	3133EMTQ5	Ramirez & CO.	0.700	10,000,000.00	10,000,000.00	0.00	3/17/2021	3/17/2025	0.700
<b>Total Healthcare Operating</b>			<b>0.468</b>	<b>118,540,000.00</b>	<b>118,572,184.80</b>	<b>12,592.54</b>			<b>0.406</b>

**Central Health**  
**Beg- End Balance Quarterly Report - Q2 - FY 2021**  
**12/31/2020 - 3/31/2021**

Description	CUSIP/Ticker	Beginning Face Amount/Shares	Coupon Rate	Beginning Cost Value	Maturity Date	Ending YTM @ Cost	Ending Cost Value	Total Buys	Total Sells	Ending MV	Ending Market Accrued Interest	Unrealized Gain/Loss-CV
<b>Healthcare Operating</b>												
Florida St Board Admin Fin Corp Rev 2.638 7/1/2021	341271AB0	5,760,000.00	2.638	5,871,068.00	7/1/2021	1.000	5,871,068.00	0.00	0.00	5,792,313.60	37,987.20	-78,754.40
AL ST PUB SCH & COLL AUTH 0.253 9/1/2021	010609FV2	1,000,000.00	0.253	1,000,000.00	9/1/2021	0.253	1,000,000.00	0.00	0.00	1,000,340.00	210.83	340.00
Texas TERM 0.21 9/13/2021	TXTERMCP091321	5,000,000.00	0.210	5,000,000.00	9/13/2021	0.210	5,000,000.00	0.00	0.00	5,000,000.00	2,963.01	0.00
ING Funding LLC 0 9/22/2021	4497W0WN4	0.00	0.000	0.00	9/22/2021	0.180	7,992,520.00	7,992,520.00	0.00	7,995,360.00	0.00	2,840.00
San Bernardino Cty COPS 2.03 10/1/2021	796815ZF8	2,000,000.00	2.030	2,027,420.00	10/1/2021	1.000	2,027,420.00	0.00	0.00	2,017,060.00	20,300.00	-10,360.00
TexasTERM 0.19 10/8/2021	TERMCP10821	0.00	0.190	0.00	10/8/2021	0.190	10,000,000.00	10,000,000.00	0.00	10,000,000.00	4,011.11	0.00
Harris County TX Transit 1.659 11/1/2021	41422EJX2	1,080,000.00	1.659	1,090,843.20	11/1/2021	0.951	1,090,843.20	0.00	0.00	1,089,018.00	7,465.50	-1,825.20
TexasTERM 0.15 11/4/2021	TERMCP110421	0.00	0.150	0.00	11/4/2021	0.150	10,000,000.00	10,000,000.00	0.00	10,000,000.00	863.01	0.00
CHIPPEWA VALLEY SCHOOLS GO 2.98 5/1/2022	170016YZ6	2,000,000.00	2.980	2,022,800.00	5/1/2022	2.603	2,022,800.00	0.00	0.00	2,057,960.00	24,833.33	35,160.00
Alabama St Public Sch & CLG Auth 0.353 9/1/202	010609FW0	1,000,000.00	0.353	1,000,000.00	9/1/2022	0.353	1,000,000.00	0.00	0.00	1,001,240.00	294.17	1,240.00
Oklahoma County, OK 1 9/1/2022	678720KL6	4,600,000.00	1.000	4,662,698.00	9/1/2022	0.300	4,662,698.00	0.00	0.00	4,655,200.00	26,833.33	-7,498.00
City of Dallas Waterworks Rev 1.868 10/1/2022	23542JBH7	5,000,000.00	1.868	5,154,300.00	10/1/2022	0.333	5,154,300.00	0.00	0.00	5,122,300.00	46,700.00	-32,000.00
WA DC INC TAX - Rev 0.451 12/1/2022	25477GTJ4	4,925,000.00	0.451	4,944,355.25	12/1/2022	0.254	4,944,355.25	0.00	0.00	4,926,871.50	7,403.92	-17,483.75
Commonwealth of VA- GO 1 6/1/2023	928109A42	5,000,000.00	1.000	5,089,600.00	6/1/2023	0.300	5,089,600.00	0.00	0.00	5,072,600.00	20,277.78	-17,000.00
Upper Occoquan VA - REV 0.53 7/1/2023	916277PP5	3,110,000.00	0.530	3,110,000.00	7/1/2023	0.530	3,110,000.00	0.00	0.00	3,121,289.30	6,364.27	11,289.30
San Diego Calif Pub Facs Water REV 1.327 8/1/2023-	79730CJG0	0.00	1.327	0.00	8/1/2023	0.259	1,067,164.80	1,067,778.17	0.00	1,063,680.80	2,300.13	-3,484.00
FHLMC 0.27 8/23/2023-21	3134GXCY8	7,500,000.00	0.270	7,500,000.00	8/23/2023	0.270	7,500,000.00	0.00	0.00	7,502,047.50	7,200.00	2,047.50
FHLMC 0.625 10/30/2023-21	3134GVPE2	10,000,000.00	0.625	10,000,000.00	10/30/2023	0.625	10,000,000.00	0.00	0.00	10,004,860.00	26,041.67	4,860.00
FNMA 0.25 11/27/2023	3135G06H1	10,000,000.00	0.250	9,988,600.00	11/27/2023	0.288	9,988,600.00	0.00	0.00	9,987,710.00	8,750.00	-890.00
Texas Tech University 2.939 2/15/2024	882806FP2	500,000.00	2.939	525,840.00	2/15/2024	1.524	525,840.00	0.00	0.00	534,415.00	1,877.69	8,575.00
FHLMC 0.375 4/8/2024-21	3134GWYD2	0.00	0.375	0.00	4/8/2024	0.335	10,012,500.00	10,024,479.17	0.00	9,985,500.00	18,020.83	-27,000.00
FHLB 0.47 5/30/2024-21	3130ALPA6	0.00	0.470	0.00	5/30/2024	0.470	12,000,000.00	12,000,000.00	0.00	11,992,560.00	0.00	-7,440.00
City of Yuma AZ - Rev 0.704 7/15/2024	98851WAD5	0.00	0.704	0.00	7/15/2024	0.704	1,500,000.00	1,500,000.00	0.00	1,495,560.00	1,232.00	-4,440.00
FHLMC 0.5 8/12/2024-21	3134GWKB1	10,000,000.00	0.500	10,000,000.00	8/12/2024		0.00	0.00	10,000,000.00	0.00	0.00	0.00
FNMA 0.41 8/12/2024-22	3136G4H22	10,000,000.00	0.410	9,995,000.00	8/12/2024	0.423	9,995,000.00	0.00	0.00	9,974,240.00	5,580.56	-20,760.00
FHLB 0.25 8/16/2024-22	3130AKY34	0.00	0.250	0.00	8/16/2024	0.250	10,000,000.00	10,000,000.00	0.00	9,890,990.00	3,125.00	-109,010.00
FHLB 0.3 8/26/2024-21	3130ALB45	0.00	0.300	0.00	8/26/2024	0.300	10,000,000.00	10,000,000.00	0.00	9,925,090.00	2,916.67	-74,910.00
FHLB 0.54 8/29/2024-21	3130ALN75	0.00	0.540	0.00	8/29/2024	0.540	10,000,000.00	10,000,000.00	0.00	9,990,260.00	300.00	-9,740.00
City of Hampton VA - GO 0.7 9/1/2024	4095588J5	1,150,000.00	0.700	1,157,199.00	9/1/2024	0.531	1,157,199.00	0.00	0.00	1,148,436.00	670.83	-8,763.00
FHLB 0.375 9/3/2024-21	3130ALH49	0.00	0.375	0.00	9/3/2024	0.375	10,000,000.00	10,000,000.00	0.00	9,964,170.00	2,916.67	-35,830.00
FHLMC 0.44 9/24/2024-21	3134GWSR8	10,000,000.00	0.440	10,000,000.00	9/24/2024	0.440	10,000,000.00	0.00	0.00	9,957,540.00	855.56	-42,460.00
FFCB 0.43 10/15/2024-21	3133EMCY6	10,000,000.00	0.430	10,000,000.00	10/15/2024	0.430	10,000,000.00	0.00	0.00	9,948,570.00	19,827.78	-51,430.00
FNMA 0.42 11/18/2024-22	3135GA3E9	10,000,000.00	0.420	10,000,000.00	11/18/2024	0.420	10,000,000.00	0.00	0.00	9,941,490.00	15,516.67	-58,510.00
NYC Tran Fin Tax REV 0.66 2/1/2025	64971XWU8	0.00	0.660	0.00	2/1/2025	0.660	5,000,000.00	5,000,000.00	0.00	4,975,500.00	4,583.33	-24,500.00
Shakopee, MN ISD GO 0.609 2/1/2025	819190WT2	0.00	0.609	0.00	2/1/2025	0.609	1,000,000.00	1,000,000.00	0.00	997,320.00	372.17	-2,680.00
FHLB 0.375 2/25/2025-21	3130AL5E0	0.00	0.375	0.00	2/25/2025	0.375	10,000,000.00	10,000,000.00	0.00	9,883,000.00	3,750.00	-117,000.00
FFCB 0.7 3/17/2025-22	3133EMTQ5	0.00	0.700	0.00	3/17/2025	0.700	10,000,000.00	10,000,000.00	0.00	9,990,890.00	2,722.22	-9,110.00
<b>Healthcare Operating</b>		<b>119,625,000.00</b>		<b>120,139,723.45</b>		<b>0.427</b>	<b>228,711,908.25</b>	<b>118,584,777.34</b>	<b>10,000,000.00</b>	<b>228,005,381.70</b>	<b>335,067.24</b>	<b>-706,526.55</b>

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$24,200,000.50 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 15 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: June 30, 2021

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CHAIR, BOARD OF MANAGERS

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VICE CHAIR, BOARD OF MANAGERS

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MANAGER

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MANAGER

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MANAGER

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MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/3/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	8,958.60	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	8,958.60	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	8,958.60	CUSIP #:	N/A
TRADE DATE:	5/3/2021	SETTLEMENT DATE:	5/3/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/3/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	29,800.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	29,800.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	29,800.00	CUSIP #:	N/A
TRADE DATE:	5/3/2021	SETTLEMENT DATE:	5/3/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/3/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	592,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	592,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	592,000.00	CUSIP #:	N/A
TRADE DATE:	5/3/2021	SETTLEMENT DATE:	5/3/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/4/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texdaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	548,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	548,000.00	PURCHASED THRU:	Texdaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	548,000.00	CUSIP #:	N/A
TRADE DATE:	5/4/2021	SETTLEMENT DATE:	5/4/2021

AUTHORIZED BY:

   
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/6/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexDaily</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>203,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>0.0500%</u>
PRINCIPAL:	<u>203,000.00</u>	PURCHASED THRU:	<u>TexDaily</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>203,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>5/6/2021</u>	SETTLEMENT DATE:	<u>5/6/2021</u>

AUTHORIZED BY

  
CASH INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/29/2021

TIME: 10:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FFCB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.710%	PRICE:	100.0000000
MATURITY DATE:	5/6/2025	US TREASURY CONVENTION YLD	0.7100%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	DREXEL HAMILTON
ACCRUED INT:	\$ 0.00	BROKER:	FRED PHELAN
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	3133EMYN6
TRADE DATE:	4/29/2021	SETTLEMENT DATE:	5/6/2021

AUTHORIZED BY:

*Deborah A. Laudermitte*

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/12/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	5,420,739.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	5,420,739.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	5,420,739.00	CUSIP #:	N/A
TRADE DATE:	5/12/2021	SETTLEMENT DATE:	5/12/2021

AUTHORIZED BY:

*Deborah A. Laudermilk*  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/10/2021

TIME: 11:00 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	CO. MULTNOMAH OREGON- GO TXBL	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 5,400,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.350%	PRICE:	100.2810000
MATURITY DATE:	6/15/2023	US TREASURY CONVENTION YLD	0.2150%
PRINCIPAL:	\$ 5,415,174.00	PURCHASED THROUGH:	WELLS FARGO
ACCRUED INT:	\$ 5,565.00	BROKER:	MIKE MINAHAN
TOTAL DUE:	\$ 5,420,739.00	CUSIP #:	625506QL7
TRADE DATE:	5/10/2021	SETTLEMENT DATE:	5/12/2021

AUTHORIZED BY: *Deborah A. Lauder milk*

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CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/18/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	21,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0400%
PRINCIPAL:	21,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	21,000.00	CUSIP #:	N/A
TRADE DATE:	5/18/2021	SETTLEMENT DATE:	5/18/2021

AUTHORIZED BY:

    
CASH/INVESTMENT MANAGER



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/18/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	14,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0400%
PRINCIPAL:	14,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	14,000.00	CUSIP #:	N/A
TRADE DATE:	5/18/2021	SETTLEMENT DATE:	5/18/2021

AUTHORIZED BY:

   
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/19/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	108,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0400%
PRINCIPAL:	108,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	108,000.00	CUSIP #:	N/A
TRADE DATE:	5/19/2021	SETTLEMENT DATE:	5/19/2021

AUTHORIZED BY:

*Deborah A. Laudermilk*  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/24/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexDaily</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>10,125.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE:	<u>N/A</u>	BOND EQ. YIELD:	<u>0.0400%</u>
PRINCIPAL:	<u>10,125.00</u>	PURCHASED THRU:	<u>TexDaily</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>10,125.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>5/24/2021</u>	SETTLEMENT DATE:	<u>5/24/2021</u>

AUTHORIZED \_\_\_\_\_

  
CAP. INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/24/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	293,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0400%
PRINCIPAL:	293,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	293,000.00	CUSIP #:	N/A
TRADE DATE:	5/24/2021	SETTLEMENT DATE:	5/24/2021

AUTHORIZED BY

  
CASH INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/25/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,518,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0400%
PRINCIPAL:	1,518,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,518,000.00	CUSIP #:	N/A
TRADE DATE:	5/25/2021	SETTLEMENT DATE:	5/25/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/27/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexDaily</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>12,638.90</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE:	<u>N/A</u>	BOND EQ. YIELD:	<u>0.0400%</u>
PRINCIPAL:	<u>12,638.90</u>	PURCHASED THRU:	<u>TexDaily</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>12,638.90</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>5/27/2021</u>	SETTLEMENT DATE:	<u>5/27/2021</u>

AUTHORIZED BY:

  
CAS INVESTMENT MANAGER

CENTRAL HEALTH MONTHLY INVESTMENT REPORT  
 PORTFOLIO STATISTICS

DATE: May 31, 2021

By Fund Type

Operating	\$	362,187,554.16	85.19%
LPPF		62,957,314.38	14.81%
Bond Proceeds		-	0.00%
Other		-	0.00%
Total Portfolio	\$	<u>425,144,868.54</u>	<u>100.00%</u>

By Security Type

**Operating-**

TexasDAILY	\$	83,997,621.43	23.19%
TexPool	\$	19,950,146.05	5.51%
TexSTAR	\$	3,184,704.43	0.88%
TexasTERM CP		35,000,000.00	9.66%
Non-Int Bearing Bank Account		928,000.00	0.26%
Certificates of Deposit		-	0.00%
Treasury Securities		-	0.00%
Government Agencies		159,496,100.00	0.00%
Commercial Paper		7,992,520.00	2.21%
Municipal Bonds		51,638,462.25	14.26%
Total	\$	<u>362,187,554.16</u>	<u>55.96%</u>

**LPPF-**

TexPool		62,957,314.38	100.00%
Total	\$	<u>62,957,314.38</u>	<u>100.00%</u>

**Bond Proceeds-**

TexPool	\$	-	#DIV/0!
Total	\$	<u>-</u>	<u>#DIV/0!</u>

Compared to Policy Limits

		Actual %	Guidelines
TexasDAILY	83,997,621.43	19.80%	30.00%
TexPool	82,907,460.43	19.54%	50.00%
TexSTAR	3,184,704.43	0.75%	30.00%
TexasTERM CP	35,000,000.00	8.25%	30.00%
Total LGIPS	\$ 205,089,786.29	48.35%	70.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	159,496,100.00	37.60%	75.00%
Commercial Paper	7,992,520.00	1.88%	20.00%
Municipal Bonds	51,638,462.25	12.17%	20.00%
	\$ <u>424,216,868.54</u>	<u>100.00%</u>	

Commercial Paper by Entity as a Percentage of Portfolio

ING 9/22/2021	\$ 7,992,520.00	1.88%	5.00%
	<u>\$ 7,992,520.00</u>	<u>1.88%</u>	<u>20.00%</u>

Municipal Bonds by Entity as a Percentage of Portfolio

Alabama ST Pub Sch & Clg	\$ 1,000,000.00	0.28%	5.00%
City of Hampton VA - GO	\$ 1,157,199.00	0.32%	5.00%
Chippewa Valley School Go Bonds	\$ 2,022,800.00	0.56%	5.00%
Florida St Board Admin Fin Corp Rev	\$ 5,871,068.00	1.62%	5.00%
San Bernardino COPS	\$ 2,027,420.00	0.56%	5.00%
Harris County TX Transit	\$ 1,090,843.20	0.30%	5.00%
Oklahoma County OK ISD	\$ 4,662,698.00	1.29%	5.00%
Alabama ST Pub Sch & Clg 2022	\$ 1,000,000.00	0.28%	5.00%
Texas Tech Univ	\$ 525,840.00	0.15%	5.00%
Commonwealth of Virginia - GO	\$ 5,089,600.00	1.41%	5.00%
City of Dallas Waterworks	\$ 5,154,300.00	1.42%	5.00%
Multnomah CNTY OR - GO	\$ 5,415,174.00	1.50%	5.00%
Upper Occoquan VA - Rev	\$ 3,110,000.00	0.86%	5.00%
San Diego CA Pub Facs - Rev	\$ 1,067,164.80	0.29%	5.00%
City of Yuma AZ - REV	\$ 1,500,000.00	0.41%	5.00%
NYC Tran Fin Tax - REV	\$ 5,000,000.00	1.38%	5.00%
WA DC INC Tax - Rev	\$ 4,944,355.25	1.37%	5.00%
Shakopee MN ISD - GO	\$ 1,000,000.00	0.28%	5.00%
	<u>\$ 51,638,462.25</u>	<u>14.26%</u>	<u>25.00%</u>

Investment Revenue & Accrued Interest

May-21

Fiscal YTD

Interest/Dividends-

TexasDAILY	\$ 2,932.26	\$ 19,770.11
TexPool	251.65	\$ 31,610.64
TexSTAR	27.02	\$ 1,962.91
TexasTERM CP	0.00	\$ 6,328.77
Certificates of Deposit	0.00	\$ -
Treasury Securities	0.00	\$ -
Government Agencies	43,763.89	\$ 348,013.89
Commercial Paper	0.00	\$ -
Municipal Bonds	<u>38,758.60</u>	<u>\$ 298,798.74</u>
	<u>\$ 85,733.42</u>	<u>\$ 706,485.06</u>

Discounts, Premiums, & Accrued Interest

TexasTERM CP	\$ 4,821.04	\$ 17,616.13
-less previous accruals	0.00	\$ (5,876.71)
Certificates of Deposit	0.00	\$ -
-less previous accruals	0.00	\$ -
Treasury Securities	0.00	\$ -
-less previous accruals	0.00	\$ -
Government Agencies	51,176.89	\$ 258,820.08
-less previous accruals	(36,584.75)	\$ (306,494.80)
Commercial Paper	1,240.00	\$ 8,746.31
-less previous accruals	0.00	\$ -
Municipal Bonds	50,728.82	\$ 315,582.26
-less previous accruals	<u>(63,624.47)</u>	<u>\$ (446,040.51)</u>
	<u>\$ 7,757.53</u>	<u>\$ (157,647.24)</u>

Total Investment Revenue & Accrued Interest

	<u>\$ 93,490.95</u>	<u>\$ 548,837.82</u>
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STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH - LPPF

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for LPPF demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health LPPF, execute the investment of these funds in the total amount of \$52,530,000.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 8 page(s).
- 2.) that the County Treasurer, acting on behalf of Central Health LPPF, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: June 23, 2021

\_\_\_\_\_  
CHAIR, BOARD OF MANAGERS

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VICE CHAIR, BOARD OF MANAGERS

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MANAGER

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MANAGER

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MANAGER

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MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

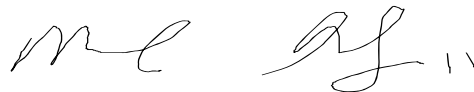
DATE: 5/4/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	220,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	220,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	220,000.00	CUSIP #:	N/A
TRADE DATE:	5/4/2021	SETTLEMENT DATE:	5/4/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/5/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	25,175,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0125%
PRINCIPAL:	25,175,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	25,175,000.00	CUSIP #:	N/A
TRADE DATE:	5/5/2021	SETTLEMENT DATE:	5/5/2021

AUTHORIZED BY:

*Deborah A. Lauder milk*  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/5/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	77,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0125%
PRINCIPAL:	77,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	77,000.00	CUSIP #:	N/A
TRADE DATE:	5/5/2021	SETTLEMENT DATE:	5/5/2021

AUTHORIZED BY:

*Deborah A. Lauder milk*  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/19/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	347,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	347,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	347,000.00	CUSIP #:	N/A
TRADE DATE:	5/19/2021	SETTLEMENT DATE:	5/19/2021

AUTHORIZED BY:

Deborah A. Laudermitte  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/21/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	219,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	219,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	219,000.00	CUSIP #:	N/A
TRADE DATE:	5/21/2021	SETTLEMENT DATE:	5/21/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

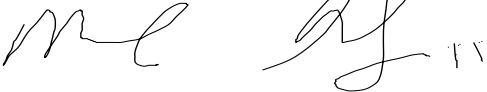
DATE: 5/21/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	25,668,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	25,668,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	25,668,000.00	CUSIP #:	N/A
TRADE DATE:	5/21/2021	SETTLEMENT DATE:	5/21/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/24/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	245,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	245,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	245,000.00	CUSIP #:	N/A
TRADE DATE:	5/24/2021	SETTLEMENT DATE:	5/24/2021

AUTHORIZED BY

  
CASH INVESTMENT MANAGER



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 5/26/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	579,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0101%
PRINCIPAL:	579,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	579,000.00	CUSIP #:	N/A
TRADE DATE:	5/26/2021	SETTLEMENT DATE:	5/26/2021

AUTHORIZED BY:

Deborah A. Laudermitte  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH - LPPF INVESTMENT REPORT  
 PORTFOLIO STATISTICS

DATE: May 31, 2021

By Fund Type		
LPPF	\$ 62,957,314.38	100.00%
<b>Total Portfolio</b>	<b>\$ 62,957,314.38</b>	<b>100.00%</b>

By Security Type		
LPPF-		
TexasDAILY	\$ -	0.00%
TexPool	62,957,314.38	100.00%
TexSTAR	\$ -	0.00%
TexasTERM CP	\$ -	0.00%
Non-Int Bearing Bank Account	\$ -	0.00%
Certificates of Deposit	\$ -	0.00%
Treasury Securities	\$ -	0.00%
Government Agencies	\$ -	0.00%
Commercial Paper	\$ -	0.00%
Municipal Bonds	\$ -	0.00%
<b>Total</b>	<b>\$ 62,957,314.38</b>	<b>100.00%</b>

LPPF Investment Revenue & Accrued Interest	May-21	Fiscal YTD
Interest/Dividends-		
TexasDAILY	0.00	0.00
TexPool	367.53	5,587.17
TexSTAR	0.00	0.00
TexasTERM CP	0.00	0.00
Certificates of Deposit	0.00	0.00
Treasury Securities	0.00	0.00
Government Agencies	0.00	0.00
Commercial Paper	0.00	0.00
Municipal Bonds	0.00	0.00
<b>LPPF Total Investment Revenue &amp; Accrued Interest</b>	<b>\$ 367.53</b>	<b>\$ 5,587.17</b>



CENTRAL HEALTH

**Our Vision**

Central Texas is a model healthy community.

**Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

**Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

**BOARD MEETING**

**June 30, 2021**

**AGENDA ITEM C3**

Accept the preliminary May 2021 financial statements for Central Health and the Community Care Collaborative, including fiscal and related operational updates for CommUnityCare Health Centers and Sendero Health Plans, Inc.



# Central Health

## Financial Statement Presentation

FY 2021 – as of May 31, 2021 (Preliminary)

Central Health Board of Managers

June 30, 2021

Lisa Owens, Deputy CFO

Patti Bethke, Controller



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - IGT & HCD Services
- Slide 10 HCD - Operating Cost
- Slide 11 HCD - Primary Care
- Slide 12 HCD - Specialty Care

Note: HCD = Health Care Delivery



- Year-to-date through May collected net property tax revenue is \$237 million compared to \$213 million as of May 2020 representing 98% of the adjusted tax levy compared to 98% as of May 2020.
- Anticipated Tax Revenue for FY21 is \$5.6 million favorable to budget due to a \$5.2 billion increase in TCAD tax valuations from July certified roll to October final certified roll.
- Healthcare Delivery is \$66 million for the eight months ending 5/31/2021.
- GAAP reporting Net Assets increased \$81 million year-over-year this is net of hospital impairment totaling \$51 million due to redevelopment.
- TCHD LPPF total restricted balance of LPPF as of 5/31/2021 is \$64 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 5/31/2021	as of 5/31/2020
Current Assets		
Cash and cash equivalents	1,357,038	1,254,752
Short-term investments	350,516,614	228,408,793
Ad valorem taxes receivable	4,102,921	3,524,049
Other receivables	3,391,967	6,186,565
Prepaid expenses	496,260	463,775
Total Current Assets	<u>359,864,800</u>	<u>239,837,935</u>
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	10,933,085	7,965,879
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	64,457,362	38,527,638
Total Restricted Cash and Investments or Noncurrent	<u>187,473,447</u>	<u>158,576,516</u>
Capital Assets		
Land	13,425,967	12,598,612
Buildings and improvements	58,788,268	130,697,904
Equipment and furniture	9,940,147	9,590,119
Capital Projects in progress	7,095,832	3,222,250
Less accumulated depreciation	(24,863,621)	(46,032,201)
Total Capital Assets	<u>64,386,593</u>	<u>110,076,684</u>
<b>Total Assets</b>	<u><u>611,724,840</u></u>	<u><u>508,491,135</u></u>



<b>Liabilities</b>	<b>Preliminary</b>	
	<b>as of 5/31/2021</b>	<b>as of 5/31/2020</b>
<b>Current Liabilities</b>		
Accounts payable	6,350,104	8,557,886
Salaries and benefits payable	1,697,897	1,335,184
Other Payables	-	50,678
Debt service payable, short-term	1,209,231	1,186,626
Deferred tax revenue	3,220,174	2,957,449
Other deferred revenue	-	610,000
<b>Total Current Liabilities</b>	<b>12,477,405</b>	<b>14,697,824</b>
<b>Restricted or Noncurrent Liabilities</b>		
Funds held for TCHD LPPF	64,457,362	38,527,638
Debt service payable, long-term	4,915,000	6,105,000
<b>Total Restricted or Noncurrent Liabilities</b>	<b>69,372,362</b>	<b>44,632,638</b>
<b>Total Liabilities</b>	<b>81,849,767</b>	<b>59,330,461</b>
<b>Net Assets</b>		
Unrestricted	465,488,480	339,083,990
Investment in Capital Assets	64,386,593	110,076,684
<b>Total Net Assets</b>	<b>529,875,073</b>	<b>449,160,674</b>
<b>Liabilities and Net Assets</b>	<b>611,724,840</b>	<b>508,491,135</b>





Sources / Uses	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Sources</b>					
Property Tax Revenue	626,428	237,003,492	234,057,519	101%	213,346,479
Lease Revenue	862,753	8,468,190	12,909,866	66%	8,411,156
Other Revenue	195,159	674,111	1,720,000	39%	1,877,373
Tobacco Settlement Revenue	-	3,872,274	2,800,000	138%	3,819,376
Contingency Reserve (Carryforward)	-	136,179,266	115,856,728	118%	64,898,396
<b>Total Sources</b>	<b>1,684,340</b>	<b>386,197,333</b>	<b>367,344,113</b>	<b>105%</b>	<b>292,352,780</b>
<b>Uses of Funds</b>					
<b>Healthcare Delivery</b>	<b>6,538,344</b>	<b>65,868,743</b>	<b>353,858,894</b>	<b>19%</b>	<b>96,575,496</b>
<b>Administrative Program</b>					
Salaries and benefits	453,258	3,240,217	5,561,651	58%	3,081,335
Consulting Fees	156,650	222,654	1,259,570	18%	285,272
Legal Fees	38,181	371,197	1,497,136	25%	677,605
Other Purchase Goods and Services	135,920	1,109,380	3,081,046	36%	698,645
<b>Total Administrative Program</b>	<b>784,009</b>	<b>4,943,448</b>	<b>11,399,403</b>	<b>43%</b>	<b>4,742,857</b>
<b>Tax Collection Expenses</b>	<b>80,840</b>	<b>1,483,466</b>	<b>2,085,816</b>	<b>71%</b>	<b>1,447,770</b>
<b>Total Uses</b>	<b>7,403,193</b>	<b>72,295,657</b>	<b>367,344,113</b>	<b>20%</b>	<b>102,766,123</b>
<b>Excess Sources / (Uses)</b>	<b>(5,718,853)</b>	<b>313,901,676</b>			<b>189,586,657</b>



Healthcare Delivery Summary	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Inter-Governmental Transfers (IGTs)</b>	-	-	23,528,575	0%	26,959,115
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	2,239,317	26,503,407	56,935,000	47%	30,811,520
Specialty Care, incld Dental & Behavioral Health	610,021	3,669,427	14,448,856	25%	3,656,411
Pharmacy	861,694	6,399,881	13,250,000	48%	6,252,620
Post Acute Care	-	-	5,400,000	0%	-
All Other Healthcare Services	88,189	693,435	4,469,990	16%	769,533
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
Hospital and Specialty Services & Incentives	-	-	59,700,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>3,799,221</b>	<b>37,266,150</b>	<b>155,078,846</b>	<b>24%</b>	<b>41,490,084</b>
<b>ACA Premium Assist, Education, Enrollment</b>	<b>1,014,051</b>	<b>7,933,467</b>	<b>12,160,674</b>	<b>65%</b>	<b>6,151,947</b>
<b>Healthcare Facilities and Campus Redevelopment</b>	<b>265,029</b>	<b>1,747,747</b>	<b>6,097,472</b>	<b>29%</b>	<b>2,377,630</b>
<b>Healthcare Delivery Operating Costs</b>	<b>1,453,633</b>	<b>11,183,902</b>	<b>29,473,028</b>	<b>38%</b>	<b>8,980,403</b>
<b>Debt, Reserves and Transfers</b>	<b>6,410</b>	<b>7,737,477</b>	<b>127,520,299</b>	<b>6%</b>	<b>10,616,317</b>
<b>Total Healthcare Delivery</b>	<b>6,538,344</b>	<b>65,868,743</b>	<b>353,858,894</b>	<b>19%</b>	<b>96,575,496</b>



Details for Health Care Delivery on the following slides.

DRAFT



Healthcare Delivery - Detail	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Intergovernmental Transfers (IGTs)</b>					
DSH - Disproportionate Share	-	-	-	0%	26,959,115
DSRIP - CCC	-	-	23,528,575	0%	-
<b>Subtotal Intergovernmental Transfers (IGTs)</b>	<b>-</b>	<b>-</b>	<b>23,528,575</b>	<b>0%</b>	<b>26,959,115</b>
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	2,239,317	26,503,407	56,935,000	47%	30,811,520
Specialty Care, incld Dental - (see detail on Slide 12)	579,409	3,370,218	12,565,000	27%	3,320,914
Specialty Care, Behavioral Health	30,612	299,209	1,883,856	16%	335,497
Pharmacy	861,694	6,399,881	13,250,000	48%	6,252,620
Post Acute Care	-	-	5,400,000	0%	-
Reproductive and Sexual Health	30,836	235,512	1,150,000	20%	305,516
Healthcare services, Pay for Success	-	-	600,000	0%	-
Medical Administration / ICC payment	57,353	457,923	719,990	64%	411,517
Primary & Specialty Care Reserves	-	-	2,000,000	0%	52,500
Community Health Care Initiatives	-	-	875,000	0%	-
Hospital and Specialty Services	-	-	57,000,000	0%	-
Hospital Performance Incentives	-	-	2,700,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>3,799,221</b>	<b>37,266,150</b>	<b>155,078,846</b>	<b>24%</b>	<b>41,490,084</b>
Service Expansion Funds					

(continued on next page)



Healthcare Delivery Detail (continued)	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Healthcare Operations and Support</b>					
<b>ACA and Premium Assistance Programs</b>					
High Risk Premium Programs	740,030	5,581,127	8,600,000	65%	4,159,563
CHAP Program	260,982	1,822,514	2,959,354	62%	1,425,749
ACA Enrollment and Education Services	13,039	529,826	601,320	88%	566,635
<b>Subtotal ACA &amp; Premium Assist Program</b>	<b>1,014,051</b>	<b>7,933,467</b>	<b>12,160,674</b>	<b>65%</b>	<b>6,151,947</b>
<b>Healthcare Facilities and Campus</b>					
Salaries and benefits	8,495	64,913	368,579	18%	240,571
Consulting Services	61,824	187,101	1,730,000	11%	-
Legal Fees	(25,765)	143,554	174,500	82%	-
Other Goods & Svc incl. UT Ground Lease	220,475	1,352,179	3,824,393	35%	2,137,059
<b>Subtotal Healthcare Facilities and Campus</b>	<b>265,029</b>	<b>1,747,747</b>	<b>6,097,472</b>	<b>29%</b>	<b>2,377,630</b>
<b>Healthcare Delivery Operating Costs</b>					
Salaries and benefits	983,501	7,841,577	15,021,176	52%	6,262,746
Consulting Services	21,883	43,997	1,085,500	4%	38,048
Legal Fees	16,214	92,448	332,000	28%	94,462
Other Services and Purchased Goods	432,035	3,205,880	13,034,352	25%	2,585,147
<b>Subtotal HCD Operating Cost</b>	<b>1,453,633</b>	<b>11,183,902</b>	<b>29,473,028</b>	<b>38%</b>	<b>8,980,403</b>
<b>Debt Service, Reserves and Transfers</b>					
Debt Service	6,410	1,237,477	1,264,357	98%	1,260,027
Healthcare Capital Line of Credit	-	-	1,091,773	-	-
FY2021 Capital reserve	-	6,500,000	34,100,000	19%	2,950,000
FY2021 Hospital Services Reserve	-	-	4,000,000	-	6,406,290
FY2021 Contingency reserve appropriation	-	-	87,064,169	-	-
<b>Subtotal Debt, Reserves and Transfers</b>	<b>6,410</b>	<b>7,737,477</b>	<b>127,520,299</b>	<b>6%</b>	<b>10,616,317</b>
<b>Total Healthcare Delivery</b>	<b>6,538,344</b>	<b>65,868,743</b>	<b>353,858,894</b>	<b>19%</b>	<b>96,575,496</b>



Healthcare Delivery - Primary Care	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Primary Care</b>					
CommUnity Care	1,687,510	21,797,616	44,885,000	49%	25,285,159
Lone Star Circle of Care	355,100	3,228,528	6,555,000	49%	3,767,434
People's Community Clinic	172,638	1,332,186	2,600,000	51%	1,469,474
Other Primary Care	24,069	145,077	2,895,000	5%	289,453
<b>Subtotal Primary Care Services</b>	<b>2,239,317</b>	<b>26,503,407</b>	<b>56,935,000</b>	<b>47%</b>	<b>30,811,520</b>

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(continued on next page)



Healthcare Delivery - Specialty	May 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD	YOY Percent Change	Comments
Specialty Care							
Ancillary Services	12,811	50,322	610,000	8%	13,867	263%	
Cardiology	8,253	67,767	265,000	26%	71,677	-5%	Lower volume
Consultation Services	25,000	200,000	500,000	40%	50,000	300%	Addition of services with CUC
Dental Specialty	151,203	478,362	1,000,000	48%	594,092	-19%	Lower volume due to transition of denture provider
Dermatology	27,543	244,114	550,000	44%	245,657	-1%	
Durable Medical Equipmen	3,617	14,915	115,000	13%	16,743	-11%	
Ear, Nose & Throat ENT	19,546	166,026	350,000	47%	193,708	-14%	
Endocrinology	24,898	206,161	575,000	36%	117,696	75%	Increased utilization of e-consults
Gastroenterology	60,349	502,218	2,100,000	24%	483,152	4%	
General Surgery	1,818	26,076	300,000	9%	94,783	-72%	Lower volume
Gynecology IPU	0	0	600,000	0%	13,974	-100%	Services currently contracted in CCC
Nephrology	509	9,665	200,000	5%	0	0%	New service in FY21 with lower volume
Oncology	54,561	201,787	700,000	29%	259,919	-22%	
Ophthalmology	93,145	730,259	1,575,000	46%	636,225	15%	
Orthotics & Prosthetics	30,018	83,096	200,000	42%	89,182	-7%	
Podiatry	51,555	153,475	350,000	44%	111,450	38%	
Pulmonology	2,872	111,218	375,000	30%	149,524	-26%	
Rheumatology	7,686	85,207	250,000	34%	80,240	6%	
Musculoskeletal	0	0	1,700,000	0%	0	0%	Services currently contracted in CCC
Neurology	0	0	100,000	0%	0	0%	
Wound Care	4,025	39,550	150,000	26%	99,025	-60%	Lower volume
<b>Total Specialty Care</b>	<b>579,409</b>	<b>3,370,218</b>	<b>12,565,000</b>	<b>27%</b>	<b>3,320,914</b>	<b>1%</b>	



# Questions ? Comments ?

DRAFT





Balance Sheet (Assets) – Slide 4

**Current Assets**

---

Cash and Cash Equivalents – \$1.4M compared to \$1.3M May 2020

Short-term Investments – Short-term investments were \$351M at month-end and restricted investments of \$11M for capital acquisitions.

Ad Valorem Taxes Receivable – \$4.1M balance is composed of:

Gross Tax Receivables	\$ 8.5M
Taxable Assessed Valuation Adjustment	(1.7)M
Est. Allowance for Doubtful collections	(2.7)M
<b>Total Taxes Receivable</b>	<b>\$ 4.1M</b>

Other Receivables – Other receivables total \$3.4M and includes intercompany balances:

- CommUnityCare - \$1.7M
- Sendero - \$681K
- Community Care Collaborative - \$470K
- Accrued Interest - \$341K
- Miscellaneous Receivables – \$203K

Prepaid Expenses – \$496K balance composed of:

- Prepaid Insurance - \$177K
- Software - \$104K
- TCAD Appraisal Fees - \$80K
- ICC - \$57K
- Memberships - \$55K
- Deposits - \$21K
- Prepaid Tax Collection Fees - \$3K

**Total Current Assets – \$360M**



May 2021 Preliminary Monthly Financial Statements (unaudited)

Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

**Restricted Cash & Investments or Noncurrent**

Investments Restricted for Capital Acquisition – \$11M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$64M

Capital Assets – \$64M, net of accumulated depreciation

**Total Assets – \$612M**



**Current Liabilities** – Slide 5

Accounts Payable and Other Payables – Major components of the \$6.4M balance are:

- \$3M estimated IBNR for healthcare services.
- \$639K estimated month-end vendor invoices due.
- \$2.8M month-end vendor invoices due.

Salaries and Benefits Payable – \$1.7M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable, interest due 09/01/21.

Deferred Tax Revenue - \$3.2M pending collection

**Total Current Liabilities** – \$12M



**Restricted or Noncurrent Liabilities** – Slide 5 (continued)

Funds held for TCHD LPPF - \$64M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$4.9M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic and refunded May 2020. Due annually on 3/1.

**Total Restricted or Noncurrent Liabilities – \$69M**

**Total Liabilities – \$81.8M**

**Net Assets**

Unrestricted Net Assets – \$465M

Investment in Capital Assets – \$64M

**Total Net Assets – \$530M**

**Total Liabilities and Net Assets – \$612M**



**Sources and Uses Report** – Slide 6

May financials → eight months, 67% of the fiscal year.

**Sources – Total \$1.7M for the month**

Property Tax Revenue – Net property tax revenue for the month was \$626K. Net revenue includes \$554K current month's collections; \$92K Penalties and Interest; (\$20)K in adjustments for prior year delinquent taxes.

Lease Revenue – \$863K recorded for Seton lease payment.

Other Revenue – \$195K mainly for \$93K monthly investment income and \$99K in FEMA grant revenue.

**Uses of Funds – Total \$7.4M for the month**

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$6.5M for the month and \$66M YTD compared to \$97M YTD thru May 2020.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$5.4M, Primary & Specialty Care \$3.8M (Musculoskeletal \$1.7M, Neurology \$100k, and Reserves \$2M), Community Health Care Initiatives Fund \$875k, and Hospital and Specialty Services \$59.7M.

Administration Program – \$784K in expense for the month, which includes:

- Personnel costs – \$453K
- Consulting services – \$157K
- Legal fees – \$38K
- Other general and administrative – \$136K

**Tax Collection Expenses** – \$81K for the month.

**Excess Sources/(Uses)** – \$(5.7)M in May. Current YTD is \$314M compared to prior year FY20 YTD of \$190M.



**Healthcare Delivery Expense** – Slide 7

**Healthcare Delivery Expense** – Total \$6.5M May; \$66M YTD compared to \$97M May FY20 YTD.

Intergovernmental Transfers (“IGT’s”) – YTD \$0 compared to \$27M YTD last year for DSH.

Healthcare Services – Healthcare delivery providers’ expense for May totaled \$3.8M, which includes:

- Primary care – \$2.2M
- Specialty Care (including Dental and Behavioral Health) – \$610K
- Pharmacy - \$862K
- All Other Healthcare Services - \$88K

ACA Premium Assist, Education, Enrollment – \$1M in expenses for the month; \$7.9M YTD compared to \$6M FY20 YTD

Healthcare Facilities and Campus Redevelopment - \$265K in expense for the month and \$1.7M YTD.

Healthcare Delivery Operating Cost – \$1.5M in expenses for the month and includes:

- Personnel costs – \$984K
- Consulting Services – \$22K
- Legal Fees - \$16K
- Other services and purchased goods – \$432K

Debt, Reserves and Transfer – \$6K in Debt Service and Capital Reserve for the month

**Total Healthcare Delivery** - for the month of May was \$6.5M.

# Community Care Collaborative

## Financial Statement Presentation

### FY 2021 – as of May 31, 2021 (Preliminary)

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**Central Health Board of Managers**  
**Board of Managers Meeting**  
**June 30, 2021**

**Jeff Knodel, Chief Financial Officer**  
**Lisa Owens, Deputy Chief Financial Officer**



a partnership of Central Health and Seton Healthcare Family

*Preliminary*

# Highlights Community Care Collaborative

May 2021



- \* Cash is at \$8.0 million compared to \$10.5million last year.
- \* Total Liabilities are at \$7.9 million as of the end of May 2021.
- \* Net Assets at the end of May are \$334,000.

*Preliminary*



# Balance Sheet Community Care Collaborative

As of May 2021



## Community Care Collaborative

	as of 5/31/2021	as of 5/31/2020
<b>Assets</b>		
Cash and Cash Equivalents	8,039,921	10,495,415
Other Receivables	68,613	293,523
Prepaid and Other	118,952	72,932
Total Assets	<u>8,227,486</u>	<u>10,861,870</u>
<b>Liabilities</b>		
AP and Accrued Liabilities	4,131,988	9,624,765
Deferred Revenue	3,479,719	1,961,042
Other Liabilities	176,918	230,745
Accrued Payroll	105,359	106,556
Total Liabilities	<u>7,893,983</u>	<u>11,923,108</u>
Net Assets	<u>333,503</u>	<u>(1,061,238)</u>
Liabilities and Net Assets	<u>8,227,486</u>	<u>10,861,870</u>

*Preliminary*

# Sources and Uses Report, Budget vs Actual

## Fiscal Year-to-Date through May 2021



Sources of Funds	Budget	YTD Actual	YTD %	Prior YTD
			of Budget	Actual
DSRIP Revenue	61,168,472	870,509	1%	0
Operations Contingency Carryforward	5,362,495	11,316,128	211%	10,731,787
Other Sources	100,000	11,198	11%	111,237
<b>Total Sources of Funds</b>	<b>66,630,967</b>	<b>12,197,835</b>	<b>18%</b>	<b>10,843,024</b>
<b>Uses - Programs</b>				
Healthcare Delivery	19,630,967	9,167,587	47%	9,442,487
UT Services Agreement	35,000,000	0	0%	0
DSRIP Project Costs	12,000,000	7,696,745	64%	7,461,775
<b>Total Uses</b>	<b>66,630,967</b>	<b>16,864,332</b>	<b>25%</b>	<b>16,904,262</b>
<b>Net Sources (Uses)</b>	<b>-</b>	<b>(4,666,497)</b>		<b>(6,061,238)</b>
<b>Net Assets</b>		<b>333,503</b>		<b>(1,061,238)</b>

<sup>(1)</sup> Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

*Preliminary*



## Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through May 2021

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
<b>Healthcare Delivery</b>				
Primary Care & Emergency Transport	921,822	606,557	66%	348,433
Specialty Care	3,908,000	1,418,951	36%	1,509,395
Specialty Behavioral Health	8,000,000	4,495,250	56%	3,718,000
Post-Acute Care	2,675,000	1,204,804	45%	1,860,752
Urgent and Convenient Care	475,000	82,869	17%	131,342
Healthcare Delivery - Operations	2,849,742	1,359,156	48%	1,874,566
Operations Contingency Reserve	801,403	0	0%	0
<b>Total Healthcare Delivery</b>	<b>19,630,967</b>	<b>9,167,587</b>	<b>47%</b>	<b>9,442,487</b>

*Preliminary*

# Thank You

[www.ccc-ids.org](http://www.ccc-ids.org)

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Community Care  
COLLABORATIVE

a partnership of Central Health and Seton Healthcare Family

*Preliminary*



May 2021 FYTD Financial Statements (unaudited)  
Page 1 of 4

## **Balance Sheet**

### **Current Assets**

Cash and Cash Equivalents – \$8.0M

Other Receivables – \$69K

Prepaid and Other – \$119K – Atrium Security deposit and software license

**Total Assets – \$8.2M**

### **Liabilities**

Accounts Payable and Accrued Liabilities – \$4.1M, which includes:

- \$3.6M estimated IBNR (Incurred But Not Received) for healthcare provider services
- \$470K due to Central Health (for July 2020 - May 2021)

Deferred Revenue – \$3.5M deferred revenue related to DSRIP projects

Other Liabilities – \$177K; includes leasehold improvement allowance liability of \$60K and Deferred Rent of \$116K

Payroll Liabilities – \$105K; includes PTO liability

**Total Liabilities – \$7.9M**



May 2021 FYTD Financial Statements (unaudited)  
Page 2 of 4

### **Net Assets**

Unrestricted Net Assets – \$334K

**Total Net Assets – \$334K**

**Total Liabilities and Net Assets – \$8.2M**

### **Sources and Uses Report**

May financials → eight months, 67% of the fiscal year

### **Sources of Funds, Year-to-Date**

DSRIP Revenue - \$871K, reflects the release of reserves for prior year audited metrics, anticipated receipt for calendar year 2020 metrics is July 2021

Operations Contingency - \$11.3M from FY2020 (This excludes emergency reserves of \$5M)

Other Sources – \$11K interest income

**Uses of Funds, Year-to-Date**

Operating Expenses  
Healthcare Delivery (Excludes DSRIP) – \$9.2M

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
<b>Healthcare Delivery</b>				
Primary Care & Emergency Transport	921,822	606,557	66%	348,433
Specialty Care	3,908,000	1,418,951	36%	1,509,395
Specialty Behavioral Health	8,000,000	4,495,250	56%	3,718,000
Post-Acute Care	2,675,000	1,204,804	45%	1,860,752
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Healthcare Delivery - Operations	2,849,742	1,359,156	48%	1,874,566
Operations Contingency Reserve	801,403	0	0%	0
<b>Total Healthcare Delivery</b>	<b>19,630,967</b>	<b>9,167,587</b>	<b>47%</b>	<b>9,442,487</b>

UT Services Agreement – \$0M



May 2021 FYTD Financial Statements (unaudited)  
Page 4 of 4

DSRIP Project Costs – \$7.7M, primarily made up of provider earnings of:

- Community Care - \$6.2M
- Lone Star Circle of Care – \$1.3M
- Hospice Austin – \$44K
- DSRIP Operating Expenses - \$148K

DRAFT





CENTRAL HEALTH

**Our Vision**

Central Texas is a model healthy community.

**Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

**Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

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**BOARD MEETING**

**June 30, 2021**

**AGENDA ITEM C4**

Accept a grant award from the Episcopal Health Foundation in an amount not to exceed \$600,000 for the purpose of funding a community healthcare needs assessment for the low income population in Travis County, extensive community engagement, and the development of a proposed equity-focused strategic service delivery plan.



**AGENDA ITEM SUBMISSION FORM**

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>June 30, 2021</u>
Who will present the agenda item? (Name, Title)	<u>Mike Geeslin, President &amp; CEO (Monica Crowley and Elena Marks available for questions)</u>
General Item Description	<u>Episcopal Health Foundation Grant to support Strategic System of Care Planning</u>
Is this an informational or action item?	<u>Action to accept the grant</u>
Fiscal Impact	<u>Plus \$600,000 to Central Health</u>
Recommended Motion (if needed – action item)	<u></u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) In March, we presented to you that the EHF board conditionally approved a grant of NTE \$600,000 to Central Health to support continuation of work on our board priority - equity focused strategic system of care planning
- 2) We presented to you at Strategic Planning last month the work that this supports including: a community needs assessment for the low income population in Travis County; extensive community engagement; and the development of a proposed strategic service delivery plan for recommendation to the board in December of 2021
- 3) The grant award is contingent upon CH board accepting the grant and selecting a consultant to support the work
- 4) We will be presenting more information about Guidehouse, Inc., the consultant selected through a robust procurement process, and will be returning to the board with a request for contract approval in early August
- 5) Tonight we are requesting that the board take formal action to accept the \$600,000 grant from Episcopal Health Foundation.

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	<u>Verbal update (or consent?)</u>
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Estimated time needed for presentation & questions?	<u>5 minutes</u>
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CENTRAL HEALTH

Is closed session  
recommended? (Consult  
with attorneys.)

N/A

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Form Prepared By/Date  
Submitted:

Monica Crowley/June 22, 2021

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CENTRAL HEALTH

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**BOARD MEETING**

**June 30, 2021**

**AGENDA ITEM C5**

Approve the appointment of Betty DeLargy to the Board of Directors of Sendero Health Plans, Inc.



**AGENDA ITEM SUBMISSION FORM**

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date June 30, 2021

Who will present the agenda item? (Name, Title) Dr. Charles Bell

General Item Description Discuss and take appropriate action to approve the appointment of Betty DeLargy to the Sendero Board of Directors.

Is this an informational or action item? Action

Fiscal Impact N/A

Recommended Motion (if needed – action item) Approve the appointment of Betty DeLargy to the Sendero Board of Directors.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Ms. Betty DeLargy’s legal skills and experience would bring much needed expertise to deal with some of the complex decisions the Sendero Board is facing at this time. Her resume is attached.
- 2) \_\_\_\_\_
- 3) \_\_\_\_\_
- 4) \_\_\_\_\_
- 5) \_\_\_\_\_

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Resume is provided

Estimated time needed for presentation & questions? 5 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Perla Cavazos, June 25

**Betty DeLargy**  
**8814 Young Lane, Austin, TX 78737**  
**Cell: (512) 289-0597**  
**Email: bdelargy@gmail.com**

**PROFILE**

Experienced insurance lawyer (retired), with diverse experience in life and health insurance, managed care, financial transactions, disciplinary and enforcement proceedings of insurance companies and other regulated entities. Also represented self-funded ERISA and political subdivision employee welfare benefit plans. In-house insurance company legal experience before joining private practice in Austin, Texas.

Many years as an in-house lawyer have been invaluable in "translating" insurance laws and regulations into practical operational advice for insurance company and other clients. Since going into private practice, I have represented large national insurers, primarily in commercial health markets, and also in Medicaid/CHIP and Medicare Advantage markets, and as well as Texas only insurers and HMOs in the same markets.

**PROFESSIONAL  
EXPERIENCE**  
**1/93 - 12/31/19**

**Member of Mitchell, Williams, Selig, Gates & Woodyard, P.L.L.C.**  
**Austin, Texas**

- Representational Work
  - Mergers and Acquisitions
  - Holding Company (Affiliate) Transactions
  - Disciplinary and Enforcement Actions
  - Policy Form Filings
  - Statutory Interpretation
  - Review of Contracts:
    - Administrative Services Agreements
    - Provider Contracts
    - HMO Delegation Agreements
    - PBM Contracts
    - Reinsurance Treaties

**11/97 - 8/14**

**General Counsel for Texas Health Insurance Risk Pool**  
High risk pool - HIPAA state alternative mechanism

**8/81 - 12/92**

**Transport Life Insurance Company**  
Fort Worth, Texas

Life and health insurer, licensed in all states but New York

Responsibilities included:

- Supervision of Legal Department
- Supervision of Compliance and Statutory Implementation (including complaints, advertising, agent disciplinary issues)
- Supervision of Policy Form Filings

**10/77 - 7/81**

**American Progressive Life Insurance Company  
Nashville, Tennessee**

Life and health insurer licensed in Tennessee only  
Issued life insurance and provided administration of ERISA self-funded employer plans

**EDUCATION**

B.A., Vanderbilt University

J.D., Vanderbilt School of Law

**LICENSED**

Previously licensed in Tennessee and Texas

**PROFESSIONAL  
AFFILIATIONS**

Member of Texas Bar Association

Member and Past Board Member and Chair of Federation of Regulatory Counsel



## CENTRAL HEALTH

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*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 1**

Discuss and take appropriate action to reach agreement on board shared commitments in support of a diverse and inclusive culture and collaborative meeting processes to achieve health equity.  
(Action Item)





## CENTRAL HEALTH

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*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 2**

Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission of serving indigent residents of Travis County and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges.  
*(Informational Item)*

**JUNE 2021**



The University of Texas at Austin  
Dell Medical School

# **DELL MED'S SUPPORT FOR CENTRAL HEALTH'S MISSION**

**CLAY JOHNSTON, MD, PHD  
DEAN, DELL MEDICAL SCHOOL  
VP FOR MEDICAL AFFAIRS, UT AUSTIN**

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# RESPONDING TO THE PANDEMIC

## UT Austin Response: COVID-19 Testing, Contact Tracing & Vaccinations

- Collaborative effort across UT Austin; administered 140,000+ doses of COVID-19 vaccine
- 50+ local non-profits supported and 2,500+ local health care workers vaccinated

## Supporting People Experiencing Homelessness

- Collaboration with CommUnityCare, Austin Public Health, ECHO, ARCH, etc.
- Testing, contact tracing and vaccinations for more than 1,000 individuals (80% vaccine return rate)

## Addressing Pressing Needs Among Vulnerable Groups

- Good Apple, run by Dell Med students, provided fresh food to 27,000+ low-income seniors and others experiencing food insecurity
- Bi-lingual hospitalist team at Dell Seton provided specialized care, needs assessments, etc.



# RESPONDING TO THE PANDEMIC

## COVID-19 Center of Excellence at Dell Seton Medical Center

- Collaborative effort between Ascension Seton clinical teams and Dell Med faculty
- Lower mortality rates for patients with social and medical complexities, and for patients hospitalized with severe COVID-19
- At least 75 more people survived than would have been expected based on national averages
- Sharing learnings with a national audience



*Photo courtesy of Dell Seton Medical Center*



# DELIVERING BETTER CARE WITH OUR PARTNERS

## Providing Safety-Net Care

- In collaboration with Ascension Seton, 346 residents provided 700,000+ hours of care at 75+ clinics and hospitals over the last year (including 500,000+ hours of care at Dell Seton, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare).
- Adding 21 new residency programs in 2021 for a total of 44 programs.

## Expanding Pediatric Specialty Care

- The Center for Pediatric & Congenital Heart Disease – a clinical partnership between UT Health Austin and Dell Children's Medical Center – performed the first heart transplant at Dell Children's.
- The UT Health Austin Pediatric Neurosciences at Dell Children's now includes a Spanish-language pediatric epilepsy clinic staffed by a bilingual, multidisciplinary team.

## Supporting Mobile, Medical & Mental Health Care (M3 Team)

- A \$2 million gift supports work by Dell Med, Community Care and Integral Care to develop long-term, sustainable approaches to caring for those without homes.



# DELIVERING BETTER CARE WITH OUR PARTNERS

## New Models of Care for MAP Patients

- Recruited gastrointestinal (GI) and hepatology clinical faculty
- Collaboratively developed new models of care with CommUnityCare team
- Integrated specialty “e-consults” into GI appointments for 2,630+ patients
- 70% of GI patients didn’t need a second appointment and emergency department usage and hospitalization dropped significantly
- Benefits for patients, providers and the health system





# SUPPORTING BETTER CARE WITH OUR COMMUNITY

## Leveraging Community Health Workers

- A new Community Health Worker program connects patients to primary care medical homes, follow-up appointments, care coordination, discharge planning, health education, and more.
- Partners include Dell Seton Medical Center, Lone Star Circle of Care, CommUnityCare, etc.

## Improving Women's Health

- Serve as a convener of the Central Texas Addressing Cancer Together Coalition (CTX-ACT), a collaboration of 20+ groups including Central Health and CommUnityCare.
- Supported Lone Star Circle of Care in the relaunch of the Big Pink Bus to provide cancer prevention services for 2,700+ uninsured women in Central Texas each year.

## Focusing on Health Beyond the Clinic

- Factor Health's "Sunshine Calls" program with Meals on Wheels supported 240 seniors with a daily phone check-in that significantly improved depression, anxiety and loneliness.
- Based on results, program is expanding to support the larger Meals on Wheels community.



# SUPPORTING BETTER CARE WITH OUR COMMUNITY

## Cancer Prevention & Control Programs

- Working closely with CommUnityCare team to expand comprehensive cancer prevention efforts.
- Screened 9,000 CUC patients for colorectal cancer through mailed, at-home screening kits (early results saw doubling of percentage of patients being screened).
- Additional efforts include smoking cessation programs to prevent lung cancer, and reducing unhealthy alcohol use, one of the top five risk factors for cancer.
- Efforts supported by \$7.3 million in CPRIT grants.







Domain	FY22 Allocation		FY21	
	Planned CCC Funding Allocation	Estimated Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure
Women's Health	2.40	16.42	15%	30%
Surgery	3.70	13.61	27%	37%
Internal Medicine	3.80	26.89	14%	17%
Livestrong Cancer Institutes	-	7.34	0%	0%
Neurology	-	19.66	0%	0%
Psychiatry	-	23.72	0%	0%
Population Health	1.10	9.17	12%	14%
Pediatrics	1.90	11.28	17%	41%
Diagnostic Medicine	-	2.11	0%	0%
Neurosurgery	-	9.89	0%	0%
Ophthalmology	-	1.76	0%	0%
Clinical Practice Operations	5.30	29.65	18%	28%
Medical Education	2.50	13.62	18%	23%
Health Ecosystem	0.50	3.62	14%	31%
Health Equity	0.50	1.98	25%	25%
Value Institute	0.20	4.68	4%	5%
Design Institute	0.20	4.86	4%	5%
Overhead Allocation*	12.90	60.85	21%	20%
<b>Total</b>	<b>35.00</b>	<b>261.11</b>		

## LOOKING AHEAD – FY22 BUDGET

- No CCC dollars used to support Departments of Oncology, Neurology, Psychiatry, Diagnostic Medicine, Neurosurgery or Ophthalmology
- Significant federal, state, local and philanthropic support makes that, and other work, possible



## FUTURE OPPORTUNITIES

- Scaling successful clinical programs
- More Dell Med clinicians in safety-net environments
- Addressing prioritized public health issues
- Continued COVID-19 support for communities disproportionately affected
- Addressing inequity
- Leveraging community support to maximize multiplicative investments



## FUTURE CHALLENGES

- Taking responsibility for health rather than sickness care for a definable population
  - More active management of risk factors and conditions
  - Setting up payment mechanisms focused on health outcomes, particularly outside of clinics & hospitals
- Dell Med, Ascension Seton and Central Health working together as stronger partners (*e.g. strategic alignment on specialty care delivery*)



## DELL MED'S SUPPORT FOR CENTRAL HEALTH'S MISSION

JUNE 2021



**Central Health Mission: By caring for those who need it most, Central Health improves the health of our community.** Examples below align with objectives outlined in [Central Health's Strategic Plan](#).

### RESPONDING TO THE PANDEMIC

- UT Health Austin, the clinical practice of Dell Medical School, and CommUnityCare coordinated vaccination efforts for homeless shelter residents and staff with an 80% vaccine return rate. This ongoing collaborative effort, which also included COVID-19 testing and other support services, [utilizes philanthropic support to improve the health of the homeless population](#) (Objective 1 & 2)
- The University of Texas at Austin vaccine hub administered more than 140,000 doses of COVID-19 vaccine – including supporting vaccinations for 50+ local organizations – to support our community. The UT Austin vaccine hub is a collaboration that includes UT Health Austin and Dell Medical School, University Health Services, the College of Pharmacy, the Steve Hicks School of Social Work, the School of Nursing and the Office of Campus Safety. [From research to the administration of the vaccine](#) (Objective 1)
  - Two new mobile vaccine programs – [VaxNow and Vaccination Administration Mobile Operations \(VAMOS\)](#) – have vaccinated people from communities most affected by COVID-19 at more than 25 local churches and community sites, as well as in homes. The UT School of Nursing is leading the effort supported by the collaborative UT Austin Vaccine hub, including Dell Med and UT Health Austin teams. (Objective 1)
  - As part of Phase 1A of the state's vaccination effort, the UT Austin Vaccine hub vaccinated more than 2,500 health care workers, including those from Travis County EMS, Lone Star Circle of Care, SAFE and 30+ local organizations. [Leveraging our close working relationships](#) (Objective 1)
- A collaborative effort between Dell Seton Medical Center teams and Dell Med faculty and residents created a nationally recognized COVID-19 Center of Excellence at Dell Seton, resulting in hospital mortality rates 33% lower than the national average for COVID-19 patients with social and medical complexities. Mortality rates for patients hospitalized with severe COVID-19 were 4% lower than the national average (8% vs. 12%). At least 75 more people survived than would have been expected based on national averages. Dell Seton also had a lower COVID 30-day readmission rate of 4% compared to published data showing 15% readmission rates elsewhere. [Protecting our most vulnerable populations](#) (Objective 2)

## RESPONDING TO THE PANDEMIC, CONTINUED

- COVID-focused care at Dell Seton also includes a bilingual hospitalist team comprised of Dell Med faculty and community health workers who provide specialized care, social needs assessments and other resources for Spanish-speaking patients. Dell Med faculty and their Dell Seton counterparts are now [sharing lessons learned from the COVID Center of Excellence with a national audience](#).  
(Objective 1 & 2)
- A team from Dell Med worked with UT Austin engineers to rapidly design a low-cost bridge ventilator device to support rural communities and hospitals treating COVID-19 patients, using philanthropic funds raised by Dell Med. [Solving a medical shortage](#) (Objective 1)
- The Central Texas (CTX) Check-In team connected more than 550 families with 1,000+ referrals for local support services, resources and PPE. Dell Med's Department of Population Health leads this ongoing effort through a partnership with the City of Austin's Office of Sustainability, the UT School of Public Health and Austin Public Health. (Objective 1)
- Good Apple, founded by Dell Med students and funded through direct revenue and philanthropy, provided 27,000+ low-income seniors and others facing food insecurity with free or subsidized fresh produce and groceries during the pandemic. Its "[Stay Home, Stay Healthy](#)" initiative was a collaboration with Welcome Table and CapMetro (since March 2020). (Objective 1)
- Dell Med's Communications team works closely with Central Health, Integral Care, Ascension Seton, Austin Public Health and other partners to align communications in ways that promote healthy behaviors and health awareness/education. During the pandemic, teams worked collaboratively to provide timely public health messaging; inform and support the local physician community; customize messages and efforts targeting diverse groups, including those disproportionately affected by COVID-19; increase awareness of the science related to COVID; coordinate outreach and health education for the Spanish-speaking community, and more. (Objective 1)
- Dell Med's Development team continues to build relationships with community members to inspire philanthropic support for clinical care, research, physician training and community impact programs. During the pandemic, the team secured \$3.1 million in support for related research and efforts to test, treat and vaccinate Central Texans, especially those experiencing homelessness and other vulnerable communities. (Objective 1 & 2)

## DELIVERING BETTER CARE WITH OUR PARTNERS

- In 2020, 346 residents and fellows provided 700,000+ hours of care to local patients at more than 75 clinics and hospitals. That includes 500,000+ hours of care provided at Dell Seton Medical Center, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare; plus 50,000+ hours at other community-serving sites and VA outpatient clinics. (Objective 1 & 2)
- In partnership with CommUnityCare, Dell Med continues its work to expand primary and specialty care access for uninsured patients in a variety of ways, including e-consults and telehealth appointments — two significant innovations implemented during the pandemic. (Objective 2)
  - Recruited Gastrointestinal (GI) and Hepatology clinical faculty who also practice at CommUnityCare, adding needed expertise to serve the community. (Objective 2)
  - Developed new model of care that allows CommUnityCare primary care physicians to better serve patients by directly integrating GI specialty consultations into appointments, resulting in 70% of patients receiving the help they need without a second appointment. More than 2,630 CUC patients received these “e-consults” in the last year, and emergency department usage and hospitalization, when measured 30 days after the consults, have dropped significantly. (Objective 2)

## DELIVERING BETTER CARE WITH OUR PARTNERS, CONTINUED

- A street care team made up of faculty and staff from Dell Med, CommUnityCare and Integral Care, known as the [M3 Team](#), is caring for chronically homeless patients with persistent medical conditions, substance use disorders and severe mental illnesses. Through persistent case management, including health care and social service engagement, the care team saw a 44% drop in ER and crisis visits and navigated 25 individuals into housing. *(Objective 1 & 2)*
- In 2020, UT Health Austin served 15,091 unique patients (not including COVID-related patients). Of the 50,636 total patient visits in 2020, 19,408 (38%) were funded by MAP, Medicaid or Medicare. Since the first UT Health Austin clinics opened in 2017, 60,160 patient visits (37% of total patient visits) were funded by MAP, Medicaid or Medicare. *(Objective 1 & 2)*
- A new [Specialty Pavilion at Dell Children's Hospital](#) – part of a joint effort between Dell Children's Medical Center and UT Health Austin – provides specialty care locally that now includes:
  - Center for Pediatric Congenital Heart Disease: A collaborative team performed the first children's heart transplant at Dell Children's in spring 2021. [Meet Zaria: The first baby in CTX to receive a mechanical heart pump](#) *(Objective 2)*
  - Comprehensive Fetal Care Center: Dell Med faculty clinicians working with a multidisciplinary team at Dell Children's care for Central Texas infants diagnosed with complications or disorders in utero. [Helping families stay in CTX for care](#) *(Objective 2)*
- To support patient care and delivery research, 93 Dell Med investigators have been awarded \$72 million in state and federal funding to advance discoveries in cancer, brain health and other pressing health issues. *(Objective 1 & 2)*

## SUPPORTING BETTER CARE WITH OUR COMMUNITY

- A new Dell Med [Community Health Worker program](#) works in a variety of ways and with different partners to connect patients to primary care medical homes, follow-up appointments, care coordination between inpatient and outpatient teams, discharge planning, health promotion, health education, and much more. Partners include the medical school's Department of Health Social Work, Dell Seton Medical Center, Lone Star Circle of Care and CommUnityCare. The program was created to address the community's immediate COVID-19 needs but is now expanding to become a sustainable care delivery model for the community. *(Objective 1 & 2)*
- Through partnerships with CommUnityCare and Lone Star Circle of Care, Dell Med's Cancer Prevention and Control programs are expanding through support from the Cancer Prevention & Research Institute of Texas (CPRIT) that [awarded Dell Med researchers more than \\$7.3M since 2017](#):
  - [Lone Star Circle of Care's Big Pink Bus](#) will provide cancer prevention services for 2,700+ uninsured women in Central Texas each year – including 1,837+ women in Travis County. The mobile mammography clinic is a [collaborative effort with over 20 organizations](#), including catalyst funding from Dell Med's CPRIT awards. The effort includes cancer screening (mammograms, diagnostics and biopsies) and navigation services at no cost for over 600+ women through a Breast and Cervical Cancer Services grant from the Texas Health and Human Services Commission. *(Objective 1 & 2)*

## SUPPORTING BETTER CARE WITH OUR COMMUNITY, *CONTINUED*

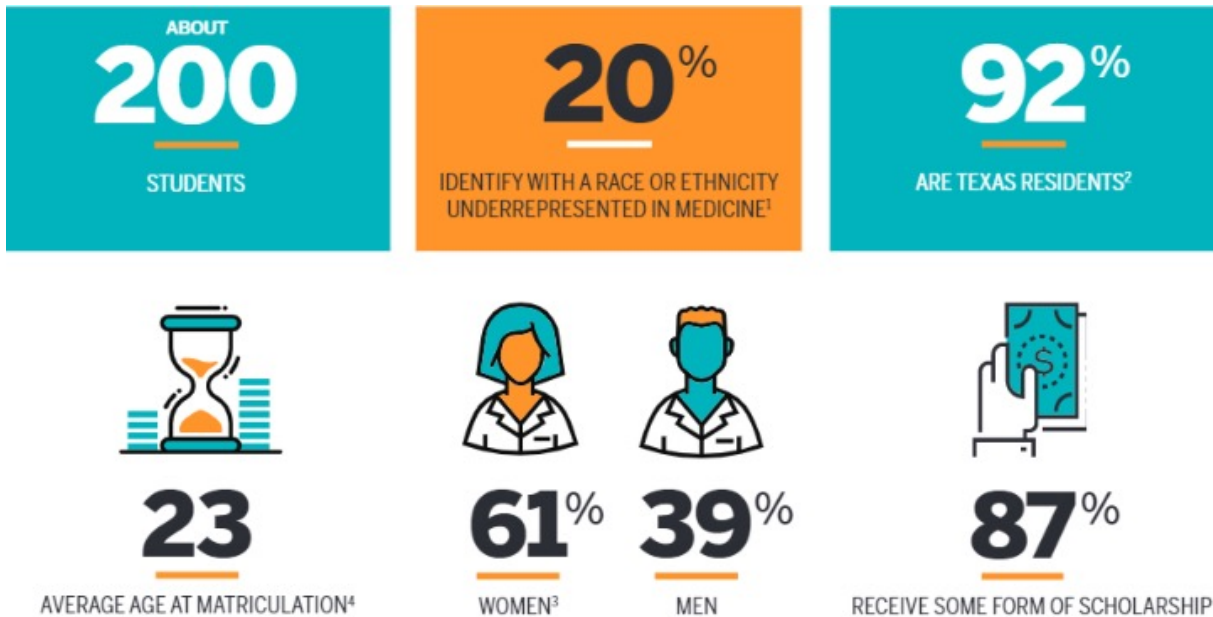
- CommUnityCare and Dell Med [worked collaboratively to screen 9,000 patients who are uninsured or have low income for colorectal cancer](#) through 39,000+ at-home, mailed screening kits over a 3-year period. *(Objective 1 & 2)*
- Dell Med's smoking cessation and lung cancer program provided intensive smoking cessation services for 120+ CommUnityCare patients resulting in a 24% quit rate and 41 patient referrals for additional diagnostic services. *(Objective 1 & 2)*
- A new CPRIT-funded program with CommUnityCare is providing high-risk patients with screening and interventions to reduce unhealthy alcohol use, one of the top five risk factors for cancer. *(Objective 1 & 2)*
- Through the "[Sunshine Calls](#)" program – a partnership between Dell Med's Factor Health and Meals on Wheels – 240 seniors with low income participated in a daily phone check-in program that significantly improved depression, anxiety and loneliness during the pandemic. The program is now expanding to support the larger Meals on Wheels community. *(Objective 1)*
- Dell Med raises significant additional support through philanthropy to advance our shared missions in the community, including \$2.26 million to UT Health Austin's Musculoskeletal Institute team to evaluate its innovative care model that improves care and lowers costs for patients with osteoarthritis; \$7.3 million to expand cancer and prevention programs, and more.

## INVESTING IN OUR FUTURE

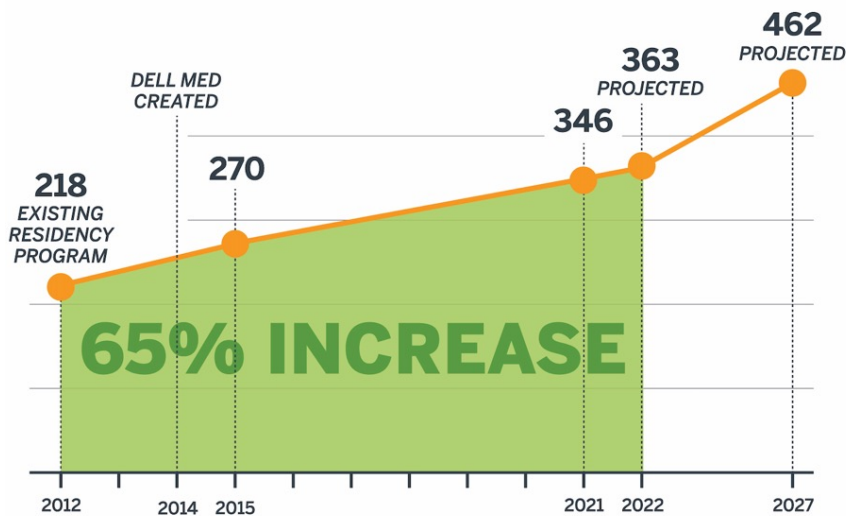
### *Creating a pipeline of doctors in Texas and pursuing excellence in medical education*

- Thirty-two percent of Dell Med's 47 most recent graduates, who graduated in May of 2021, will practice in Texas for their residencies – more than half of those doctors in Travis County. About 40 percent of 2021 graduates will enter primary care fields. [All students matched to residencies across the country.](#)
- Dell Med continues to develop and refine its Leading EDGE (Essentials, Delivery, Growth, Exploration) curriculum, including adding two more dual-degree programs and [a new core competency in health equity](#), and more.
- The school's graduate medical education (GME) program, a joint effort between Dell Med and Ascension Seton, is now further differentiated by a [one-of-a-kind Distinction Program in Care Transformation](#).
- Twenty-one new GME programs were added in 2021 for a total of 44 GME programs.

## DELL MED STUDENT DEMOGRAPHICS



## INCREASING NUMBER OF RESIDENTS



**346** RESIDENTS & FELLOWS

**700K+** HOURS OF CARE\*

**75+** CLINICS & HOSPITALS

\*Includes 500k+ hours of care at Dell Seton Medical Center, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare.



## PLANNED ALLOCATION OF CCC DOLLARS IN FISCAL YEAR 2022 BUDGET

Domain	FY22 Allocation			FY21
	Planned CCC Funding Allocation	Estimated Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure
Women's Health	\$2.40	\$16.42	15%	30%
Surgery	\$3.70	\$13.61	27%	37%
Internal Medicine	\$3.80	\$26.89	14%	17%
Livestrong Cancer Institutes	-	\$7.34	0%	0%
Neurology	-	\$19.66	0%	0%
Psychiatry	-	\$23.72	0%	0%
Population Health	\$1.10	\$9.17	12%	14%
Pediatrics	\$1.90	\$11.28	17%	41%
Diagnostic Medicine	-	\$2.11	0%	0%
Neurosurgery	-	\$9.89	0%	0%
Ophthalmology	-	\$1.76	0%	0%
Clinical Practice Operations	\$5.30	\$29.65	18%	28%
Medical Education	\$2.50	\$13.62	18%	23%
Health Ecosystem	\$0.50	\$3.62	14%	31%
Health Equity	\$0.50	\$1.98	25%	25%
Value Institute	\$0.20	\$4.68	4%	5%
Design Institute	\$0.20	\$4.86	4%	5%
Overhead Allocation*	\$12.90	\$60.85	21%	20%
<b>Total</b>	<b>\$35.00</b>	<b>\$261.11</b>		

*Dell Medical School will allocate the majority of the community's investment to support existing and new Dell Med academic medicine departments and other initiatives, including faculty salary support; infrastructure for clinical, education and research programs; and community health initiatives.*

*As Dell Med continues to grow to accomplish its mission, it will seek resources from a wide variety of sources to support its growth and the long-term sustainability of its work. Dell Med is leveraging the community's investment to inspire philanthropic support for new clinical, research and educational programs, including Cancer, Neurology, Neurosurgery, Ophthalmology and Psychiatry, which the community will benefit from without any CCC allocation.*

*\* The Overhead Allocation for FY22 will support salaries and operating costs in departments such as IT, business support and communications, and utilities.*

## DELL MED'S WORK – FY21 AND ONGOING

### Women's Health

- Through a partnership between UT Health Austin and Ascension Seton, women with low-income and without insurance can now receive highly specialized care at the recently opened [Fetal Care Center](#) and the [Special Delivery Unit at Dell Children's](#).
- Dell Children's and Dell Med faculty collaborated to expand gynecologic care through recruitment of a new Pediatric and Adolescent Gynecologist.
- A UT Health Austin care team continues to provide complex gynecological care previously unavailable to MAP patients.

### Surgery & Perioperative Care

- UT Health Austin's Musculoskeletal Institute received [\\$2.26 million to for a three-year study to evaluate its innovative care model](#) that improves care and lowers costs for osteoarthritis patients.
- 250+ Dell Med faculty continue to provide the majority of surgical care at Dell Seton Medical Center. Surgeries include acute care, general and vascular care, oncology, orthopaedics, urology, and plastic and otolaryngology surgery, as well as anesthesia and emergency medical care.
- [UT Health Austin Surgical Oncologists](#) staff the Ascension Seton Specialty Care Center and treat patients with melanoma, sarcoma, liver, pancreas and gastrointestinal cancers.

### Internal Medicine

- A collaborative effort between Dell Seton Medical Center and Dell Med teams created a nationally known [COVID Center of Excellence](#) at Dell Seton, resulting in hospital mortality rates 33% lower than the national average for COVID patients with social/medical complexities.
- In partnership with CommUnityCare, Dell Med continues to expand its primary and specialty care access for uninsured patients to receive e-consults and telehealth appointments.

### Livestrong Cancer Institutes (Oncology)

- UT Health Austin's [Livestrong Cancer Institutes](#) continues to provide care for gynecologic, gastrointestinal, hematologic, and lung, head and neck cancer, and recently added breast services.
- Cancer patients continue to participate in the [CaLM \(Cancer Life reiMaged\) Model](#) that delivers compassionate, state-of-the-art cancer care for patients and families Travis County.

### Neurology

- Children with neurological disorders can now get new diagnostic and treatment services in Central Texas at the [UT Health Austin Pediatric Neuroscience Center](#); to date, 17 child neurologists, 3 pediatric neurosurgeons, 7 pediatric neuropsychologists, and pediatric rehabilitation specialists have been recruited to support the center.
- As part of the UT Health Austin Pediatric Neurosciences at Dell Children's, patients with epilepsy can now visit a new Spanish-language pediatric epilepsy clinic, staffed entirely by bilingual physicians, nurses and psychologists.

## Psychiatry

- In collaboration with ten school districts and Dell Children's Medical Center, Dell Med is providing Texas schools with immediate access to child psychiatry and psychology services, mental health resources, staff training, and patient referral coordination through the new Texas [Child Health Access Through Telemedicine \(TCHATT\)](#) program.
- Dell Med continues to serve child and teen patients with on-demand mental health consultations from the recently expanded [Child Psychiatry Access Network \(CPAN\)](#) program.
- The Texas Health and Human Services Commission is partnering with Dell Med to [redesign the Austin State Hospital \(ASH\)](#). The new hospital is scheduled to open in June 2023.

## Population Health

- A new [Dell Med Community Health Worker](#) program works in a variety of ways with different partners to connect patients to primary care medical homes, follow-up appointments, care coordination between inpatient and outpatient teams, discharge planning, health promotion, health education, and much more. Partners include the school's Department of Health Social Work, Dell Seton, Lone Star Circle of Care, and CommUnityCare. The program was created to address the community's immediate COVID-19 needs but is now expanding to become a sustainable care delivery model for the community.
- Dell Med's [Community-Driven Initiatives](#) continue to field ideas from diverse local communities. This year, the team is focused on addressing key pandemic-related needs: mental health, food access and housing.

## Pediatrics

- For the first time, [a child in Central Texas received a heart transplant](#) at Dell Children's as part of the Texas Center for Pediatric Congenital Heart Disease, a collaboration between UT Health Austin and Dell Children's. This type of new specialty care ensures that local children and families do not have to travel for the care they need.
- With support from Dell Med faculty, Dell Children's created a tailored COVID-19 response for children with complex care needs and their families; the team also designed a COVID-19 vaccination program designed to overcome access barriers for children in Austin.
- The continued collaboration between Dell Med and Dell Children's provides Travis County pediatric patients coordinated care for heart and kidney transplant programs, expanded cancer care services and increased high-risk delivery services.

## Diagnostic Medicine

- Patients are benefitting from improved [diagnostic testing](#) through Dell Med's integration of pathology, radiology and laboratory medicine.

## Neurosurgery

- UT Health Austin's Pediatric Neurosciences at Dell Children's is working collaboratively to expand local specialty neurological care for pediatric patients.
- In collaboration with Ascension Seton, Dell Med is [one of only 20 sites worldwide studying whether deep brain stimulation through electrical wires inserted into the brain can help people with Alzheimer's disease](#).

## Ophthalmology

- In 2020, UT Health Austin opened the [Mitchel and Shannon Wong Eye Institute](#), which diagnoses, treats and manages a wide range of eye conditions, from cataracts and diabetic retinopathy screenings to some of the most specialized ophthalmic care, in patients 13 years and older. Services are provided by eye care specialists and include state-of-the-art diagnostic imaging and treatment modalities.

## Clinical Practice Operations

- Supports the clinical operations of UT Health Austin, Dell Med's clinical practice

## Medical Education

- Dell Med graduated its second class in May of 2020 and will add 21 new Graduate Medical Education program in 2021 (for a new total of 44 programs) in collaboration with Ascension Seton. More than 700 faculty support the school's educational programs, which include two new dual degree programs and a core competency in health equity.

## Health Ecosystem

- The [Factor Health](#) program brings together community-based organizations, health care payers and investors to rethink the health pathways for vulnerable populations. The Factor Health team helped develop six programs through collaborations with community-based organizations such as Meals on Wheels Central Texas and Boys and Girls Clubs of Austin, as well as Medicaid managed care organizations.
- As part of efforts to improve health, not just health care, the Health Ecosystem serves as convener for interdependent and interconnected community efforts and drives related programmatic work. This includes convening the [Central Texas Addressing Cancer Together Coalition \(CTX-ACT\)](#) and creating health professions pathways for local students, particularly those traditionally underrepresented in medicine and other health professions, through K-12 teacher workshops and trainings.

## Health Equity

- Dell Med and Central Health are co-directing workgroups to develop a health equity strategic plan. One is creating a data-driven understanding of clinical needs for people and communities most impacted by health disparities, and the second is aligning the work of stakeholders to make high-quality care more accessible to patients in Travis County, primarily through greater care coordination.
- Sharon Ricks, Director of Health Equity Strategy & Transformation, joined Central Health's Health Equity Policy Council, and Associate Dean for Health Equity Jewel Mullen MD, MPH, remains a regular contributor to Central Health's systems transformation planning for an equitable, high-quality health system – all part of the medical school's overall [Health Equity Strategic Map](#).
- As part of the school focus on equity, Dell Med added a [core competency in health equity](#) to its Leading EDGE curriculum.

## Health Social Work

- Dell Med established the [first-of-its-kind Department of Health Social Work](#) within a medical school. The department continues to provide education across the organization on mental health, trauma, compassion fatigue and patient psychosocial needs. During the pandemic, the team provided a wide range of critical services, including mental health support for frontline health care workers.
- Clinical social workers at UT Health Austin provide mental health and case management services to Travis County residents (including MAP patients) experiencing complex medical conditions and mental health issues – in both English and Spanish.
- A Spanish-speaking in-house dietitian at UT Health Austin provides services to patients, tailoring nutrition services for complex medical conditions.

## Value Institute for Health and Care

- The Value Institute offers two educational programs – a [Master of Science in Health Care Transformation and an Executive Education Series](#) – that teach local and national leaders about health care design and leadership to improve health and value for patients.
- The institute partnered with Dell Children's Heart Program to conduct qualitative research to uncover gaps in care and to define outcomes that matter most to patients.

## Design Institute for Health

- Dell Med's [Design Institute for Health](#) tested and scaled system improvements for nursing homes and long-term care facilities during the COVID-19 pandemic and beyond through a collaboration with City of Austin, Austin Public Health, Health and Human Services Commission and the Michael and Susan Dell Foundation.
- The design team formed long-term partnerships with Dell Seton, Ascension Seton, CommUnityCare, Department of Veterans Affairs and other organizations to understand systems as part of an effort to improve inpatient and outpatient communications upon discharge from the hospital.
- The team collaborated on the creation of a social service program model currently operating at ThinkEAST, an affordable housing community in East Austin, in partnership with the St. David's Foundation.



# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 3**

Consider and take appropriate action regarding the granting of an approximately .1075 acre sidewalk easement to the City of Austin in connection with the realignment of Red River Street adjacent to the Central Health Downtown Campus. (*Action Item*)<sup>3,4</sup>



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date June 30

Who will present the agenda item? (Name, Title) David Duncan and Jeff Knodel

General Item Description Consider and take appropriate action regarding the granting of an approximately .1075 acre sidewalk easement to the City of Austin in connection with the realignment of Red River Street adjacent to the Central Health Downtown Campus.

Is this an informational or action item? Action item

Fiscal Impact

Recommended Motion (if needed – action item) Approval of the transfer of .1075 acre sidewalk easement to the City of Austin

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) This is a routine transfer of an easement for a sidewalk located adjacent to the realigned Red River street, which is under construction by 2033 and the City of Austin.
Action needed from the Board: The Board’s approval is needed to transfer any interest in real estate, but ultimate authority over the transfer rests with the Travis County Commissioners Court (TCCC). If the Board approves of the transfer, we will take that action as a recommendation for approval to the TCCC at their July 13 meeting.
2)
3)
4)
5)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) DRAFT agreement

Estimated time needed for presentation & questions? 5 minutes



CENTRAL HEALTH

Is closed session recommended? (Consult with attorneys.)

N/A

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Form Prepared By/Date Submitted:

Perla Cavazos/June 25

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**NOTICE OF CONFIDENTIALITY RIGHTS:** If you are a natural person, you may remove or strike any or all of the following information from any instrument that transfers an interest in real property before it is filed for record in the public records: your Social Security number or your driver's license number.

## **SIDEWALK EASEMENT WITH PERMITTED OBSTRUCTIONS AND REQUIRED MAINTENANCE**

**Date:** March 4, 2021

**Grantor:** TRAVIS COUNTY HEALTHCARE DISTRICT, d/b/a CENTRAL HEALTH, a political subdivision of the State of Texas

**Grantor's Address:** 1111 E. Cesar Chavez Street  
Austin, Travis County, Texas 78702

**City:** CITY OF AUSTIN, TEXAS, a Texas home-rule municipal corporation situated in the counties of Hays, Travis, and Williamson

**City's Address:** P.O. Box 1088  
Austin, Travis County, Texas 78767-1088

**Easement Tract:** All that parcel of land situated in Travis County, Texas, described in the attached **Exhibit A**

**Easement Duration:** Perpetual

**Easement Purpose:** To access, install, construct, operate, use, maintain, repair, modify, upgrade, monitor, inspect, replace, make connections with, and remove the Facilities

**Facilities:** Walkways, sidewalks, multi-use trails, and promenade structures with all associated steps, stairs, ramps, tunnels, walls, and other appurtenances which provide public connectivity and an area for other recreational activities

**City Permit:** The approved and released City of Austin Site Plan No. SP-2019-0332D as the site plan is amended, revised, or corrected from time to time

**Permitted Encumbrances:** Any easements, liens, encumbrances, columns, obstructions, and other matters not subordinated to the Easement Tract and of record in the Real Property Records the Texas county in which the Easement Tract is located that are valid, existing, and affect the Easement Tract as of the Date

**Non-Permitted Activity:** Installation, construction, operation, use, maintenance, repair, modification, upgrade, and replacement of any structure, building, retaining wall, fence which is installed other than parallel to the Facilities, detention or water quality control, rainwater harvesting system, or other similar improvement in the Easement Tract other than those items identified in the City Permit

Grantor, for **TEN AND NO/100 DOLLARS (\$10.00)** and other good and valuable consideration paid to Grantor, the receipt and sufficiency of which is acknowledged by Grantor, **GRANTS, SELLS, AND CONVEYS** to the City a non-exclusive easement in, over, under, on, and across the Easement Tract for the Easement Purpose as may be necessary or desirable subject to the Permitted Encumbrances, together with (i) the right of ingress and egress at all times over, on, and across the Easement Tract for use of the Easement Tract for the Easement Purpose, (ii) the right to eliminate any encroachments in the Easement Tract that interfere in any material way or are inconsistent with the rights granted the City under this instrument for the Easement Purpose as determined by the City in its reasonable discretion, and (iii) any and all rights and appurtenances pertaining to use of the Easement Tract (collectively, the "**Easement**").

**TO HAVE AND TO HOLD** the Easement to the City and City's successors and assigns for the Easement Duration and Easement Purpose; provided, however, Grantor reserves the right to enter upon and use any portion of the Easement Tract and to install, construct, operate, use, maintain, repair, modify, upgrade, and replace within the Easement Tract the improvements allowed under the City Permit, but in no event shall Grantor, except with respect to the improvements allowed under the City Permit, enter upon or use any portion of the Easement Tract for any Non-Permitted Activity or in any other manner that interferes in any material way or is inconsistent with the rights granted the City under this Easement for the Easement Purpose as determined by City in its reasonable discretion. **Grantor (i) shall be obligated to maintain to a good and functioning condition in accordance with the requirements of the City as determined by the City in its reasonable discretion the Facilities in the Easement Tract, (ii) is liable to the City for such maintenance obligations, and (iii) in the event Grantor does not perform the required maintenance obligations, agrees to indemnify the City for all City costs necessary to maintain the Facilities.** Grantor may enter into an agreement with a third party regarding the maintenance obligations, but in no such event shall the agreement with the third party release Grantor from its obligations to City under this Easement.

---

City Reviewer Initials

Grantor binds Grantor and Grantor's heirs, successors, and assigns to **WARRANT AND FOREVER DEFEND** the title to the Easement, subject to the Permitted Encumbrances, to the City against every person whomsoever lawfully claiming or to claim the Easement Tract or any part of the Easement Tract when the claim is by, through, or under Grantor, but not otherwise.

Except where the context otherwise requires, *Grantor* includes *Grantor's heirs, successors, and assigns* and *City* includes *City's employees, agents, consultants, contractors, successors, and assigns*; and where the context requires, singular nouns and pronouns include the plural.

*--- The remainder of this page is intentionally blank ---*

Executed effective the Date first above stated.

**TRAVIS COUNTY HEALTHCARE DISTRICT, d/b/a  
CENTRAL HEALTH, a political subdivision of the  
State of Texas**

By: \_\_\_\_\_  
Mike Geeslin, President and  
Chief Executive Officer

**STATE OF TEXAS           §  
COUNTY OF TRAVIS       §**

Before me, the undersigned notary, on this day personally appeared Mike Geeslin, President and Chief Executive Officer of Travis County Healthcare District, d/b/a Central Health, a political subdivision of the State of Texas, known to me through valid identification to be the person whose name is subscribed to the preceding instrument and acknowledged to me that the person executed the instrument in the person’s official capacity for the purposes and consideration expressed in the instrument.

Given under my hand and seal of office on \_\_\_\_\_, 2021.

[Seal]

\_\_\_\_\_  
Notary Public, State of Texas

**APPROVED AS TO FORM:**  
CITY OF AUSTIN, TEXAS  
LAW DEPARTMENT

**REVIEWED:**  
CITY OF AUSTIN, TEXAS  
DEVELOPMENT SERVICES DEPARTMENT

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: Assistant City Attorney

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

\_\_\_\_\_  
City Reviewer Initials

**EXHIBIT A**

**Attached**

Legal Description

BEING A DESCRIPTION OF A TRACT OF LAND CONTAINING 0.1075 ACRE (4,681 SQUARE FEET) OUT OF THE ORIGINAL CITY OF AUSTIN, TRAVIS COUNTY, TEXAS, AS SHOWN ON THE MAP ON FILE IN THE GENERAL LAND OFFICE OF THE STATE OF TEXAS, BEING A PORTION OF THAT RIGHT-OF-WAY OF RED RIVER STREET VACATED BY CITY OF AUSTIN ORDINANCE 760122-A IN VOLUME 5388, PAGE 1230 OF THE DEED RECORDS OF TRAVIS COUNTY, TEXAS (D.R.T.C.T.), AND BEING A PORTION OF A CALLED 1.270 ACRE TRACT LEASED TO THE 2033 FUND IN DOCUMENT NO. 2019010635 OF THE OFFICIAL PUBLIC RECORDS OF TRAVIS COUNTY, TEXAS (O.P.R.T.C.T.), SAID TRACT ALSO BEING A PORTION OF A CALLED 14.015 ACRE TRACT CONVEYED TO THE TRAVIS COUNTY HOSPITAL DISTRICT IN DOCUMENT NO. 2005014435 (O.P.R.T.C.T.), SAID 0.1075 ACRE BEING MORE PARTICULARLY DESCRIBED BY METES AND BOUNDS AS FOLLOWS:



PO Box 90876  
Austin, TX 78709  
512.554.3371  
jward@4wards.com  
[www.4wards.com](http://www.4wards.com)

**COMMENCING**, at a 1/2-inch iron rod found in the east right-of-way line of Red River Street (80' right-of-way), and being at the south corner of a portion of Red River Street vacated by City of Austin Ordinance 760527-A in Volume 5480, Page 873 (D.R.T.C.T.), and being the southernmost corner of said 2033 Fund tract, and being a corner in the west line of a called 1.382 acre tract leased to HealthSouth Rehabilitation Corporation in Volume 10800, Page 1017 of the Real Property Records of Travis County, Texas ((R.P.R.T.C.T.), said tract described by metes and bounds in Volume 12394, Page 1467 (R.P.R.T.C.T.)), and being the southwest corner of said Travis County Hospital tract, from which a 1/2-inch iron rod found at a point of curvature in the east right-of-way line of said Red River Street, and being in the west line of a portion of vacated Red River Street (Ordinance 760527-A), and being a corner in the west lines of said 2033 Fund tract and said Travis County Hospital tract bears, N10°32'03"W, a distance of 406.42 feet;

**THENCE**, leaving the east right-of-way line of said Red River Street, with the east line of a portion of vacated Red River Street (Ordinance 760527-A), and with the common line of said 2033 Fund tract, said Travis County Hospital tract and said HealthSouth tract, N16°33'27"E, a distance of 48.95 feet to a 1/2-inch iron rod found at the northwest corner of said HealthSouth tract, and being at a corner in the common line of said 2033 Fund tract and said Travis County Hospital tract;

**THENCE**, leaving said east line of vacated Red River Street (Ordinance 760527-A), in part over and across a portion of East 13<sup>th</sup> Street vacated in City of Austin Ordinance 750201-II in Volume 4575, Page 951 (D.R.T.C.T.) and said vacated Red River Street (Ordinance 760122-A), and with the common line of said Travis County Hospital tract, said 2033 Fund tract and said HealthSouth tract, S73°46'43"E, a distance of 5.03 feet to a calculated point for the southwest corner and **POINT OF BEGINNING** hereof;

**THENCE**, over and across said vacated Red River Street (Ordinance 760122-A) and said Travis County Hospital tract, and in part over and across said 2033 Fund tract, the following seven (7) courses and distances:

- 1) N16°24'39"E, a distance of 241.27 feet to a calculated point for an angle point hereof,
- 2) N17°50'54"E, a distance of 148.01 feet to a calculated point for an angle point hereof,
- 3) N16°53'52"E, a distance of 23.06 feet to a calculated point for an exterior ell-corner hereof,
- 4) S73°33'12"E, a distance of 3.01 feet to a calculated point for an interior ell-corner hereof,
- 5) N16°22'01"E, a distance of 23.20 feet to a calculated point for the northwest corner hereof,

- 6) **S73°37'59"E**, a distance of **5.05** feet to a calculated point for the northeast corner hereof, and
- 7) **S16°24'39"W**, a distance of **435.46** feet to a calculated point for the southeast corner hereof, said point being in the common line of said HealthSouth tract and said Travis County Hospital tract, and being the southeast corner of said 2033 Fund tract, from which a 1/2-inch iron rod found at a corner in the common line of said HealthSouth tract and said Travis County Hospital tract bears, **S73°46'43"E**, a distance of 82.96 feet;

**THENCE**, over and across said vacated Red River Street (Ordinance 760122-A), with the common line of said HealthSouth tract, said 2033 Fund tract and said Travis County Hospital tract, **N73°46'43"W**, a distance of **11.95** feet to the **POINT OF BEGINNING** and containing 0.1075 Acre (4,681 Sq. Ft.) of land more or less.

**NOTE:**

All bearings are based on the Texas State Plane Coordinate System, Grid North, Central Zone (4203); all distances were adjusted to surface using a combined scale factor of 1.000062104718. See attached sketch (reference drawing: 00869\_SWE.dwg)



11/13/20

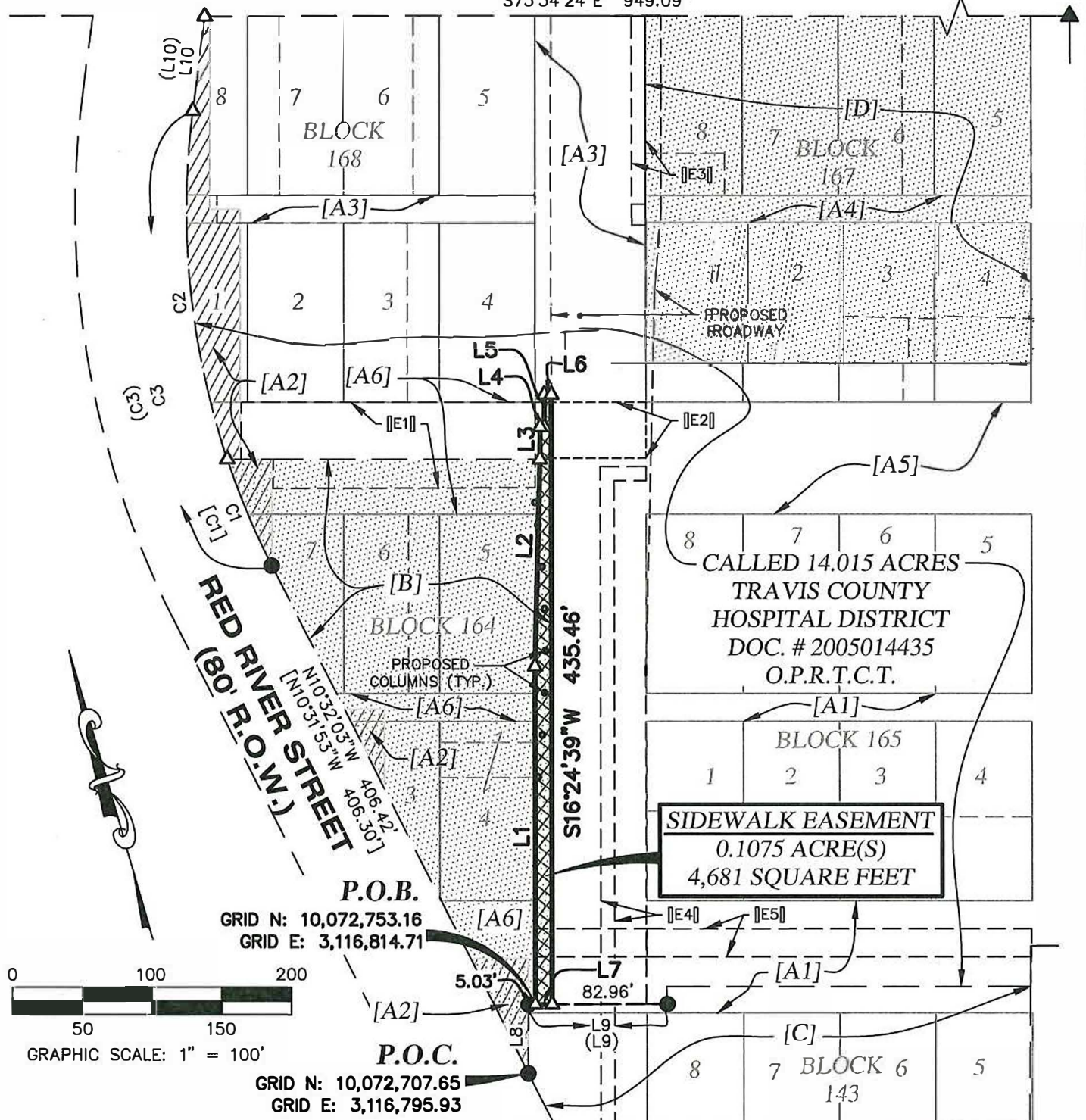
Steven M. Duarte, RPLS #5940  
4Ward Land Surveying, LLC



TCAD Parcel No. 714638  
COA Grid No. J-23

**E 15TH STREET  
(100' R.O.W.)**

(S73°35'17"E 949.14')  
(S73°34'24"E 949.09')



**RED RIVER STREET  
(80' R.O.W.)**

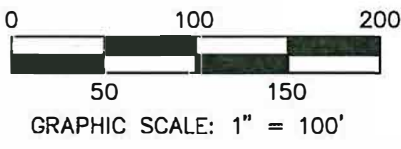
N10°32'03"W 406.42'  
[N10°31'53"W 406.30']

8 7 6 5  
CALLED 14.015 ACRES  
TRAVIS COUNTY  
HOSPITAL DISTRICT  
DOC. # 2005014435  
O.P.R.T.C.T.

**SIDEWALK EASEMENT**  
0.1075 ACRE(S)  
4,681 SQUARE FEET

**P.O.B.**  
GRID N: 10,072,753.16  
GRID E: 3,116,814.71

**P.O.C.**  
GRID N: 10,072,707.65  
GRID E: 3,116,795.93



**0.1075 ACRE  
SIDEWALK EASEMENT  
City of Austin,  
Travis County, Texas**



PO Box 90876, Austin Texas 78709  
WWW.4WARDLS.COM (512) 537-2384  
TBPLS FIRM #10174300

Date:	11/13/2020
Project:	00869
Scale:	1" = 100'
Reviewer:	SD
Tech:	AK
Field Crew:	JZ/JC
Survey Date:	MAY 2019
Sheet:	1 OF 3



LINE TABLE		
LINE #	DIRECTION	LENGTH
L1	N16°24'39"E	241.27'
L2	N17°50'54"E	148.01'
L3	N16°53'52"E	23.06'
L4	S73°33'12"E	3.01'
L5	N16°22'01"E	23.20'
L6	S73°37'59"E	5.05'
L7	N73°46'43"W	11.95'
L8	N16°33'27"E	48.95'
L9	S73°46'43"E	99.94'
L10	N23°43'37"E	68.49'

RECORD LINE TABLE		
LINE #	DIRECTION	LENGTH
(L9)	N73°45'30"E	99.88'
(L10)	N23°43'07"E	68.45'

CURVE TABLE					
CURVE #	LENGTH	RADIUS	DELTA	BEARING	DISTANCE
C1	82.41'	560.00'	8°25'53"	S06°18'25"E	82.33'
C2	252.34'	560.00'	25°49'04"	S10°49'03"W	250.21'
C3	334.75'	560.00'	34°14'57"	S06°36'07"W	329.78'

RECORD CURVE TABLE					
CURVE #	LENGTH	RADIUS	DELTA	BEARING	DISTANCE
[[C1]]	82.64'	560.00'	08°27'19"	N06°18'14"W	82.57'
(C3)	334.75'	560.00'	34°15'00"	N06°35'37"E	329.79'

**0.1075 ACRE  
SIDEWALK EASEMENT  
City of Austin,  
Travis County, Texas**

**4WARD**  
*Land Surveying*  
A Limited Liability Company

PO Box 90876, Austin Texas 78709  
WWW.4WARDLS.COM (512) 537-2384  
TBPLS FIRM #10174300

Date:	11/13/2020
Project:	00869
Scale:	1" = 100'
Reviewer:	SD
Tech:	AK
Field Crew:	JZ/JC
Survey Date:	MAY 2019
Sheet:	2 OF 3

[A1]

CITY ORDINANCE 750529-A  
VACATING PORTIONS OF  
SABINE STREET,  
E 14th ST. ALLEY,  
E 14TH STREET,  
E 13TH STREET ALLEY  
& E 13TH STREET  
VOL. 5234, PG. 2071  
D.R.T.C.T.

[A2]

CITY ORDINANCE 760527-A  
VACATING PORTIONS OF  
SABINE STREET AND  
RED RIVER STREET  
(P.U.E. RETAINED)  
VOL. 5480, PG. 873  
D.R.T.C.T.

[A3]

CITY ORDINANCE 760122-A  
VACATING PORTIONS OF  
EAST 14th ST. ALLEY AND  
ORIGINAL RED RIVER STREET  
VOL. 5388, PG. 1230  
D.R.T.C.T.

[A4]

CITY ORDINANCE 580515B  
VACATING PORTIONS OF  
SABINE STREET AND  
E 14TH STREET ALLEY  
VOL. 1947, PG. 276  
D.R.T.C.T.

[A5]

CITY ORDINANCE 660707-B  
VACATING PORTIONS OF  
E 14TH STREET  
VOL. 3154, PG. 2182  
D.R.T.C.T.

[A6]

CITY ORDINANCE 750201-H  
VACATING PORTIONS OF  
E 14TH STREET,  
E 13TH STREET ALLEY  
& E 13TH STREET  
VOL. 4575, PG. 951  
D.R.T.C.T.

[B]

CALLED 1.270 ACRES  
GROUND LEASE  
THE 2033 FUND  
DOC. # 2019010635  
O.P.R.T.C.T.

[C]

CALLED 1.382 ACRES  
PROPERTY LEASE  
HEALTHSOUTH  
REHABILITATION CORPORATION  
VOL. 10800 , PG. 1017  
VOL. 12477, PG. 1952  
R.P.R.T.C.T.  
(AS DESCRIBED IN  
VOL. 12394, PG. 1467)  
R.P.R.T.C.T.

[D]

CALLED 1.572 ACRES  
GROUND LEASE  
THE 2033 FUND  
DOC. # 2019010636  
O.P.R.T.C.T.

[E1]

REMAINING PORTION OF  
DRAINAGE & P.U.E.  
VOL. 4575, PG. 951  
D.R.T.C.T.

[E2]

40' WASTEWATER ESMT  
VOL. 5388, PG. 1230  
D.R.T.C.T.

[E3]

10' TELEPHONE ESMT  
VOL. 5388, PG. 1230  
D.R.T.C.T.

[E4]

10' WATERLINE ESMT  
VOL. 5388, PG. 1230  
D.R.T.C.T.

[E5]

20' GAS EASEMENT  
VOL. 5388, PG. 1230  
D.R.T.C.T.



11/13/2020

**NOTES:**

1) ALL BEARINGS ARE BASED ON THE TEXAS STATE PLANE COORDINATE SYSTEM, GRID NORTH, CENTRAL ZONE, (4203), NADB3 (CORS), ALL DISTANCES WERE ADJUSTED TO SURFACE USING A COMBINED SCALE FACTOR OF 1.000062104718.

2) SEE ATTACHED METES AND BOUNDS DESCRIPTION.

**LEGEND**

	PROPOSED EASEMENT LINE
	EXISTING PROPERTY LINES
	EXISTING EASEMENTS
	PK NAIL FOUND
	1/2" IRON ROD FOUND (UNLESS NOTED)
	CALCULATED POINT
P.O.B.	POINT OF BEGINNING
P.O.C.	POINT OF COMMENCING
DOC. #	DOCUMENT NUMBER
R.O.W.	RIGHT-OF-WAY
D.R.T.C.T.	DEED RECORDS, TRAVIS COUNTY, TEXAS
R.P.R.T.C.T.	REAL PROPERTY RECORDS, TRAVIS COUNTY, TEXAS
O.P.R.T.C.T.	OFFICIAL PUBLIC RECORDS, TRAVIS COUNTY, TEXAS
(.....)	RECORD INFORMATION PER DEED DOC NO. 2005014435
[.....]	RECORD INFORMATION PER LEASE DOC. NO. 2019010635

**0.1075 ACRE  
SIDEWALK EASEMENT  
City of Austin,  
Travis County, Texas**



A Limited Liability Company  
PO Box 90876, Austin Texas 78709  
WWW.4WARDLS.COM (512) 537-2384  
TBPLS FIRM #10174300

Date:	11/13/2020
Project:	00869
Scale:	N/A
Reviewer:	SD
Tech:	AK
Field Crew:	JZ/JC
Survey Date:	MAY 2019
Sheet:	3 OF 3

**CONSENT BY THE 2033 HIGHER EDUCATION DEVELOPMENT  
FOUNDATION**

**Date:** \_\_\_\_\_, 2021

**Consenting Party:** The 2033 Higher Education Development Foundation (“2033 Foundation”), a Texas non-profit corporation, formerly known as The 2033 Fund

**Grant Document:** The document to which this Consent is attached.

**Property:** The easement described in the Grant Document.

In consideration of \$10 and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, 2033 Foundation, on its own behalf and on behalf of its successors and assigns:

1. consents to the conveyance of the Property to the City under the Grant Document, its contents, and recording; and
2. subordinates its interests under the following documents to the Grant Document: (a) Ground Lease dated effective August 15, 2018 between Travis County Healthcare District and 2033 Foundation, as evidenced by Memorandum of Lease recorded under Document No. 2019010635 of the Official Public Records of Travis County, Texas;; and (b) Sublease Agreement dated November 9, 2018 between 2033 Foundation and Board of Regents of the University of Texas System, as evidenced by Memorandum of Lease recorded under Document No. 2019200648 of the Official Public Records of Travis County, Texas.

As used in this consent the capitalized terms defined in the Grant Document have the same meanings assigned to each term.

Executed effective the Date first above stated.

THE 2033 HIGHER EDUCATION DEVELOPMENT  
FOUNDATION

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

Address: 601 E 15<sup>th</sup> St  
Austin, TX 78701

\_\_\_\_\_  
City Reviewer Initials

STATE OF TEXAS           §  
COUNTY OF TRAVIS       §

Before me, the undersigned notary, on this day personally appeared \_\_\_\_\_, \_\_\_\_\_ of The 2033 Higher Education Development Foundation, a Texas non-profit corporation, known to me through valid identification to be the person whose name is subscribed to the preceding instrument and acknowledged to me that the person executed the instrument in the person's official capacity for the purposes and consideration expressed in the instrument.

Given under my hand and seal of office on \_\_\_\_\_, 2021.

[Seal]

\_\_\_\_\_  
Notary Public, State of Texas

**CONSENT BY BOARD OF REGENTS OF THE UNIVERSITY OF TEXAS  
SYSTEM**

**Date:** \_\_\_\_\_, 2021

**Consenting Party:** Board of Regents of the University of Texas System

**Grant Document:** The document to which this Consent is attached.

**Property:** The easement described in the Grant Document.

In consideration of \$10 and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, Board of Regents of the University of Texas System, on its own behalf and on behalf of its successors and assigns:

1. consents to the conveyance of the Property to the City under the Grant Document, its contents, and recording; and
2. subordinates its interests under the following documents to the Grant Document: (a) Deed of Trust dated February 1, 2019 recorded under Document No. 2019057057 of the Official Public Records of Travis County, Texas, executed by The 2033 Higher Education Development Foundation; and (b) Sublease Agreement dated November 9, 2018 between The 2033 Higher Education Development Foundation and Board of Regents of the University of Texas System, as evidenced by Memorandum of Lease recorded under Document No. 2019200648 of the Official Public Records of Travis County, Texas.

As used in this consent the capitalized terms defined in the Grant Document have the same meanings assigned to each term.

Executed effective the date first above stated.

Board of Regents of the University of Texas System

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

STATE OF TEXAS           §  
COUNTY OF TRAVIS       §

Before me, the undersigned notary, on this day personally appeared \_\_\_\_\_, \_\_\_\_\_ of Board of Regents of the University of Texas System, known to me through valid identification to be the person whose name is subscribed to the preceding instrument and acknowledged to me that the person executed the instrument in the person's official capacity for the purposes and consideration expressed in the instrument.

Given under my hand and seal of office on \_\_\_\_\_, 2021.

[Seal]

\_\_\_\_\_  
Notary Public, State of Texas

**AFFIDAVIT OF NO LIENS**  
[OWNERSHIP TYPE - ENTITY]

**Date:** March 4, 2021

**Affiant:** **TRAVIS COUNTY HEALTHCARE DISTRICT, d/b/a CENTRAL HEALTH**, a political subdivision of the State of Texas

**Affiant Title:** President and Chief Executive Officer

**Owner:** The person or entity in the Grant Document that is the holder of title to the Property.

**Grant Document:** The document to which this Affidavit of No Liens is attached and referred to.

**Property:** The property identified in the Grant Document that is the subject of the Grant Document.

Affiant on oath swears or affirms that the following statements are true and are within the personal knowledge of Affiant:

My name is set forth above as Affiant. In my capacity listed above as Affiant Title, I am authorized by the Owner to make this affidavit. I am above the age of eighteen years, have never been convicted of a felony or a crime of moral turpitude, am of sound mind and am fully qualified to make this affidavit. I have personal knowledge of the facts contained in this affidavit in my capacity with the Owner that holds title to the Property, I have recently reviewed the Owner's records of ownership concerning the Property, and on the basis of this personal knowledge, after diligent inquiry, as of the date of this affidavit, I attest that:

1. Owner holds title to the Property;
2. there is no lien not subordinated to the Grant Document held by any person, including any bank or similar financial institution, against the Property;
3. there is no lease not subordinated to the Grant Document entered into with any person with respect to the Property;
4. all labor, services, and materials (the "**Labor and Materials**") provided to the Property for improvements, fixtures, and furnishings, or otherwise, at the instance and request of Owner, have been paid in full and no liens with respect to the Labor and Materials have been filed or exist with respect to the Property;
5. there are no actions, proceedings, judgments, bankruptcies, liens not subordinated to the Grant Document, or executions filed or pending against the Owner that would affect the Property; and
6. the Owner is not a debtor in bankruptcy.

\_\_\_\_\_  
City Reviewer Initials

Executed effective the Date first above stated.

**TRAVIS COUNTY HEALTHCARE DISTRICT, d/b/a  
CENTRAL HEALTH**, a political subdivision of the  
State of Texas

By: \_\_\_\_\_  
Mike Geeslin, President and  
Chief Executive Officer

**STATE OF TEXAS           §  
COUNTY OF TRAVIS       §**

Before me, the undersigned notary, on this day personally appeared Mike Geeslin, President and Chief Executive Officer of Travis County Healthcare District, d/b/a Central Health, a political subdivision of the State of Texas, known to me through valid identification to be the person whose name is subscribed to the preceding instrument and acknowledged to me that the person executed the instrument in the person’s official capacity for the purposes and consideration expressed in the instrument.

Given under my hand and seal of office on \_\_\_\_\_, 2021.

[Seal]

\_\_\_\_\_  
Notary Public, State of Texas



**AFTER RECORDING, PLEASE RETURN TO:**

City of Austin  
Planning Department  
P.O. Box 1088  
Austin, Texas 78767

**PROJECT INFORMATION:**

Project Name: Red River Realignment  
Project Case Manager: Rosemary Avila  
Site Plan No.: SP-2019-0332D



# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 4**

Receive and discuss a presentation on the proposed Central Health FY 2022 Budget, including proposed healthcare delivery services. (*Informational Item*)

# Fiscal Year 2022 Proposed Budget

Central Health Budget & Finance Committee

June 30, 2021

Jeff Knodel, CFO

Jonathan Morgan, COO

Dr. Alan Schalscha, CMO

Lisa Owens, Deputy CFO

# Central Health FY 2022 Proposed Budget

## Attachment A – Sources and Uses

DESCRIPTION	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance
<b>TAX RATE</b>	<b>0.110306</b>	<b>0.114226</b>	<b>0.003920</b>
<b>SOURCES</b>			
Property Taxes	234,057,519	264,320,981	30,263,462
Lease Revenue	12,909,866	13,422,399	512,533
Tobacco Litigation Settlement	2,800,000	3,000,000	200,000
Other	1,720,000	3,000,000	1,280,000
Subtotal Revenue	<b>251,487,385</b>	<b>283,743,380</b>	<b>32,255,995</b>
Contingency Reserve Carryforward	115,856,728	226,521,399	110,664,671
<b>Total Sources</b>	<b>367,344,113</b>	<b>510,264,779</b>	<b>142,920,666</b>
<b>USES</b>			
Healthcare Delivery	353,858,895	494,843,857	140,984,963
Administration	11,399,403	13,250,069	1,850,666
Tax Collection	2,085,816	2,170,853	85,037
<b>Total Uses</b>	<b>367,344,113</b>	<b>510,264,779</b>	<b>142,920,666</b>
<b>EMERGENCY RESERVE</b>			
Emergency Reserve	38,719,836	38,719,836	-



# FY2022 Proposed Tax Rate

## 6.0% over M&O No New Revenue Rate

	FY20	FY21	FY22 Proposed
Average Taxable Homestead Value	\$347,655	\$355,379	\$386,341
Homestead Appreciation		2.2%	8.7%
Tax Rate	10.5573	11.0306	11.4226
M&O	10.4906	10.9717	11.1449
Debt Service	0.0667	0.0589	0.2777
Tax Bill	\$367.03	\$392.00	\$441.30
M&O	\$364.71	\$389.91	\$430.57
Debt Service	\$2.32	\$2.09	\$10.73
Annual Increase = \$49.30 (12.58%) (M&O=\$40.66 & Debt Service = \$8.64)			

Homestead Exemption	Over 65 Homestead Exemption	Disability Homestead Exemption
FY22 Approved (A)	\$100,000	\$100,000
FY21 Approved (A)	\$85,500	\$85,500
(A) Includes 20% the maximum allowable by state law (\$5,000 minimum)		



# PROPOSED STRATEGIC PRIORITIES: FY 2022

## **Objective 1: Develop and execute health care delivery based on people and place**

- **Eastern Travis County Site expansions**
  - Hornsby Bend
  - Del Valle
  - Colony Park

## **Objective 3: Sustainable financial model for health care delivery**

- Ensure sustainable hospital service funding model that provides measurable timely access and high-quality care
- Ensure long term efficiency in land use
  - Brackenridge/Downtown Campus
  - Administration consolidation

## **Objective 2: Implement patient-focused and coordinated health care system**

Systems-Based Planning & Health Equity - Phase III and IV

- Strategic services plan
- Operational implementation plan
- Operational financial plan

Systems-Based Planning & Health Equity - Immediate Service Delivery Focus Areas

- Specialty care access
- Health care for the homeless
- Behavioral health
- Substance use disorder
- Clinical and patient education
- Transitions of care



# Objective 1: Develop and execute health care delivery based on people and place

## Hornsby Bend Health & Wellness Center

- Comprehensive Primary Care
- Integrated Behavioral Health
- Limited Pharmacy (Class D)
- Telehealth for select specialty services



## Del Valle Health & Wellness Center

- Comprehensive Primary Care
- Integrated Behavioral Health
- Dental: adult/pediatrics
- Retail Pharmacy (Class A)
- Telehealth for select specialty services



**Colony Park:** Project budget has been approved. Currently in ongoing negotiations for the land purchase.



# Objective 1: Develop and execute health care delivery based on people and place

## Long Term Capital Project Uses of Funds (All Financing Sources)

	FY22	FY23	FY24	FY25	FY26	FY27
Clinical Services/ETC	\$7.3	\$16.4	\$9.8	\$1.0	\$1.0	\$1.0
Campus Redevelopment	\$2.5	\$0.6	\$0.5	\$0.5	\$0.5	\$0.5
Technology and Equipment	\$0.8	\$0.8	\$1.5	\$1.5	\$1.5	\$1.5
Facilities and Operations	\$5.8	\$15.8	\$20.6	\$6.5	\$4.0	\$4.0
	<b>\$16.3</b>	<b>\$33.5</b>	<b>\$32.3</b>	<b>\$9.5</b>	<b>\$7.0</b>	<b>\$7.0</b>

## Estimated Source of Funds - Capital Expenses

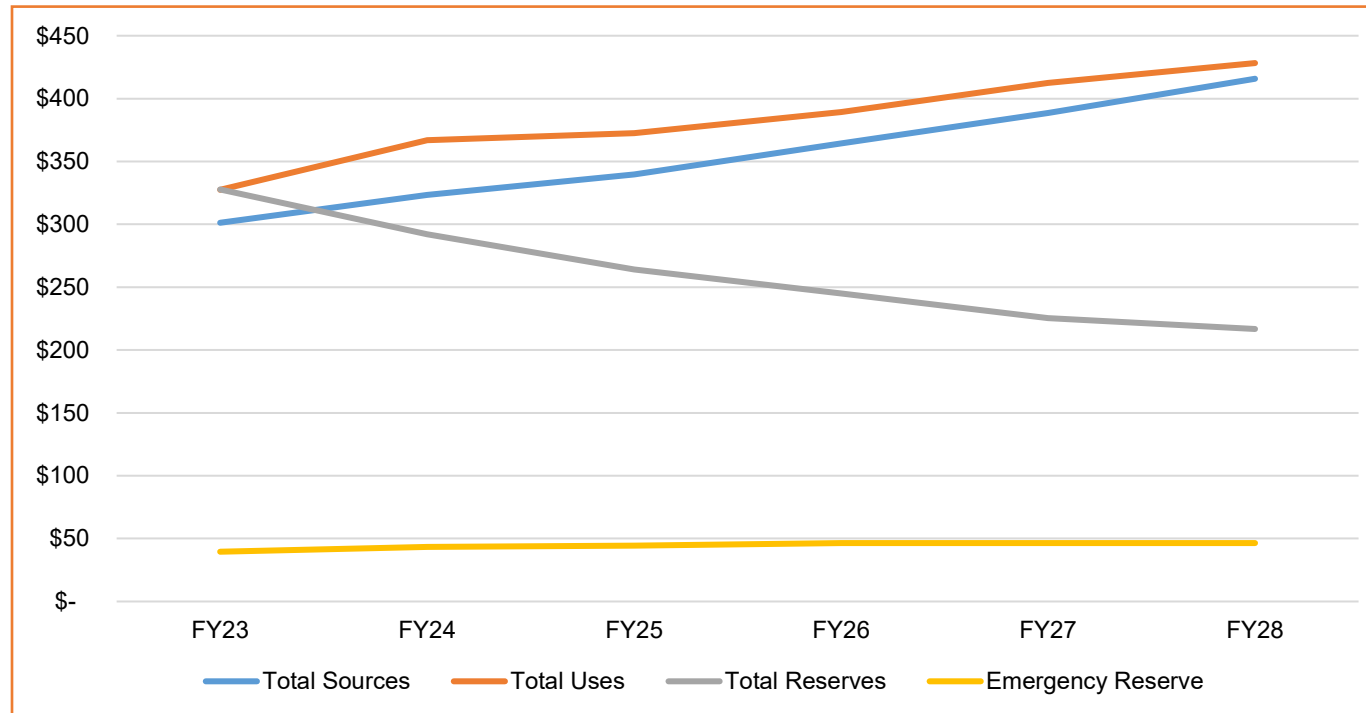
Source of funds - Reserves/Cash	\$4.3	\$12.6	\$14.8	\$7.0	\$7.0	\$7.0
Source of funds - Debt/LOC	\$12.0	\$20.9	\$17.6	\$2.5	\$0.0	\$0.0
	<b>\$16.3</b>	<b>\$33.5</b>	<b>\$32.3</b>	<b>\$9.5</b>	<b>\$7.0</b>	<b>\$7.0</b>





# Objective 3: Sustainable financial model for health care delivery

## FY2022 Budget prepared at 6% Over M&O No New Revenue Rate YOY



	6% increase over No New Revenue Rate					
	FY23	FY24	FY25	FY26	FY27	FY28
Total Sources	\$ 301	\$ 323	\$ 340	\$ 364	\$ 389	\$ 416
Total Uses	\$ 328	\$ 367	\$ 373	\$ 389	\$ 413	\$ 428
Total Reserves	\$ 328	\$ 292	\$ 264	\$ 245	\$ 225	\$ 217
<b>Days of Cash on Hand</b>	<b>360</b>	<b>286</b>	<b>255</b>	<b>227</b>	<b>197</b>	<b>182</b>



# Objective 3: Sustainable financial model for health care delivery

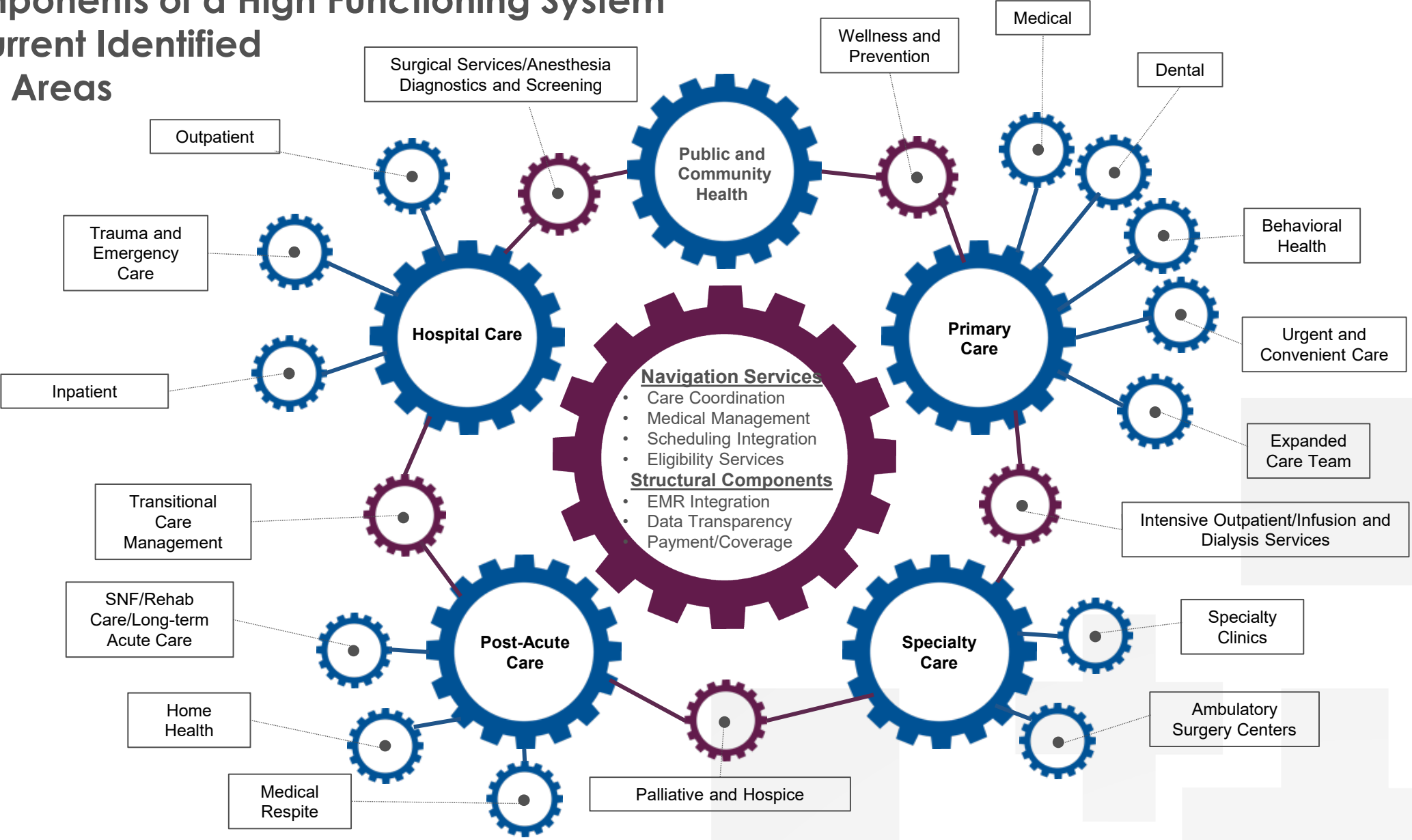
## Ensure long term efficiency in land use:

- Downtown campus:
  - FY2022 Budget annual lease revenue from downtown campus \$13M
- Headquarters consolidation and clinical expansion:
  - Estimated to save over \$100M for continued leasing over 30 years
- Continue strategy of diversifying future revenue sources

	<i>Actual FY2018- FY2020</i>	<i>Estimate FY2021- FY2027</i>	<i>Notes</i>
CEC and Parking Garage Lease	28.6	56.1	Lease for CEC expires 2024
2033 LLP Lease	4.4	11.5	99 year lease with escalator
Estimated Revenue From Downtown Campus	<u>33.0</u>	<u>67.6</u>	
Estimated Uses on Downtown Campus	<u>8.8</u>	<u>11.9</u>	
Cumulative Estimate of Sources Less Uses to Redevelop Campus	<u><u>24.3</u></u>	<u><u>55.7</u></u>	



# Components of a High Functioning System & Current Identified Gap Areas



# Objective 2: Implement patient-focused and coordinated health care system

## Healthcare Services:

DESCRIPTION	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance
Primary Care: Medical, Dental, & Behavioral Health	56,935,000	59,465,000	2,530,000
Specialty Care: including Specialty Dental	13,715,000	16,925,000	3,210,000
Specialty Care: Behavioral Health	1,883,856	1,383,856	(500,000)
Post Acute Care	5,400,000	2,150,000	(3,250,000)
Pharmacy	13,250,000	14,250,000	1,000,000
Hospital & Specialty Services	57,000,000	-	(57,000,000)
Hospital Performance Incentive	2,700,000	-	(2,700,000)
Healthcare Services - PSH/PFS Payment	600,000	-	(600,000)
MAP Eligibility Enhancements Reserve	-	2,000,000	2,000,000
Integrated Care Collaboration (ICC)	719,990	687,035	(32,955)
Community Health Care Initiatives Fund	875,000	875,000	-
Primary & Specialty Care Reserves	2,000,000	4,050,000	2,050,000
<b>Total Healthcare Services</b>	<b>155,078,846</b>	<b>101,785,891</b>	<b>(53,292,955)</b>

## Immediate Focus Areas:

- Specialty Care Access
- Health Care for the Homeless
- Behavioral Health
- Substance Use Disorder Treatment
- Transitions of Care
- Clinical and Patient Education

## Service Enhancements:

- Adult Dental Expansion
- MAP Basic Member Enhancements
  - Urgent Care
  - Pharmacy
- Increase Length of MAP Eligibility



# Specialty Care Access: \$3.2M

## Specialty Care Service Expansion to Improve Health



Cardiology



Endocrinology



Nephrology



Neurology



Podiatry



Rheumatology



Wound Care



eConsults



Podiatry Surgical Services



Outpatient Dialysis



Cardiology Diagnostics and Transitions



Medical Weight Loss



# Healthcare for the Homeless: \$1.7M



Medical Respite



Street/Mobile Medicine



Case Management



Infectious Disease Support



Mental Health Access



# Behavioral Health & Substance Abuse Therapy: \$.9M



Enhanced Behavioral Health Access  
in Primary Care, Street Medicine &  
Sites Serving Homeless



Substance Use Disorder Care  
Transitions



Peer Support Specialist Counseling  
for Substance Use Disorder



# Transitions of Care & Clinical Patient Education: \$1M



Pilot Dietician/Community Health Worker Model



Availability of Dietician/Nutritionists in Care Teams



Health Equity & Implicit Bias Training Support



Pilot Remote Home-Monitoring Disease Management





# Objective 2: Implement patient-focused and coordinated health care system

## Selected Departments from Healthcare Operations:

CH Healthcare Delivery Programs FY22 Proposed Budget	<i>Eligibility &amp; Enrollment</i>	<i>Joint Technology</i>	<i>Clinical Services &amp; Medical Management</i>	<i>Provider Reimbursement &amp; Network Services</i>	<i>HCD &amp; Wellness Operations</i>	<i>Quality Assess &amp; Performance</i>	<i>Community Engagement</i>	<i>Service Delivery Operations &amp; PMO</i>	<i>RHP7, 1115 Waiver &amp; Population Health Strategy</i>	<i>Total</i>
<b>Total FY22</b>	<b>6,163,612</b>	<b>7,110,228</b>	<b>5,931,691</b>	<b>3,406,122</b>	<b>5,063,190</b>	<b>2,090,423</b>	<b>1,914,763</b>	<b>2,419,680</b>	<b>1,146,570</b>	<b>35,246,280</b>
Total FY21	5,833,173	4,522,824	4,709,436	3,363,929	4,286,537	2,098,121	1,651,041	2,336,873	1,272,417	<b>30,074,351</b>
YOY HCD Variance	330,439	2,587,404	1,222,255	42,193	776,653	(7,698)	263,722	82,807	(125,847)	<b>5,171,929</b>
YOY % Change	6%	57%	26%	1%	18%	0%	16%	4%	-10%	17%
<b>Total FY22 FTEs</b>	<b>42.0</b>	<b>16.0</b>	<b>30.6</b>	<b>5.0</b>	<b>14.5</b>	<b>11.0</b>	<b>7.0</b>	<b>17.0</b>	<b>5.4</b>	<b>148.5</b>
Total FY21 FTEs	36.0	10.2	25.0	5.0	14.5	11.0	7.0	17.0	5.6	<b>131.3</b>
<b>YOY FTE Variance</b>	<b>6.0</b>	<b>5.8</b>	<b>5.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0.3)</b>	<b>17.1</b>



# Objective 2: Implement patient-focused and coordinated health care system

DESCRIPTION	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET 06/14/2021	Variance
<b>HEALTH CARE DELIVERY</b>			
<b>Healthcare Operations &amp; Support</b>			
ACA Healthcare Premium Assistance Programs	11,559,354	13,049,983	1,490,629
ACA Education and Enrollment	601,320	583,000	(18,320)
Healthcare Facilities and Campus Redevelopment	5,156,629	5,303,564	146,934
UT land lease for teaching hospital	940,843	981,231	40,388
Salary and Benefits	15,021,176	19,529,372	4,508,196
Legal	332,000	339,000	7,000
Consulting	1,085,500	840,000	(245,500)
Other professional services	7,065,656	6,785,398	(280,258)
Marketing, Community Relations & Engagement	839,990	1,082,274	242,284
Leases, security & maintenance	1,774,296	1,947,000	172,704
Insurance and Risk Management	-	142,000	142,000
Phones, computer equipment & utilities	2,449,460	3,293,473	844,013
Printing, copying, postage & signage	334,522	384,056	49,534
Travel, training and professional development	276,607	280,966	4,360
Other operating expenses	293,822	39,741	(254,081)
Health Care Capital Line of Credit	1,091,773	1,091,773	-
<b>Total Healthcare Operations</b>	<b>48,822,947</b>	<b>55,672,830</b>	<b>6,849,883</b>

## Investment in ACA Premium Assistance Programs:

Central Health Assistance Program (CHAP) and increase enrollment in High-Risk ACA Program from 600 to 750 members in FY2022

## Increase operational excellence and infrastructure to support healthcare service delivery:

FY2022 business cases include new positions in the following areas:

- *Increasing Eligibility Services*
- *Joint Tech Growth*
- *Clinical Practice Development*



# Objective 2: Implement patient-focused and coordinated health care system

## Administration Program:

CH Administration Programs FY22 Proposed Budget	<i>Finance &amp; Procurement Operations</i>	<i>External Affairs</i>	<i>Administration</i>	<i>Strategy</i>	<i>Human Resources</i>	<i>Communications</i>	<i>Compliance</i>	<i>Total</i>
<b>Total FY22</b>	<b>4,297,262</b>	<b>3,163,864</b>	<b>1,854,477</b>	<b>1,521,384</b>	<b>1,209,436</b>	<b>847,102</b>	<b>356,545</b>	<b>13,250,069</b>
Total FY21	2,993,868	3,134,760	1,614,031	1,112,953	1,196,041	1,071,141	276,612	11,399,406
<b>YOY Admin Variance</b>	<b>1,303,394</b>	<b>29,104</b>	<b>240,446</b>	<b>408,431</b>	<b>13,395</b>	<b>(224,039)</b>	<b>79,933</b>	<b>1,850,663</b>
YOY % Change	44%	1%	15%	37%	1%	-21%	29%	16%
<b>Total FY22 FTEs</b>	<b>20.7</b>	<b>5.4</b>	<b>7.0</b>	<b>3.0</b>	<b>5.7</b>	<b>5.5</b>	<b>2.0</b>	<b>49.2</b>
Total FY21 FTEs	13.4	5.4	7.0	3.0	3.7	4.5	2.0	38.9
<b>YOY FTE Variance</b>	<b>7.3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>1.0</b>	<b>-</b>	<b>10.3</b>

\*Replaces PY contract/professional services costs



# Objective 2: Implement patient-focused and coordinated health care system

## Administration Program:

DESCRIPTION	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance
Salary and Benefits	5,561,651	7,054,581	1,492,931
Legal	1,497,136	1,456,636	(40,500)
Consulting	1,259,570	1,341,120	81,550
Investment Services (Travis County)	115,500	115,000	(500)
Benefits & Payroll administrative services	185,337	168,243	(17,094)
Other professional services	1,257,450	929,787	(327,663)
Marketing, Community Relations & Engagement	182,350	209,958	27,608
Leases, security & maintenance	244,940	274,250	29,310
Insurance & Risk Management	150,000	375,000	225,000
Phones, computer equipment & utilities	135,449	401,716	266,267
Printing, copying, postage & signage	85,245	60,745	(24,500)
Travel, training and professional development	222,282	370,789	148,507
Other operating expenses	502,494	492,244	(10,250)
<b>Total Administration</b>	<b>11,399,403</b>	<b>13,250,069</b>	<b>1,850,666</b>

Increase operational excellence and infrastructure to support healthcare service delivery:

**FY2022 business cases include 10.3 New Positions:**

- *HUB Program development*
- *Finance & Procurement Growth*
- *Organizational Development*
- *Communications Support*



# FY2022 Proposed Budget Highlights

## Investment in Healthcare Delivery Program

- Implement strategic priorities in healthcare services to support new initiatives and ongoing programs
  - Specialty Care Access
  - Health Care for the Homeless
  - Behavioral Health
  - Substance Use Disorder Treatment
  - Transitions of Care
  - Clinical and Patient Education
- Increased investments in MAP and MAP Basic programs
  - Primary Care/Urgent Care
  - Pharmacy
  - Increase length of MAP eligibility

## Clinical practice development

- Application for NPI/TPI

## System of Care Planning

- Addresses system of care gaps

## Investment in Operational Excellence and Staff

- Robust business case planning process used for 20 initiatives
- Implement HUB Disparity Study results
- Enhancing diversity and inclusion initiatives



# FY2022 Budget Calendar

- ✓ April 28 Central Health Board of Managers  
*(FY 2022 Central Health 5 Year Forecast)*
- ✓ May 12 Central Health Strategic Planning Committee Meeting  
*(FY 2022 Strategic Priorities)*
- ✓ May 26 Central Health Board of Managers Meeting  
*(FY 2022 Central Health Capital Budget and Forecast)*
- ✓ June 14 Central Health Board of Managers Meeting  
*(FY 2022 Central Health Proposed Budget)*
- ✓ June 17 Community Conversation
- ✓ June 30 Central Health Board of Managers Meeting  
*(FY2022 Central Health Proposed Budget)*
- Aug. 4\* Central Health Strategic Planning Committee Meeting  
*(FY 2022 Strategic Priorities)*



# FY2022 Budget Calendar

- Aug. 11\* Central Health Board of Managers Meeting  
*(FY2022 Central Health Proposed Budget and tax rate)*
- Aug. 25 Central Health Board of Mangers Meeting  
*(FY2022 Central Health Proposed Budget and Tax Rate)*
- Aug. 26 Community Conversation  
*(FY2022 Proposed Budget)*
- Aug. 31\* Travis County Commissioners Court  
*(FY2022 Central Health Budget)*
- Sept. 2\* Central Health Public Hearing  
*(FY2022 Central Health Proposed Budget and Tax Rate)*
- Sept. 9\* Central Health Board of Managers Meeting  
*(FY2022 Central Health Budget and Tax Rate Adopted; CCC Budget Approval)*
- Sept. 21\* Travis County Commissioners Court  
*(FY2022 Central Health Budget and Tax Rate Adopted)*



**Questions?**





# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 5**

Receive and discuss updates on the Central Health Enterprise's responses to the current COVID-19 pandemic, including basic reports on services, coordination, and outreach with and among Central Health, CommUnityCare, and Sendero Health Plans, Inc. (*Informational Item*)



**AGENDA ITEM SUBMISSION FORM**

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date June 30, 2021

Who will present the agenda item? (Name, Title) Mike Geeslin, CUC TBA, Sendero TBA

General Item Description COVID Response Update

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) APH and DSHS dashboard information will be shared in written format as part of the board packet to provide an overview of vaccine distribution in Travis County including demographic information.
- 2) CUC staff will present CUC COVID response updates including vaccine distribution data for their sites and partnership efforts.
- 3) CH staff will present updates on COVID response, including communications, outreach and engagement.
- 4) Sendero staff will present updates on Sendero’s COVID response, including the number/percent of members vaccinated.
- 5)

What backup will be provided, or will this be a verbal update? Combined slide deck

Estimated time needed for presentation & questions? 45 minutes

Form Prepared By/Date Submitted: Perla Cavazos



CENTRAL HEALTH

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CommUnityCare | Sendero

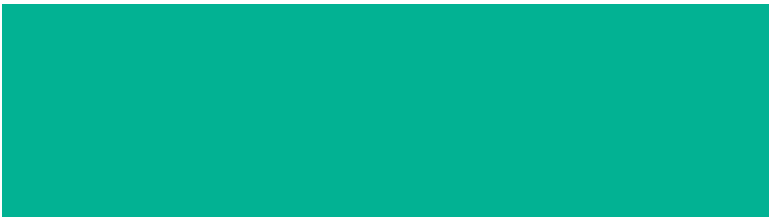
# Enterprise COVID update

Central Health Board of Managers meeting

# Agenda

- **Central Health**
- **CommUnityCare**
- **Sendero**





# Community Vaccination Goals

- Increase the number of patients reached through vaccine clinics.
- Vaccinate 70% of eligible population receive 1<sup>st</sup> dose by July 4, 2021.
- Fully vaccinate 70% of eligible population county-wide by September 1, 2021.
- Vaccinate 70% of eligible residents in each zip code.
- Achieve 70% vaccine distribution among all races/ethnicities and age groups.



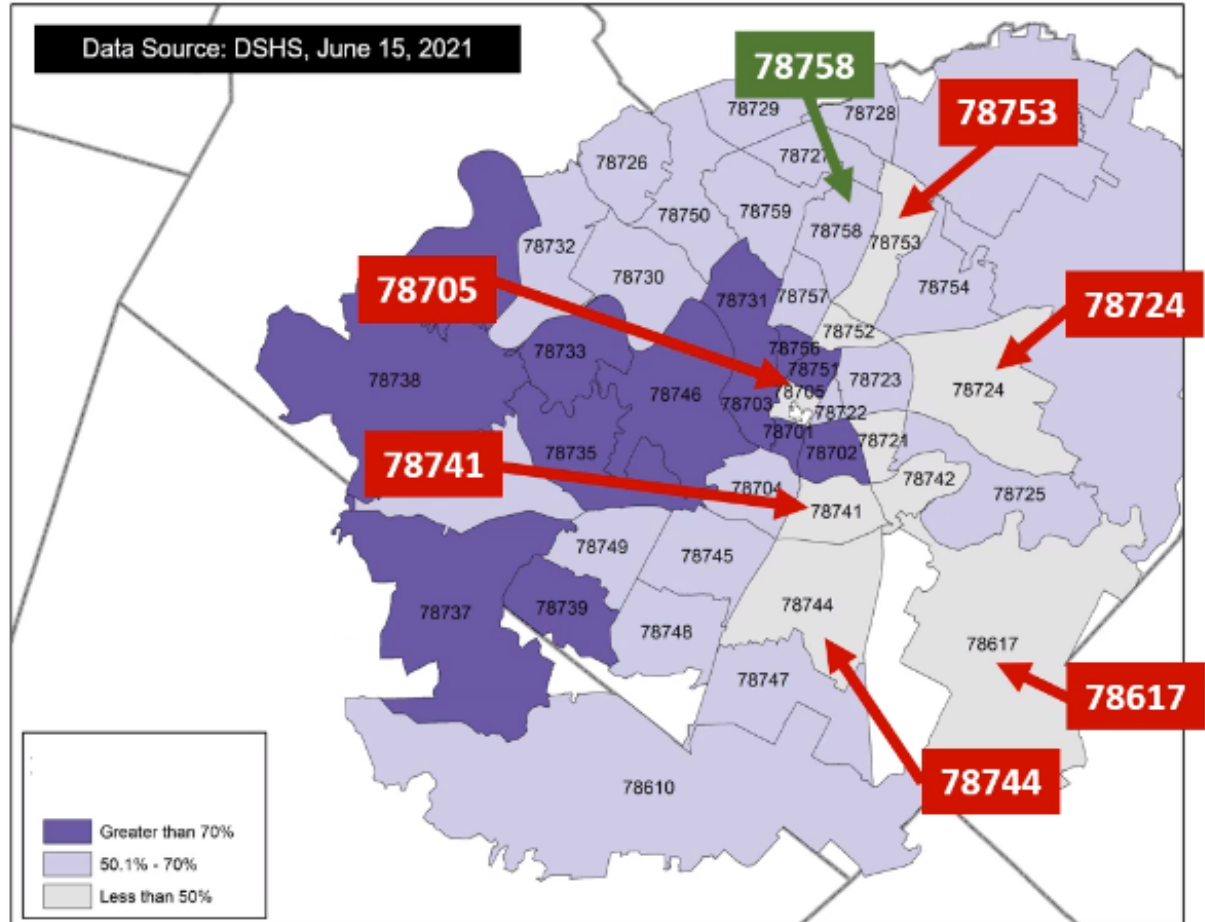
# Objective Number 3

Report on and refine first dose and second dose penetration objectives

## Target 1 → 50% 1<sup>st</sup> Dose Penetration in each Zip code

- Target 1**
- **Focus:** Zip-code
  - **Measure:** % 1<sup>st</sup> dose penetration
  - **Target:** 50%
  - **Target date:** July 15, 2021

A	B	C	D	E
Zip Code	% 1-Dose May 18, 2021	% Increase Objective	% 1-Dose June 15, 2021	% Change from (B) to (C)
78617	33.79%	16.2%	41.0%	↑7.2%
78753	36.54%	13.5%	42.6%	↑6.1%
78741	38.39%	11.6%	45.4%	↑7.0%
78724	40.87%	9.1%	48.2%	↑7.3%
78744	41.79%	8.2%	48.8%	↑7.0%
78705	43.48%	6.5%	45.7%	↑2.2%
78758	46.70%	3.3%	53.5%	↑6.8%



# Objective Number 3

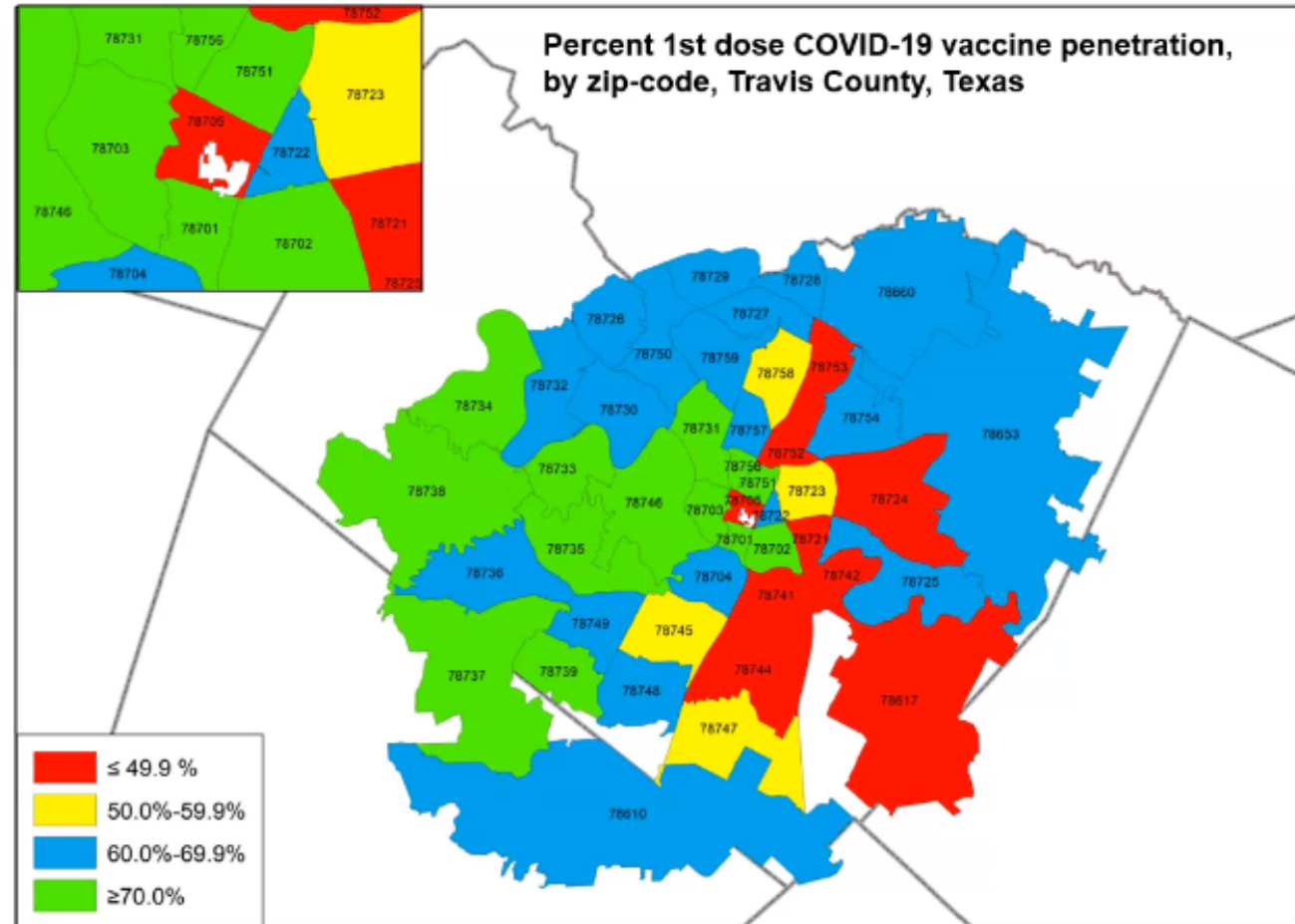
Report on and refine first dose and second dose penetration objectives

## Target 2 → 70% 1<sup>st</sup> Dose Penetration in each Zip code

Target  
2

- **Focus:** Zip-code
- **Measure:** % 1<sup>st</sup> dose penetration
- **Target:** 70%
- **Target date:** July 4, 2021

- ≤ 49.9% penetration
- 50.0%-59.9% penetration
- 60.0%-69.9% penetration
- ≥70.0% penetration



Source: DSHS ImmTrac2 Data Source File, June 21, 2021

# Unified Vaccine Campaign





# Unified Vaccine Campaign: Co-branding



LET'S STICK TOGETHER  
VACUNÉMONOS Y JUNTÉMONOS

Encuentre una vacuna cerca a usted:  
311 | [vacunas.gov](http://vacunas.gov)

APH Austin Public Health  
CENTRAL HEALTH  
CommUnityCare

En español, no necesita identificación y la mayoría de las veces no necesita cita.

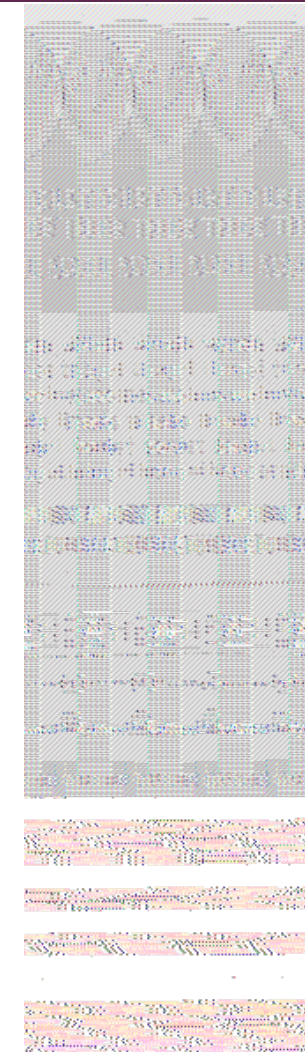


LET'S STICK TOGETHER  
HORNSBY BEND

When we all get the vaccine, we make it safe to get back together. The vaccine is safe, effective, and available for everyone, everywhere.

**NO APPOINTMENT • NO COST • NO I.D.**

CALL TO ACTION



LET'S STICK TOGETHER  
HORNSBY BEND

When we all get the vaccine, we make it safe to get back together. The vaccine is safe, effective, and available for everyone, everywhere.

**NO APPOINTMENT • NO COST • NO I.D.**

CALL TO ACTION



# Unified Vaccine Campaign: Partners, Communications, Outreach

## Partners:

- Central Health
- CommUnityCare
- Sendero
- Austin Public Health
- Travis County
- Ascension Seton
- Austin I.S.D.
- Baylor Scott & White
- Capital Metro
- Del Valle I.S.D.
- Integral Care
- Lone Star Circle of Care
- People's Community Clinic
- St. David's HealthCare
- St. David's Foundation
- UT, including UT Health Austin, Dell Medical School, UT School of Nursing and University Health Services
- United Way for Greater Austin

## Paid Media (APH, Central Health):

- Radio
- TV
- Online advertising
- Paid social media
- Print

## Owned Media:

- Joint press release
- Partner social media channels

## Outreach

- Mobile pop-up events (staffing assistance, promotion)
- Vaccine incentives (Central Health-funded)
- Small business, apartment complexes and faith-based center outreach





CENTRAL HEALTH

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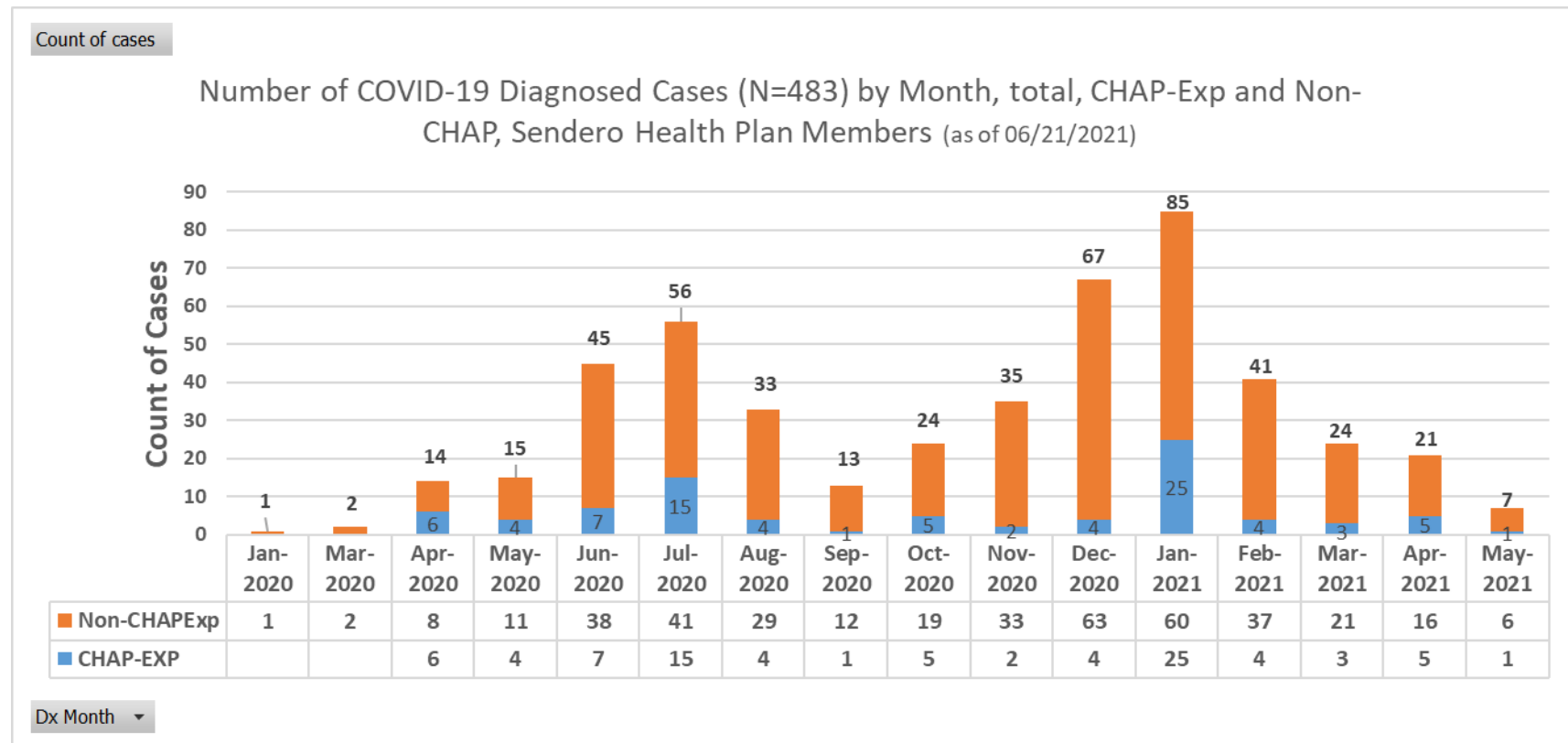
CommUnityCare | Sendero

# COVID-19 Update

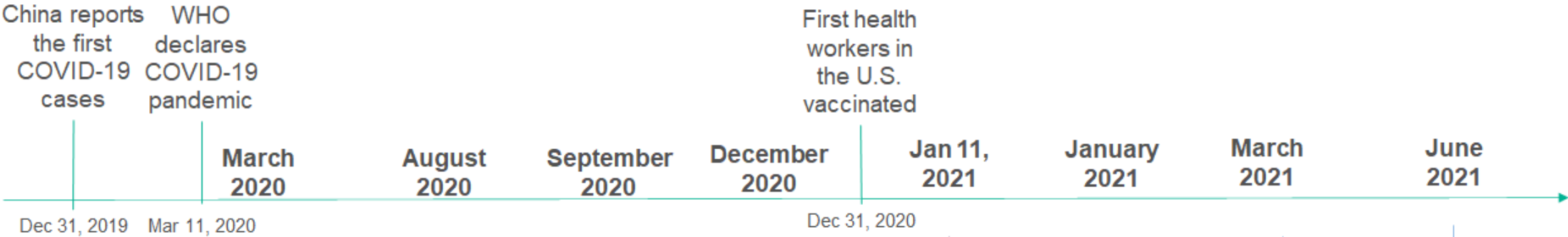
Sendero Health Plans, Inc.

# COVID-19 CASES

- Sendero experience mirrors the community, but likely with fewer cases among high risk than expected



# SENDERO COVID-19 RESPONSE



Phone outreach begins to highest risk members (age, comorbidities) for COVID-19 testing, risk mitigation and education; and to COVID-positive members

COVID Care Kits sent to 12,000 Sendero members

Pandemic Social Determinants of Health Member Survey Begins

Pandemic Vaccinator Provider Survey Begins

154 CHAP members scheduled to receive 1<sup>st</sup> dose at Delco mass vaccination site

Pandemic Vaccinator Provider Survey Begins

Equity Gaps in COVID-19 Vaccine Uptake: A Community Conversation

Vaccination Status Follow-Up Survey

Active outreach and POD/CUC scheduling

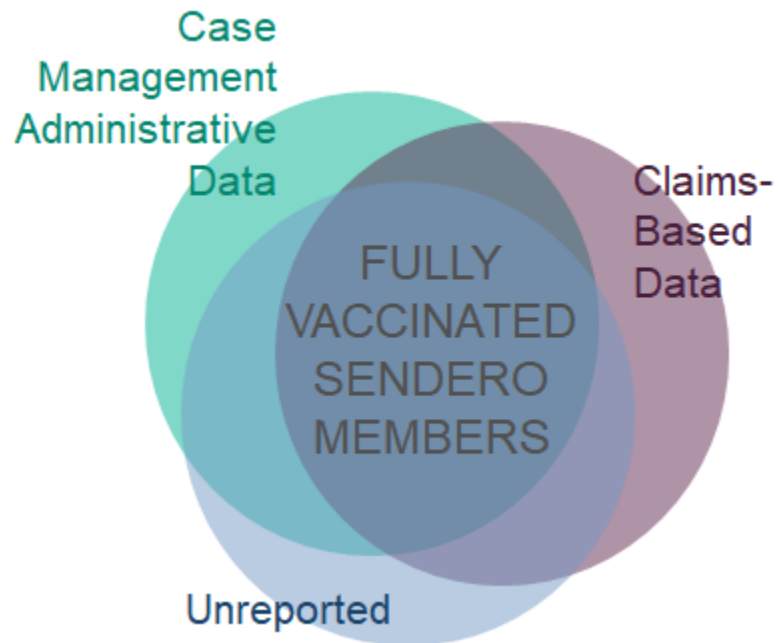
Member Outreach and Intervention

Community Public Health Initiative



# COVID-19 VACCINATION

- Health Plans often do not receive notice or claims for vaccination
- Outreach suggests vaccination rates in line with or better than area



Case Management Administrative COVID-19 Vaccination Estimates

	Members Identified in High-Risk Category	At least 1st Dose in Claims (Proportion)	Members Reached by Staff	Fully Vaccinated After Intervention (Proportion)
Over 65 (non-CHAP)	127	37 (29%)	72	58 (80.5%)
CHAP (all)	653	210 (32%)	520	388 (74.6%)
Regular (under 65)	1903	497 (26%)	334	188 (56.3%)
<b>Totals</b>	<b>2683</b>	<b>744 (28%)</b>	<b>926</b>	<b>634 (68.5%)</b>





# COVID-19 Update

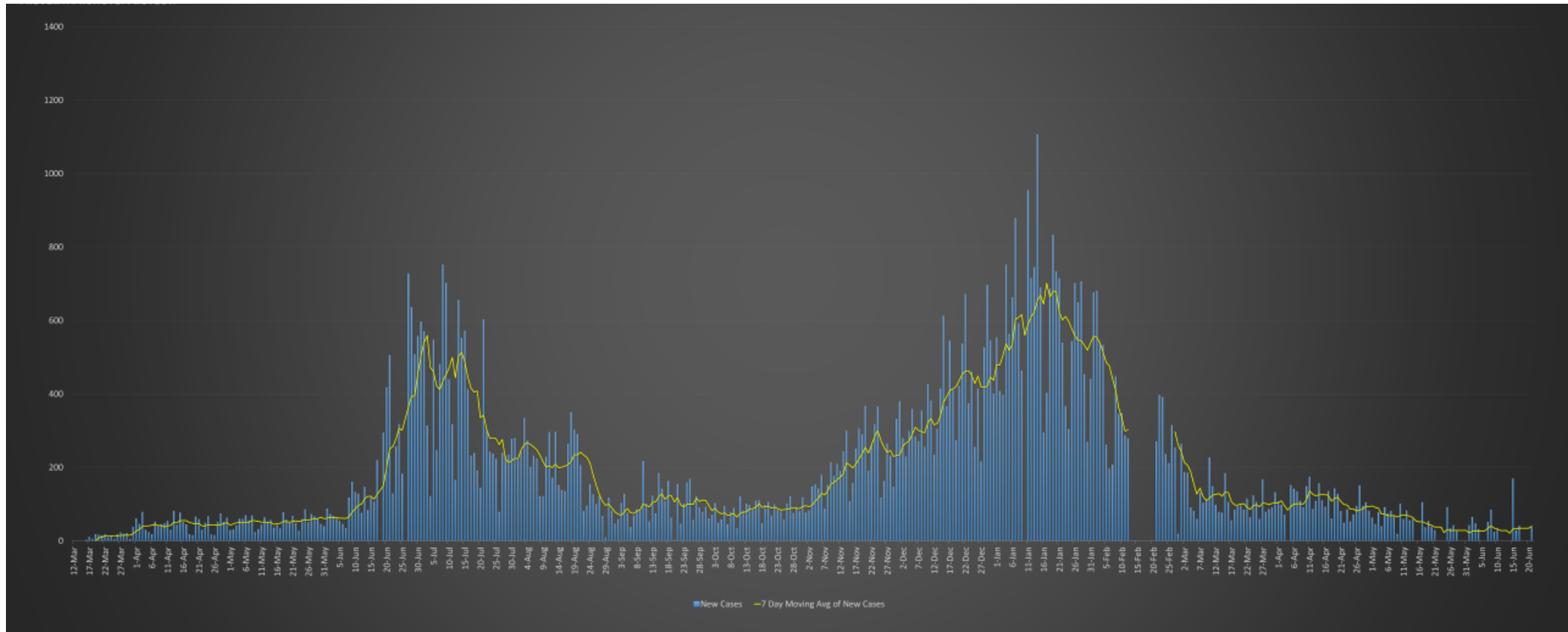
June 22, 2021

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DESMAR WALKES MD, HEALTH AUTHORITY/MEDICAL DIRECTOR  
CITY OF AUSTIN/TRAVIS COUNTY

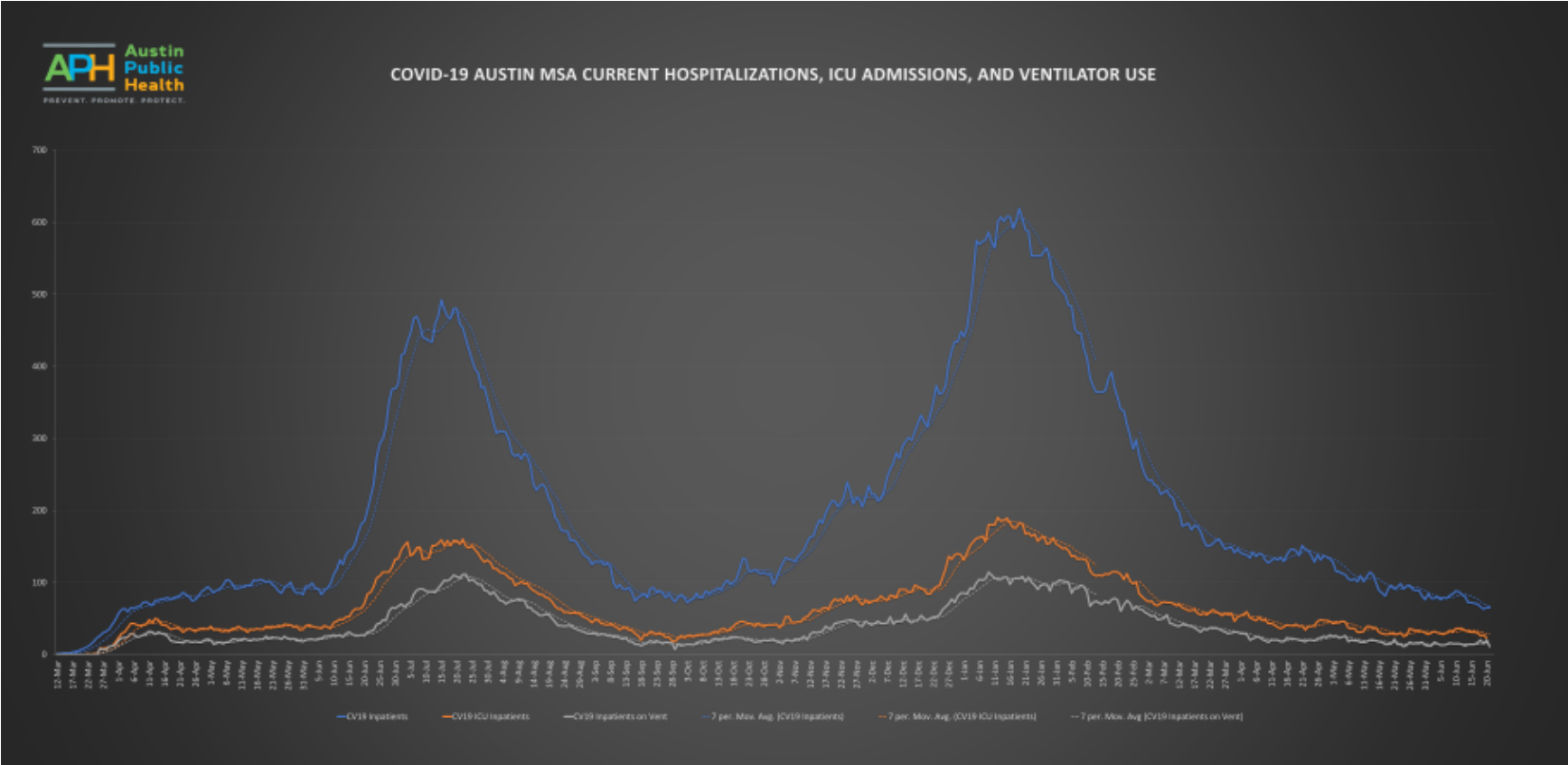


# Daily Confirmed Cases

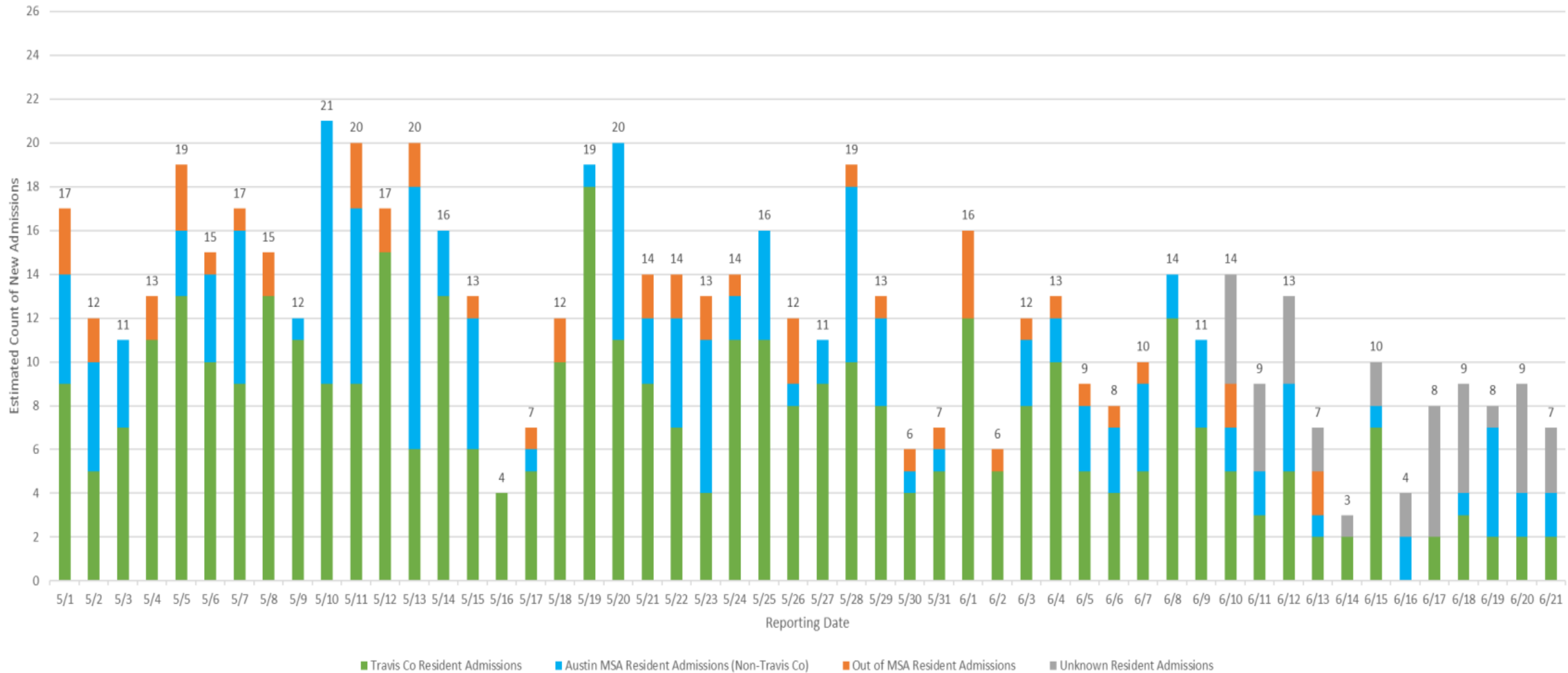




# Austin MSA Current Hospitalization



# COVID-19 Austin MSA New Admissions by County of Residence\*



# Daily COVID-19 Update

## APH Epidemiology and Public Health Preparedness



Total Cases Reported

**85,963**

Confirmed Cases Transferred by APH

**1,580**

Travis County Confirmed Cases

**84,383**

Travis County Deaths

**879**

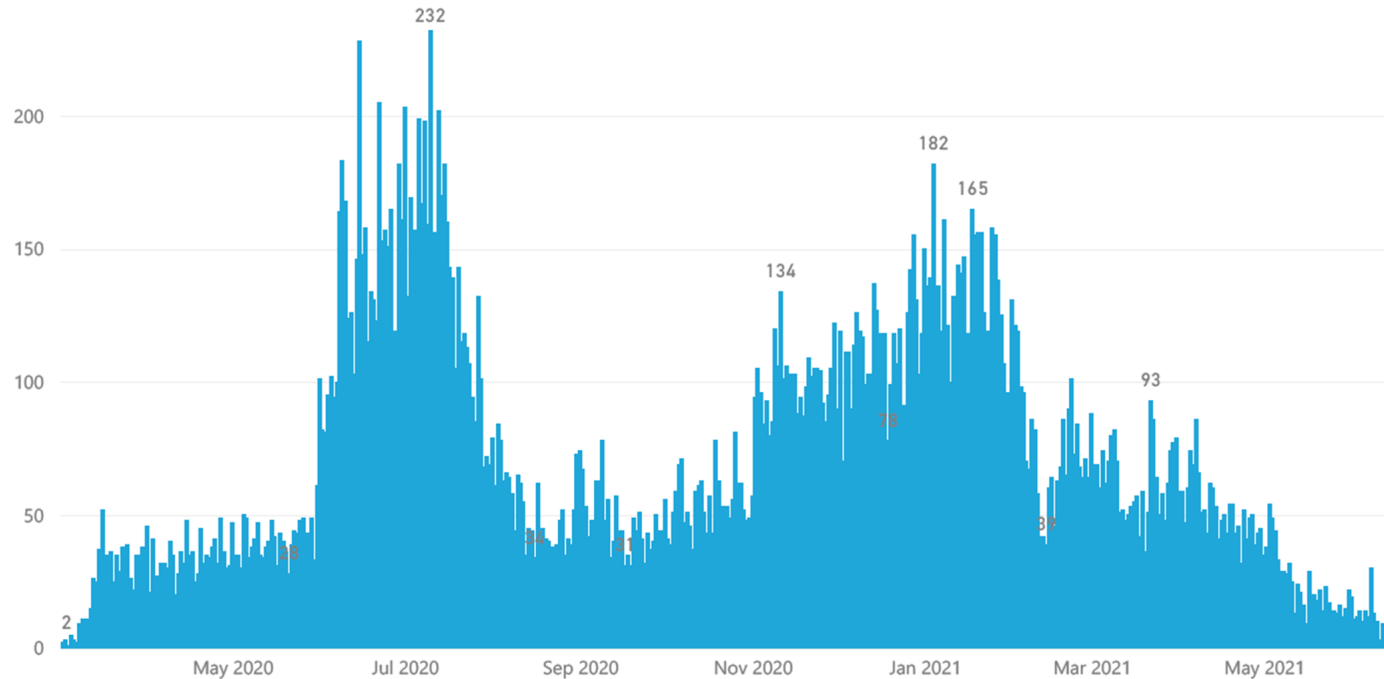
Travis County Recovered

**83,295**

Travis County History of Hospitalization

**3,447**

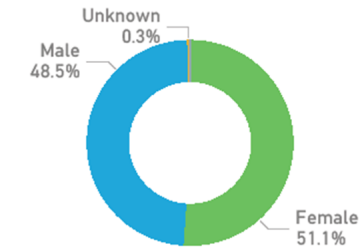
Onset Date of Lab Confirmed COVID-19 Cases in Travis County



Race	Percent
Asian	3.0%
Black	7.5%
Native American/Alaskan	0.4%
Other	14.1%
Pacific Islander	0.1%
Unknown	20.0%
White	54.9%
<b>Total</b>	<b>100.0%</b>

Ethnicity	Percent
Hispanic	42.5%
Non Hispanic	36.6%
Unknown	20.9%
<b>Total</b>	<b>100.0%</b>

Travis County Confirmed by Gender



Age Group	Count	Female	Male
<1	525	235	286
01-09	3,621	1,765	1,833
10-19	8,924	4,686	4,211
20-29	21,944	11,442	10,397
30-39	17,419	8,695	8,659
40-49	12,531	6,289	6,202
50-59	9,465	4,728	4,705
60-69	5,516	2,758	2,748
70-79	2,691	1,440	1,244
80+	1,747	1,084	658
<b>Total</b>	<b>84,383</b>	<b>43,122</b>	<b>40,943</b>

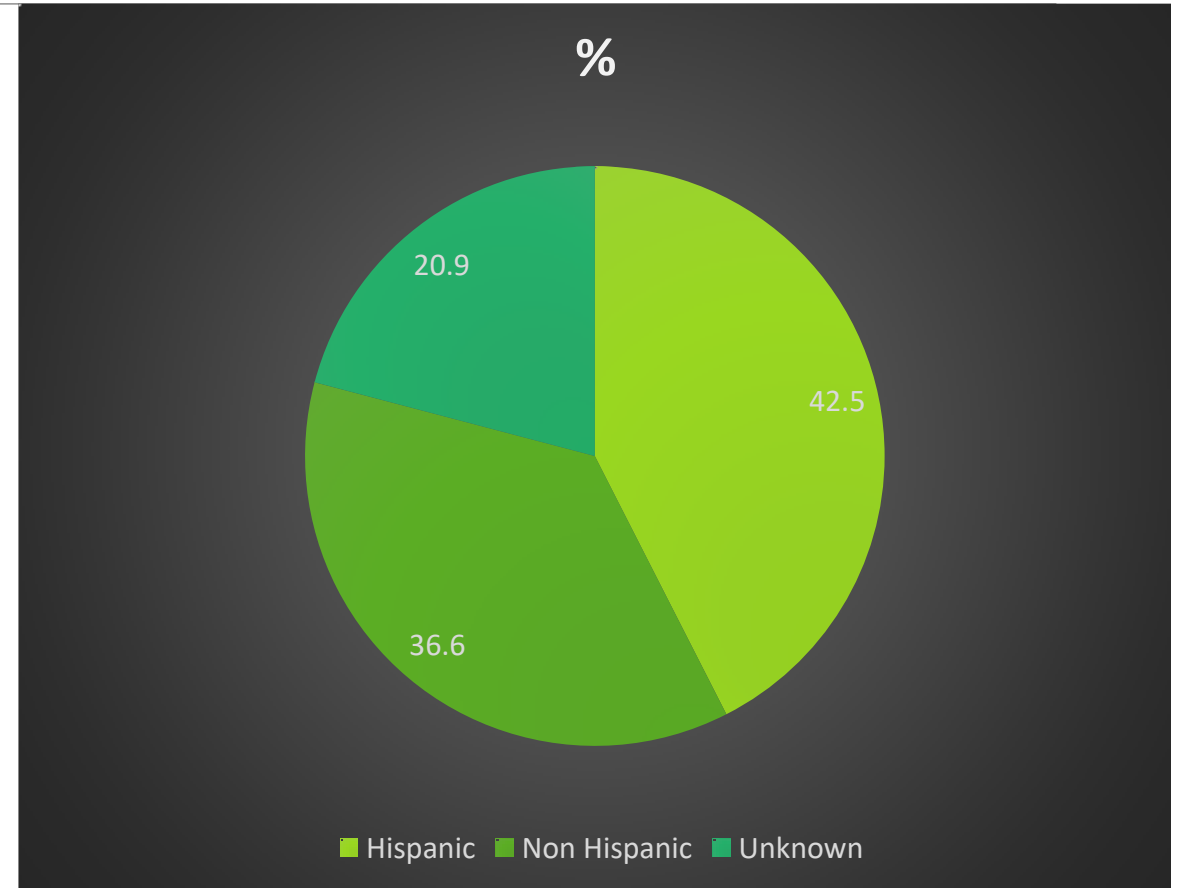
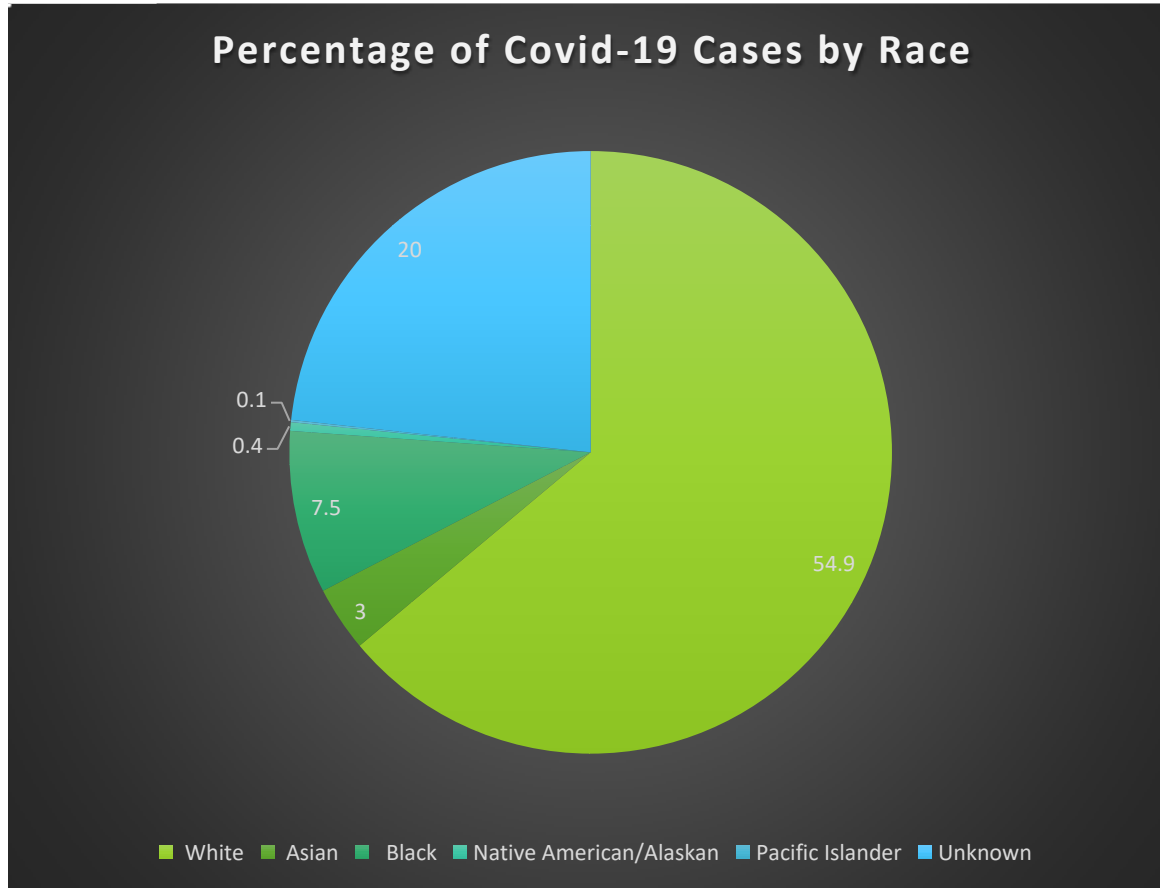
Asymptomatic Travis County

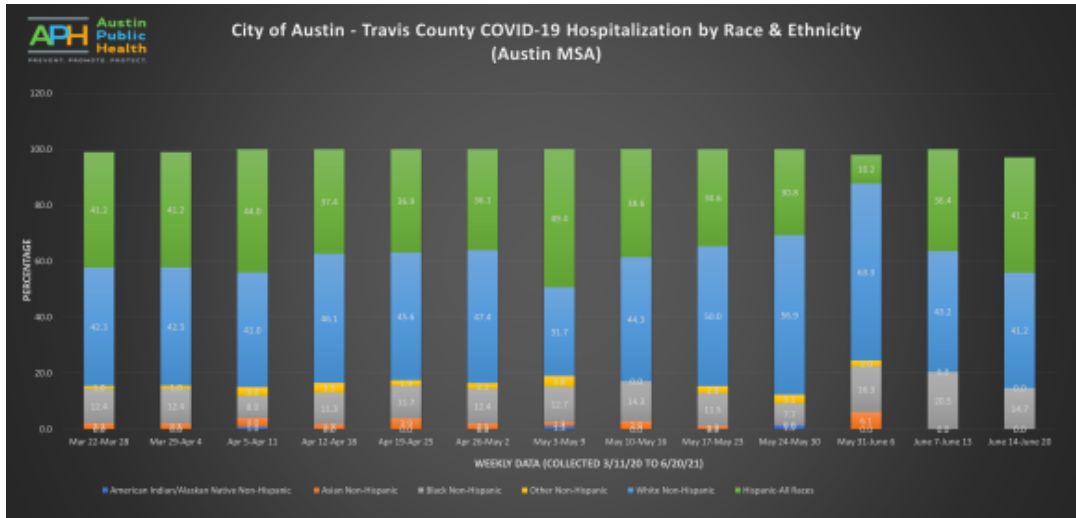
**5,745**

Data As of Date  
6/21/2021 2:11:06 AM



# Percentage of COVID-19 Cases by Race



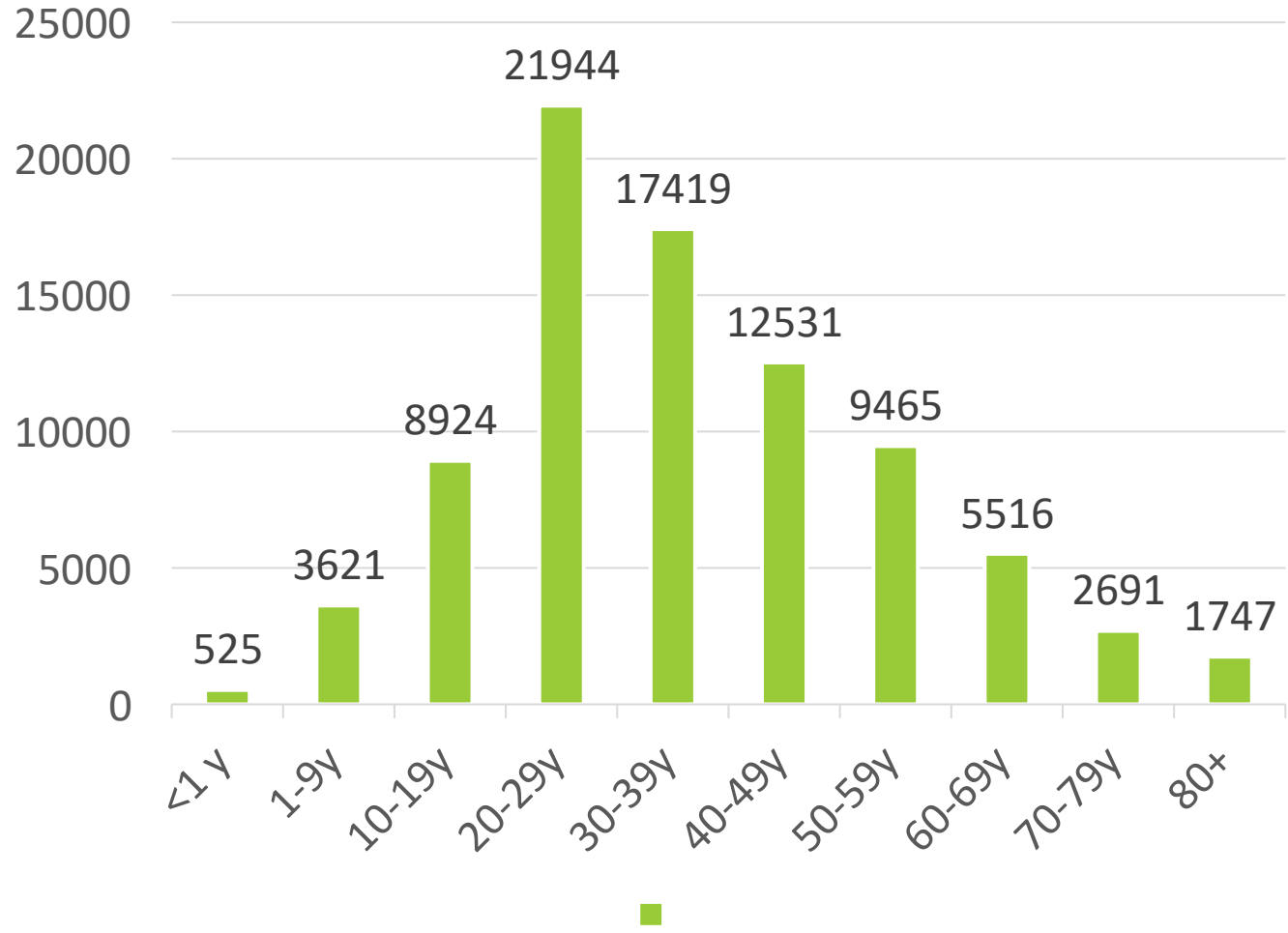


RACE	POPULATION	PERCENTAGE
Black	101,955	8.31%
Hispanic	288,352	23.5%
Asian	82,257	6.7%
>2 Races	44,129	3.6%
American Indian Alaska Native	7716	0.63%
Hawaiian Pacific Islander	650	0.05%

# Covid-19 Hospitalizations by Race/Ethnicity

TRAVIS COUNTY POPULATION BY RACE

# Confirmed Cases by Age



# Variants

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Variant of Concern	Total	Deaths	Hospitalization
B.1.1.7 (Alpha)	206	0	1
B.1.351 (Beta)	1	0	0
B.1.427 (Epsilon)	5	0	0
B.1.429 (Epsilon)	50	0	0
P.1 (Gamma)	4	0	0
B.1.617.2 (Delta)	0	0	0
Total	266	0	1



# COVID-19 Vaccine Update

June 22, 2021

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ADRIENNE STURRUP, INTERIM DIRECTOR





# Vaccine Dashboard Update



Vaccine Distribution Austin - Travis County

Data Updated WEEKLY | Week ending:  
6/19/2021

For more information: <http://austintexas.gov/covid19>  
Additional reports are in progress. Check back weekly for updates



## Total Administered by Austin Public Health and CommUnity Care

Cumulative Doses Administered

Doses Administered Week Ending: 6/19/2021

**435,559**

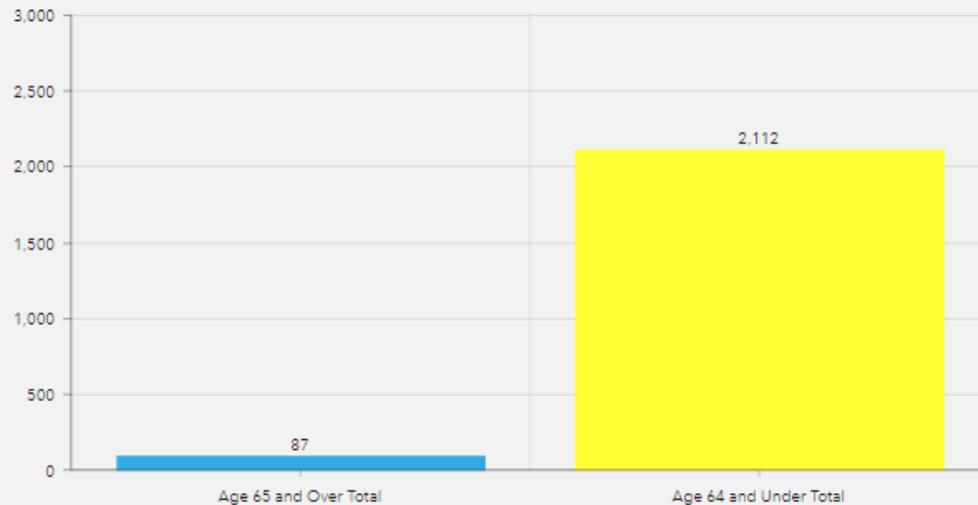
**2,199**

Cumulative Dose 1

Dose 1

**236,158**

**285**



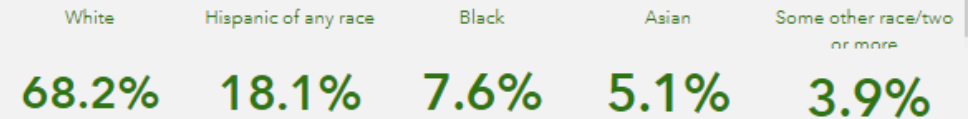
## Estimated 2019 Travis County Population

**1,273,954**

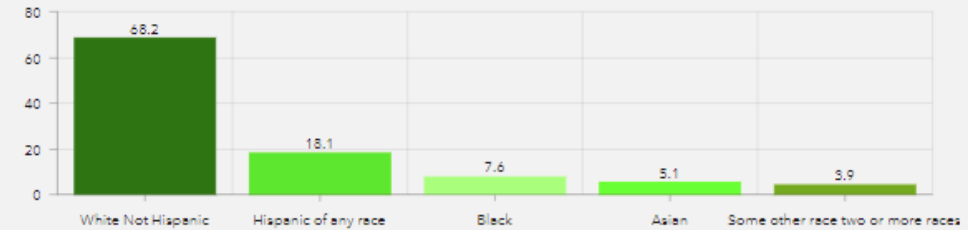
American Community Survey, 2019-1 year estimate

Population 65 years of age and older

**129,438 (10.2%)**

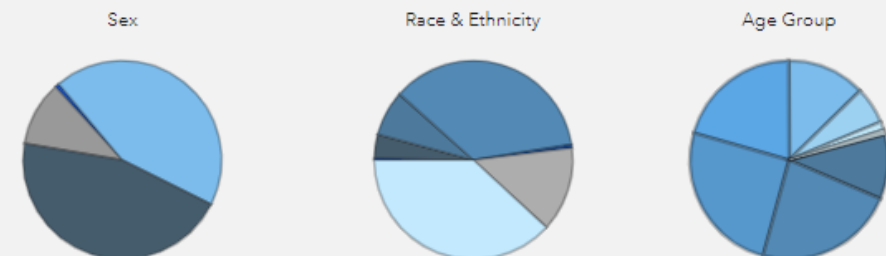


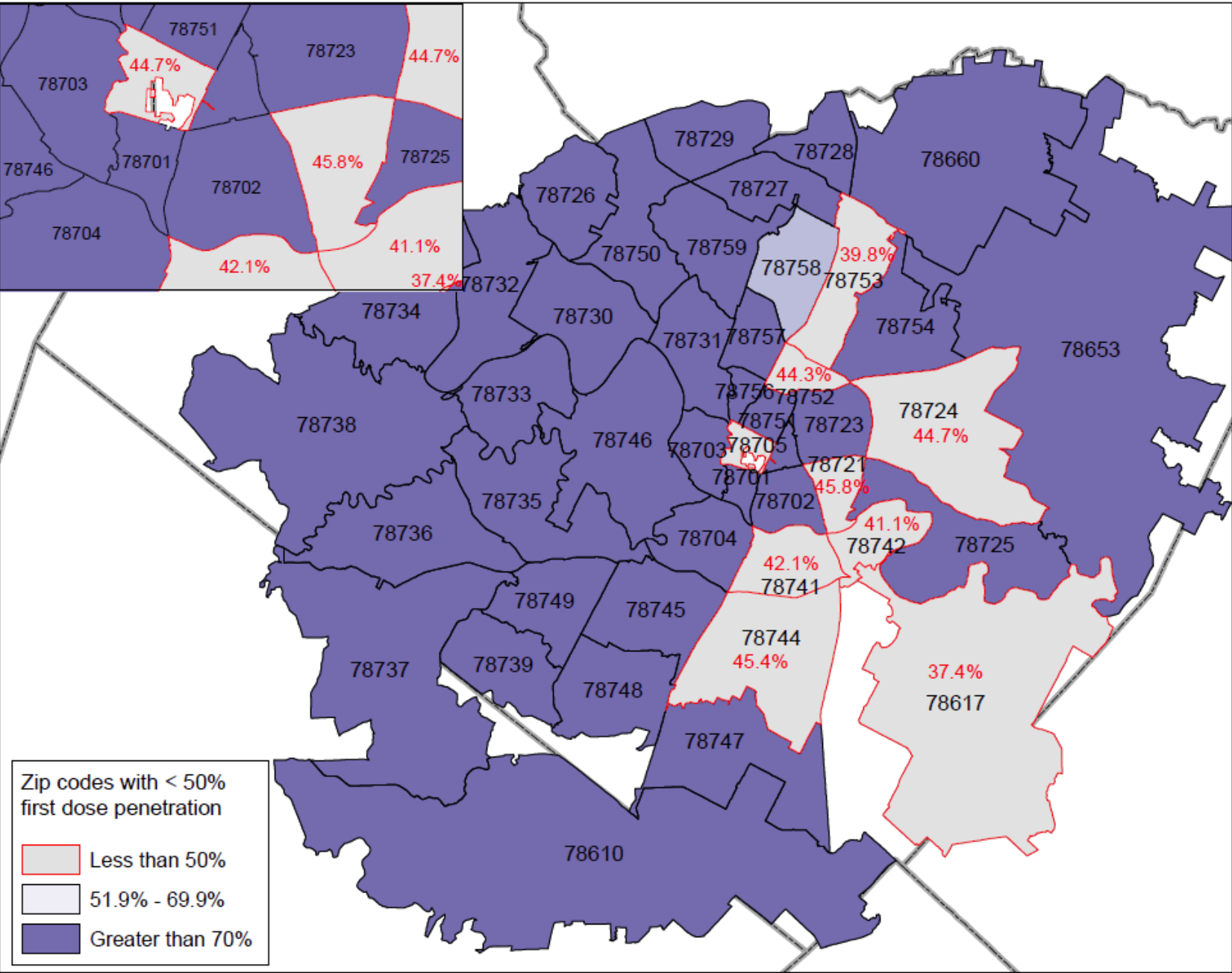
## Percentage of Persons 65 years of age or older, Travis County, Texas



## Demographics of Doses Administered by APH and CommUnity Care

Hover over segment to see details





# Vaccinated First Dose by Zip Code

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# TX DSHS Vaccination Data for Travis County by Race/Ethnicity

Age	People Vaccinated with at least One Dose	People Fully Vaccinated	Doses Administered
Asian	59,403	51,539	107,694
Black of African American	27,384	22,513	47,589
Hispanic or Latino	153,454	124,662	269,646
White	342,225	301,413	618,296
Other	100,877	84,248	178,124
Unknown	64,079	51,512	110,299
Total	747,422	635,887	1,331,648

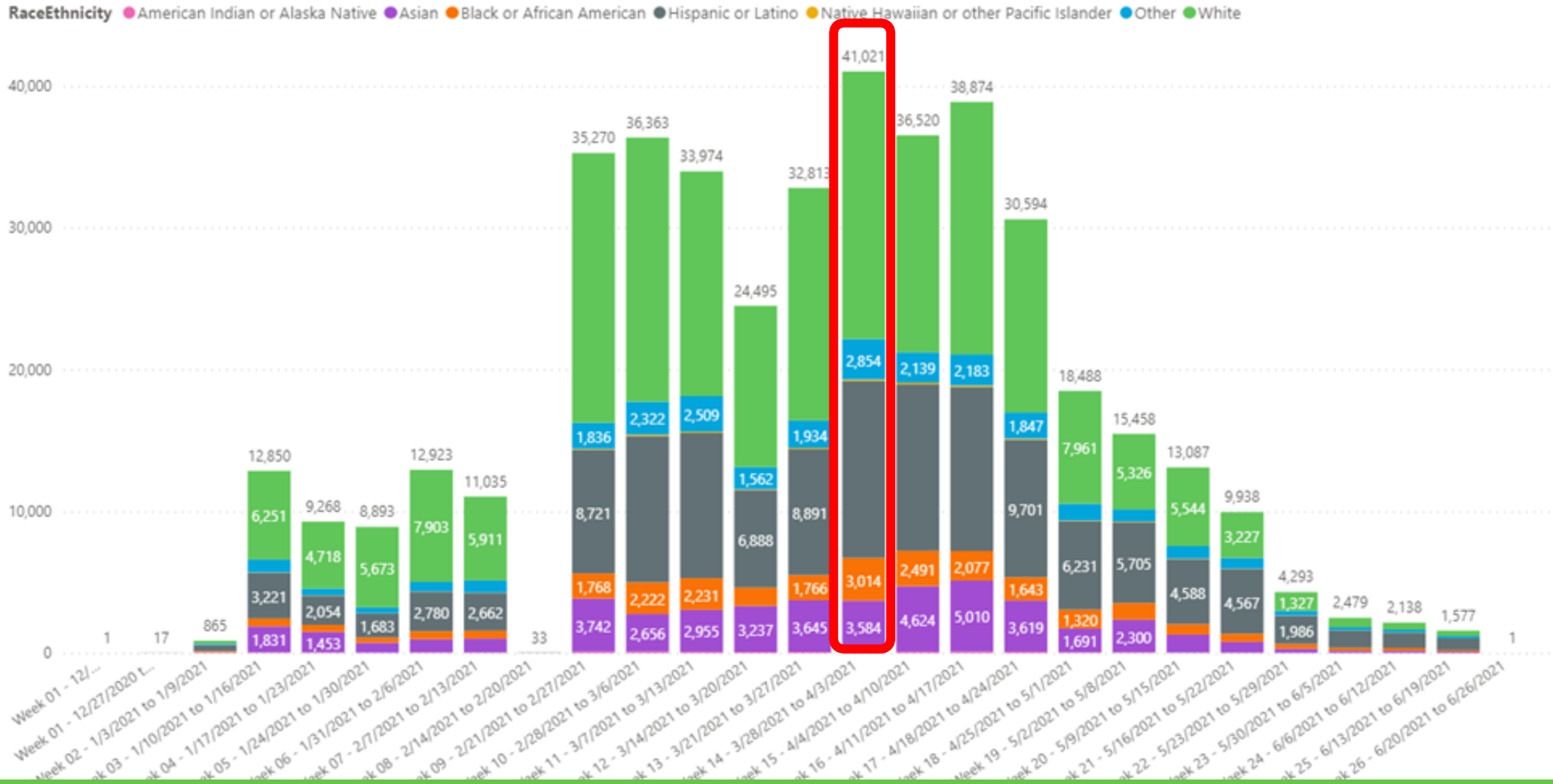
Age	Doses Administered	People Vaccinated with at least One Dose	People Fully Vaccinated
12-15 years	39,685	24,484	15,206
16-49 years	804,688	453,942	385,100
50-64 years	280,967	156,190	136,222
65-79 years	167,737	91,403	81,081
80+ years	38,283	21,147	18,236
Unknown	288	256	42
<b>Total</b>	<b>1,331,648</b>	<b>747,422</b>	<b>635,887</b>

# TX DSHS Vaccine Data for Travis County by Age

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# Vaccine Appointments by Race/Ethnicity

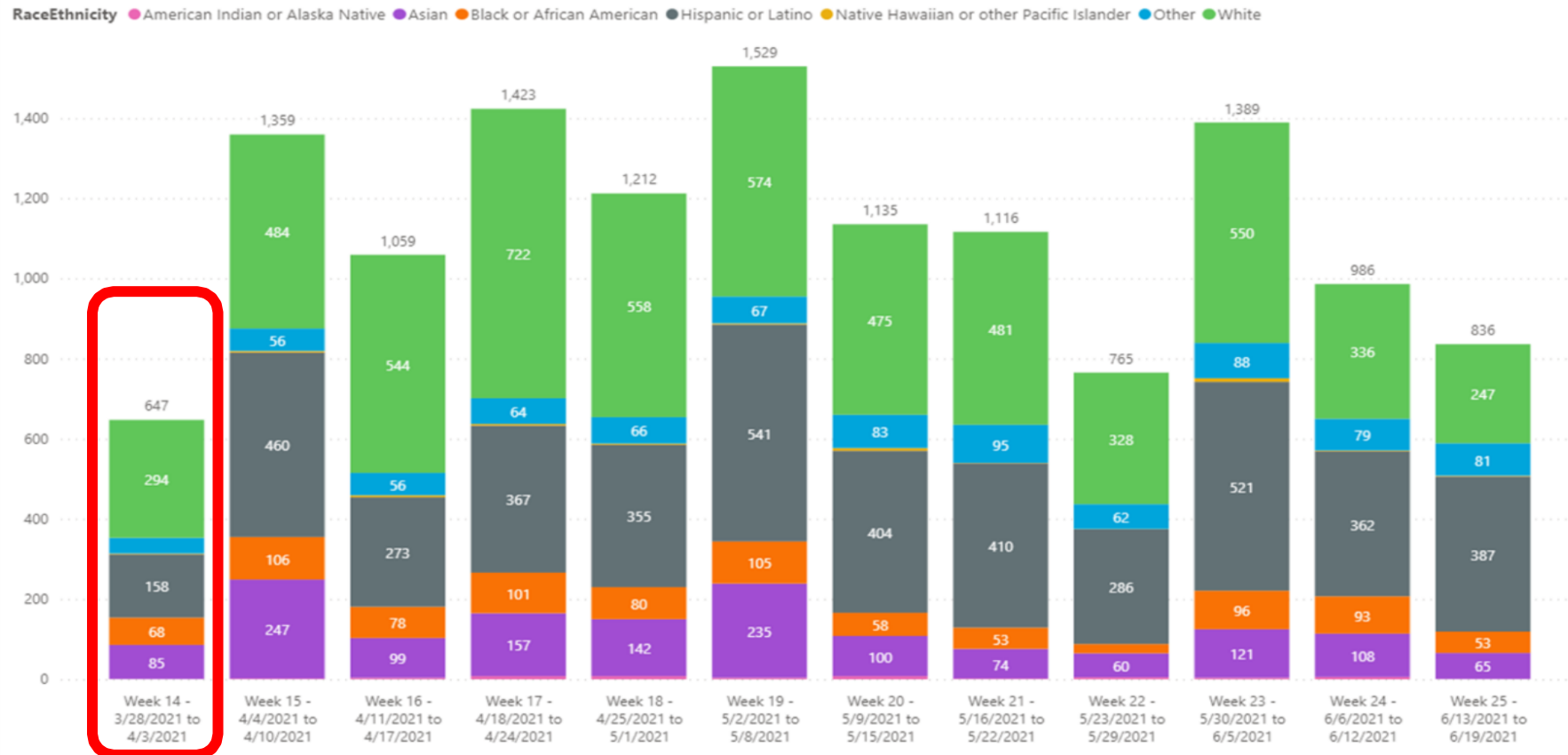
## All Locations Week 14 - 6/20



# Vaccine Appointments by Race/Ethnicity

*Includes Little Walnut Creek Library, Southeast Library*

Completed and Scheduled Appointments by Week and Race/Ethnicity



# Health Equity Outreach

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# Juneteenth Related Events

## Friday 6/18

Little Walnut – Moderna: 1st doses 10, 2nd doses 99 = total 109

SE Library – Moderna: 1st doses 13, 2nd doses 72 = total 85

Grant Worship Center strike team – Moderna 1st dose 1, Pfizer 1st doses 2 = total 3 (no second doses)

Total 1st dose = 26

Total 2nd dose = 171

Overall Friday total = 197



# Juneteenth Related Events

## Saturday 6/19

Little Walnut – Moderna: 1st doses 18, 2nd doses 115 = total 133

**Rosewood Park Strike team – Moderna 2nd doses 2, Pfizer 1st dose 7, Pfizer 2nd dose 1 total = 10**

The Rock ATX – Moderna 1st doses 33, 2nd doses 126 = total 159

**Covenant/ Juneteenth strike team – J&J 19 doses = total 19**

OLOG – Moderna: 1st dose 22, 2nd doses 173 = total 195

Del Valle Opportunity Center – county provided vaccines Pfizer total 329

**Givens – No vaccines administered although the team set up from 1p-6p. Education and outreach was performed.**

Total 1st dose = 99

Total 2nd doses = 417 + 329 (provided by county)= 746

Overall Saturday total = 845

**Total Juneteenth related vaccinations: 29\*\***

**Total For both days = 1042**

# CapMetro Bus Clinics

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- July 15 - LBJ High School 3p-7p  
7309 Lazy Creek Dr, Austin, TX 78724
- 3 ACC Clinics  
Northridge, Riverside and Eastview



## **Static Clinic Operations**

- Little Walnut Creek Library
- Southeast Library

## **Pop Up Clinics**

- North Gate Apartments
- Deen Avenue Apartments
- Georgian Manor Apartments
- Wu Chow
- Show Me Pizza
- Travis County SMART Unit
- Terrazas Library
- Trinity Center
- Thurmond Heights Apartments
- AECOM Rainey
- Manor Senior High School
- Park Manor Bee Cave

Upcoming  
Events/Clinic  
Info for the  
Week

# Number of Equity calls by Race/Ethnicity YTD

Race/ Ethnicity	Number of Calls
Not Specified	1076
American Indian or Alaska Native	238
Asian	2813
Hispanic or Latino	13848
Black or African American	5311
Native Hawaiian or other Pacific Islander	141
White	18845
Prefer not to answer	2909
Other	366
Year to Date Total	45547

# Health Equity Task Force Events

## Recent Events:

- **KAZI 88.7FM Health Talk Radio Show** - Centenarian Halle Bell  
Tuesday, June 15, 2021
- **The Rock** –Serving homeless/special needs/group homes  
Saturday, June 19, 2021
- **Juneteenth Parade** - Collaboration with UT School of Nursing  
Saturday, June 19, 2021
- **Vaccine Clinic** - at Rosewood Park Juneteenth Celebration  
Saturday June 19, 2021
- **Saffron Trust-Collaborative**-Tabling at Juneteenth with Faith  
Based/AA Black Diaspora/Senior Taskforces  
Saturday June 19, 2021
- **El Shaddai**- various events every other week on Tuesdays and  
Thursdays June 15, 17, 29. July 1st.

## Projected Events:

- **Minister Lea Walker -Clark** - Black Collective  
Community Collaborative -July or August
- **Nurse Dean**-- Vaccine clinic with J.J. Seabrook  
Neighborhood Association /Kensington  
Apartment - Back to School Event
- **St. James Missionary Baptist Church**  
COVID19 Vaccine Clinic
- **LGBTQI- Austin Black Pride**  
Establishing a weekly site in coordination  
with Austin Black Pride

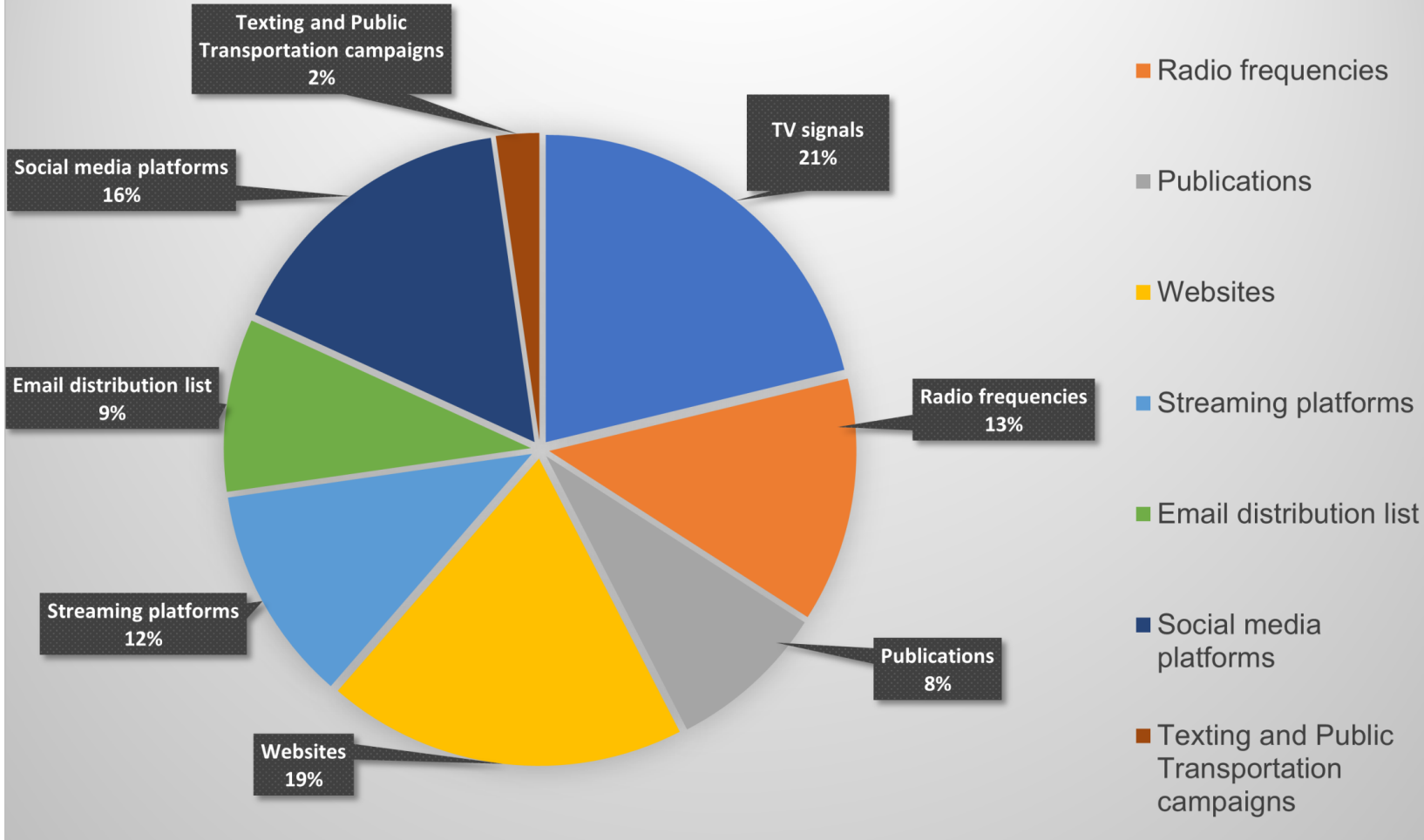
# Focused Communications

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FOCUSED COMMUNICATIONS/SM STRATEGY – SPECIFICALLY  
FOCUSED ON BLACK/LATINX COMMUNITIES

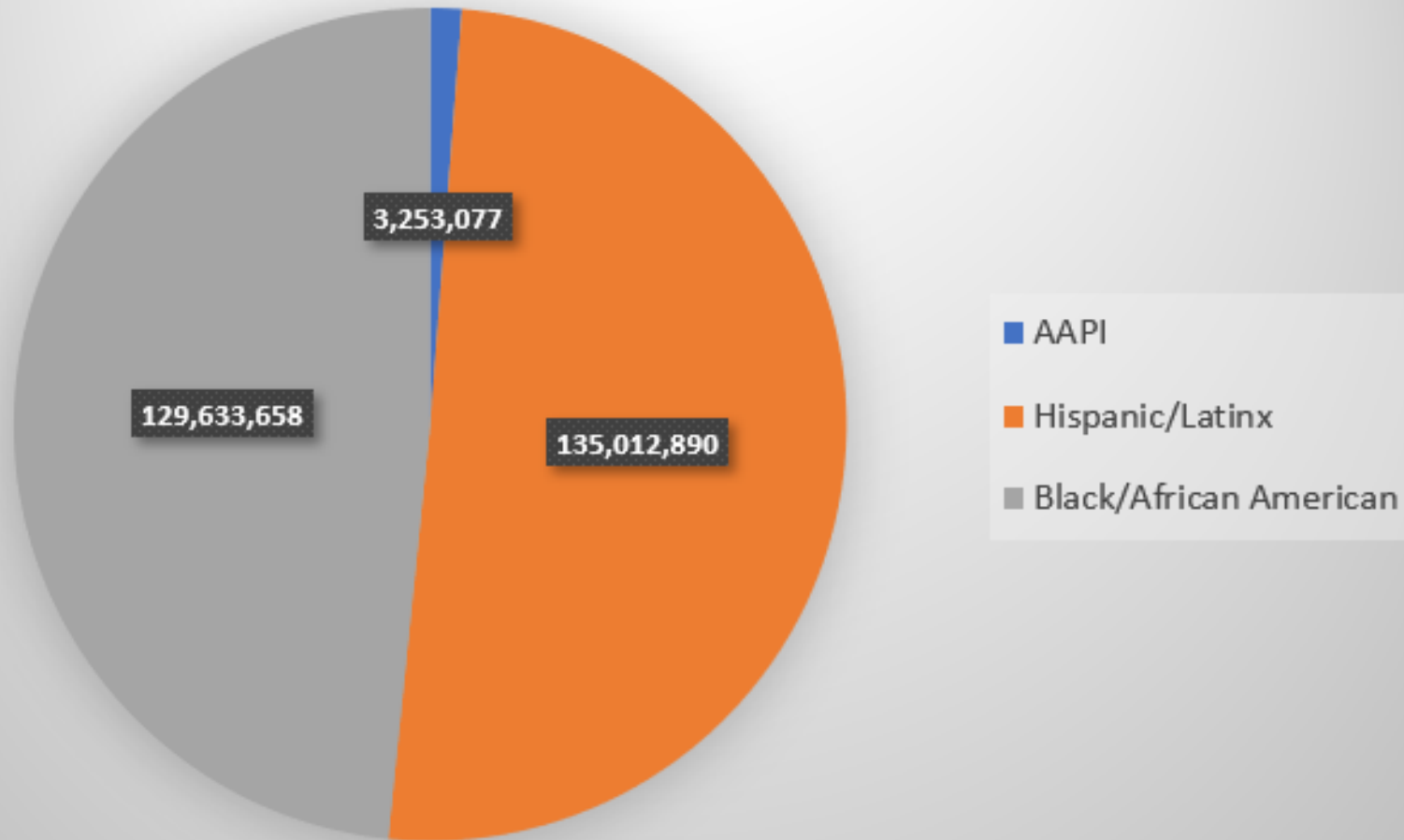


## March - June 2021 How Have We Communicated



Focused  
Communications/SM  
Strategy

## Focused Population Impressions



Focused  
Communications/SM  
Strategy

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# Focused Promotions

**Gracias a las vacunas, ya todos podemos reunirnos. ¿Creamos nuevos recuerdos?**



# Health Equity Strategy -Progress on Metrics

## **Objective 1:**

Reach a 70% first dose vaccination rate among the eligible population in Austin/Travis County by July 4, 2021.

Benchmark, June 1, 2021 one dose vaccinated 713,535 (65%) as of May 31. This benchmark is significant as this is when APH mass vaccine clinics demobilized.

## **Objective 2:**

Reach a 70% fully vaccinated rate among the eligible population in Austin/Travis County by September 1, 2021.

Benchmark June 1, 2021 number fully vaccinated 577,106 (52.8%) as of May 31. This benchmark is significant as this is when APH mass vaccine clinics demobilized.

## **State of Texas Vaccination Metrics, Texas DSHS As of 6/21/2021:**

56.43% of Texas State Population 12+ is vaccinated with at least one dose.

47.62% of Texas State Population 12+ is fully vaccinated.

68.39% of Travis County population 12+ is vaccinated with at least one dose

58.19% of Travis County population 12+ is fully vaccinated.



Thank you

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# Central Texas Community Health Centers

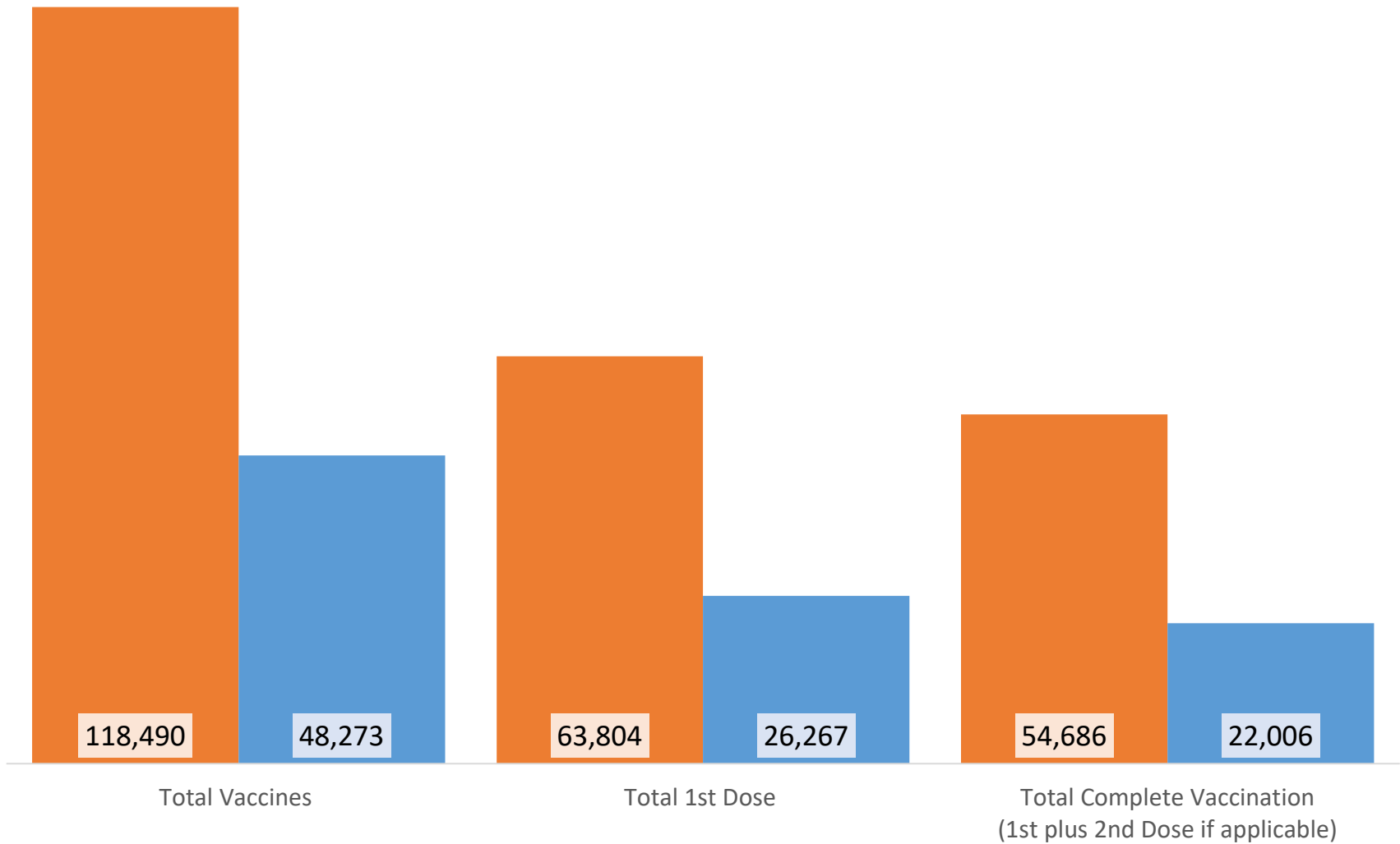
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## COVID-19 Vaccination Update

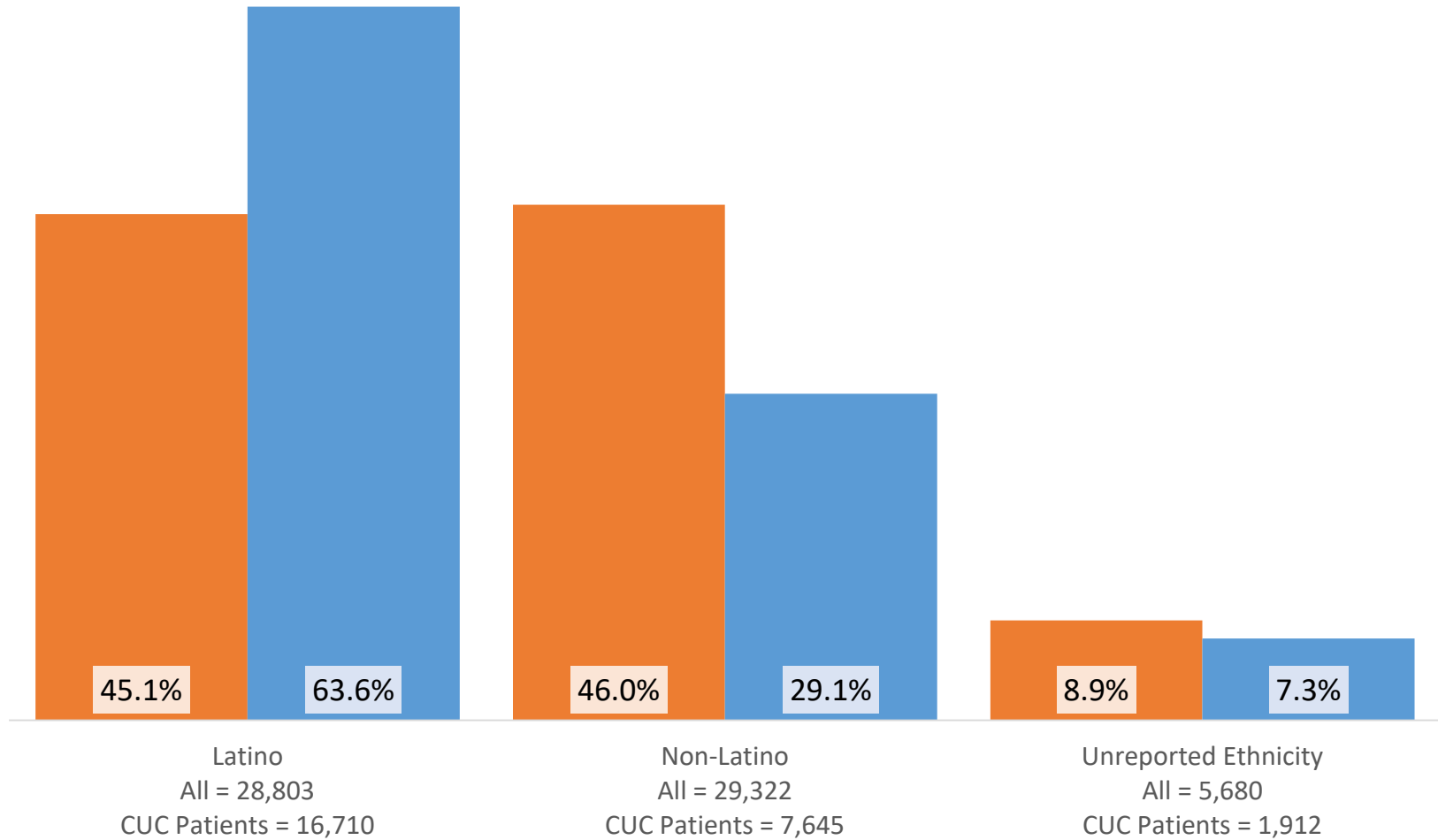
Jaeson Fournier, DC, MPH  
Chief Executive Officer



**COVID-19 Vaccines Provided by CommUnityCare through 06/24/2021**  
**with All Sites in Orange and CommUnityCare Patients Only in Blue**



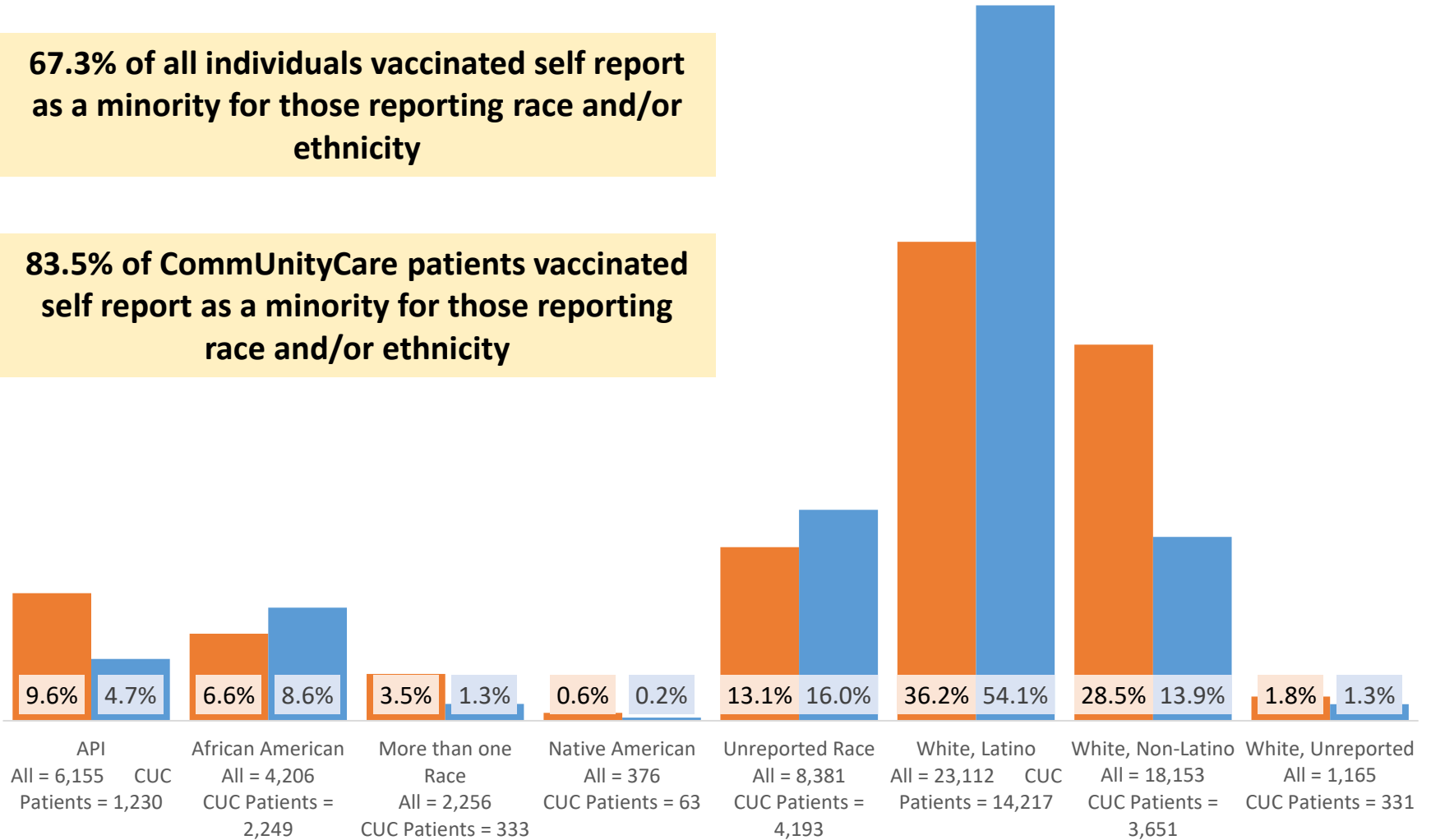
Unique Individuals Vaccinated by CommUnityCare through  
06/24/2021 by Ethnicity with All Sites in Orange and  
CommUnityCare Only Sites in Blue



**Unique Individuals Vaccinated by CommUnityCare through  
06/24/2021 by Race with White Reported with Ethnicity with All  
Sites in Orange and CommUnityCare Only Sites in Blue**

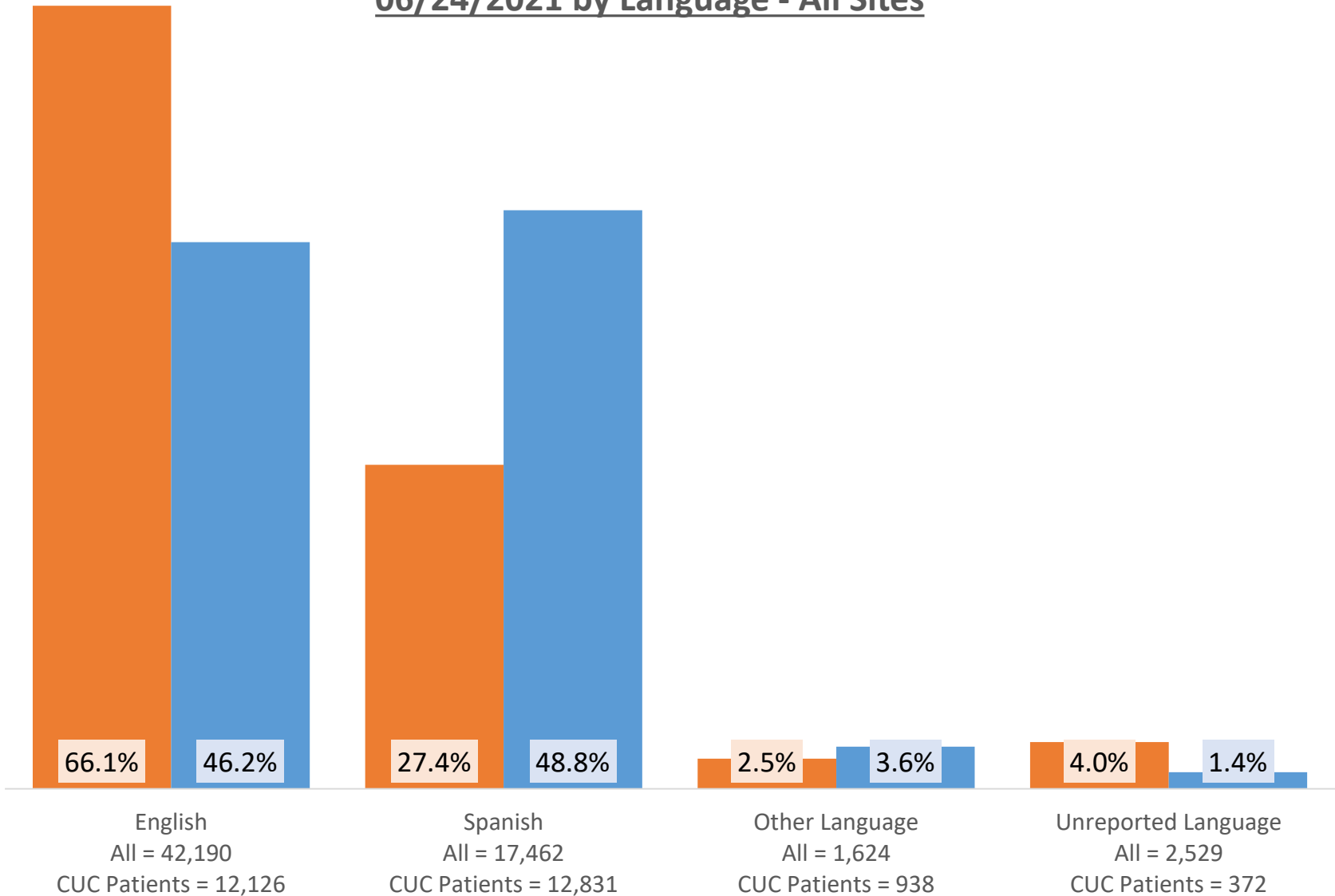
**67.3% of all individuals vaccinated self report as a minority for those reporting race and/or ethnicity**

**83.5% of CommUnityCare patients vaccinated self report as a minority for those reporting race and/or ethnicity**

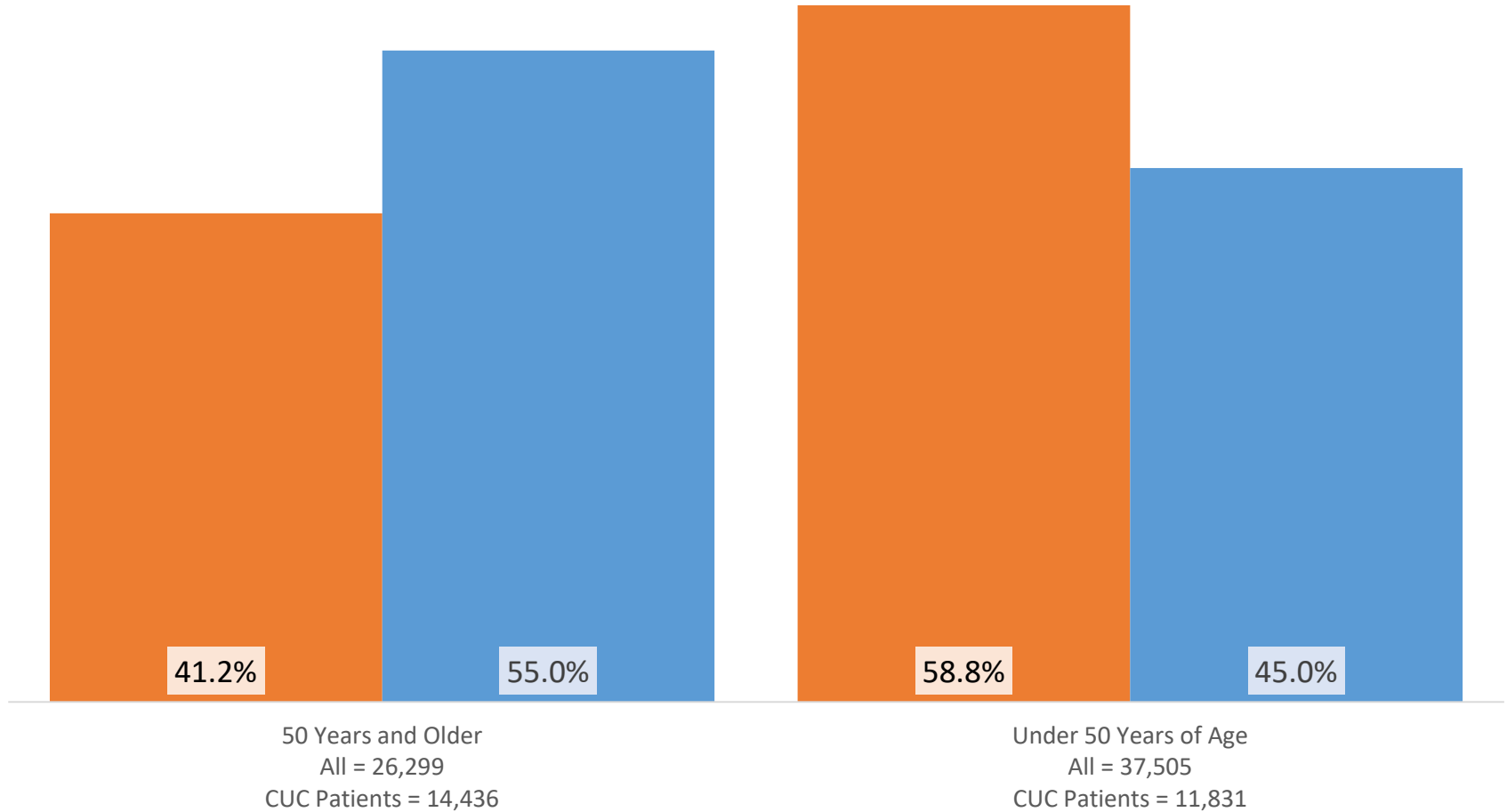




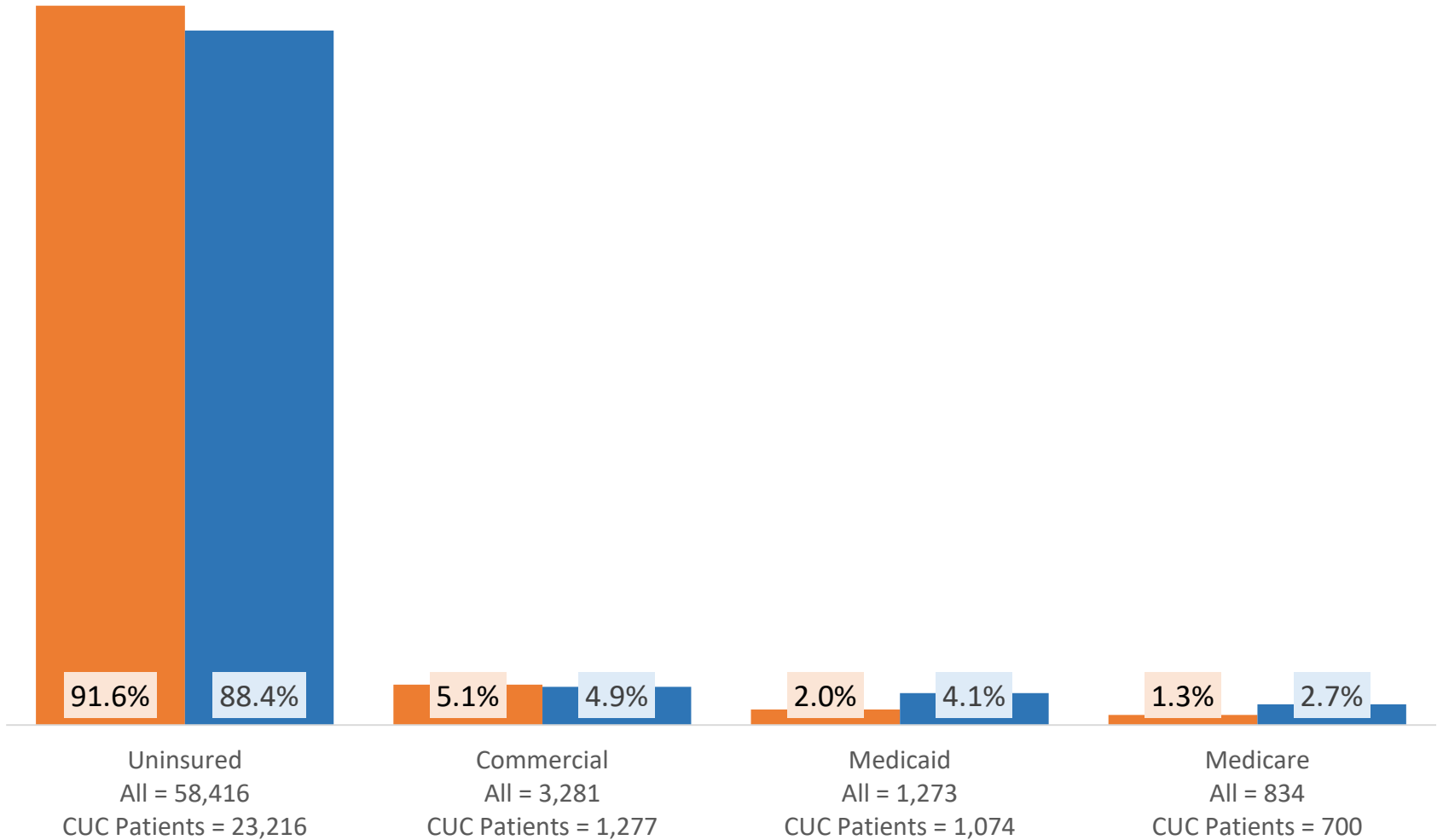
**Unique Individuals Vaccinated by CommUnityCare through  
06/24/2021 by Language - All Sites**



## Unique Individuals Vaccinated by CommUnityCare through 06/24/2021 by Age Group - All Sites



## Unique Individuals Vaccinated by CommUnityCare through 06/24/2021 by Insurance Status - All Sites



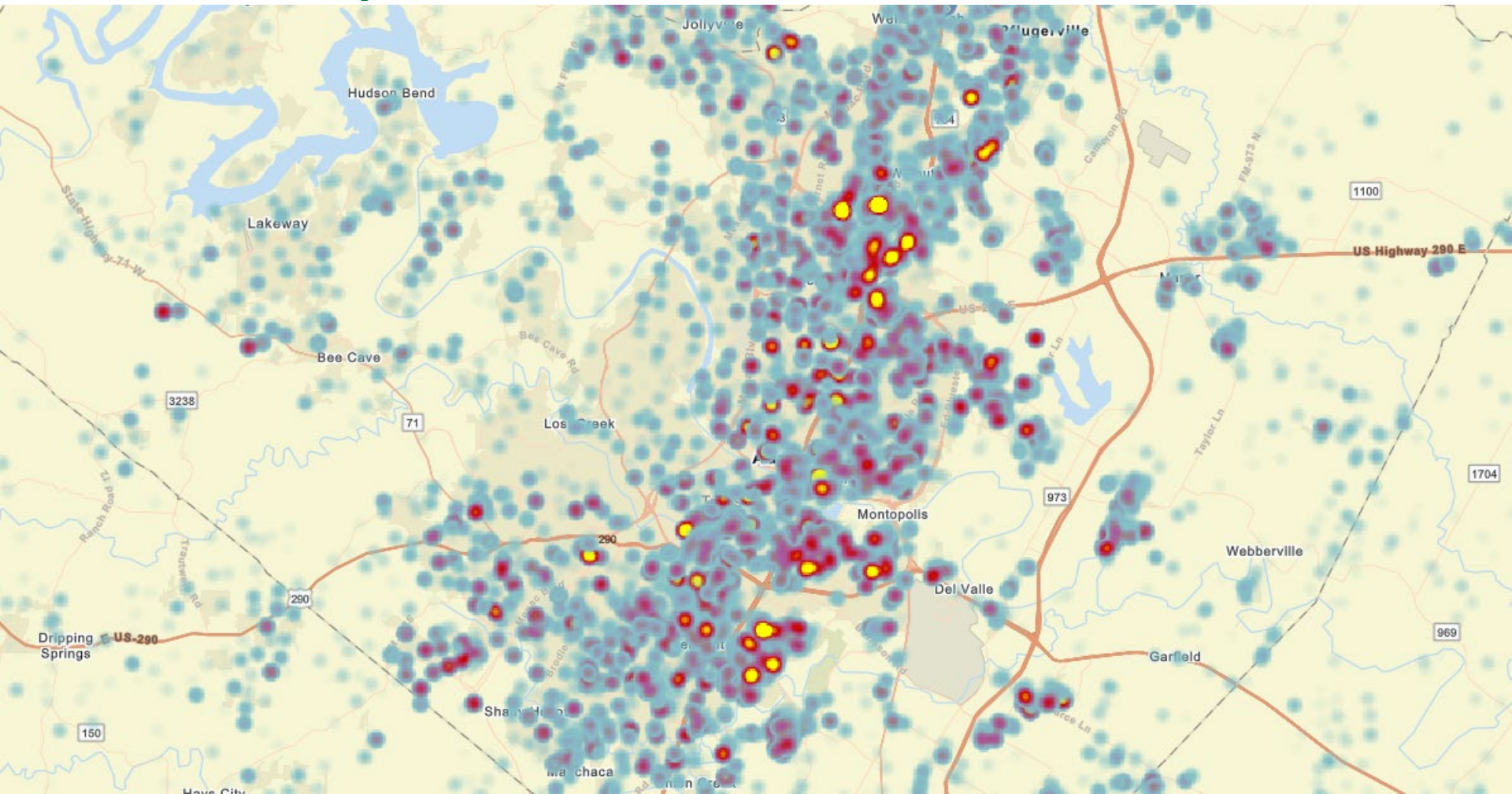
# Top 15 Zip Codes Vaccinated – All Individuals

Rank	Zip Code	All Individuals	Pop: Total (#) 2015-2019	% of Total Population Vaccinated	Pop: Low-Income (#) 2015-2019	% of Low Income Population Vaccinated
1	78744	3,743	50,123	7.47%	22,994	16.28%
2	78753	3,339	60,426	5.53%	28,113	11.88%
3	78660	3,121	91,300	3.42%	17,623	17.71%
4	78741	2,886	52,114	5.54%	26,388	10.94%
5	78745	2,803	61,907	4.53%	17,466	16.05%
6	78617	2,521	28,930	8.71%	10,387	24.27%
7	78758	2,266	48,993	4.63%	19,657	11.53%
8	78704	2,187	48,746	4.49%	11,736	18.63%
9	78724	2,109	25,723	8.20%	13,364	15.78%
10	78748	1,939	51,653	3.75%	11,727	16.53%
11	78702	1,794	23,671	7.58%	8,937	20.07%
12	78723	1,696	35,725	4.75%	13,952	12.16%
13	78754	1,391	26,433	5.26%	7,583	18.34%
14	78653	1,367	24,313	5.62%	7,643	17.89%
15	78640	1,302	58,790	2.21%	14,710	8.85%
<b>Total</b>		<b>34,464</b>	<b>688,847</b>	<b>5.00%</b>	<b>232,280</b>	<b>14.84%</b>

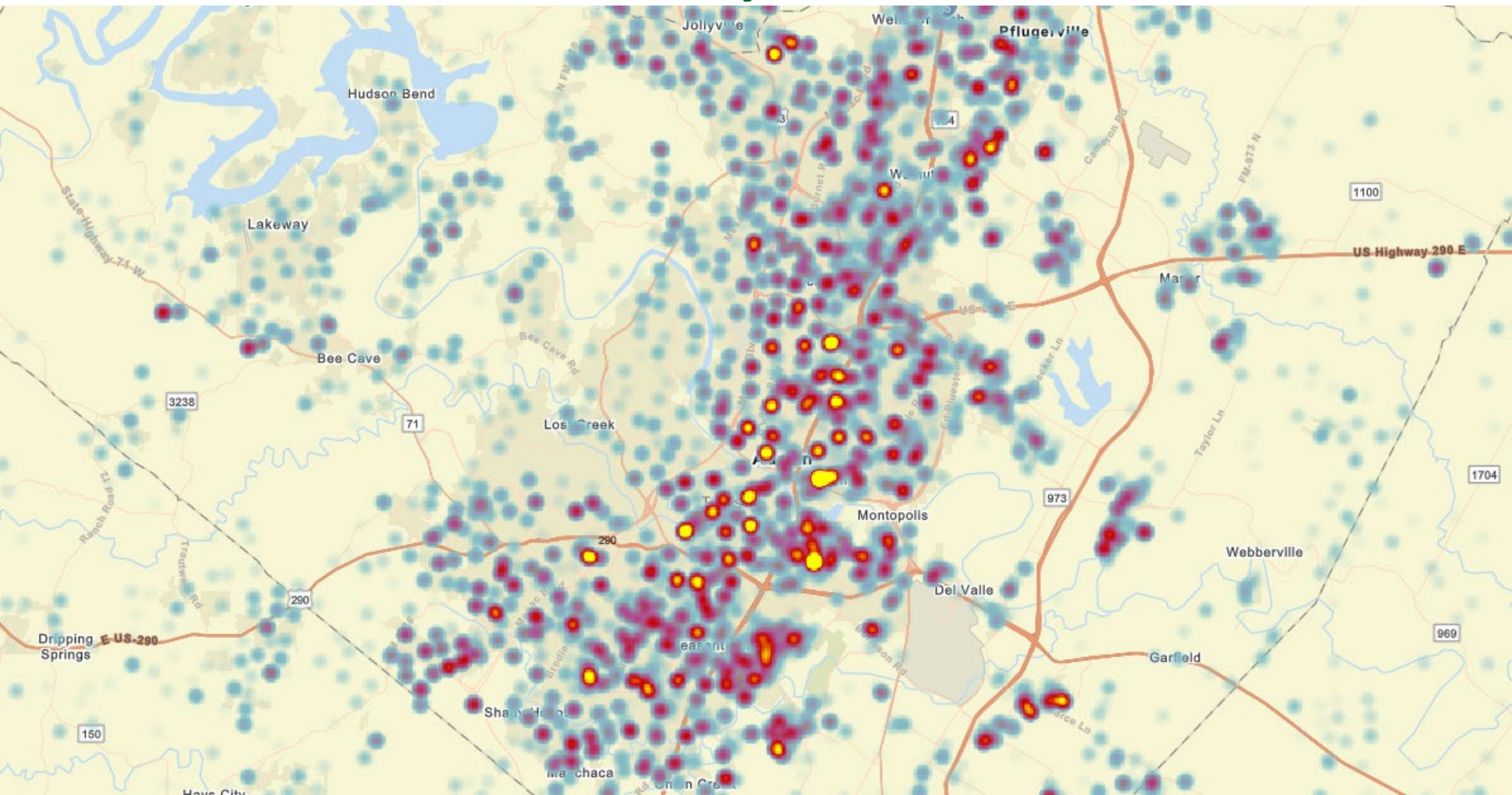
# Top 15 Zip Codes Vaccinated – CommUnityCare Patients Only

Rank	Zip Code	CUC Patients Only	Pop: Total (#) 2015-2019	Vaccines Per 1,000 Total Population	Pop: Low-Income (#) 2015-2019	% of Low Income Population Vaccinated
1	78753	2,323	60,426	3.84%	28,113	8.26%
2	78744	2,301	50,123	4.59%	22,994	10.01%
3	78741	1,725	52,114	3.31%	26,388	6.54%
4	78724	1,536	25,723	5.97%	13,364	11.49%
5	78758	1,443	48,993	2.95%	19,657	7.34%
6	78617	1,429	28,930	4.94%	10,387	13.76%
7	78660	1,302	91,300	1.43%	17,623	7.39%
8	78745	1,133	61,907	1.83%	17,466	6.49%
9	78723	905	35,725	2.53%	13,952	6.49%
10	78653	801	24,313	3.29%	7,643	10.48%
11	78754	787	26,433	2.98%	7,583	10.38%
12	78702	783	23,671	3.31%	8,937	8.76%
13	78704	734	48,746	1.51%	11,736	6.25%
14	78752	682	20,881	3.27%	10,328	6.60%
15	78748	617	51,653	1.19%	11,727	5.26%
	Total	18,501	650,938	2.84%	227,898	8.12%

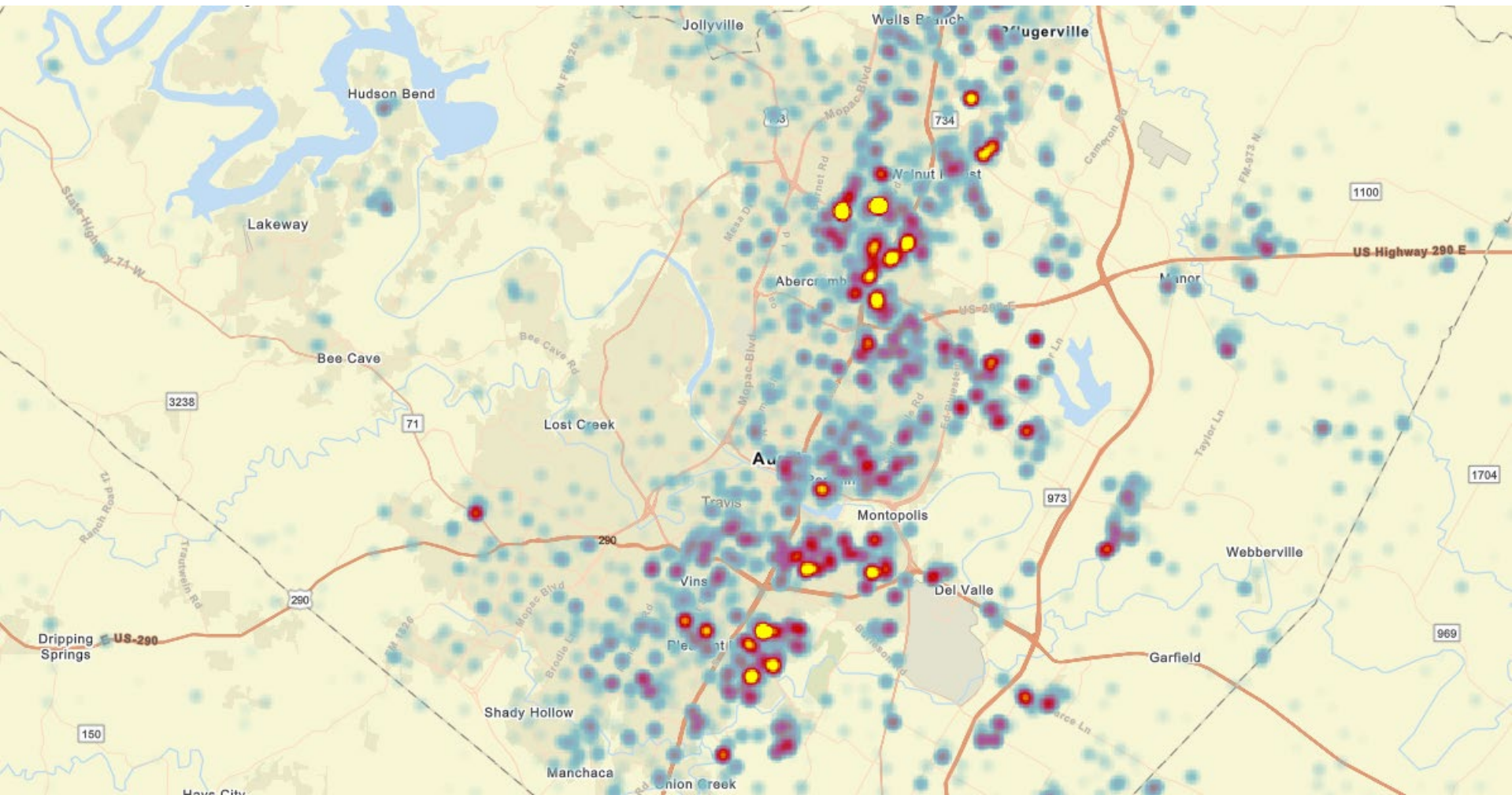
# Vaccine Distribution: All Individuals with CommUnityCare as Vaccinator of record



# Vaccine Distribution: Central Texas COVID19 Collaborative – CommUnityCare Immunizer of Record



# Vaccine Distribution: CommUnityCare Patients Only



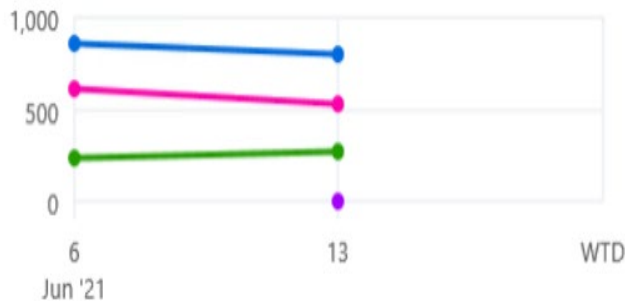


# Last Couple of Weeks



## COVID-19 Immunization Administrations

	6/6	6/13	WTD
Administrations of COVID-19 Vaccine	869	810	-
Administrations of Moderna COVID-19 Vaccine	622	532	-
Administrations of Pfizer COVID-19 Vaccine	247	277	-
Administrations of Janssen COVID-19 Vaccine	-	1	-

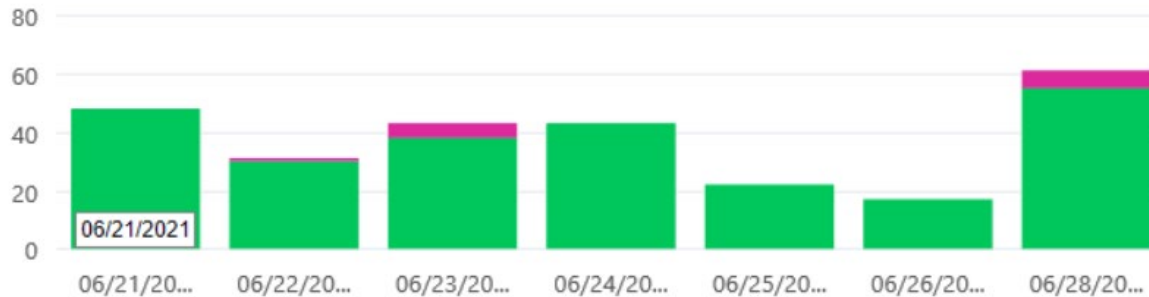


- Administrations of COVID-19 Vaccine
- Administrations of Moderna COVID-19 Vaccine
- Administrations of Pfizer COVID-19 Vaccine
- Administrations of Janssen COVID-19 Vaccine

## Immunization Appointments This Week

### Immunization Appointments (Past Week)

Report completed: Mon 6/28 04:16 PM



- First Dose
- Second Dose - Moderna
- Walk In - First Dose
- Walk In - Second Dose
- Second Dose - Pfizer

# How Can Someone Get a COVID-19 Vaccine?

- Call 512-978-9015 to get information and get an appointment for your COVID-19 Vaccine
- Come to our Rosewood Zaragosa, Pflugerville or Manor site and get your vaccine. Drop-ins welcome.
- Uninsured individuals eligible for \$25 HEB gift card following inoculation with COVID-19 vaccine dose.

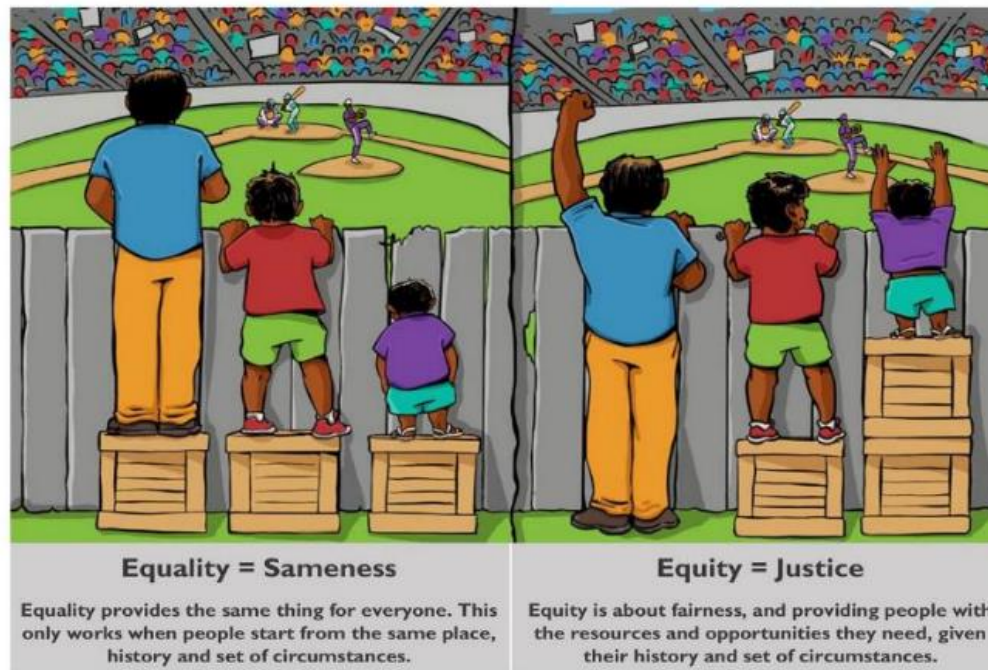
# Questions?

## CommUnityCare Mission:

To strengthen the health and well-being of the communities we serve.

## CommUnityCare Vision:

Striving to achieve health equity for all by: (1) being the health care home of choice; (2) being a teaching center of excellence; and, (3) providing the right care, at the right time, at the right place.





# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 6**

Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.<sup>3</sup> (*Informational Item*)



**AGENDA ITEM SUBMISSION FORM**

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>June 30, 2021</u>
Who will present the agenda item? (Name, Title)	<u>Barbara Adams</u>
General Item Description	<u>DSRIP Program Update</u>
Is this an informational or action item?	<u>Informational</u>
Fiscal Impact	<u>N/A</u>
Recommended Motion (if needed – action item)	<u>N/A</u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Calendar Year 2021 is the final year of DSRIP performance with no carry-forward opportunities in 2022 to achieve unmet prior year performance goals.
- 2) DSRIP originally focused on individual projects to improve access and build capacity in certain service delivery areas and many projects from the initial DSRIP program were incorporated into standard practice within Central Health and the CCC's contracted network of providers.
- 3) The current DSRIP program now focuses entirely on improvement across 36 clinical metrics approved by HHSC including improvements in diabetes care management, vaccine administration, cancer screenings, dental services, hospice and palliative care, behavioral health and chronic pain management.
- 4) The CCC, in collaboration with its contracted DSRIP provider partners, achieved greater than 95% of available performance incentives in 2018, 2019 and 2020 (including HHSC accommodations related to COVID-19).
- 5) Central Health and the CCC are not anticipated to be eligible to participate in proposed directed payment programs or other programs that replace the current DSRIP program through a new Texas 1115 Medicaid Waiver.

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	<u>Presentation slides</u>
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CENTRAL HEALTH

Estimated time needed for  
presentation & questions?

20 minutes

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Is closed session  
recommended? (Consult  
with attorneys.)

N/A

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Form Prepared By/Date  
Submitted:

Jon Morgan, Barbara Adams

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# CCC DSRIP Program Update

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**Central Health Board of Managers**

**Barbara Adams, Manager, Service Delivery Operations**

**June 30, 2021**



**Community Care  
COLLABORATIVE**

a partnership of Central Health and Seton Healthcare Family

# Incentives by Category



	DY7 (2018)	DY8 (2019)	DY9 (2020)	DY10 (2021)	DY11 (2022)
<b>RHP Plan</b> Measure bundle selections	20% (\$13.3M)	-	-	-	-
<b>Category A</b> Description of core activities relating to system, payment reform, cost-savings analysis, and regional learning	-	-	-	-	-
<b>Category B</b> Maintain or increase number of Medicaid/Low Income Uninsured patients served	10% (\$6.6M)	10% (\$6.6M)	10% (\$6.2M)	10% (\$5.3M)	-
<b>Category C</b> Health care quality and system performance measures	55% (\$36.6M)	75% (\$49.9M)	75% (\$47.0M)	75% (\$40.1M)	-
<b>Category D</b> Population health measures for each provider type	15% (\$10.0M)	15% (\$10.0M)	15% (\$9.4M)	15% (\$8.0M)	-
<b>Total</b>	<b>\$66.6M</b>	<b>\$66.6M</b>	<b>\$62.6M</b>	<b>\$53.4M</b>	<b>\$0</b>



# CCC Category C Selections and Achievement



Bundle	Measure ID	Measure Title	CCC					December 30, 2020 Achievement
			Baseline Value	CY 2018	CY 2019	CY 2020	CY 2021	
A1^: Improved Chronic Disease Management: Diabetes Care	A1-111	Diabetes Eye Exam	62.13%	62.60%	64.01%	64.25%	64.48%	<b>62.43%</b>
	A1-112	Diabetes: Foot Exam	50.59%	51.83%	55.53%	56.40%	56.77%	67.90%
	A1-115	Diabetes: HbA1c >9.0% (Lower is better)	35.45%	34.99%	33.62%	33.39%	33.17%	<b>35.81%</b>
	A1-207	Diabetes: BP control (<140/90mm Hg)	71.51%	71.98%	73.38%	73.61%	73.84%	<b>71.69%</b>
	A1-500	Diabetes Composite Admissions (Lower is better)	3.14%	3.06%	2.82%	2.77%	2.75%	3.05%
	A1-508	Diabetes ED Visits (Lower is better)	89.51%	87.27%	80.56%	78.99%	78.32%	52.44%
C1^: Primary Care Prevention - Healthy Texans	C1-105	Tobacco Screening & Cessation	99.14%	99.16%	99.22%	99.24%	99.25%	99.93%
	C1-113	Diabetes: HbA1c testing	90.45%	90.65%	91.25%	91.34%	91.44%	91.74%
	C1-147	BMI Screening and Follow-Up	88.86%	89.18%	90.14%	90.30%	90.46%	92.70%
	C1-268	Pneumonia vaccination	55.43%	56.54%	59.89%	60.67%	61.00%	80.52%
	C1-269	Influenza Immunization	41.51%	42.97%	47.36%	48.38%	48.82%	59.28%
	C1-272	Adults Immunization status	14.20%	16.34%	22.78%	24.28%	24.92%	22.60%
	C1-280	Chlamydia Screening in Women	73.99%	74.39%	75.60%	75.80%	76.00%	75.99%
	C1-389	HPV Vaccine	12.97%	15.15%	21.67%	23.20%	23.85%	25.63%
C2^: Primary Care Prevention - Cancer Screening & Follow-Up	C2-106	Cervical Cancer Screening	64.06%	64.49%	65.78%	65.99%	66.21%	70.12%
	C2-107	Colorectal Cancer Screening	26.20%	28.04%	33.58%	34.87%	35.42%	44.53%
	C2-186	Breast Cancer Screening	57.56%	58.25%	60.34%	60.68%	61.03%	70.15%
F1: Improved Access to Adult Dental Care	F1-105	Tobacco Screening & Cessation	99.76%	99.76%	99.78%	99.79%	99.79%	99.98%
	F1-226	Chronic Disease: Dental Services	89.39%	89.66%	90.45%	90.64%	90.72%	92.00%
	F1-227	Dental Caries: Adults (Lower is better)	53.39%	52.06%	48.05%	47.12%	46.72%	41.07%
G1: Palliative Care	G1-276	Hospice & Palliative Care - Pain Assessment	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	G1-277	Hospice & Palliative Care - Treatment Preference	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	G1-278	Beliefs and values	98.21%	98.26%	98.39%	98.42%	98.44%	100.00%
	G1-361	Treated with Opioid and Given Bowel Regimen	87.88%	88.18%	89.09%	89.30%	89.39%	100.00%
	G1-362	Hospice & Palliative Care - Dyspnea Treatment	P4R	P4R	P4R	P4R	P4R	P4R
	G1-363	Hospice & Palliative Care - Dyspnea Screening	80.95%	81.43%	82.86%	83.19%	83.33%	100.00%
H1: Integration of Behavioral Health in a Primary or Specialty Care Setting	H1-146	Depression and Follow-Up	72.55%	73.24%	75.30%	75.78%	75.98%	75.95%
	H1-255	ADHD Medication	P4R	P4R	P4R	P4R	P4R	P4R
	H1-286	Depression Remission	3.57%	5.98%	13.21%	14.90%	15.63%	9.73%
	H1-317	Unhealthy Alcohol Use & Counseling	5.75%	8.11%	15.17%	16.82%	17.53%	32.34%
H3^: Chronic Non-Malignant Pain Management	H3-144	Depression and Follow-Up Plan (Chronic Pain)	83.02%	83.44%	84.72%	85.01%	85.14%	88.78%
	H3-287	Current Medications	73.21%	73.88%	75.89%	76.35%	76.56%	77.30%
	H3-288	Pain Assessment and Follow-up	45.24%	46.61%	50.71%	51.67%	52.08%	82.73%
	H3-401	Opioid Therapy Follow-up Evaluation	26.10%	27.95%	33.49%	34.78%	35.34%	<b>45.97%</b>
	H3-403	Risk of Opioid Misuse	0.15%	2.65%	10.14%	11.88%	12.63%	<b>7.83%</b>

- Over 2,300 more people received the flu vaccine
- Improved the % of people reaching remission for depression by almost 275%
- Screened over 4,600 additional people for alcohol use and provided counseling

^Also selected by Seton  
 Bold indicate achievement with HHSC COVID Allowances

# FY21 Achievement (pending HHSC approval)



DSRIP Deliverable	\$ Amt Available to Earn	\$ Amt Expected to Earn	% Expected to Earn
Category B	\$6,265,788.15	\$6,265,788.15	100%
Category C Reporting	\$11,748,352.78	\$11,748,352.78	100%
Category C Achievement	\$35,245,058.33	\$32,600,407.49	92.50%^
Category D	\$9,398,682.22	\$9,398,682.22	100%*
<b>TOTAL</b>	<b>\$62,657,881.48</b>	<b>\$60,013,231.05</b>	<b>95.78%</b>

- Based on calendar year 2021 performance
- Reported to HHSC in April 2021
- Payment expected in July 2021

^The remaining \$2,644,650.84 will be carried forward to achieve in CY2021.

\*Reported April 2020 and approved by HHSC.

DSRIP Deliverable	\$ Amt Available to Earn	\$ Amt Expected to Earn	% Expected to Earn
Category B	\$6,265,788.15	\$6,265,788.15	100%
Category C Reporting	\$11,748,352.78	\$11,748,352.78	100%
Category C Achievement	\$35,245,058.33	\$26,522,796.42	75.25%
Category D	\$9,398,682.22	\$9,398,682.22	100%*
<b>TOTAL</b>	<b>\$62,657,881.48</b>	<b>\$53,935,619.57</b>	<b>86.08%</b>

Without HHSC's COVID-19 allowances for Category C Achievement

# HHSC COVID-19 Allowances Approved by CMS for CY2020

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- Category B
  - Allow for telephone encounters
  - Allowable variation will be 35% from baseline (change from 2.76%)
- Category C Achievement
  - Report 2019 achievement
  - Report 2020 achievement
  - Claim State's average DY8 achievement value for the measure
  - Applicable to DY9 (2020) only

**\*HHSC is still considering COVID-19 allowances for 2021\***

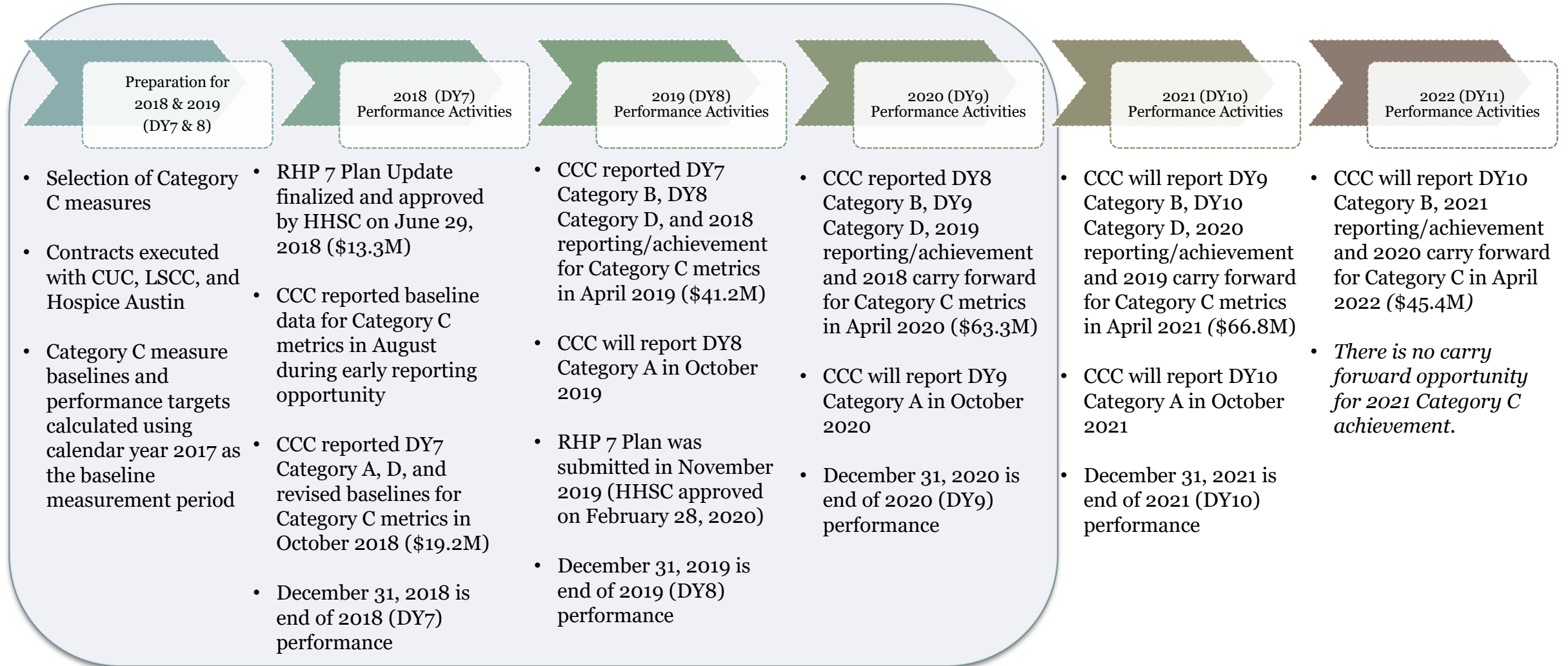
# FY22 Achievement

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- Calendar year 2021 Achievement (FY22) will be submitted to HHSC in April 2022
- Final submission to HHSC for DSRIP
- Final payment expected in July 2022
- HHSC is still considering COVID-19 allowances for calendar year 2021

# Program Milestones



# Sustained DSRIP 1 Project Highlights

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- Disease Management Registry (DMR) – FQHCs use the DMR daily to identify care gaps for their patients
- Chronic Care Management – FQHCs continue to focus on chronic condition management using protocols developed to standardize care
- Expanded primary care hours – Southeast Health and Wellness Center opened in 2014
- Expansion of dental services – Expanded capacity under DSRIP and later expanded to LSCC and PCC
- Patient-Centered Medical Home – FQHCs achieved the highest level certification
- Mobile health clinics – CUC purchased a mobile health vehicle, recommended by the DSRIP project team
- System navigation – Incorporated care management and navigation services into primary care service agreements and developed Central Health Hospital Transitions of Care teams

# Sustained DSRIP 1 Project Highlights

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- Centering pregnancy – Services continue to be provided at CUC
- Pregnancy prevention & STD screening, treatment, and prevention – Continue to provide Long Acting Removable Contraceptives (LARCs) and other contraceptives through primary care agreements
- Telepsychiatry & Integrated Behavioral Health implementation
  - Telepsychiatry incorporated into primary care agreements
  - All FQHCs offer behavioral health services within primary care teams
- Expand pulmonology & gastroenterology capacity
  - CUC provided over 1500 pulmonology encounters in FY20
  - CUC continues to provide Hepatitis C Virus treatment introduced through DSRIP
  - FIT tests for colorectal cancer screening is now standard practice across FQHCs
  - GI e-consults continue to be utilized at CUC to increase access to care
  - Hepatology services now available through partnership with Dell Medical School



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Thank You







# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**June 30, 2021**

## **REGULAR AGENDA ITEM 7**

Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health and its Enterprise partners, and new developments in Eastern Travis County.<sup>3,4</sup>  
*(Informational Item)*