



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

PUBLIC HEARING AND BOARD OF MANAGERS MEETING Wednesday, April 28, 2021, 5:00 p.m. or immediately following the Executive Committee Meeting via toll-free videoconference¹

Members of the public may observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1496963617?pwd=Wjg2VmRIUkh3cGVNZi9UWXdpVCtRUT09>

Password: 746373

Members of the public may also listen and participate by telephone only:

Dial: (888) 501-0031

Meeting ID: 149 696 3617

A member of the public who wishes to make comments during Public Communication must properly register with Central Health **no later than 3:30 p.m. on April 28, 2021**. Registration can be completed in one of two ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>, or
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting.

PUBLIC HEARING

1. Receive public comment on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County and how the revenue derived from those payments is to be spent as required by Texas Health & Safety Code §298E.101.

PUBLIC COMMUNICATION

Central Health will conduct Public Communication in the same manner as it has been conducted at in-person meetings, including setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Receive and ratify Central Health Investments for March 2021.
- C2. Approve the minutes of the Central Health Board of Managers March 31, 2021 meeting.
- C3. Approve the appointment of Amit Motwani to the Sendero Health Plans Board of Directors as recommended by the Executive Committee, for an unexpired term to end October 31, 2021.

REGULAR AGENDA²

- 1. Discuss and take appropriate action on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County as required by Texas Health & Safety Code §298E.151. (*Action Item*)
- 2. Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary March 2021 financial statements for, Central Health and the Community Care Collaborative and review historical average revenues and expenses for Central Health. (*Informational Item*)
- 3. Receive and discuss a presentation on the Fiscal Year (FY) 2022 Budget and the financial forecast for subsequent fiscal years, which presentation will include information on possible property tax rates to be assessed. (*Informational Item*)
- 4. Discuss and take appropriate action on a resolution authorizing expenditures associated with the capital line of credit authorized by the Central Health Board in November 2019, and reimbursement of Central Health funds from the line of credit proceeds. (*Action Item*)
- 5. Receive an update on and take appropriate action to ratify the transition of the BB&T Trust Deposit Fund to BlackRock Treasury Fund. (*Action Item*)
- 6. Receive a briefing on and discuss Fiscal Year (FY) 2021 Strategic Objectives, per Board adopted budget resolution or board directive, and receive updates on specific items including:
 - a. Current workforce demographics and levels, including new hires and turnover;
 - b. Employee recruitment initiatives;
 - c. HUB vendor workplan; and
 - d. HUB vendor contracting data. (*Informational Item*)
- 7. Receive an update from and take appropriate action on a presentation from Sendero Health Plans, Inc., including plan enrollment and financial updates.^{3, 4} (*Action Item*)

8. Receive an update from the President & CEO and take appropriate action on a request from Health Alliance for Austin Musicians (HAAM).⁴ (*Action Item*)
9. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.^{4,5} (*Action Item*)
10. Receive and discuss an update on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.⁴ (*Informational Item*)
11. Receive an update on and take appropriate action to approve a consulting contract with Perkins Coie and Guidehouse, Inc. for healthcare financial analysis.⁴ (*Action Item*)
12. Confirm the next regular Board meeting date, time, and location. (*Informational Item*)

Notes:

- ¹ By Emergency Executive Order of the Governor, issued March 16, 2020, Central Health may hold a videoconference meeting with no Board members present at a physical meeting location.
- ² The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- ³ Possible closed session discussion under Texas Government Code §551.085 (Governing Body of Certain Providers of Health Care Services).
- ⁴ Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney).
- ⁵ Possible closed session discussion under Texas Government Code §551.072 (Deliberation Regarding Real Property).

A recording of this meeting will be made available to the public through the Central Health website (www.centralhealth.net) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planea asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Pública o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.



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PUBLIC HEARING

April 28, 2021

AGENDA ITEM 1

Receive public comment on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County and how the revenue derived from those payments is to be spent as required by Texas Health & Safety Code §298E.101.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Katie Coburn, RHP Director

General Item Description Discuss and take action on an amended LPPF mandatory payment rate for FY 2021.

Is this an informational or action item? Action item

Fiscal Impact None to the Central Health budget. The recommended increase will add additional funds to the LPPF.

Recommended Motion (if needed – action item) Recommend the Board approve the LPPF rate amendment as presented by Central Health staff

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) When we set the FY 21 rate in December, we alerted the board we would likely need to amend it as new information became available.
- 2) The new payment rate includes enough funds to support payments for the CHIRP, TIPPS and Uncompensated Care programs
- 3) There is agreement among hospitals for the proposed rate.
- 4) Central Health staff have analyzed the rate and believe it is sufficient to maximize federal funds available through these supplemental payments.
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Powerpoint and memo

Estimated time needed for presentation & questions? 5-15 minutes

Is closed session recommended? (Consult with attorneys.) No closed session needed.



CENTRAL HEALTH

Form Prepared By/Date
Submitted:

Katie Coburn, 4/19/21



MEMORANDUM

To: Central Health Board of Managers
From: Katie Coburn
CC: Mike Geeslin, President & CEO
Date: April 28, 2021
Re: Amending the Local Provider Participation Fund (LPPF) mandatory payment rate for FY 2021 – ACTION ITEM

Summary

Central Health staff requests the board take action to amend the FY 2021 Local Provider Participation Fund (LPPF) mandatory payment rate from 1.66% to 3.21% of net patient revenue of Travis County inpatient hospitals.

Background

Under Chapter 298E of the Texas Health & Safety Code, the Central Health Board is required to set the mandatory LPPF payment rate for hospitals that provide inpatient services in Travis County. The fee must be uniform and broad based. Funds generated by the payment must be used to provide intergovernmental transfer (IGT) payments on behalf of nonpublic hospitals to draw down Federal matching funds available in certain Medicaid supplemental payment programs.

Since the initial FY 2021 rate setting, the Texas Health and Human Services Commission released updated information that changes the amount of funding available to Travis County hospitals. This changes the required intergovernmental transfer (IGT) amounts from the LPPF for the remainder of the year.

The 3.21% payment rate will generate approximately \$112 million dollars annually. The rate increase is intended to provide the necessary IGT funds for the remaining FY 2021 Uncompensated Care (UC) payment, additional UC funds previously withheld in relation to the Children's Hospital Association of Texas (CHAT) lawsuit, and the Comprehensive Hospital Rate Increase Program (CHIRP) Year 5 Advance Payment. CHIRP replaces the historical UHRIP program.

Central Health staff has evaluated the rate proposal, and we recommend the board adopt the proposed rate of 3.21%. Public input on the rate will be taken at a public hearing of the Board of Managers on April 28, 2021. Notice of the hearing was posted according to Central Health Board of Managers meeting posting procedures, emailed directly to Travis County inpatient

hospitals, and published in the newspaper according to legislative mandated notice requirements.

Action Requested

Central Health staff requests the board take action to amend the FY 2021 Local Provider Participation Fund (LPPF) mandatory payment rate from 1.66% to 3.21% of net patient revenue of Travis County inpatient hospitals.



**CENTRAL
HEALTH**

Travis County LPPF: FY 21 Proposed Mandatory Payment Rate Amendment

APRIL 28, 2021

Travis LPPF Program Public Hearing
Central Health Board of Managers Meeting

PRESENTER

Katie Coburn, RHP Director

LPPF Mandatory Payment Rate

- **Assessed as a uniform percentage of net patient revenue of Travis County inpatient hospitals**
- **Set by the Board of Managers**
- **Central Health, as LPPF Administrator, collects funds to be held in fiduciary capacity and completes intergovernmental transfers**
- **Use of funds**
 - Limited to legislative purposes
 - Central Health collaborates with hospital representatives on uses of funds
- **FY 21 Original Rate – 1.66%, \$58 million in annual payments**
 - Set in December 2020 by the Board of Managers
 - Staff informed the board in December that a rate amendment was expected as HHSC released new supplemental payment information



Proposed Amended Payment Rate for FY 2021

- **Proposed Amended FY 2021 LPPF Payment Rate: 3.21% of net patient revenue**
- **Generates approximately \$112 million annually in local funds to be used for intergovernmental transfers. This represents an increase of approximately \$54 million over the original annual payment amount.**
- **Provides the local portion for:**
 - Final FY 21 Uncompensated Care (UC) Payment
 - Additional UC payments previously withheld due to CHAT lawsuit
 - Comprehensive Hospital Rate Increase Program (CHIRP) Year 5 Advance Payment
 - CHIRP replaces and expands the historical UHRIP program





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BOARD MEETING

April 28, 2021

AGENDA ITEM C1

Receive and ratify Central Health Investments for March 2021.

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$66,910,479.64 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 22 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: April 28, 2021

CHAIR, BOARD OF MANAGERS

VICE CHAIR, BOARD OF MANAGERS

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,990.14	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DAT	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,990.14	PURCHASED THRU:	TexDaily
ACCRUED INT	N/A	BROKER:	N/A
TOTAL DUE:	1,990.14	CUSIP #:	N/A
TRADE DATE:	3/1/2021	SETTLEMENT DATE:	3/1/2021

AUTHORIZED F:


CASI INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,147.25	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DAT	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,147.25	PURCHASED THRU:	TexDaily
ACCRUED INT	N/A	BROKER:	N/A
TOTAL DUE:	1,147.25	CUSIP #:	N/A
TRADE DATE:	3/1/2021	SETTLEMENT DATE:	3/1/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,298,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DAT	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,298,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT	N/A	BROKER:	N/A
TOTAL DUE:	1,298,000.00	CUSIP #:	N/A
TRADE DATE:	3/1/2021	SETTLEMENT DATE:	3/1/2021

AUTHORIZED BY


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	822.25	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DAT	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	822.25	PURCHASED THRU:	TexDaily
ACCRUED INT	N/A	BROKER:	N/A
TOTAL DUE:	822.25	CUSIP #:	N/A
TRADE DATE:	3/1/2021	SETTLEMENT DATE:	3/1/2021

AUTHORIZED BY


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/2/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	269,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0600%
PRINCIPAL:	269,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	269,000.00	CUSIP #:	N/A
TRADE DATE:	3/2/2021	SETTLEMENT DATE:	3/2/2021

AUTHORIZED BY:

 
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 2/23/2021

TIME: 1:00 PM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FHLB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.375%	PRICE:	100.0000000
MATURITY DATE:	9/3/2024	US TREASURY CONVENTION YLD	0.3750%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	DREXEL HAMILTON
ACCRUED INT:	\$ 0.00	BROKER:	FRED PHELAN
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	3130ALH49
TRADE DATE:	2/23/2021	SETTLEMENT DATE:	3/3/2021

AUTHORIZED BY:

Deborah A. Lauder milk

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/3/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	82,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	82,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	82,000.00	CUSIP #:	N/A
TRADE DATE:	3/3/2021	SETTLEMENT DATE:	3/3/2021

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/4/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	<u>TexDaily</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>123,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DAT	<u>N/A</u>	BOND EQ. YIELD:	<u>0.0500%</u>
PRINCIPAL:	<u>123,000.00</u>	PURCHASED THRU:	<u>TexDaily</u>
ACCRUED INT	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>123,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>3/4/2021</u>	SETTLEMENT DATE:	<u>3/4/2021</u>

AUTHORIZED BY: 
CASH/INVESTMENT MANAGER

INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 1/27/2021

TIME: 11:00 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	SHAKOPEE, MN ISD - GO TXBL	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 1,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.609%	PRICE:	100.0000000
MATURITY DATE:	2/1/2025	US TREASURY CONVENTION YLD	0.6090%
PRINCIPAL:	\$ 1,000,000.00	PURCHASED THROUGH:	WELLS FARGO
ACCRUED INT:	\$ 0.00	BROKER:	MIKE MINAHAN
TOTAL DUE:	\$ 1,000,000.00	CUSIP #:	819190WT2
TRADE DATE:	1/27/2021	SETTLEMENT DATE:	3/9/2021

AUTHORIZED BY: *Deborah A. Lauder milk*

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/9/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	456,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	456,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	456,000.00	CUSIP #:	N/A
TRADE DATE:	3/9/2021	SETTLEMENT DATE:	3/9/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/9/2021

TIME: 10:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexasTERM DEC 21	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON RATE: (DISCOUNT)	0.150%	PRICE:	100.0000000
MATURITY DATE:	11/4/2021	US TREASURY CONVENTION YLD	0.1500%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	TexasDAILY
ACCRUED INT:	\$ 0.00	BROKER:	N/A
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	TERMCP110421
TRADE DATE:	3/9/2021	SETTLEMENT DATE:	3/10/2021

AUTHORIZED BY:

Deborah A. Lauder milk

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/11/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,020,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,020,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,020,000.00	CUSIP #:	N/A
TRADE DATE:	3/11/2021	SETTLEMENT DATE:	3/11/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/16/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	122,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	122,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	122,000.00	CUSIP #:	N/A
TRADE DATE:	3/16/2021	SETTLEMENT DATE:	3/16/2021

AUTHORIZED BY:

 
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/11/2021

TIME: 11:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FFCB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.700%	PRICE:	100.0000000
MATURITY DATE:	3/17/2025	US TREASURY CONVENTION YLD	0.7000%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	RAMIREZ & CO
ACCRUED INT:	\$ 0.00	BROKER:	RYAN GREENAWALT
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	3133EMTQ5
TRADE DATE:	3/11/2021	SETTLEMENT DATE:	3/17/2021

AUTHORIZED BY:

Deborah A. Laudermilk

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/18/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	124,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE	N/A	PRICE:	100%
MATURITY DAT	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	124,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT	N/A	BROKER:	N/A
TOTAL DUE:	124,000.00	CUSIP #:	N/A
TRADE DATE:	3/18/2021	SETTLEMENT DATE:	3/18/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/19/2021

TIME: 9:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	ING CP (Discount)	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 8,000,000.00	SAFEKEEPING NO:	P 31317
COUPON RATE: (DISCOUNT)	0.180%	PRICE:	99.9065000
MATURITY DATE:	9/22/2021	US TREASURY CONVENTION YLD	0.1800%
PRINCIPAL:	\$ 7,992,520.00	PURCHASED THROUGH:	Wells Fargo Securities
ACCRUED INT:	\$ 0.00	BROKER:	Mike Minahan
TOTAL DUE:	\$ 7,992,520.00	CUSIP #:	4497W0WN4
TRADE DATE:	3/19/2021	SETTLEMENT DATE:	3/19/2021

AUTHORIZED BY:

Deborah A. Lauder milk

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/22/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,006,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,006,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,006,000.00	CUSIP #:	N/A
TRADE DATE:	3/22/2021	SETTLEMENT DATE:	3/22/2021

AUTHORIZED BY



CAPM/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/24/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	22,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	22,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	22,000.00	CUSIP #:	N/A
TRADE DATE:	3/24/2021	SETTLEMENT DATE:	3/24/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/5/2021

TIME: 12:00 PM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FHLB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.540%	PRICE:	100.0000000
MATURITY DATE:	8/29/2024	US TREASURY CONVENTION YLD	0.5400%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	UBS FINANCIAL SERV
ACCRUED INT:	\$ 0.00	BROKER:	MATT BYRNE
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	3130ALN75
TRADE DATE:	3/5/2021	SETTLEMENT DATE:	3/29/2021

AUTHORIZED BY:

Deborah A. Lauder milk

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/29/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	1,298,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	1,298,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,298,000.00	CUSIP #:	N/A
TRADE DATE:	3/29/2021	SETTLEMENT DATE:	3/29/2021

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/30/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	94,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	94,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	94,000.00	CUSIP #:	N/A
TRADE DATE:	3/30/2021	SETTLEMENT DATE:	3/30/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 3/12/2021

TIME: 12:00 PM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FHLB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 12,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.470%	PRICE:	100.0000000
MATURITY DATE:	5/30/2024	US TREASURY CONVENTION YLD	0.4700%
PRINCIPAL:	\$ 12,000,000.00	PURCHASED THROUGH:	BANCROFT CAPITAL
ACCRUED INT:	\$ 0.00	BROKER:	JESSE JEFFERSON
TOTAL DUE:	\$ 12,000,000.00	CUSIP #:	3130ALPA6
TRADE DATE:	3/12/2021	SETTLEMENT DATE:	3/30/2021

AUTHORIZED BY:

Deborah A. Lauder milk

CENTRAL HEALTH MONTHLY INVESTMENT REPORT
 PORTFOLIO STATISTICS

DATE: March 31, 2021

By Fund Type		
Operating	\$ 374,525,837.30	98.20%
LPPF	6,881,035.21	1.80%
Bond Proceeds	-	0.00%
Other	-	0.00%
Total Portfolio	\$ 381,406,872.51	100.00%

By Security Type		
Operating-		
TexasDAILY	\$ 72,462,652.54	19.35%
TexPool	\$ 68,822,629.49	18.38%
TexSTAR	\$ 3,338,647.02	0.89%
TexasTERM CP	25,000,000.00	6.68%
Non-Int Bearing Bank Account	1,190,000.00	0.32%
Certificates of Deposit	-	0.00%
Treasury Securities	-	0.00%
Government Agencies	149,496,100.00	0.00%
Commercial Paper	7,992,520.00	2.13%
Municipal Bonds	46,223,288.25	12.34%
Total	\$ 374,525,837.30	60.08%

LPPF-		
TexPool	6,881,035.21	100.00%
Total	\$ 6,881,035.21	100.00%

Bond Proceeds-		
TexPool	\$ -	#DIV/0!
Total	\$ -	#DIV/0!

Compared to Policy Limits		Actual %	Guidelines
TexasDAILY	72,462,652.54	19.06%	30.00%
TexPool	75,703,664.70	19.91%	50.00%
TexSTAR	3,338,647.02	0.88%	30.00%
TexasTERM CP	25,000,000.00	6.58%	30.00%
Total LGIPS	\$ 176,504,964.26	46.42%	70.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	149,496,100.00	39.32%	75.00%
Commercial Paper	7,992,520.00	2.10%	20.00%
Municipal Bonds	46,223,288.25	12.16%	20.00%
Total	\$ 380,216,872.51	100.00%	

Commercial Paper by Entity as a Percentage of Portfolio

ING 9/22/2021	\$ 7,992,520.00	2.10%	5.00%
Total	\$ 7,992,520.00	2.10%	20.00%

Municipal Bonds by Entity as a Percentage of Portfolio

Alabama ST Pub Sch & Clg	\$ 1,000,000.00	0.27%	5.00%
City of Hampton VA - GO	\$ 1,157,199.00	0.31%	5.00%
Chippewa Valley School Go Bonds	\$ 2,022,800.00	0.54%	5.00%
Florida St Board Admin Fin Corp Rev	\$ 5,871,068.00	1.57%	5.00%
San Bernardino COPS	\$ 2,027,420.00	0.54%	5.00%
Harris County TX Transit	\$ 1,090,843.20	0.29%	5.00%
Oklahoma County OK ISD	\$ 4,662,698.00	1.24%	5.00%
Alabama ST Pub Sch & Clg 2022	\$ 1,000,000.00	0.27%	5.00%
Texas Tech Univ	\$ 525,840.00	0.14%	5.00%
Commonwealth of Virginia - GO	\$ 5,089,600.00	1.36%	5.00%
City of Dallas Waterworks	\$ 5,154,300.00	1.38%	5.00%
Upper Occoquan VA - Rev	\$ 3,110,000.00	0.83%	5.00%
San Diego CA Pub Facs - Rev	\$ 1,067,164.80	0.28%	5.00%
City of Yuma AZ - REV	\$ 1,500,000.00	0.40%	5.00%
NYC Tran Fin Tax - REV	\$ 5,000,000.00	1.34%	5.00%
WA DC INC Tax - Rev	\$ 4,944,355.25	1.32%	5.00%
Shakopee MN ISD - GO	\$ 1,000,000.00	0.27%	5.00%
Total	\$ 46,223,288.25	12.34%	25.00%

Investment Revenue & Accrued Interest	March-21	Fiscal YTD
Interest/Dividends-		
TexasDAILY	\$ 3,124.21	\$ 13,823.72
TexPool	1,714.45	\$ 30,713.65
TexSTAR	62.18	\$ 1,905.50
TexasTERM CP	0.00	\$ 6,328.77
Certificates of Deposit	0.00	\$ -
Treasury Securities	0.00	\$ -
Government Agencies	22,000.00	\$ 232,750.00
Commercial Paper	0.00	\$ -
Municipal Bonds	3,959.64	\$ 193,040.14
	<u>\$ 30,860.48</u>	<u>\$ 478,561.78</u>
Discounts, Premiums, & Accrued Interest		
TexasTERM CP	\$ 3,496.46	\$ 9,070.00
-less previous accruals	0.00	\$ (5,876.71)
Certificates of Deposit	0.00	\$ -
-less previous accruals	0.00	\$ -
Treasury Securities	0.00	\$ -
-less previous accruals	0.00	\$ -
Government Agencies	39,537.29	\$ 165,453.10
-less previous accruals	(18,300.71)	\$ (209,779.84)
Commercial Paper	480.00	\$ 6,306.31
-less previous accruals	0.00	\$ -
Municipal Bonds	52,642.02	\$ 228,086.52
-less previous accruals	(28,264.83)	\$ (301,437.63)
	<u>\$ 49,590.23</u>	<u>\$ (108,178.25)</u>
 Total Investment Revenue & Accrued Interest	 <u>\$ 80,450.71</u>	 <u>\$ 370,383.53</u>



CENTRAL HEALTH

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BOARD MEETING

April 28, 2021

AGENDA ITEM C2

Approve the minutes of the Central Health Board of Managers March 31, 2021 meeting.

MINUTES OF MEETING – MARCH 31, 2021
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, March 31, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:30 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

Committee members present via video and audio: Chairperson Greenberg, Vice Chairperson Bell, Secretary Valadez, Manager Brinson, Manager Motwani, Manager Museitif, and Manager Zamora

Absent: Manager Jones and Treasurer Zuniga

PUBLIC COMMUNICATION

Clerk's Notes: Public Communication began at 5:30 p.m. Anais Cruz introduced 2 speakers for Public Communication.

Members of the Board heard from: Rachel Blair with the Health Alliance for Austin Musicians and Manager Cynthia Valdez

CONSENT AGENDA

- C1. Receive the Quarterly Investment Report and ratify Central Health Investments for February 2021.**
- C2. Approve the minutes of the Central Health Board of Managers February 24, 2021 meeting.**

Clerk's Notes: Discussion on this item began at 5:37 p.m.

Manager Valadez moved that the Board approve Consent Agenda items C1 and C2.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

REGULAR AGENDA

- 1. Receive an update from the CEO of Episcopal Health Foundation about a grant to support Central Health's Fiscal Year (FY) 2021 Board priority objective to develop an equity focused strategic system of care plan.**

Clerk's Notes: Discussion on this item began at 5:38 p.m. Mr. Mike Geeslin, President & CEO; Ms. Monica Crowley, Chief Strategy and Planning Officer & Senior Counsel; and Ms. Elena Marks, Episcopal Health Foundation, presented on this item. Ms. Marks discussed what the Episcopal Health Foundation is, what

they believe, and how they work. Ms. Crowley noted that once Central Health has determined a consultant that will be engaged, an action item will be brought back to the Board proposing that they formally accept this grant. This will occur in May or June.

2. Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary February 2020 financial statements for Central Health and the Community Care Collaborative including fiscal and related operational updates for CommUnityCare Health Centers and Sendero Health Plans, Inc.

Clerk's Notes: Discussion on this item began at 5:51 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, and Mike Geeslin, President & CEO, presented on this item. Mr. Geeslin briefly noted that in the packet financial summaries were provided for CommUnityCare and Sendero. The Central Health February 2021 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs. Ms. Owens briefly highlighted information on these slides. Ms. Owens also presented the February 2021 financial statements for the Community Care Collaborative, which included a balance sheet, a sources and uses report, and a healthcare delivery costs summary. Ms. Owens also briefly highlighted information on these slides and noted that she would be available for any questions regarding information not discussed.

3. Receive and discuss a report on Historically Underutilized Business (HUB) spending performance for Fiscal Year 2020.

Clerk's Notes: Discussion on this item began at 6:02 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer and Balena Bunch, Procurement Manager, presented a report on HUB spending performance for Fiscal Year 2020. The presentation included Central Health's General Purchasing Policy; eligible and ineligible expenditures; FY2020 form solicitation summary; FY20 HUB operating and capital improvement project expenditures; and eligible HUB expenditures historical comparison. Lastly, they noted that looking forward there would be continued improvements to reporting and data collection, increased outreach and awareness on how to do business with Central Health, and Disparity Study results and program development.

4. Discuss and take appropriate action on an amended Cafeteria Plan Resolution outlining employee benefits.

Clerk's Notes: Discussion on this item began at 6:18 p.m. Ms. Susan Lara Willars, Enterprise VP of Human Resources, and Ms. Lori Oliphant, Legal Counsel with Winstead, presented on the amended Cafeteria Plan Resolution. Ms. Willars explained that the Cafeteria Plan is a written document maintained by Central Health and that it meets the regulations under section 125 of the IRS code, which allows Central Health to offer some benefits on a pretext basis. Ms. Oliphant noted that without a Cafeteria Plan the participants would be taxed on the amount of the compensation that they have set aside to pay for their benefits. It is very important for Central Health to have a Cafeteria Plan in place and to amend it from time to time to reflect any changes in that design. Staff requests that the Board accept the amended Cafeteria Plan Resolution.

Manager Valadez moved that the Board accept the amended Cafeteria Plan Resolution in the form provided in the Board materials.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg
Vice Chairperson Charles Bell

For
For

Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

5. Discuss and take appropriate action on a request by CommUnityCare regarding compensation for certain new hires.

Clerk's Notes: This item was not taken up at the meeting.

6. Receive an update on the findings of the 360° review of the President and CEO.

Clerk's Notes: Discussion on this item began at 6:22 p.m.

At 6:23 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 6 under Texas Government Code §551.074 Personnel Matters.

At 9:02 p.m. the Board returned to open session.

7. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health and Enterprise partners, and new developments in Eastern Travis County.

Clerk's Notes: Discussion on this item began at 6:22 p.m.

At 6:23 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 7 under Texas Government Code §551.072 Deliberation Regarding Real Property and §551.071 Consultation with Attorney.

At 9:02 p.m. the Board returned to open session. At 9:03 p.m. discussion in open session began. Mr. Jeff Knodel gave a brief presentation in open session on the Administrative Offices Consolidation and Clinic Expansion and on the Del Valle and Hornsby Bend Clinic Construction. The presentation included a look at accessibility benefits, utilization benefits, and financial benefits. Mr. Knodel went over a preliminary project schedule, comparison of acquisition vs. lease annual cost, the taxpayer impact, and key events for a 2021 bond sale.

Manager Bell moved that the Board delegate to the Central Health President and CEO the authority to negotiate and execute an Agreement to purchase a site located in central Austin for Enterprise Administrative Consolidation and Clinical space, and to take other actions reasonably necessary to effectuate the purpose of contracting for the property..

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For

Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

8. Discuss and take appropriate action on approval of publication of notice of intention to authorize issuance of certificates of obligation to finance acquisition and construction or renovation of real property.

Clerk's Notes: Discussion on this item began at 6:22 p.m.

At 6:23 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 8 under Texas Government Code §551.072 Deliberation Regarding Real Property and §551.071 Consultation with Attorney.

At 9:02 p.m. the Board returned to open session. At 9:14 p.m. discussion in open session began.

Manager Motwani moved that the Board adopt the resolution provided to Board members requesting the Travis County Commissioners Court to publish notice of intent to issue Certificates of Obligation to be used for the purchase and renovation of an Administrative Building and Clinical Space in addition to construction of clinics in Hornsby Bend and Del Valle, and authorizing the President and CEO to execute reimbursement statements on behalf of the District and any other documents necessary to carry out the purposes of the Resolution, including completion of the Resolution on behalf of the Board to add location information.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

9. Receive a briefing regarding Central Health Enterprise information security issues.

Clerk's Notes: Discussion on this item began 6:22 p.m.

At 6:23 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 9 under Texas Government Code §551.071 Consultation with Attorney and §551.089 Deliberation Regarding Security Devices or Audits.

At 9:02 p.m. The Board returned to open session.

10. Receive and discuss an update regarding Sendero Health Plans, Inc., including 2021 ACA enrollment and financial updates.

Clerk's Notes: Discussion on this item began at 6:22 p.m.

At 6:23 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 10 under Texas Government Code §551.085 Governing Body of Certain Providers of Health Care Services.

At 9:02 p.m. The Board returned to open session.

11. Discuss and take appropriate action on 2021 ACA Special Open Enrollment period, including possible consideration of a request for funding from the Health Alliance for Austin Musicians (HAAM).

Clerk's Notes: Discussion on this item began at 9:19 p.m. Mr. Mike Geeslin, President & CEO, briefly presented on this item. Mr. Geeslin noted that there is a checklist that Central Health goes through when different proposals come to them from various corners of the community. Since this is not a staff request or staff recommendation and is coming to the Board from an organization, Mr. Geeslin explained the process that would need to be taken. He explained that there must be a member that moves, a member that seconds, and the majority of the Board will need to approve action. He informed the Board that they would need to tell management exactly what they would like Central Health to do with this specific request from HAAM. Mr. Geeslin then gave a quick summary of the types of efforts currently underway with respect to the 2021 ACA Special Open Enrollment period. He said that the Central Health Communications and Outreach team is pushing out information via social media about the ACA Special Enrollment Period, and recording videos with Sendero that will be pushed out to local media, and identifying additional funds for paid media. Lastly, he noted that these efforts are not exclusively targeting HAAM members; they are targeting the community at large.

Manager Valadez moved to direct staff to review the proposal submitted by HAAM and evaluate the viability of entering into an agreement to implement the proposal that is legally compliant and bring a recommendation back to the Central Health Board as soon as possible.

Manager Zamora seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	Abstain
Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

12. Confirm the next regular Board meeting date, time, and location.

At 9:52 p.m. Manager Valadez moved that meeting adjourn.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	Absent
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 9:52 p.m.

Sherri Greenberg, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



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BOARD MEETING

April 28, 2021

AGENDA ITEM C3

Approve the appointment of Amit Motwani to the Sendero Health Plans Board of Directors as recommended by the Executive Committee, for an unexpired term to end October 31, 2021.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Dr. Charles Bell

General Item Description Discuss and take appropriate action to approve the appointment of Amit Motwani to the Sendero Board of Directors to complete an unexpired term on the Board ending October 2021.

Is this an informational or action item? Action

Fiscal Impact N/A

Recommended Motion (if needed – action item) Approve the appointment of Amit Motwani to the Sendero Board of Directors to complete an unexpired term on the Board ending October 2021.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Mr. Motwani skills and experience in finance and business operations would bring the expertise needed to deal with some of the complex decisions the Sendero Board is facing at this time.
- 2) _____
- 3) _____
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Resume or bio will be provided

Estimated time needed for presentation & questions? 5 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: April 22, 2021, Briana Yanes

AMIT MOTWANI



Amit Motwani's executive leadership spans the arenas of strategy, operations, technology, and analytics. He came to Austin 25 years ago to attend The University of Texas at Austin, and later joined the software startup team of CTK (now Social Solutions Global), where he served as chief technology officer. Motwani led the launch of CTK's United Kingdom branch in London and later returned to Austin, where he began his journey in nonprofit direct services with an early focus on adult literacy. In Austin he launched a 15-year professional trajectory bridging hands-on understanding of human service programming with a commercially, data-driven executive mindset.

Amit currently serves as chief executive officer for the Rupani Foundation, an organization improving children's school readiness and empowering marginalized communities in South Asia, Central Asia and the United States. Prior to this role, Amit was the chief operating officer at El Buen Samaritano, an outreach ministry of the Episcopal Diocese of Texas. Earlier in his career he was the chief information officer at United Way for Greater Austin where he helped transform the organization's approach to data and analytics. There, he also led the creation of Austin's "2-Gen" Coalition, uniting public and private funders and service providers around the same table to improve economic and social mobility. Motwani served as lead adviser to the United Way and Dr. Chris King's Policy Research Project cohort on related anti-poverty strategies at the Lyndon B. Johnson School of Public Affairs.

Motwani is passionate about civil rights and universal equitable access to basic needs for all, and his commitment is reflected in his extensive service on nonprofit, commercial, and municipal boards and commissions. Motwani is a proud graduate of Central Health's Community Health Champions Program (class of 2017), which reinforced his belief that individual, family, and community outcomes health outcomes are inextricable.



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 1

Discuss and take appropriate action on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County as required by Texas Health & Safety Code §298E.151.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Katie Coburn, RHP Director

General Item Description Discuss and take action on an amended LPPF mandatory payment rate for FY 2021.

Is this an informational or action item? Action item

Fiscal Impact None to the Central Health budget. The recommended increase will add additional funds to the LPPF.

Recommended Motion (if needed – action item) Recommend the Board approve the LPPF rate amendment as presented by Central Health staff

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) When we set the FY 21 rate in December, we alerted the board we would likely need to amend it as new information became available.
- 2) The new payment rate includes enough funds to support payments for the CHIRP, TIPPS and Uncompensated Care programs
- 3) There is agreement among hospitals for the proposed rate.
- 4) Central Health staff have analyzed the rate and believe it is sufficient to maximize federal funds available through these supplemental payments.
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Powerpoint and memo

Estimated time needed for presentation & questions? 5-15 minutes

Is closed session recommended? (Consult with attorneys.) No closed session needed.



CENTRAL HEALTH

Form Prepared By/Date
Submitted:

Katie Coburn, 4/19/21



MEMORANDUM

To: Central Health Board of Managers
From: Katie Coburn
CC: Mike Geeslin, President & CEO
Date: April 28, 2021
Re: Amending the Local Provider Participation Fund (LPPF) mandatory payment rate for FY 2021 – ACTION ITEM

Summary

Central Health staff requests the board take action to amend the FY 2021 Local Provider Participation Fund (LPPF) mandatory payment rate from 1.66% to 3.21% of net patient revenue of Travis County inpatient hospitals.

Background

Under Chapter 298E of the Texas Health & Safety Code, the Central Health Board is required to set the mandatory LPPF payment rate for hospitals that provide inpatient services in Travis County. The fee must be uniform and broad based. Funds generated by the payment must be used to provide intergovernmental transfer (IGT) payments on behalf of nonpublic hospitals to draw down Federal matching funds available in certain Medicaid supplemental payment programs.

Since the initial FY 2021 rate setting, the Texas Health and Human Services Commission released updated information that changes the amount of funding available to Travis County hospitals. This changes the required intergovernmental transfer (IGT) amounts from the LPPF for the remainder of the year.

The 3.21% payment rate will generate approximately \$112 million dollars annually. The rate increase is intended to provide the necessary IGT funds for the remaining FY 2021 Uncompensated Care (UC) payment, additional UC funds previously withheld in relation to the Children's Hospital Association of Texas (CHAT) lawsuit, and the Comprehensive Hospital Rate Increase Program (CHIRP) Year 5 Advance Payment. CHIRP replaces the historical UHRIP program.

Central Health staff has evaluated the rate proposal, and we recommend the board adopt the proposed rate of 3.21%. Public input on the rate will be taken at a public hearing of the Board of Managers on April 28, 2021. Notice of the hearing was posted according to Central Health Board of Managers meeting posting procedures, emailed directly to Travis County inpatient

hospitals, and published in the newspaper according to legislative mandated notice requirements.

Action Requested

Central Health staff requests the board take action to amend the FY 2021 Local Provider Participation Fund (LPPF) mandatory payment rate from 1.66% to 3.21% of net patient revenue of Travis County inpatient hospitals.



**CENTRAL
HEALTH**

Travis County LPPF: FY 21 Proposed Mandatory Payment Rate Amendment

APRIL 28, 2021

Travis LPPF Program Public Hearing
Central Health Board of Managers Meeting

PRESENTER

Katie Coburn, RHP Director

LPPF Mandatory Payment Rate

- **Assessed as a uniform percentage of net patient revenue of Travis County inpatient hospitals**
- **Set by the Board of Managers**
- **Central Health, as LPPF Administrator, collects funds to be held in fiduciary capacity and completes intergovernmental transfers**
- **Use of funds**
 - Limited to legislative purposes
 - Central Health collaborates with hospital representatives on uses of funds
- **FY 21 Original Rate – 1.66%, \$58 million in annual payments**
 - Set in December 2020 by the Board of Managers
 - Staff informed the board in December that a rate amendment was expected as HHSC released new supplemental payment information



Proposed Amended Payment Rate for FY 2021

- **Proposed Amended FY 2021 LPPF Payment Rate: 3.21% of net patient revenue**
- **Generates approximately \$112 million annually in local funds to be used for intergovernmental transfers. This represents an increase of approximately \$54 million over the original annual payment amount.**
- **Provides the local portion for:**
 - Final FY 21 Uncompensated Care (UC) Payment
 - Additional UC payments previously withheld due to CHAT lawsuit
 - Comprehensive Hospital Rate Increase Program (CHIRP) Year 5 Advance Payment
 - CHIRP replaces and expands the historical UHRIP program





CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 2

Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary March 2021 financial statements for, Central Health and the Community Care Collaborative and review historical average revenues and expenses for Central Health.



Central Health

Financial Statement Presentation

FY 2021 – as of Mar 31, 2021 (Preliminary)

Central Health Board of Managers

April 28, 2020

Lisa Owens, Deputy CFO

Patti Bethke, Controller



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - IGT & HCD Services
- Slide 10 HCD - Operating Cost
- Slide 11 HCD - Primary Care
- Slide 12 HCD - Specialty Care

Note: HCD = Health Care Delivery



- Year-to-date through March, collected net property tax revenue is \$236 million compared to \$213 million as of March 2020.
- Anticipated Tax Revenue for FY21 is \$5.6 million favorable to budget due to a \$5.2 billion increase in TCAD tax valuations from July certified roll to October final certified roll.
- Tax collected through March 2021 is 98% of the adjusted tax levy compared to 98% as of March 2020.
- Healthcare Delivery is \$52 million for the six months ending 3/31/2021.
- GAAP reporting Net Assets increased \$65 million year-over-year this is net of hospital impairment totaling \$51 million due to redevelopment.
- TCHD LPPF total restricted balance of LPPF as of 3/31/2021 is \$7 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 03/31/2021	as of 3/31/2020
Current Assets		
Cash and cash equivalents	903,062	1,178,261
Short-term investments	361,991,251	254,256,220
Ad valorem taxes receivable	6,086,398	4,639,248
Other receivables	2,592,883	6,017,652
Prepaid expenses	564,109	611,160
Total Current Assets	<u>372,137,703</u>	<u>266,702,540</u>
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	11,582,854	8,198,789
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	6,948,348	19,839,833
Total Restricted Cash and Investments or Noncurrent	<u>130,614,202</u>	<u>140,121,622</u>
Capital Assets		
Land	13,425,967	12,546,211
Buildings and improvements	58,253,175	130,395,330
Equipment and furniture	9,870,147	9,581,124
Capital Projects in progress	5,500,751	2,196,491
Less accumulated depreciation	<u>(24,388,416)</u>	<u>(45,295,164)</u>
Total Capital Assets	<u>62,661,625</u>	<u>109,423,993</u>
Total Assets	<u><u>565,413,530</u></u>	<u><u>516,248,155</u></u>



Liabilities	Preliminary	
	as of 03/31/2021	as of 3/31/2020
Current Liabilities		
Accounts payable	6,733,183	8,804,820
Salaries and benefits payable	1,918,262	1,926,753
Other Payables	-	65,048
Debt service payable, short-term	1,196,410	1,124,177
Deferred tax revenue	4,877,231	3,965,430
Other deferred revenue	610,000	610,000
Total Current Liabilities	15,335,087	16,496,229
Restricted or Noncurrent Liabilities		
Funds held for TCHD LPPF	6,948,348	19,839,833
Debt service payable, long-term	4,915,000	6,185,000
Deferred Revenue	-	610,000
Total Restricted or Noncurrent Liabilities	11,863,348	26,634,833
Total Liabilities	27,198,435	43,131,062
Net Assets		
Unrestricted	475,553,561	363,693,100
Investment in Capital Assets	62,661,625	109,423,993
Total Net Assets	538,215,185	473,117,093
Liabilities and Net Assets	565,413,620	516,248,155



Sources / Uses	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Sources					
Property Tax Revenue	2,521,024	235,626,249	234,057,519	101%	212,896,552
Lease Revenue	1,819,950	6,132,684	12,909,866	48%	6,085,474
Other Revenue	85,892	384,977	1,720,000	22%	1,440,113
Tobacco Settlement Revenue	-	-	2,800,000	0%	-
Contingency Reserve (Carryforward)	-	136,179,266	115,856,728	118%	64,898,396
Total Sources	4,426,866	378,323,176	367,344,113	103%	285,320,535
Uses of Funds					
Healthcare Delivery	12,979,123	51,523,024	353,858,894	15%	67,891,723
Administrative Program					
Salaries and benefits	516,186	2,336,754	5,561,651	42%	2,248,251
Consulting Fees	8,378	65,304	1,259,570	5%	258,072
Legal Fees	43,470	352,817	1,497,136	24%	461,526
Other Purchase Goods and Services	176,379	795,704	3,081,046	26%	537,411
Total Administrative Program	744,413	3,550,579	11,399,403	31%	3,505,260
Tax Collection Expenses	85,016	1,320,849	2,085,816	63%	1,286,846
Total Uses	13,808,552	56,394,452	367,344,113	15%	72,683,829
Excess Sources / (Uses)	(9,381,686)	321,928,724			212,636,706



Healthcare Delivery Summary	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Inter-Governmental Transfers (IGTs)	-	-	23,528,575	0%	11,637,720
Healthcare Services					
Primary Care - (see detail on Slide 11)	2,171,309	20,939,989	56,935,000	37%	23,572,627
Specialty Care, incld Dental & Behavioral Health	(234,410)	2,289,189	14,448,856	16%	3,535,602
Pharmacy	727,765	4,893,463	13,250,000	37%	4,985,674
Post Acute Care	-	-	5,400,000	0%	-
All Other Healthcare Services	82,158	515,194	4,469,990	12%	589,531
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
Hospital and Specialty Services & Incentives	-	-	59,700,000	0%	-
Subtotal Healthcare Services	2,746,822	28,637,835	155,078,846	18%	32,683,434
ACA Premium Assist, Education, Enrollment	1,006,877	5,896,813	12,160,674	48%	4,359,266
Healthcare Facilities and Campus Redevelopment	141,475	1,263,845	6,097,472	21%	2,203,258
Healthcare Delivery Operating Costs	1,397,539	7,999,875	29,473,028	27%	6,426,561
Debt, Reserves and Transfers	7,686,410	7,724,656	127,520,299	6%	10,581,484
Total Healthcare Delivery	12,979,123	51,523,024	353,858,894	15%	67,891,723



Details for Health Care Delivery on the following slides.

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Healthcare Delivery - Detail	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Intergovernmental Transfers (IGTs)					
DSH - Disproportionate Share	-	-	-	0%	11,637,720
DSRIP - CCC	-	-	23,528,575	0%	-
Subtotal Intergovernmental Transfers (IGTs)	-	-	23,528,575	0%	11,637,720
Healthcare Services					
Primary Care - (see detail on Slide 11)	2,171,309	20,939,989	56,935,000	37%	23,572,627
Specialty Care, incld Dental - (see detail on Slide 12)	(199,278)	2,060,130	12,565,000	16%	3,250,767
Specialty Care, Behavioral Health	(35,132)	229,059	1,883,856	12%	284,835
Pharmacy	727,765	4,893,463	13,250,000	37%	4,985,674
Post Acute Care	-	-	5,400,000	0%	-
Reproductive and Sexual Health	25,105	171,676	1,150,000	15%	228,394
Healthcare services, Pay for Success	-	-	600,000	0%	-
Medical Administration / ICC payment	57,053	343,518	719,990	48%	308,637
Primary & Specialty Care Reserves	-	-	2,000,000	0%	52,500
Community Health Care Initiatives	-	-	875,000	0%	-
Hospital and Specialty Services	-	-	57,000,000	0%	-
Hospital Performance Incentives	-	-	2,700,000	0%	-
Subtotal Healthcare Services	2,746,822	28,637,835	155,078,846	18%	32,683,434

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Healthcare Delivery Detail (continued)	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Healthcare Operations and Support					
ACA and Premium Assistance Programs					
High Risk Premium Programs	737,125	4,097,567	8,600,000	48%	2,801,826
CHAP Program	256,713	1,299,498	2,959,354	44%	1,023,221
ACA Enrollment and Education Services	13,039	499,748	601,320	83%	534,219
Subtotal ACA & Premium Assist Program	1,006,877	5,896,813	12,160,674	48%	4,359,266
Healthcare Facilities and Campus					
Salaries and benefits	8,457	49,146	368,579	13%	178,641
Consulting Services	13,318	115,647	1,730,000	7%	-
Legal Fees	(9,190)	137,942	174,500	79%	78,405
Other Goods & Svc incl. UT Ground Lease	128,890	961,110	3,824,393	25%	1,946,212
Subtotal Healthcare Facilities and Campus	141,475	1,263,845	6,097,472	21%	2,203,258
Healthcare Delivery Operating Costs					
Salaries and benefits	1,121,942	5,780,918	15,021,176	38%	4,649,906
Consulting Services	3,068	16,915	1,085,500	2%	32,066
Legal Fees	5,818	52,181	332,000	16%	80,255
Other Services and Purchased Goods	266,711	2,149,861	13,034,352	16%	1,664,334
Subtotal HCD Operating Cost	1,397,539	7,999,875	29,473,028	27%	6,426,561
Debt Service, Reserves and Transfers					
Debt Service	1,186,410	1,224,656	1,264,357	97%	1,225,194
Healthcare Capital Line of Credit	-	-	1,091,773	-	-
FY2021 Capital reserve	6,500,000	6,500,000	34,100,000	19%	2,950,000
FY2021 Hospital Services Reserve	-	-	4,000,000	-	6,406,290
FY2021 Contingency reserve appropriation	-	-	87,064,169	-	-
Subtotal Debt, Reserves and Transfers	7,686,410	7,724,656	127,520,299	6%	10,581,484
Total Healthcare Delivery	12,979,123	51,523,024	353,858,894	15%	67,891,723



Healthcare Delivery - Primary Care	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Primary Care					
CommUnity Care	1,594,732	17,459,471	44,885,000	39%	19,113,751
Lone Star Circle of Care	358,168	2,446,252	6,555,000	37%	3,307,596
People's Community Clinic	202,321	955,158	2,600,000	37%	914,680
Other Primary Care	16,089	79,108	2,895,000	3%	236,600
Subtotal Primary Care Services	2,171,310	20,939,989	56,935,000	37%	23,572,627

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Healthcare Delivery - Specialty	Mar 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD	YOY Percent Change	Comments
Specialty Care							
Ancillary Services	7,460	30,933	610,000	5%	30,434	2%	
Cardiology	(16,423)	40,984	265,000	15%	75,674	-46%	Lower volume than anticipated related to COVID
Consultation Services	0	0	500,000	0%	37,500	-100%	
Dental Specialty	(2,218)	251,096	1,000,000	25%	485,358	-48%	Lower volume than anticipated related to COVID; Transition of denture provider
Dermatology	18,725	177,652	550,000	32%	212,945	-17%	
Durable Medical Equipmen	1,157	7,526	115,000	7%	10,963	-31%	
Ear, Nose & Throat ENT	1,765	129,063	350,000	37%	153,824	-16%	
Endocrinology	(30,102)	77,172	575,000	13%	141,410	-45%	Lower volume than anticipated related to COVID
Gastroenterology	(155,119)	360,586	2,100,000	17%	661,598	-45%	Lower volume than anticipated related to COVID
General Surgery	6,161	22,379	300,000	7%	89,638	-75%	Lower volume than anticipated related to COVID
Gynecology IPU	0	0	600,000	0%	91,613	-100%	Services currently contracted in CCC
Nephrology	(5,668)	872	200,000	0%	0	0%	New service in FY21 with lower volume than anticipated related to COVID
Oncology	11,693	117,945	700,000	17%	194,676	-39%	Lower volume than anticipated related to COVID
Ophthalmology	61,848	556,445	1,575,000	35%	553,984	0%	
Orthotics & Prosthetics	8,951	50,008	200,000	25%	72,442	-31%	
Podiatry	(51,100)	69,650	350,000	20%	79,587	-12%	Lower volume than anticipated related to COVID
Pulmonology	(63,947)	78,480	375,000	21%	200,248	-61%	Lower volume than anticipated related to COVID
Rheumatology	182	58,860	250,000	24%	77,350	-24%	
Musculoskeletal	0	0	1,700,000	0%	0	0%	Services currently contracted in CCC
Neurology	0	0	100,000	0%	0	0%	
Wound Care	7,355	30,480	150,000	20%	81,523	-63%	
Total Specialty Care	(199,280)	2,060,131	12,565,000	16%	3,250,767	-37%	



Questions ? Comments ?

DRAFT



Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$903K compared to \$1.2M March 2020

Short-term Investments – Short-term investments were \$362M at month-end and restricted investments of \$11.6M for capital acquisitions.

Ad Valorem Taxes Receivable – \$6.1M balance is composed of:

Gross Tax Receivables	\$	10.2M
Taxable Assessed Valuation Adjustment		(1.4)M
Est. Allowance for Doubtful collections		(2.7)M
Total Taxes Receivable	\$	6.1M

Other Receivables – Other receivables total \$2.6M and includes intercompany balances:

- CommUnityCare - \$1.1M
- Sendero - \$714K
- Community Care Collaborative - \$404K
- Accrued Interest - \$336K
- Miscellaneous Receivables – \$9K

Prepaid Expenses – \$564K balance composed of:

- TCAD Appraisal Fees - \$239K
- Software - \$54K
- Prepaid Tax Collection Fees - \$6K
- Memberships - \$71K
- Prepaid Insurance - \$173K
- Deposits - \$21K

Total Current Assets – \$372M



March 2021 Preliminary Monthly Financial Statements (unaudited)

Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$11.6M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$7M

Capital Assets – \$63M, net of accumulated depreciation

Total Assets – \$565M



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$6.7M balance are:

- \$5M estimated IBNR for healthcare services.
- \$474K estimated month-end vendor invoices due.
- \$1.3M month-end vendor invoices due.

Salaries and Benefits Payable – \$1.9M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable, interest due 09/01/21.

Deferred Tax Revenue - \$4.9M pending collection

Other Deferred Revenue - \$610K is the lease revenue for Block 164 Yr3 (FY21) from 2033 LLP

Total Current Liabilities – \$14M



Restricted or Noncurrent Liabilities – Slide 5 (continued)

Funds held for TCHD LPPF - \$7M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$4.9M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic and refunded May 2020. Due annually on 3/1.

Total Restricted or Noncurrent Liabilities – \$12M

Total Liabilities – \$27M

Net Assets

Unrestricted Net Assets – \$476M

Investment in Capital Assets – \$63M

Total Net Assets – \$538M

Total Liabilities and Net Assets – \$565M



March 2021 Preliminary Monthly Financial Statements (unaudited)

Page 5 of 6

Sources and Uses Report – Slide 6

March financials → six months, 50% of the fiscal year.

Sources – Total \$4.4M for the month

Property Tax Revenue – Net property tax revenue for the month was \$2.5M. Net revenue includes \$2.6M current month's collections; \$203K Penalties and Interest; (\$285)K in adjustments for prior year delinquent taxes.

Lease Revenue – \$1.8M recorded for Seton lease payment and the UT ground lease.

Other Revenue – \$86k: \$80K investment income for the month, \$370K YTD, compared to \$1.4M YTD last year.

Uses of Funds – Total \$13.8M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$13M for the month and \$51.5M YTD compared to \$67.9M YTD thru March 2020.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$5.4M, Primary & Specialty Care \$3.8M (Musculoskeletal \$1.7M, Neurology \$100k, and Reserves \$2M), Community Health Care Initiatives Fund \$875k, and Hospital and Specialty Services \$59.7M.

Administration Program – \$744K in expense for the month, which includes:

- Personnel costs – \$516K
- Consulting services – \$8K
- Legal fees – \$43K
- Other general and administrative – \$176K

Tax Collection Expenses – \$85K for the month.

Excess Sources/(Uses) – \$(9.4)M in March. Current YTD is \$322M compared to prior year FY20 YTD of \$213M.



March 2021 Preliminary Monthly Financial Statements (unaudited)

Page 6 of 6

Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$13M March; \$51.5M YTD compared to \$67.9M March FY20 YTD.

Intergovernmental Transfers (“IGT’s”) – YTD \$0 compared to \$11.6M YTD last year for DSH.

Healthcare Services – Healthcare delivery providers’ expense for March totaled \$2.7M, which includes:

- Primary care – \$2.2M
- Specialty Care (including Dental and Behavioral Health) – \$(234)K
- Pharmacy - \$727K
- All Other Healthcare Services - \$82K

ACA Premium Assist, Education, Enrollment – \$1M in expenses for the month; \$5.9M YTD compared to \$4.4M FY20 YTD

Healthcare Facilities and Campus Redevelopment - \$141K in expense for the month and \$1.3M YTD.

Healthcare Delivery Operating Cost – \$1.4M in expenses for the month and includes:

- Personnel costs – \$1.1M
- Consulting Services – \$3K
- Legal Fees - \$6K
- Other services and purchased goods – \$267K

Debt, Reserves and Transfer – \$7.6M in Debt Service and Capital Reserve for the month

Total Healthcare Delivery - for the month of March was \$13M.

Community Care Collaborative

Financial Statement Presentation

FY 2021 – as of March 31, 2021 (Preliminary)

Central Health Board of Managers
Board of Managers Meeting
April 16, 2021

Jeff Knodel, Chief Financial Officer
Lisa Owens, Deputy Chief Financial Officer



a partnership of Central Health and Seton Healthcare Family

Preliminary

Highlights Community Care Collaborative

March 2021



- * Cash is at \$16.7 million compared to \$12.6 million last year.
- * Total Liabilities are at \$13.5 million as of the end of March 2021.
- * Net Assets at the end of March are \$3.3 million. This includes the emergency reserve carry forward of \$5 million.

Preliminary

Balance Sheet Community Care Collaborative

As of March 2021



Community Care Collaborative

	as of 3/31/2021	as of 3/31/2020
Assets		
Cash and Cash Equivalents	16,661,601	12,635,757
Other Receivables	66,833	319,208
Prepaid and Other	55,017	71,367
Total Assets	<u>16,783,451</u>	<u>13,026,332</u>
Liabilities		
AP and Accrued Liabilities	9,669,699	10,818,854
Deferred Revenue	3,479,719	1,961,042
Other Liabilities	189,006	237,588
Accrued Payroll	111,768	105,882
Total Liabilities	<u>13,450,192</u>	<u>13,123,367</u>
Net Assets	<u>3,333,260</u>	<u>(97,035)</u>
Liabilities and Net Assets	<u>16,783,451</u>	<u>13,026,332</u>

Preliminary

Sources and Uses Report, Budget vs Actual

Fiscal Year-to-Date through March 2021



Sources of Funds	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
DSRIP Revenue	61,168,472	870,509	1%	0
Operations Contingency Carryforward	5,362,495	11,316,128	211%	10,731,787
Other Sources	100,000	10,304	10%	108,436
Total Sources of Funds	66,630,967	12,196,941	18%	10,840,223
Uses - Programs				
Healthcare Delivery	19,630,967	6,462,238	33%	8,264,945
UT Services Agreement	35,000,000	0	0%	0
DSRIP Project Costs	12,000,000	7,401,443	62%	7,672,313
Total Uses	66,630,967	13,863,681	21%	15,937,258
Net Sources (Uses)	-	(1,666,741)		(5,097,035)
Net Assets		3,333,259		(97,035)

⁽¹⁾ Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

Preliminary



Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through March 2021

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	459,853	50%	209,862
Specialty Care	3,908,000	1,068,992	27%	1,244,503
Specialty Behavioral Health	8,000,000	2,970,167	37%	4,000,000
Post-Acute Care	2,675,000	840,494	31%	1,384,111
Urgent and Convenient Care	475,000	70,644	15%	102,899
Healthcare Delivery - Operations	2,849,742	1,052,088	37%	1,323,571
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	6,462,238	33%	8,264,945

Preliminary

Thank You

www.ccc-ids.org

DRAFT



Community Care
COLLABORATIVE

a partnership of Central Health and Seton Healthcare Family

Preliminary



March 2021 FYTD Financial Statements (unaudited)
Page 1 of 4

Balance Sheet

Current Assets

Cash and Cash Equivalents – \$16.7M

Other Receivables – \$67K

Prepaid and Other – \$55K – Atrium Security deposit and software license

Total Assets – \$16.8M

Liabilities

Accounts Payable and Accrued Liabilities – \$13.5M, which includes:

- \$7.4M estimated IBNR (Incurred But Not Received) for healthcare provider services
- \$1.9M non-provider accruals (Trade AP and HHSC DSRIP recoupment)
- \$405K due to Central Health (for July 2020 -March 2021)

Deferred Revenue – \$3.5M deferred revenue related to DSRIP projects

Other Liabilities – \$189K; includes leasehold improvement allowance liability of \$66K and Deferred Rent of \$123K

Payroll Liabilities – \$112K; includes PTO liability

Total Liabilities – \$13.5M



March 2021 FYTD Financial Statements (unaudited)
Page 2 of 4

Net Assets

Unrestricted Net Assets – \$3.3M

Total Net Assets – \$3.3M

Total Liabilities and Net Assets – \$16.8M

Sources and Uses Report

March financials → six months, 50% of the fiscal year

Sources of Funds, Year-to-Date

DSRIP Revenue - \$871k, release of reserves for prior year audited metrics, anticipated receipt for calendar year 2020 metrics is July 2021

Operations Contingency - \$11.3M from FY2020 (This excludes emergency reserves of \$5M)

Other Sources – \$10K for interest income

Uses of Funds, Year-to-Date

Operating Expenses
Healthcare Delivery
(Excluding DSRIP)



	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	459,853	50%	209,862
Specialty Care	3,908,000	1,068,992	27%	1,244,503
Specialty Behavioral Health	8,000,000	2,970,167	37%	4,000,000
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Healthcare Delivery - Operations	2,849,742	1,052,088	37%	1,323,571
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	6,462,238	33%	8,264,945





March 2021 FYTD Financial Statements (unaudited)
Page 4 of 4

UT Services Agreement – Year-to-date \$0M

DSRIP Project Costs – Year-to-date \$7.4M, primarily made up of provider earnings to date of:

- Community Care - \$5.9M
- Lone Star Circle of Care – \$1.3M
- Hospice Austin – \$48K
- DSRIP Operating Expenses - \$116K

DRAFT



CENTRAL HEALTH

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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 3

Receive and discuss a presentation on the Fiscal Year (FY) 2022 Budget and the financial forecast for subsequent fiscal years, which presentation will include information on possible property tax rates to be assessed.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date 04/28/2021

Jeff Knodel, CFO

Who will present the agenda item? (Name, Title) Lisa Owens, Deputy CFO Lester Hannaher, Budget & Financial Analyst

General Item Description Receive and discuss a presentation on the Fiscal Year 2022 Budget and the financial forecast for subsequent fiscal years, which presentation will include information on possible property tax rates to be assessed.

Is this an informational or action item? Informational Item

Fiscal Impact FY2022 Budget

Recommended Motion (if needed – action item)

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) A long-term forecast of the sources of funds, uses of funds and reserves for Central Health
2) Review of staff recommendations and provide guidance for developing a proposed budget
3)
4)
5)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Yes

Estimated time needed for presentation & questions? 20 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Lester Hannaher – 4/21/21



CENTRAL HEALTH

CommUnityCare | Sendero

CENTRAL HEALTH FY2022 SEVEN YEAR FORECAST

CENTRAL HEALTH BOARD OF MANAGERS

April 28, 2021

Jeff Knodel, CFO

Lisa Owens, Deputy CFO

Lester Hannaher, Budget Analyst



FINANCIAL FORECASTING

- Initial financial tool in the budget process
- Presents future estimates to help identify revenue and expenditure trends that may have an influence on policies, strategic objectives, revenues, or services
- Allows improved decision-making in maintaining fiscal discipline and determination of service levels



CENTRAL HEALTH'S 7 YEAR FORECAST

- Assists with financial planning of known and unknown risks or events to help mitigate financial volatility
- Evaluate adequate reserves levels and financial metrics to meet healthcare delivery strategies and maintain strong bond rating
- Establishes an initial property tax rate to prepare the FY 22 proposed budget



Financial Forecast Risks

Transition to direct payment models for services

- Future Hospital cost of services risk
- Continued Pandemic(s)

Regulatory

- HIPPA and privacy
- Uncertainty of future supplemental program funding

Sendero

- Future risk-based capital requirements
- Cash flow



BOARD DEFINED OBJECTIVES



Develop and execute health care delivery strategy based on people and place



Implement patient-focused and coordinated health care system



Implement sustainable financial model for health care delivery strategies through FY2024



FINANCIAL FORECAST - ASSUMPTIONS

Tax Revenue:

- New construction estimates anticipated to be less than current year (record high this year at approximately \$6.5 Billion)
- Taxable Assessed Values anticipated to grow at a slower rate for future years
- Steady, straight-line tax revenue to reduce revenue volatility and maintain service levels

Capital Planning:

- New clinic facilities in Eastern Travis County
- Issue debt for Eastern Travis County, Clinical and Administrative Consolidation facilities
- Long-term plans to support aging facilities



FINANCIAL FORECAST - ASSUMPTIONS

Healthcare Services:

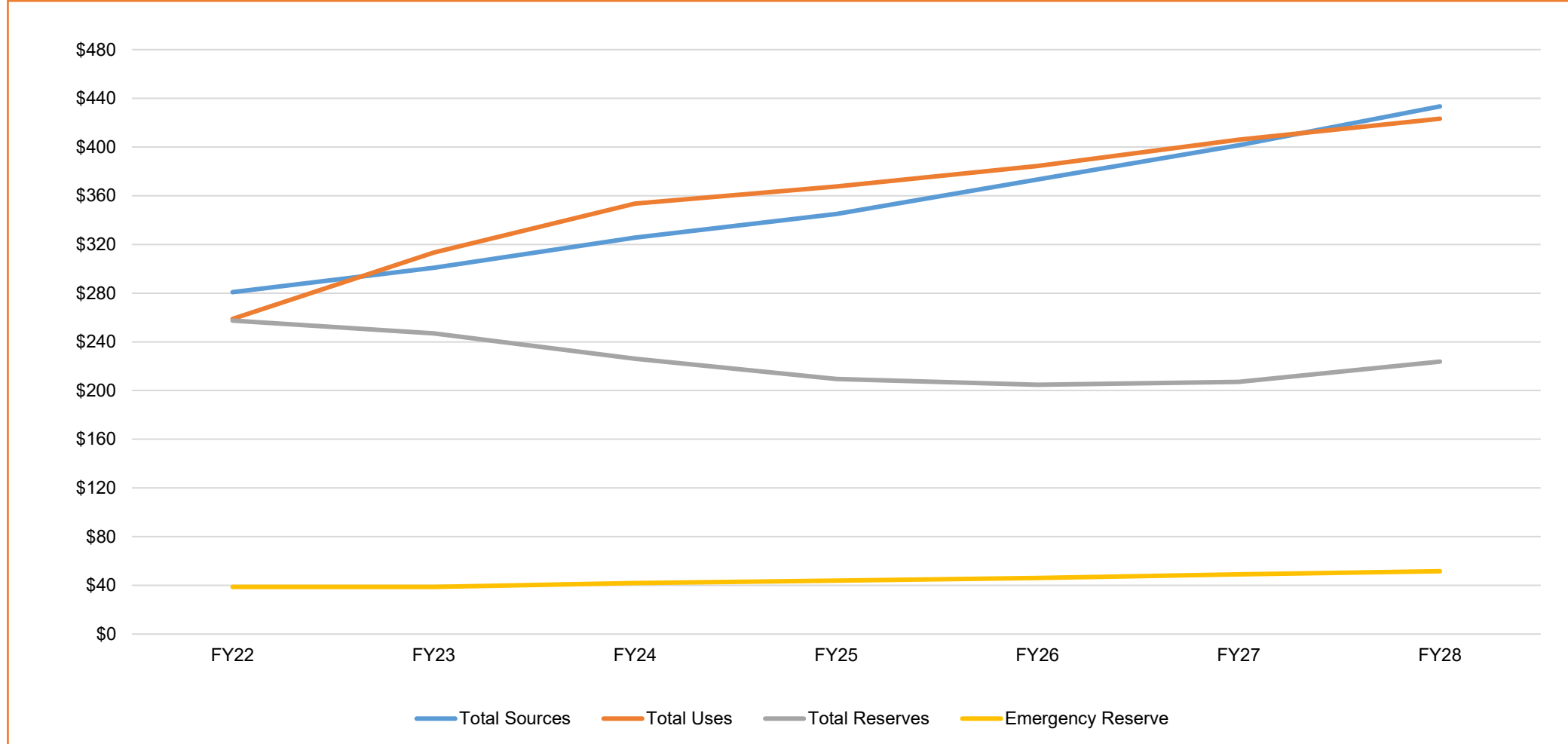
- Estimate 8% increase for medical inflation
- Increases in healthcare service delivery levels and additional facility capacity
- Anticipate implementation to a hospital funding model
- Increased infrastructure for network operations
- Continued enrollment and funding for CHAP and ACA High Risk Premium program

Salary and benefit:

- Accounted for salary increases and health insurance growth
- New staff increase included over time



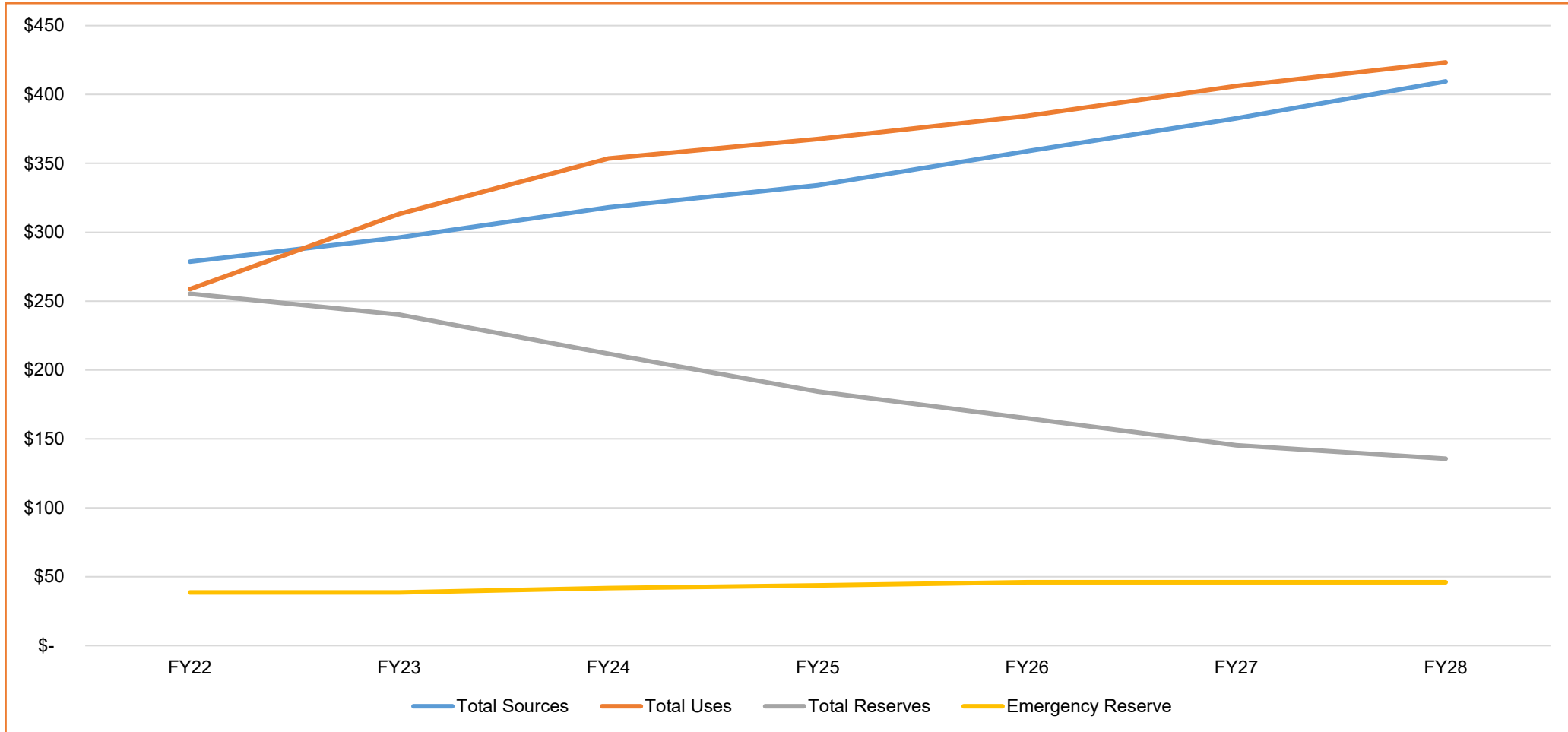
7-Year Forecast: 6.9% over M&O No New Revenue Rate



	FY22	FY23	FY24	FY25	FY26	FY27	FY28
Total Sources	\$ 281	\$ 301	\$ 326	\$ 345	\$ 373	\$ 402	\$ 433
Total Uses	\$ 259	\$ 313	\$ 354	\$ 368	\$ 384	\$ 406	\$ 423
Total Reserves	\$ 257	\$ 247	\$ 226	\$ 210	\$ 205	\$ 207	\$ 224
Days of Cash on Hand	358	284	230	205	192	184	190



7-Year Forecast: 6.0% over M&O No New Revenue Rate



	FY22	FY23	FY24	FY25	FY26	FY27	FY28
Total Sources	\$ 279	\$ 296	\$ 318	\$ 334	\$ 359	\$ 383	\$ 409
Total Uses	\$ 259	\$ 313	\$ 354	\$ 368	\$ 384	\$ 406	\$ 423
Total Reserves	\$ 255	\$ 240	\$ 212	\$ 184	\$ 165	\$ 145	\$ 136
Days of Cash on Hand	355	276	216	181	154	129	115



MAJOR TAXING JURISDICTIONS – FY 2020 EXEMPTIONS

Jurisdiction	Homestead Exemption	Over 65 Homestead Exemption	Disability Homestead Exemption
Travis County	20%/\$5,000 Minimum	\$85,500	\$85,500
Central Health	20%/\$5,000 Minimum	\$85,500	\$85,500
City of Austin	8%/\$5,000 Minimum	\$88,000	\$88,000
Austin ISD	\$25,000	\$35,000	\$25,000
Austin Community College	1%/\$5,000 Minimum	\$164,000	\$164,000



NEXT STEPS

- Staff plans to prepare the FY 2022 proposed budget at a property tax rate of 6.9% over the M&O no new revenue rate to achieve priorities approved by the Board of Managers in the Central Health Strategic Workplan



BUDGET CALENDAR

- ✓ April 28 Central Health Board of Managers
(FY 2022 Central Health 5 Year Forecast)
- May 12 Central Health Strategic Planning Committee Meeting
(FY 2022 Strategic Priorities)
- May 26 Central Health Board of Managers Meeting
(FY 2022 Central Health Capital Budget and Forecast)
- June 14* Central Health Board of Managers Meeting
(FY 2022 Central Health proposed budget)
- June 17* Community Conversation
- June 30 Central Health Board of Managers Meeting
(FY2022 Central Health Proposed Budget)
- Aug. 11 Central Health Board of Managers Meeting
(FY2022 Central Health Proposed Budget and tax rate)

*Tenative



BUDGET CALENDAR

- Aug. 25 Central Health Board of Managers Meeting
(FY2020 Central Health Proposed Budget and tax rate)
- Aug. 26 Community Conversation
(FY2022 Proposed Budget)
- Sept. 9* Central Health Public Hearing
(FY2022 Central Health Proposed Budget and tax rate)
- Sept. 13* Central Health Board of Managers Meeting
(FY2022 Central Health Budget and Tax Rate Adopted; CCC Budget Approval)
- Sept. 21* Travis County Commissioners Court
(FY2022 Central Health Budget and Tax Rate Adopted)

*Tenative





CENTRAL HEALTH

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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 4

Discuss and take appropriate action on a resolution authorizing expenditures in anticipation of obtaining a capital line of credit and reimbursement of Central Health funds from the line of credit proceeds.



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date 04/28/2021

Who will present the agenda item? (Name, Title) Lisa Owens, Deputy CFO

General Item Description Discuss and take appropriate action on a Board resolution authorizing expenditures in anticipation of obtaining a capital line of credit and reimbursement of Central Health funds from the line of credit proceeds.

Is this an informational or action item? Action Item

Fiscal Impact Yes, amount of potential future reimbursements

Recommended Motion (if needed – action item) Move the Board adopt the resolution as presented regarding reimbursement of Central Health expenditures from the line of credit proceeds

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) This reimbursement resolution is a continuation of previously adopted actions from November 20, 2019
2)
3)
4)
5)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Yes, Reimbursement Resolution

Estimated time needed for presentation & questions? 3 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Lisa Owens – 4/22/21

RESOLUTION EXPRESSING INTENT TO
FINANCE EXPENDITURES TO
SUPPORT HEALTH CARE DELIVERY IN TRAVIS COUNTY

WHEREAS, the Travis County Healthcare District d/b/a Central Health (the "District"), is a hospital district created and operating under Chapter 281, Texas Health and Safety Code, as amended, and is authorized to finance its activities by issuing or incurring obligations, including, but not limited to, executing public property finance contracts ("Obligations"), and such Obligations may include Obligations the interest on which is excludable from gross income for federal income tax purposes, pursuant to Section 103 of the Internal Revenue Code of 1986, as amended; and

WHEREAS, the District is authorized to acquire the property listed in **Exhibit A** attached hereto (the "Financed Property") to support the District's provision of health care services; and

WHEREAS, the District desires to ratify and confirm its approval of the Resolution Expressing Intent to Finance Expenditures to Support Health Care Delivery in Travis County adopted November 20, 2019 and express its intent to reimburse itself in the same manner as defined in a Resolution Expressing Intent to Finance Expenditures to Support Health Care Delivery in Travis County adopted November 20, 2019; and

WHEREAS, the District has made, within the last 60 days, and/or will continue to make payments with respect to the Financed Property prior to receiving the proceeds of the Obligations; and

WHEREAS, the District desires to reimburse itself for the costs associated with the Financed Property from the proceeds of Obligations to be issued subsequent to the date hereof.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MANAGERS OF TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A CENTRAL HEALTH:

Section 1. The District hereby (i) ratifies and confirms its approval of the Resolution Expressing Intent to Finance Expenditures to Support Health Care Delivery in Travis County adopted November 20, 2019 and (ii) declares its intent to reimburse itself for all costs paid within the last 60 days and that will be paid subsequent to the date hereof in connection with the acquisition of the Financed Property from the proceeds of Obligations to be issued or incurred subsequent to the date hereof.

Section 2. The District reasonably expects that the maximum principal amount of Obligations issued to reimburse the District for the costs associated with the Financed Property will not exceed an aggregate amount of \$10,000,000.

Section 3. This Resolution will be kept in the books and records maintained by the District with respect to the Obligations.

Section 4. This Resolution does not and will not bind the District to make any expenditure, incur any indebtedness, or proceed with the acquisition of the Financed Property.

[Signature page follows]

PASSED AND APPROVED this 28th day of April, 2021, by the Board of Managers of the District.

TRAVIS COUNTY HEALTHCARE DISTRICT

Sherry Greenberg, Chair

ATTEST:

Mike Geeslin
President and CEO

EXHIBIT A

DESCRIPTION OF FINANCED PROPERTY

Description: Payment of costs to acquire or make improvements to new or existing District administrative or health care facilities or equipment in order to provide services to needy and indigent persons residing within the boundaries of the District, including a mobile health clinic, modular buildings, technology infrastructure, software, furniture, fixtures, and equipment to be used within said health care and administrative facilities.

Estimated Cost: \$10,000,000



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 5

Receive an update on and take appropriate action to ratify the transition of the BB&T Trust Deposit Fund to BlackRock Treasury Trust Fund.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Jeff Knodel, CFO & Susan Willars, VP of HR

General Item Description Transition of a retirement plan fund

Is this an informational or action item? Action Item

Fiscal Impact No

Recommended Motion (if needed – action item) The Board needs to approve the memo previously signed by Mike to ratify the transition of the BB&T Deposit Fund to the BlackRock Treasury Fund.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) The BB&T Trust Deposit Fund is terminating on April 30, 2021 and will no longer be available.
The transition of the BB&T Trust Deposit Fund to the BlackRock Treasury Fund will occur on April
- 2) 30, 2021
- 3) In May, a structural change to the investment policy will be recommended to the Board to ensure efficiency.
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) _____

Estimated time needed for presentation & questions? _____

Is closed session recommended? (Consult with attorneys.) _____



CENTRAL HEALTH

April 13, 2021

Mr. Edward Hill
Retirement Plan Consultant
OneDigital
4860 College Blvd., Suite 100
Overland Park, KS 66211
VIA EMAIL: edward.hill@onedigital.com

Mr. Hill:

Our organization acknowledges receipt of the planned termination by Truist of the BB&T Trust Deposit Product as part of our 457 plan, and the recommendation by OneDigital that it be replaced by the BlackRock Treasury Trust Fund. In order to allow notice to be provided to plan participants, on behalf of Central Health as President and Chief Executive Officer, I authorize the taking of whatever legal actions are necessary to begin the process of transitioning from the BB&T/Truist product to the BlackRock Treasury Trust Fund. Under the Travis County Healthcare District's Investment Policy Statement, this action will be brought before our Budget and Finance Committee and/or our full Board of Managers as soon as possible for ratification.

Please contact Mr. Jeff Knodel if you have any questions.

Sincerely

Mike Geeslin
President and CEO



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 6

Receive a briefing on and discuss Fiscal Year (FY) 2021 Strategic Objectives, per Board adopted budget resolution or board directive, and receive updates on specific items including:

- a. Current workforce demographics and levels, including new hires and turnover;
- b. Employee recruitment initiatives;
- c. HUB vendor workplan; and
- d. HUB vendor contracting data.



AGENDA ITEM SUBMISSION FORM

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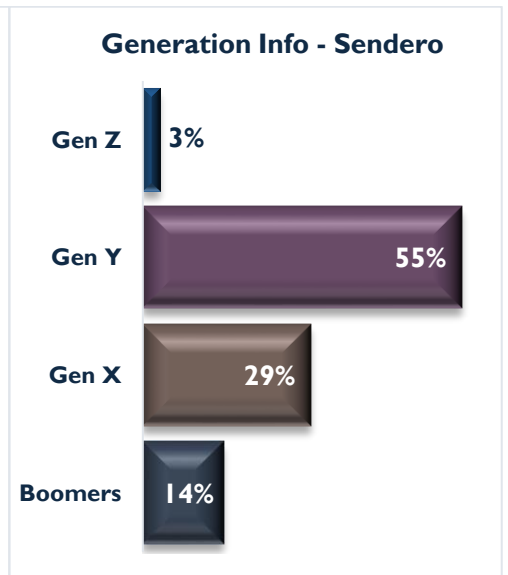
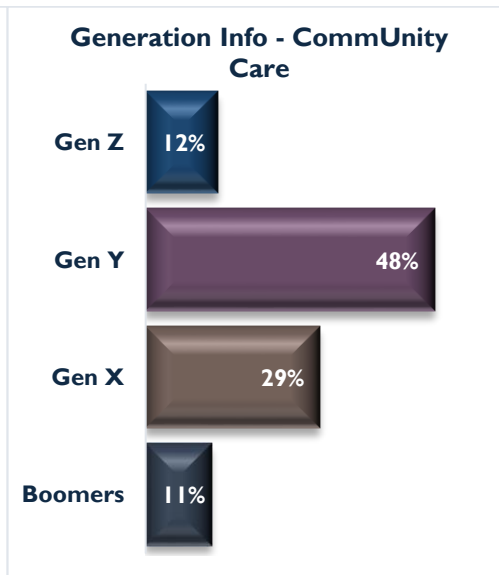
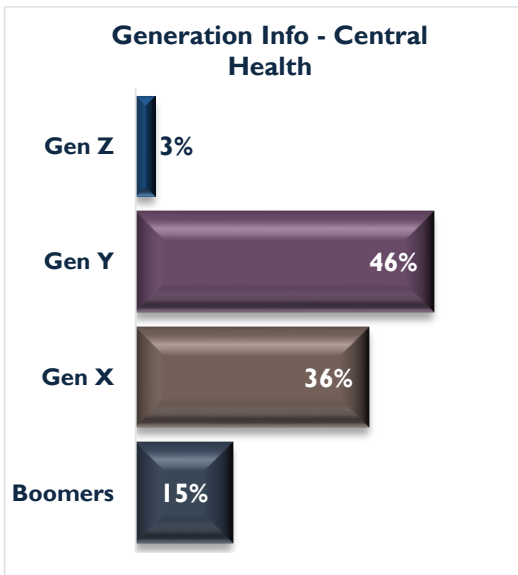
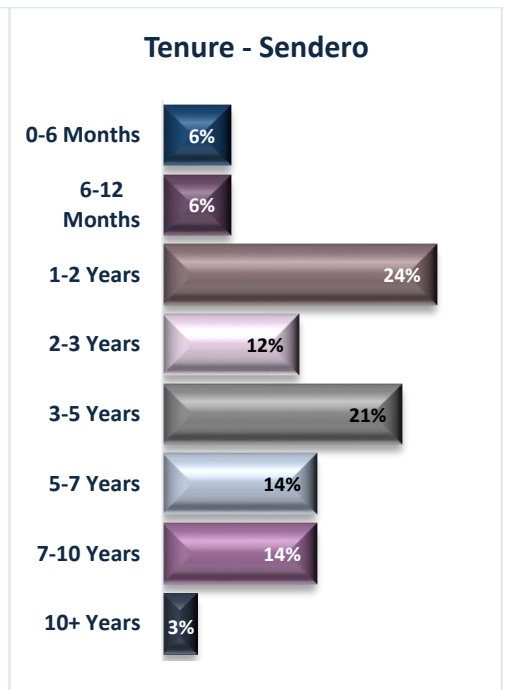
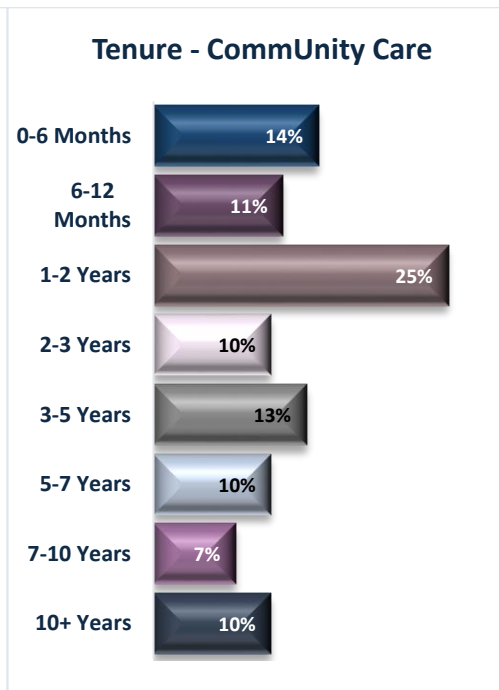
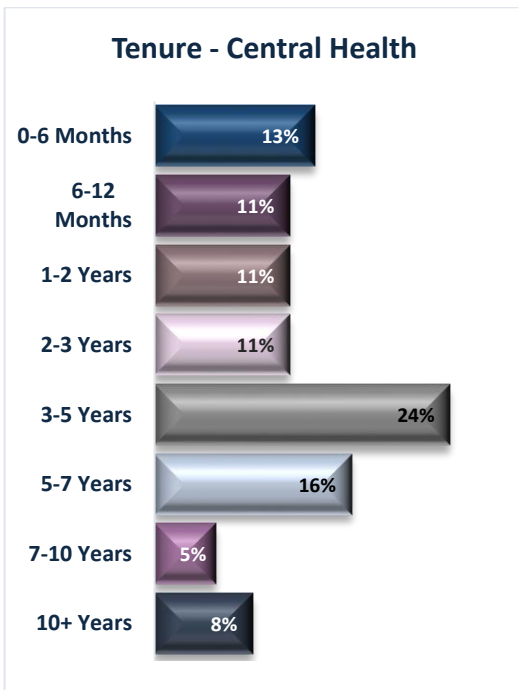
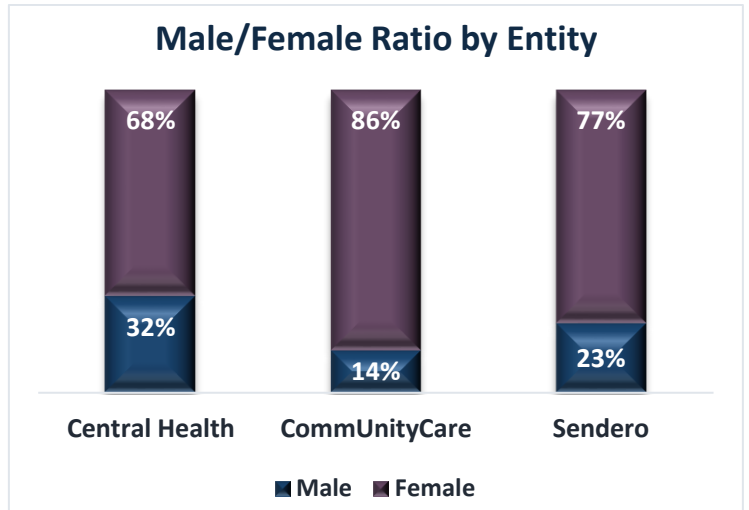
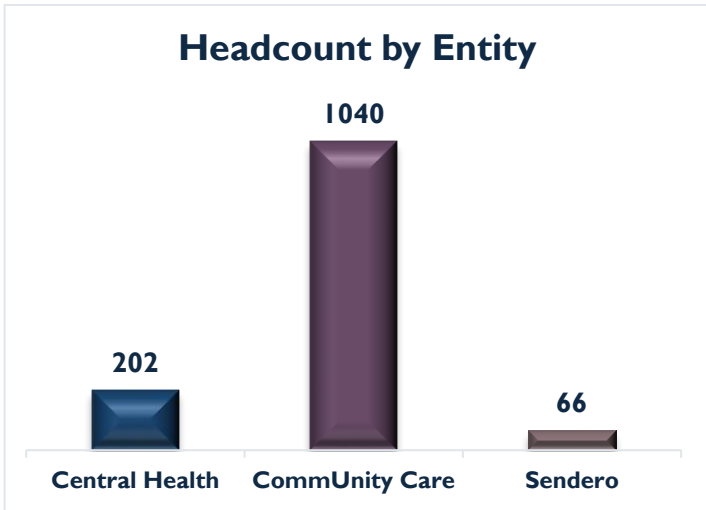
Agenda Item Meeting Date	<u>April 28, 2021</u>
Who will present the agenda item? (Name, Title)	<u>Susan Willars, Enterprise VP of HR & Betsy Good, HRIS & Compensation Analyst</u>
General Item Description	<u>Workforce Dashboards</u>
Is this an informational or action item?	<u>Informational</u>
Fiscal Impact	<u>No</u>
Recommended Motion (if needed – action item)	<u>N/A</u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

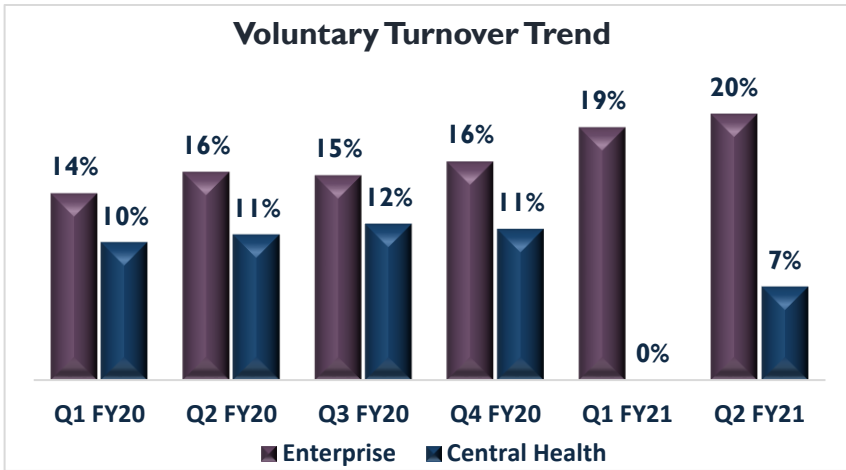
- 1) Overview of staff turnover by entity and collectively as an Enterprise.
- 2) Overview of other demographic data, including the breakdown of staff by EEO-4 category.
- 3) _____
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	<u>Dashboards in Word format</u>
Estimated time needed for presentation & questions?	<u>10</u>
Is closed session recommended? (Consult with attorneys.)	<u>No</u>
Form Prepared By/Date Submitted:	<u>Susan Willars</u>

Headcount Demographics Q2 FY21 = 1,308 Employees



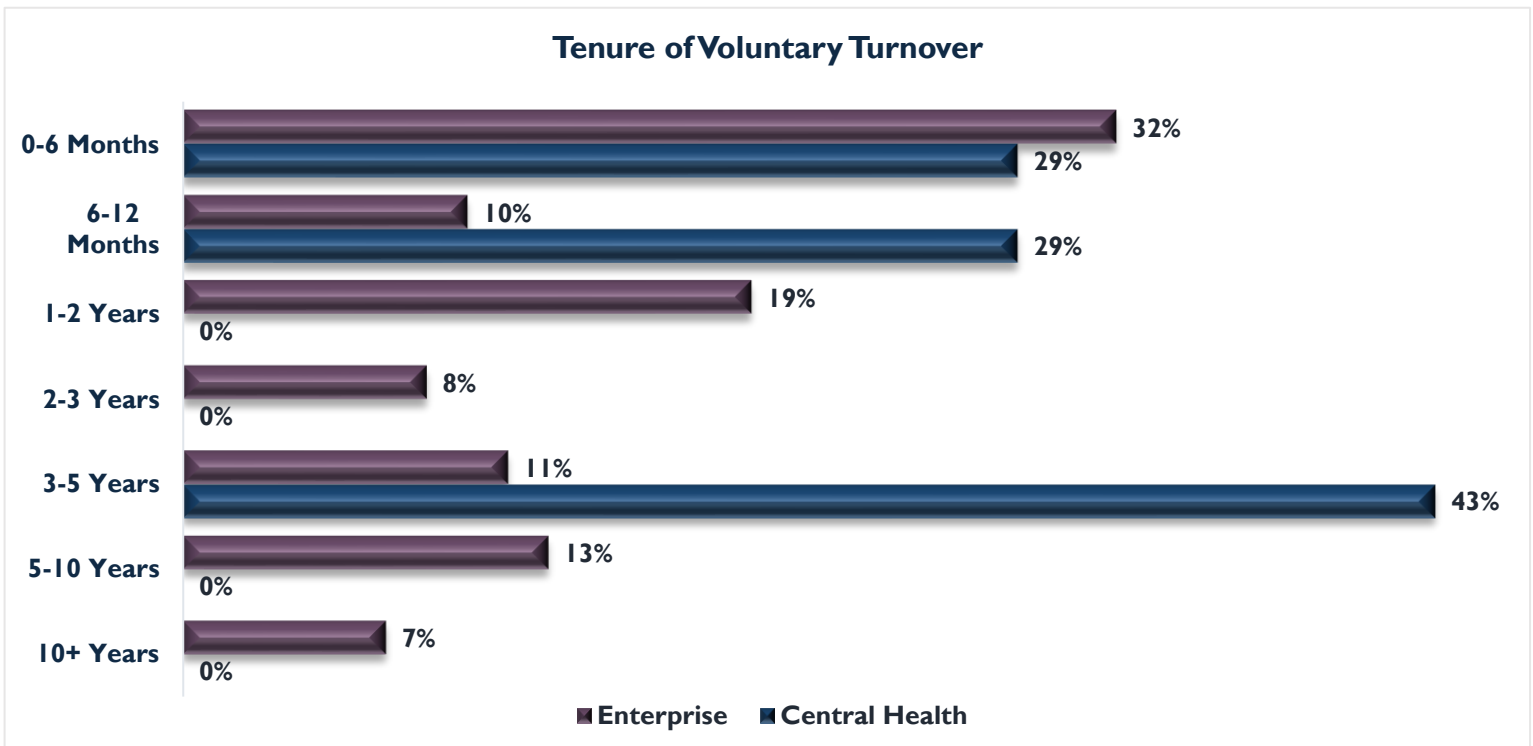
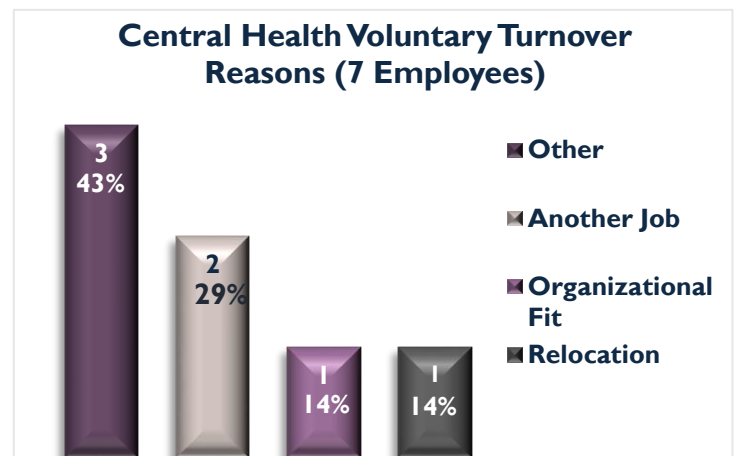
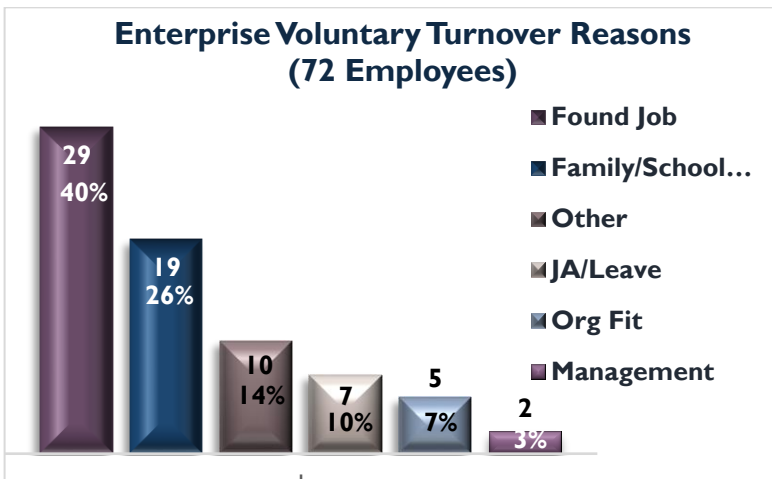
Enterprise & Central Health Voluntary Turnover



Enterprise Voluntary Turnover Rate	
Q2 FY20 = 16%	Q2 FY21 = 20%

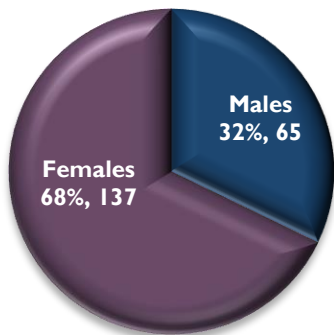
Central Health Voluntary Turnover Rate	
Q2 FY20 = 11%	Q2 FY21 = 7%

CUC and Sendero Voluntary Turnover for FY 2020 & 2021 by Quarter					
Organization	Q220	Q320	Q420	Q121	Q221
CommUnity Care	17%	17%	18%	21%	23%
Sendero	7%	4%	3%	19%	9%

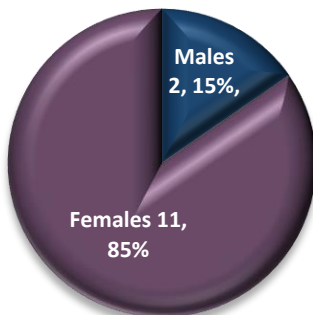


Central Health Diversity for Q2 FY 2021

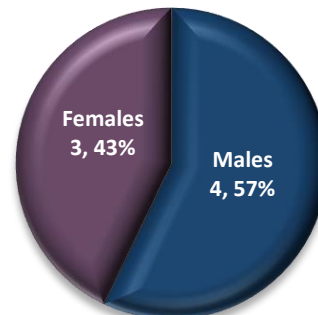
Gender Distribution



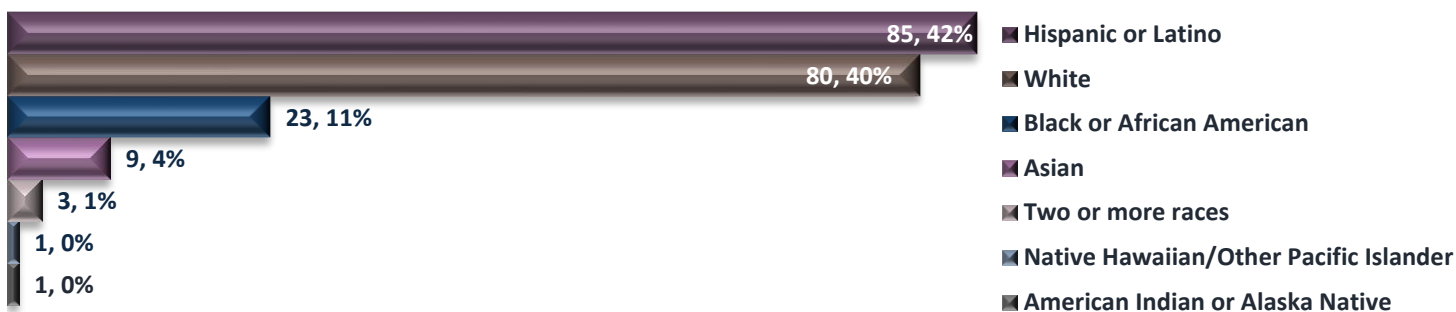
Hires by Gender



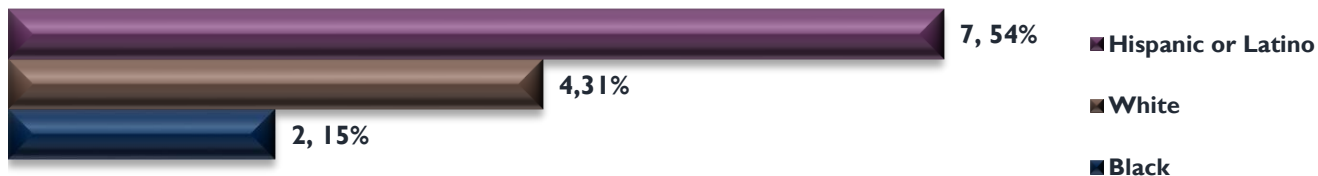
Terms by Gender



Racial/Ethnic Distribution



Hires by Race/Ethnicity



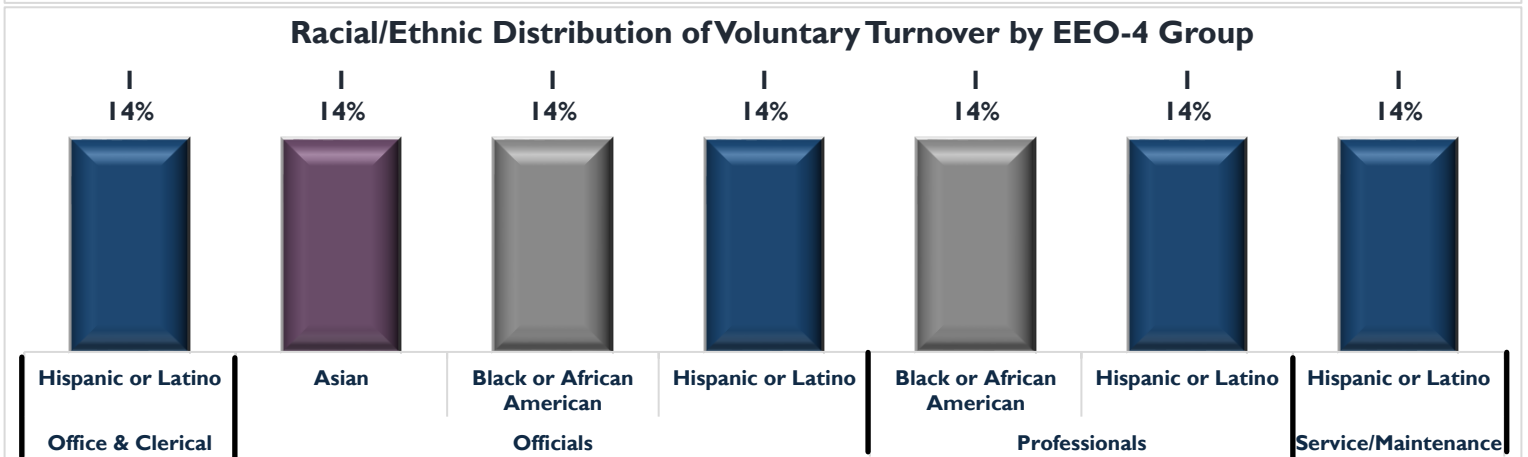
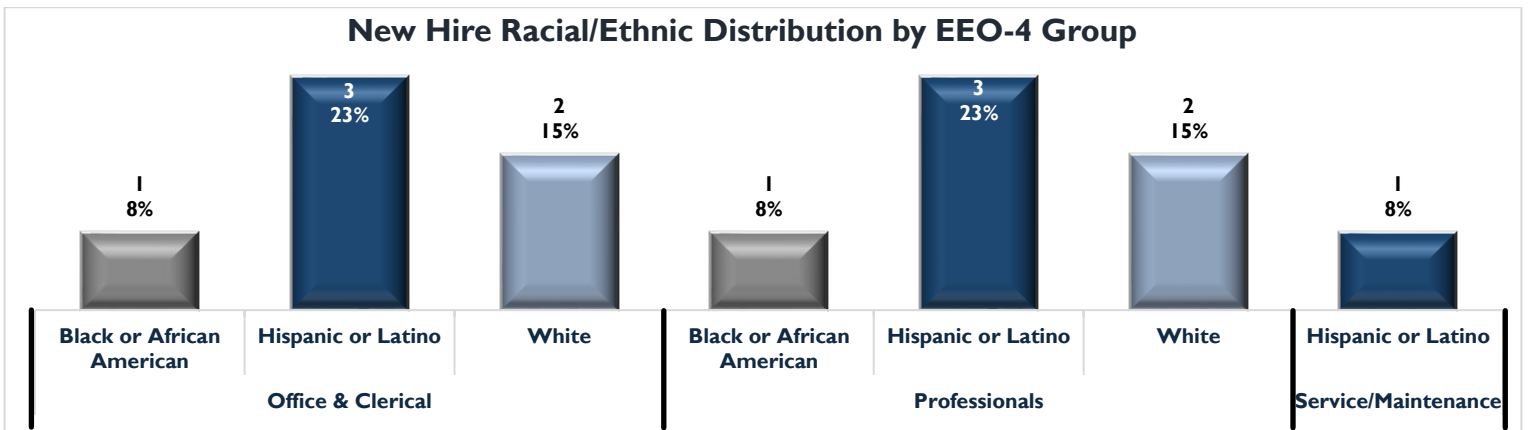
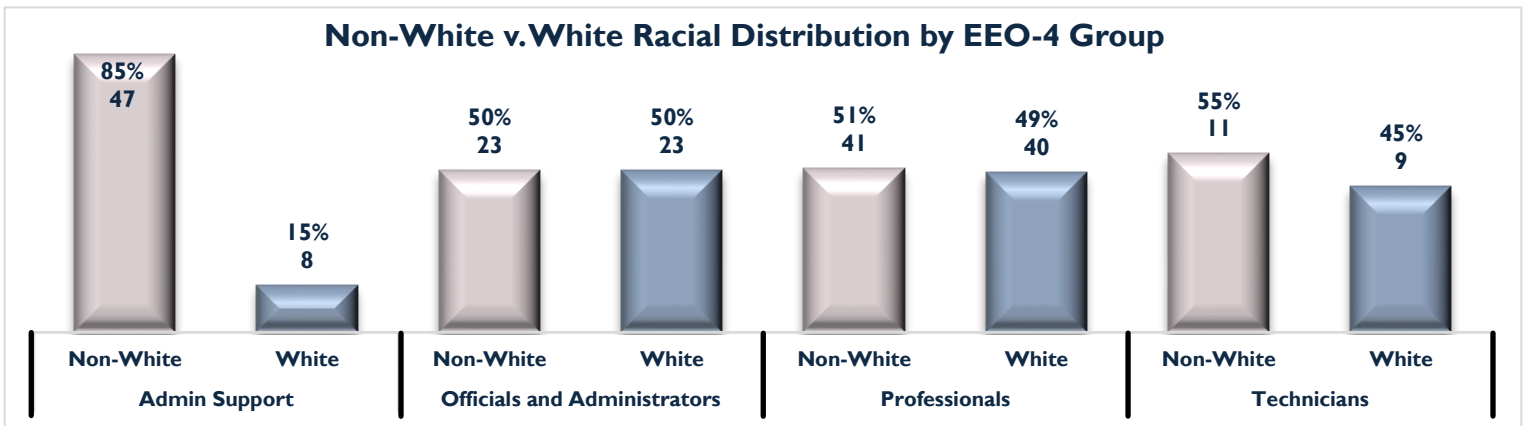
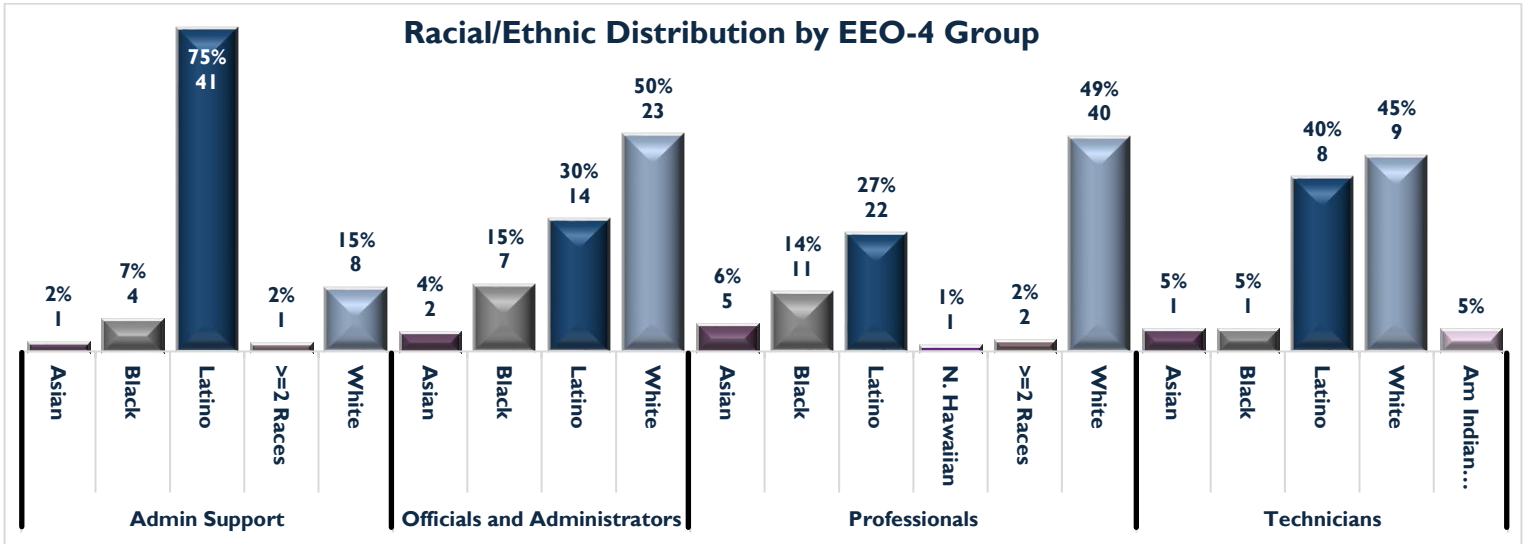
Voluntary Terms by Race/Ethnicity



Population Served by Race/Ethnicity



Central Health Staff Diversity Distribution for Q2 FY 2021





AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date 4/28/2021

Who will present the agenda item? (Name, Title) Sarah Willingham, Senior Recruiter & Susan Lara Willars, Ent. VP of HR

General Item Description Recruitment Strategy & Operational Update

Is this an informational or action item? Informational

Fiscal Impact No

Recommended Motion (if needed – action item) No

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Overview of the recruitment efforts for Quarter 2.
- 2) _____
- 3) _____
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) PowerPoint Presentation

Estimated time needed for presentation & questions? 10 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Susan Willars



CENTRAL HEALTH

CommUnityCare | Sendero

Recruitment Strategic Plan and Status Report – FY 2021, Q-2

Susan Lara Willars, Enterprise VP

Sarah Willingham, CommUnityCare Senior Recruiter

Enterprise Recruitment Strategic Plan

- **Objective: Position Central Health, CommUnityCare and Sendero as an employer of choice by hiring and retaining a qualified and inclusive workforce that reflects the diverse communities we serve.**



Operationalizing the Strategic Plan

- **Developing and enhancing the Central Health Enterprise brand**
 - Highlighting an ongoing commitment to diversity and inclusion;
 - Continuing to establish a reputation for the enterprise as a great place to work, learn and grow;
 - Enhance our organization's status as a quality performer in the health care industry.
- **Talent management**
 - Deepening the pool of diverse and qualified candidates through:
 - Strategic community partnerships
 - Representation of Central Health at training programs, educational institutes, diversity hiring organizations and community-centered career events
 - A targeted digital footprint including LinkedIn, Facebook and other social media strategies



2021 Q-2 Operational Recruitment Update

- **Career events and job fairs**

- Recruitment team attendance at 19 career fairs and events hosted by external agencies
- Four internal recruitment events hosted by recruiters and department leaders
 - Jan. 6 - Rapid Hiring event for Medical Assistants with department leaders (CommUnityCare)
 - Jan. 29 - New Year, New Career internal career fair (Enterprise)
 - Feb. 2 – Student job club with College of Healthcare Professions (Enterprise)
 - March 19 – “Spring” into your new career internal career fair (Enterprise)
- First quarterly stakeholder call held Jan. 13 and attended by more than 20 community partners and educational institutions throughout Austin and Central Texas



2021 Q-2 Operational Recruitment Update

- **Social media and other outreach**

- More than 10 LinkedIn and Handshake promos per month targeting specific positions, career opportunities and recruitment events
- Utilized social media platforms to market key positions
- Partnered with the following organizations to promote our career opportunities:
 - Workforce Solutions Capital Area, Austin LGBT Chamber, Greater Austin Hispanic Chamber of Commerce, Austin Asian Chamber, the Austin Black Chamber of Commerce, City of Austin Economic Development and others
- Monthly external stakeholder newsletter
- Enterprise internal newsletter – “HR Beat” – featuring spotlighted positions to enhance visibility of internal career advancement opportunities



Key Outcomes

- **Enterprise recruitment team facilitated 144 new hires in Q-2**
 - Central Health – **14** (averages 20 vacant positions)
 - Sendero – **1** (averages 2-3 vacant positions)
 - CommUnityCare – **129** (averages 80 vacant positions)
- **Ongoing recruitment/onboarding efforts for COVID teams as they expand to vaccination efforts**
 - PRN (Pro re nata: scheduled as needed) Immunization Scribes – 53 team members added in March
- **Addition of 40 Medical Administrative Clerk positions to support Epic transition**
- **CommUnityCare provider recruitment**
 - Recent hires include Director, Behavioral Health (Psychiatry), Podiatry and Endocrinology

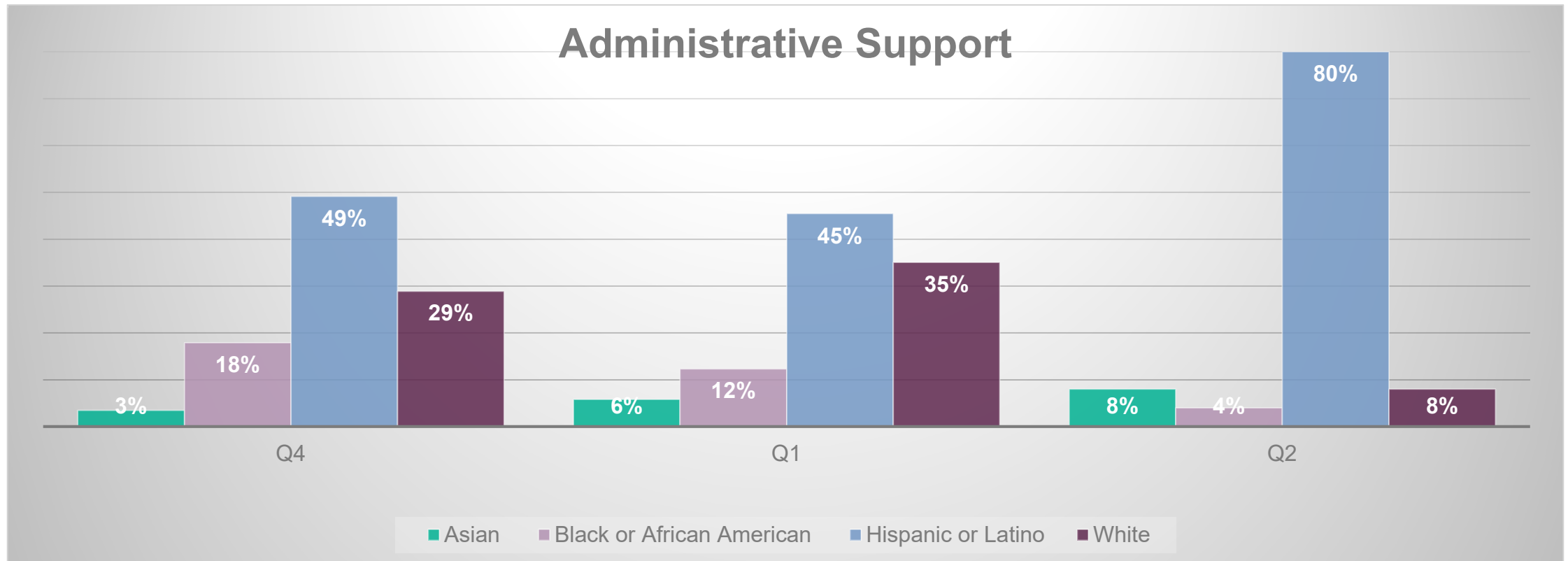


Central Health Recruitment Activity



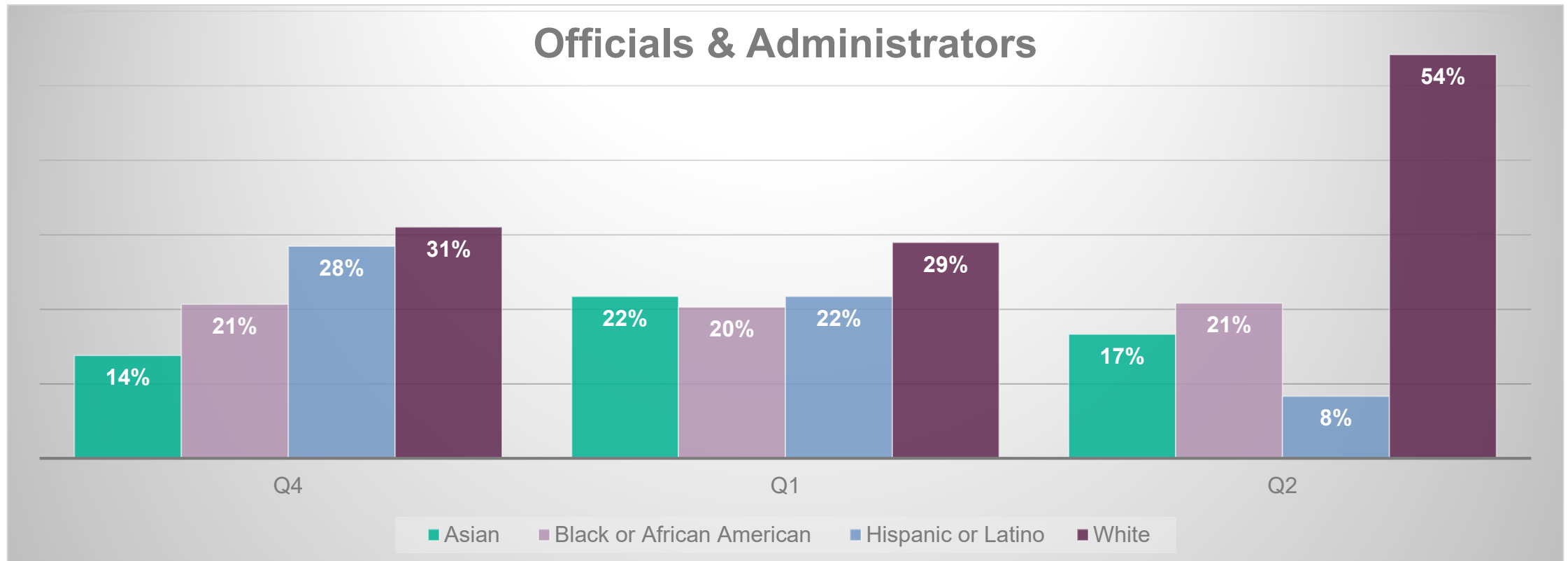
Recruitment Activity FY21 - Quarter 2

Breakdown of Applicants' Race/Ethnicity per EEO-4 Grouping



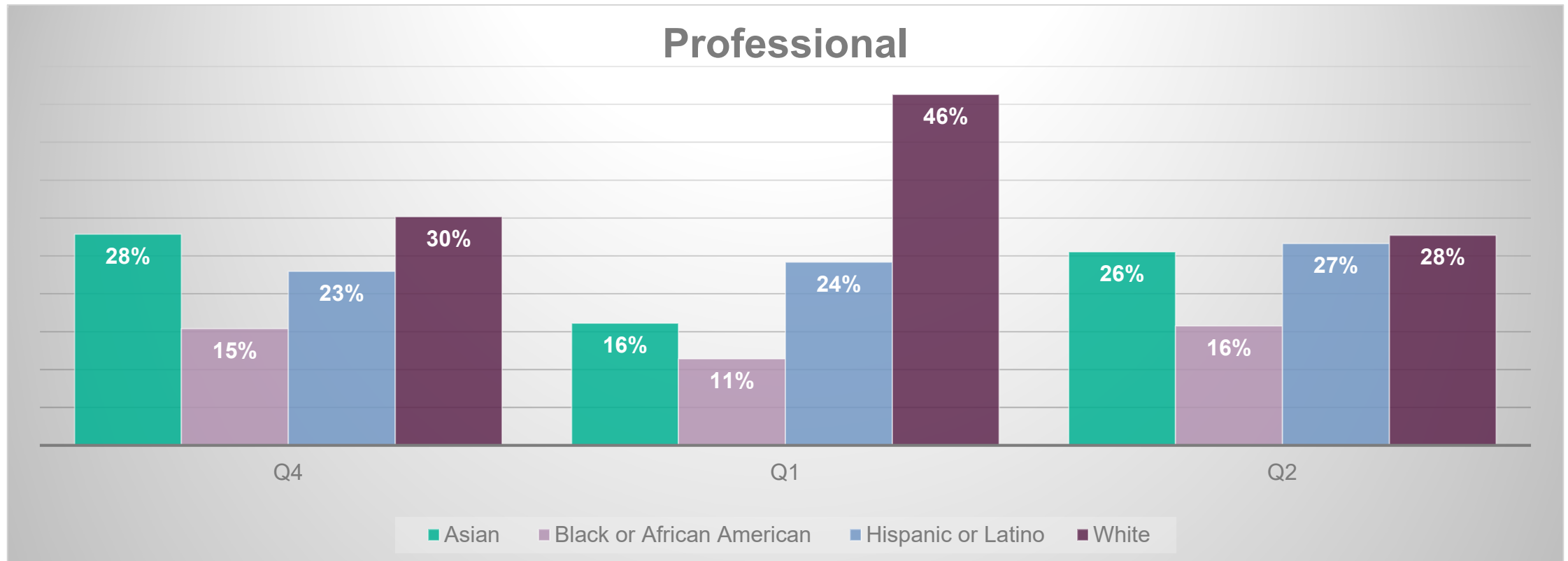
Recruitment Activity FY21 – Quarter 2

Breakdown of Applicants' Race/Ethnicity per EEO-4 Grouping



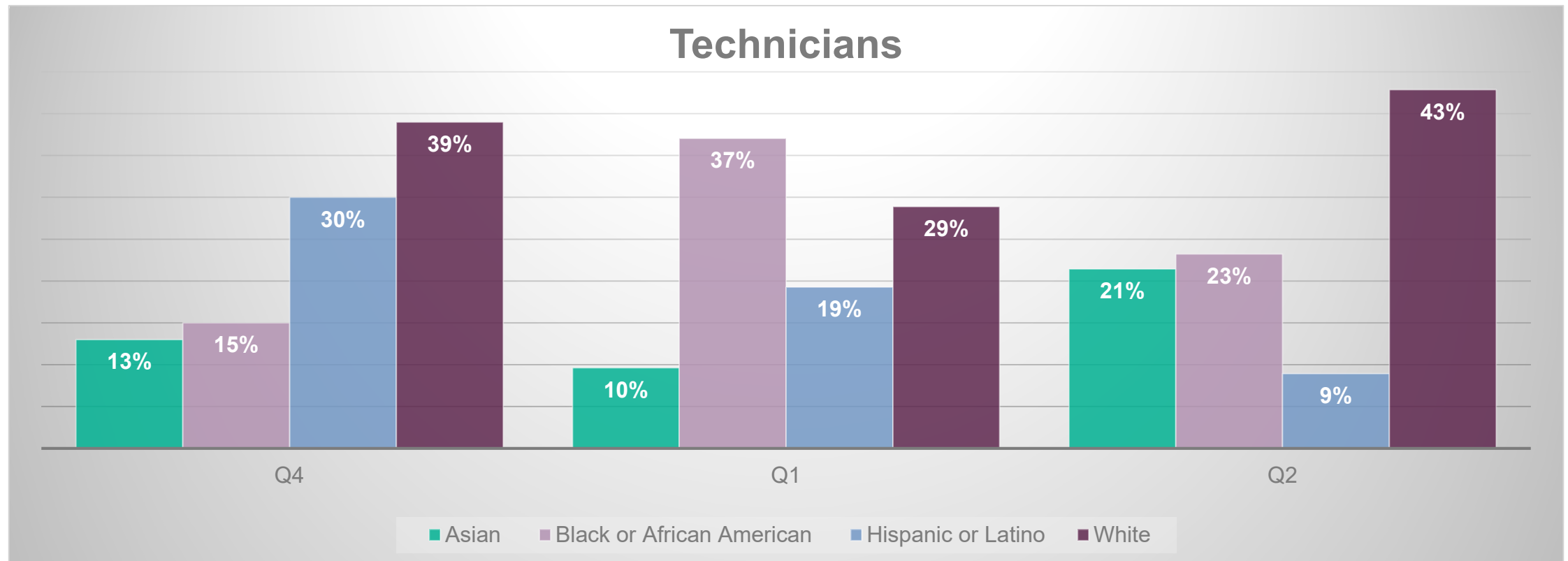
Recruitment Activity FY21 - Quarter 2

Breakdown of Applicants' Race/Ethnicity per EEO-4 Grouping

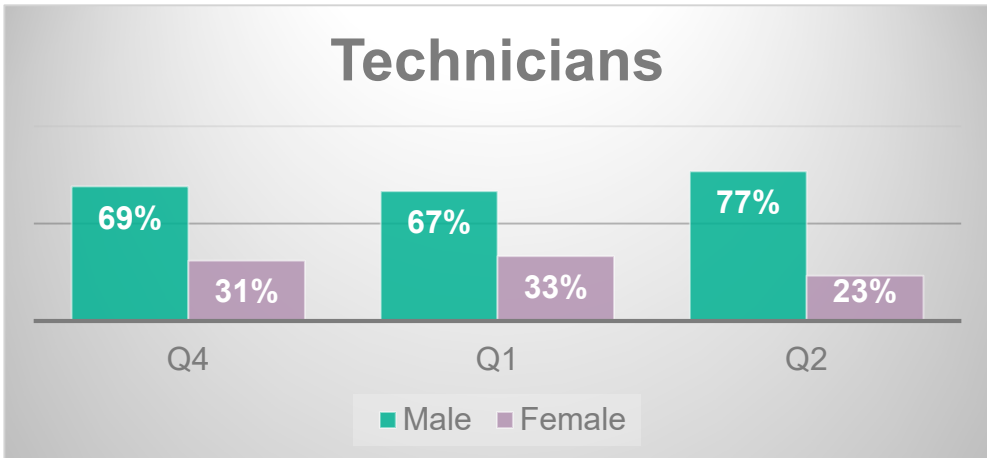
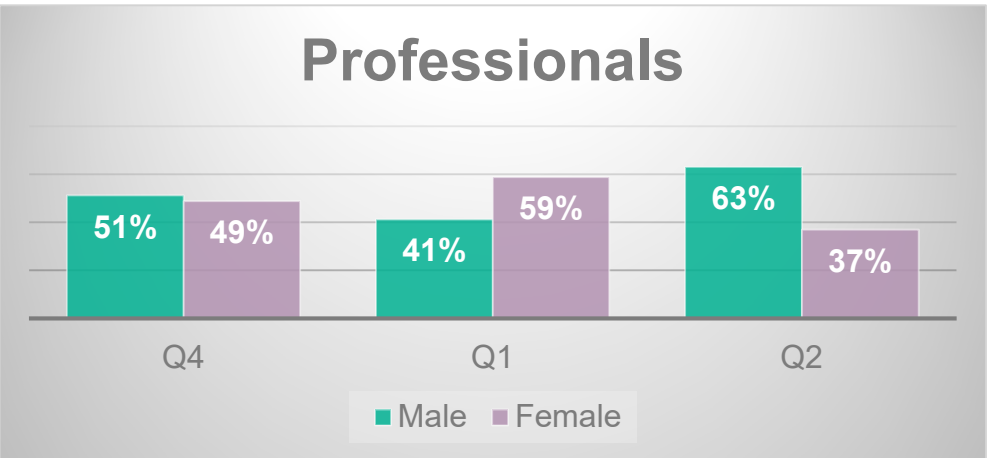
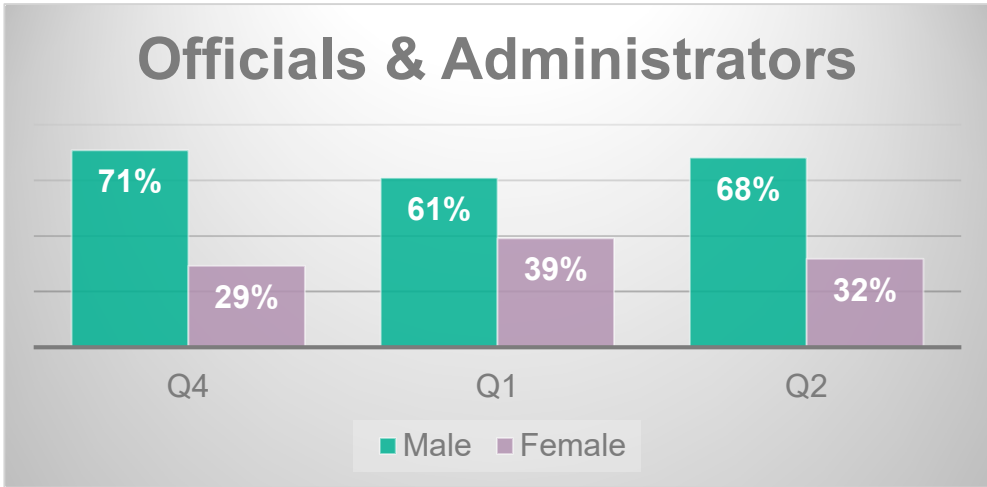
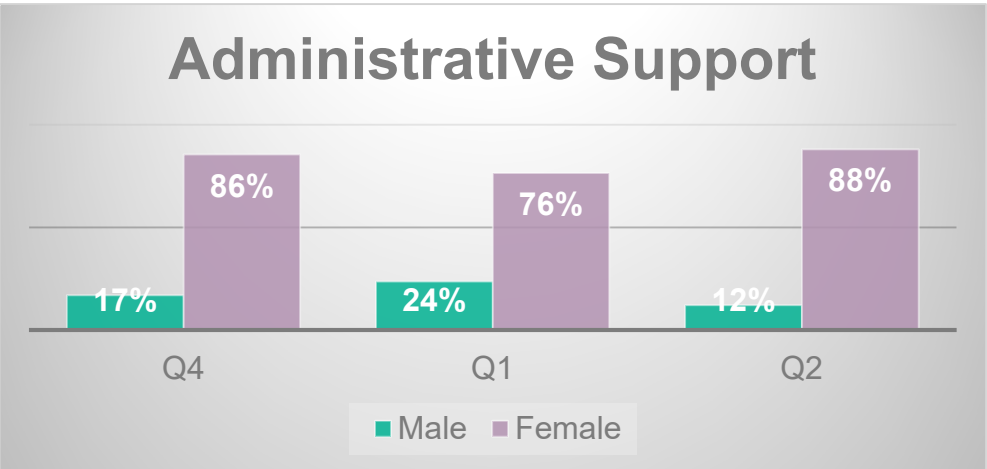


Recruitment Activity FY21 – Quarter 2

Breakdown of Applicants' Race/Ethnicity per EEO-4 Grouping



Breakdown of Applicants' Gender per EEO-4 Grouping



Summary of Hires by Race/Ethnicity and per EEO-4 Grouping Quarter 4 - 2020

Q4	Admin Support	Officials	Professionals	Technicians	Totals/%
Asian					
Black		5	1		6/27%
Hispanic	10				10/45%
White			5	1	6/27%
Totals	10/45%	5/23%	6/27%	1/5%	22



Summary of Hires by Race/Ethnicity and per EEO-4 Grouping Quarter 1 - 2021

Q1	Admin Support	Officials	Professionals	Technicians	Totals
Asian	1				1/5%
Black		1	3	1	5/23%
Hispanic	2		3	1	6/27%
White	1		5	2	8/36%
Am. Indian...			1	1	2/9%
Totals	4/18%	1/5%	12/55%	5/23%	22

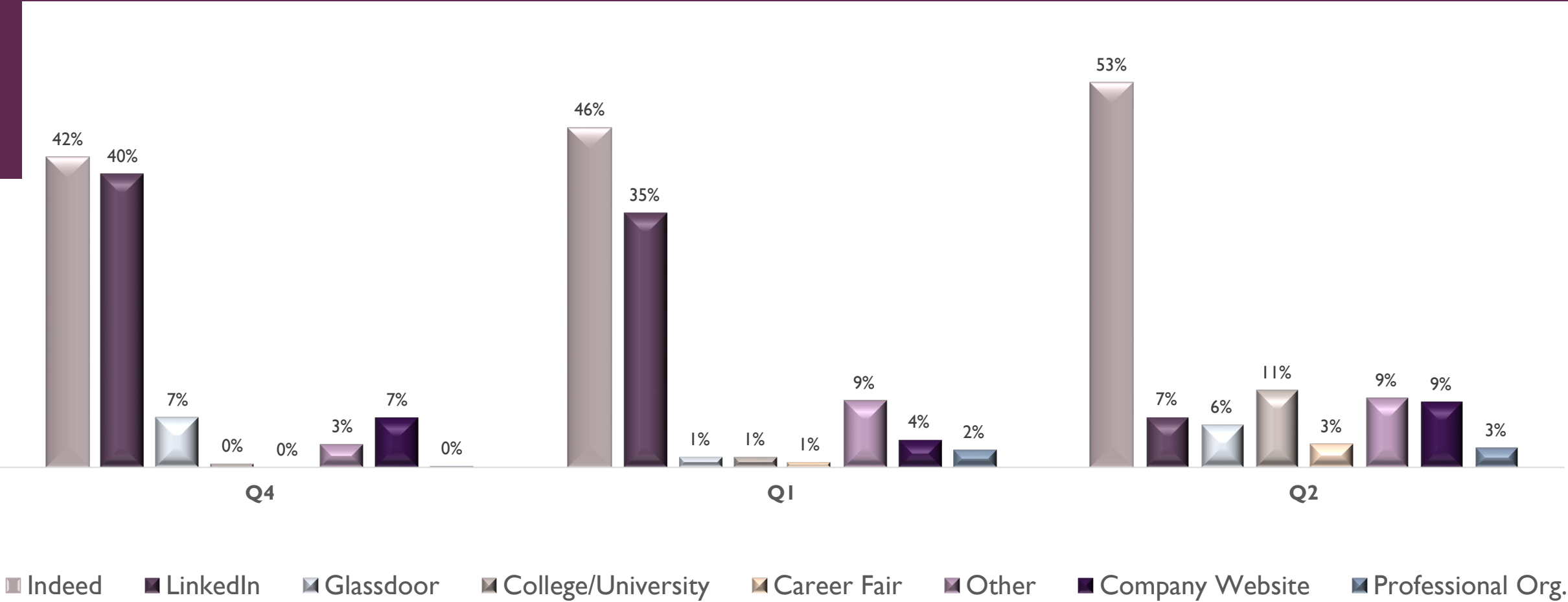


Summary of Hires by Race/Ethnicity and per EEO-4 Grouping Quarter 2 - 2021

Q2	Admin Support	Officials	Professionals	Service	Totals
Asian					
Black	1		1		2/14%
Hispanic	2		3	2	7/50%
White	3		2		5/36%
Totals	6/43%		6/43%	2/14%	14



Breakdown of Applicant Source per Quarter



Central Health
HUB Outreach Expansion and Reporting
 Workplan and Draft Timeline

DRAFT

Goal	Activity	Q4 July-Sept	Q1 Oct-Dec	Q2 Jan-Mar	Q3 Apr - June	Notes as of April 28, 2021
Develop specific HUB good faith outreach efforts for formal solicitations and contracts						
	Incorporate process for targeted outreach plan development for each formal solicitation posted	[Grey Box]				Each Formal Solicitation has a targeted outreach plan developed in partnership with Business Owner, we are continuing to work on the standardization of this process and best practices will be developed with our HUB program.
	Create data collection process for informal solicitations to gather information on HUB status consistently		[Grey Box]			Have created an internal data tracking process and will be piloting the use of BidSync for appropriate Informal Solicitations to provide broader outreach and better data reporting.
	Identify practices for increasing the number of HUB quotes for informal solicitations with specific targets		[Grey Box]			Potential use of BidSync increases the outreach significantly for alerting potential vendors including HUB vendors. Will analyze the impact of this in future periods and continue to monitor.
Track data that measures and reports good faith effort						
	Develop mechanism for reporting on both formal and informal solicitation outreach to HUB vendors	[Grey Box]				Current system data is being collected and reported and we continue to identify opportunities to automate this process.
	Collect and report on key data points for each solicitation: - Number of HUBs alerted to opportunities - Number of HUBs proposing and - Award HUB status		[Grey Box]			Summary of FY2020 solicitations collected and new systems will be created to automate reporting and increase reporting frequency. This work will continue throughout FY2021 and be informed by the Disparity Study.
Identify solicitations with HUB sub-contracting opportunities and require prime contractors to provide additional specific plans						
	Enhance process for tracking subcontractor participation and HUB status		[Grey Box]			Subcontractor reporting process was enhanced for the FY2020 annual HUB report and we are evaluating the best practices for collecting this data to better inform our reporting. This work will be informed by the Disparity Study.
Identify opportunities to refer vendors to City of Austin or Travis County business development, training and certifications and work						
	Enhance the HUB vendor database through partnership with City of Austin and Travis County	[Grey Box] <i>Ongoing</i>				This work is ongoing and we will piloting new opportunities to use our existing and new software investments to capture data sets. We continue to exploring opportunities for using existing data sets from other government entities.
Develop social media program for procurement department to promote upcoming solicitations						
	Use existing community engagement team, advisory committees and social media to promote solicitations	[Grey Box]				We have updated our website and are working with our community engagement team on our promotion of "How to Do Business with Central Health" and the ongoing Disparity Study.
	Develop a social media strategy, program and operational plan for Procurement Department		[Grey Box]			We have developed an ongoing social media presence for our Disparity Study and will continue to evolve this to support operations.
Host specific events to raise awareness of large upcoming projects, that have high participation opportunities						
	Create community events specific to large construction projects and opportunities for significant HUB participation	[Grey Box] <i>As opportunities arise</i>				Hosted "How to do Business with Central Health" in January 2021 in order to alert vendors of upcoming Eastern Travis County construction opportunities and business services. We will be scheduling similar forums with targeted groups going forward.
Develop Reporting Structure and Calendar						
	Identify and implement new reporting tools from contract management and purchase order software investments		[Grey Box]			Our Contracts Management Software is fully operational and we anticipate launching an online requisition software in May 2021.
	Update the annual reporting to the Board of Managers and enhance with additional features			[Grey Box]		Our annual report was presented to the Board of Managers in February 2021 and additional data points were presented.



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 7

Receive an update from and take appropriate action on a presentation from Sendero Health Plans, Inc.^{3,4}



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Wes Durkalski, Elizabeth Barreneche

General Item Description Sendero Update

Is this an informational or action item? Informational in preparation for 'Action Item' request at May 26th

Fiscal Impact Supporting 2022 Budget Item: Premium Assistance Program for FY2022 (CH PAP, CHAP, CHAP Expansion)

Recommended Motion (if needed – action item) _____

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Update on 2021 forward financial projections
- 2) Update on 3rd party actuarial review
- 3) Update on 5/26 action request: 2022 CHAP Expansion enrollment
- 4) Update on 5/26 action request: Sendero 2021 forward budget and cash flow
- 5) Discuss FY 2022 Business plans

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Slides

Estimated time needed for presentation & questions? 10-15 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Wes Durkalski 4/16/2021



CENTRAL HEALTH

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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 8

Receive an update from the President & CEO and take appropriate action on a request from Health Alliance for Austin Musicians (HAAM).⁴



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date April 28, 2021

Who will present the agenda item? (Name, Title) Mike Geeslin – President & CEO

General Item Description Receive an update from the President & CEO, and take appropriate action, on a request from HAAM.

Is this an informational or action item? Action

Fiscal Impact NA

Recommended Motion (if needed – action item) Continue to work with HAMM on outreach, focusing on high-risk and persons of color to encourage ACA enrollment, reenrolling if part of the premium assistance program, and taking advantage of premium tax credits. This coordination is a continuation of a strong working relationship with HAMM and can be done within existing operations. Further, by continuing to work with HAMM under our current relationship, I recommend not moving forward with an additional contract.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Will discuss legal and compliance issues, risks
Current and future outreach can be performed, and the related materials and efforts shared with
- 2) HAMM and many more community groups to raise ACA enrollment awareness
- 3) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal

Estimated time needed for presentation & questions? 15 minutes

Is closed session recommended? (Consult with attorneys.) No

Additional Back-Up: Agenda Item #8, Receive an update from the President & CEO, and take appropriate action, on a request from HAAM.

Source: Mike Geeslin, President and CEO, with extensive staff and legal counsel input

Overview

This memo provides a summary recommendation pursuant to a board motion: *“Direct staff to review the proposal submitted by HAAM and evaluate the viability of entering into an agreement to implement the proposal that is legally compliant, and bring a recommendation back to the Central Health Board as soon as possible.”* (March 31, 2021)

The Health Alliance for Austin Musicians (HAMM) presented a contract request to the Board following the announcement of the extended open enrollment period under the Affordable Care Act (ACA). After reviewing the proposal and conferring with a representative from HAMM and Central Health staff, I recommend that we continue to work and coordinate with HAMM using our respective resources as we have done in the past. I do not recommend that we grant HAMM’s recent contract request as presented to the Board in open meeting.

Details

The summary points for this recommendation are as follows:

1. Central Health does not currently have a contract with HAMM; however, we do have a productive and mission-aligned working relationship.
2. HAMM did present a written proposal that allowed Central Health staff to evaluate the terms, identify cost breakdowns and lack thereof, and have further follow-up conversations with HAMM.
3. The HAMM request is well-intentioned given the extended open enrollment period and their unique position to reach musicians of color.
4. For comparison and awareness, the Board budgeted \$601,320 in FY21 for ACA education and enrollment services, with \$486,709 expended as of February.
 - a. Central Health has 2 contracts with Foundation Communities (FC). One contract for \$200,000 provides enrollment assistance to MAP, HAAM and SIMS Members eligible for CHAP (premium assistance). A total of 1,379 persons have been enrolled into 1,224 plans at \$145 per person enrolled or \$163 per plan.
 - b. HAMM and SIMS provide the Outreach to the musicians and Central Health provides outreach to the MAP Members.

- c. The second FC contract is \$200,000 to enroll Travis County residents, with 1,764 enrolled during Open Enrollment and 95 in the Extended Enrollment thru the end of March (1,859 total). The total does not include the number of individuals assisted with adjusting their plans to receive more tax credits. The cost per enrollment is \$108.
 - d. The remainder of the Department-allocated budgeted amounts for FY21, \$165,000, were for paid social, digital, and radio media outreach that targeted persons who are low-income, eligible for ACA enrollment, English and Spanish-only speaking, and are likely to reside in high-risk ZIP Codes. For FY 21, these funds enabled 16.9 million impressions.
5. Additionally, \$25,000 was recently identified and approved for Central Health staff to produce ACA outreach and awareness regarding the extended open enrollment period. Central Health's efforts will focus current and future ACA outreach on our served communities, which are low income, predominantly communities of color, and marginalized. The call to action will be regardless of musical ability or profession.
6. The essence of the HAMM proposal is, per HAMM:
 - a. HAAM will successfully navigate 728 musicians to either re-apply or newly enroll in coverage.
 - b. ACA Plan Update (sic, refers to extended enrollment and tax credits)
Activities: Outreach to all 1056 musicians currently enrolled in CH premium assistance with the goal of navigating 50% (528) to update their application in order to secure the enhanced premium tax credits and free up new premium assistance dollars
 - c. New Enrollees: Navigate 200 new musicians to Foundation Communities to enroll in premium assistance. (sic, assumes new HAMM members)
 - d. If you break this down by the numbers above it would be \$206 per musician for a total of 728 musicians.
7. Central Health and HAMM should continue to work together. Based on Central Health's and HAMM's respective resources, including existing financial resources pursuant to due diligence review, there is much that Central Health can produce for the benefit of many and the affinity organizations to which many look for information; e.g., co-branded media as we have done with HAMM for past enrollment periods. These collaborations can be done in an effective, cost-efficient manner without the additional contract requested by HAMM.
8. There are legal, compliance, and procurement issues at hand; however, the Board should discuss those risks with the appropriate executives and legal counsel.

Email communications are attached.

###

From: [Geeslin, Mike](#)
To: [Reenie Collins](#)
Cc: [Cavazos, Perla](#); [Burton, Ted](#); [Abney Spelce, Kit](#); [Knodel, Jeff](#); [David Duncan](#)
Subject: HAMM Follow Up
Date: Friday, April 2, 2021 4:37:00 PM
Attachments: [image001.png](#)

Reenie –

Good afternoon. Thank you for speaking yesterday.

I've listed some items below that we'll need to review. Further, we have a team of executives and subject matter experts (copied for awareness) who are reviewing the most recent proposal and will send requests for additional information probably Tuesday or Wednesday of next week, or as soon as possible. We'll coordinate our requests internally to make this as efficient as possible for you. The following will get us started:

Financial Diligence (First Round)

1. Two most recent years, end of fiscal year financials (income and balance sheet) as used to support amounts reported on 990
2. If not obvious on the financials in item #1, budgeted amounts historically used for past two years on outreach to musicians and the types of activities funded
3. For the current fiscal year, annual budget showing sources of funding, revenue, and expenses with attention given to amounts for outreach

For any of the information above, we certainly understand that some information on your usual documents might be of sensitive nature. We'll work with you to ascertain the information we need for diligence and stewardship purposes. Please note that anything given to us is by rule subject to disclosure under a legal open records request, including items that are marked confidential if such determination is made by the Attorney General that an item must be disclosed.

Proposal Diligence (First Round)

1. Of the aggregate amounts noted, specify separate subtotals projected for *Paid Media* buys (hard costs) and allocations to offset existing staff costs and new (to be hired) staff costs.
 - a. Paid Media = any purchased media, ad, or message boosting in print, broadcast, social, web, digital, or radio medium and related production costs; conversely, earned media is considered statements and media posts that are disseminated through available medium and are not considered paid advertising or media (e.g., press releases, broadcast network reporter interviews)
 - b. Separately note expected time allocations of existing staff and new staff (can be expressed as a percentage of time or an FTE based on 40 hour work week, where 1 FTE = 40 hours of time allocated)
 - c. Staff costs would include W2 salary and wage and 1099 payments. For W2 employees, benefit costs can be expressed as a percentage; absent one, we need to use a proxy coefficient multiplied by W2 salary and wages.
2. Indicate conversations or joint plans to date with organizations that are enabled and staffed to perform the ACA enrollment
3. Indicate how HAMM proposal might be modified to reach non-musicians within the sphere of HAMM membership

4. Plan details (timeline and activities) and costs for contacting members to re-enroll in the ACA.
Note whether costs are for existing staff, new staff, and paid media. See items 1a-c for reference.

Thanks again for your time yesterday. We'll get to work on subsequent requests and get those to you soon. Thanks for all you do.

Take Care,

Mike

Mike Geeslin – President & CEO
mike.geeslin@centralhealth.net
Phone: 512.978.8000



1111 E. Cesar Chavez St. Austin TX 78702 – www.CentralHealth.net - @CentralHealthTX

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From: [Reenie Collins](#)
To: [Geeslin, Mike](#)
Cc: [Abney Spelce, Kit](#); [Burton, Ted](#); [Cavazos, Perla](#); [Rachel Hanss](#)
Subject: [External Email] HAAM Information
Date: Friday, April 9, 2021 1:25:25 PM
Attachments: [HAAM 2018 Auditor's Report \(1\).zip](#)
[2019 HAAM 990 Final Signed.zip](#)

Mike, attached please find the HAAM 2018 and 2019 Financial Audits and 990s with our financial information. We will have our 2020 materials completed shortly and can share that with you as well. In looking at the list of financial diligence you requested, my board does not feel that the additional information is within normal scope of what is usually requested nor does it seem to fit with the documents that are outlined in the RFP for this similar project on the Central Health website.

It appears that there may be a fundamental difference in the way we are approaching this project and before we spend additional time for the level of detail requested, we wanted to let you know about the things that we are not able to provide.

We sincerely want to create a project that is a win/win. We do not want to try and make a project fit that is not in line with what Central Health or HAAM will both ultimately view as a success. While HAAM believes that the both the cost and the value of this project in the outreach, education and navigation services for ACA enrollment is actually much higher than the amount of funding we requested for outreach, I understand that CH may be looking at this through another lens.

HAAM's long term goal is to continue working with Central Health for the good of our community for years to come rather than just focusing on this one project.

While we can quantify our outputs for outreach, and we could also estimate numbers based on past success rates of our existing musicians for re enrollment, we cannot make guarantees because there are other limitations to enrollment that we do not have control over. And finally, while I totally understand your desire to have this outreach effort extend to the community at large, doing so would be far outside the HAAM mission so would not be possible for us. If this were a simple advertising campaign it could stay within the expertise of the Central Health Communications team and it could easily target more than just musicians. But we believe this isn't a simple advertising campaign and needs the expertise of a group such as HAAM to implement a specialized outreach strategy based heavily on one to one healthcare navigation and education, personal touches with music the music community and targeted marketing to musicians of color. We do not believe we can successfully translate this to the community at large.

We are grateful to you and your excellent staff and to the CH Board of Managers for the successful collaboration we have had and look forward to working with you on this project and future projects to bring access to care to our music community. But, we leave it to Central Health to decide if HAAM is the right fit for this particular work based on the direction you would like the work to take and the program outcomes you determine are the

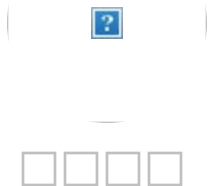
priority.

 [HAAM 2018 990 e-File - FINAL.zip](#)

**Stay safe and well,
Reenie**



stography



Reenie Collins

Chief Executive Officer

reenie@myhaam.org

phone: 512.541.4226 | mobile: 512.788.1048

Health Alliance for Austin Musicians

www.myhaam.org



HEALTH ALLIANCE FOR AUSTIN MUSICIANS

myhaam.org | 512-541-HAAM

March 23, 2021

Dear Central Health Board of Managers,

We are very much looking forward to speaking with you this evening and wanted to send an update in advance of our meeting as so much has changed in the last week regarding healthcare funding through the ACA with direct, and potentially very positive, impacts on our Central Health Premium Assistance Program (CH PAP).

The American Rescue Plan Act of 2021 (APRA) markedly changed the landscape for the CH PAP primarily by significantly expanding tax credits (APTCs) and thereby lowering monthly insurance premiums for the next two years. The potential impact on the current CH PAP budget is a reduction of premium expenses by approximately \$330,000 to \$500,000 with an extended impact into 2022 of \$660,000 to \$1.28 million. This increased contribution by the ACA is an amazing opportunity but it also requires repeating enrollment for all CH PAP recipients in a short period of time to activate these increased tax credits. Attached is a [recent article](#) that notes the complex work required to achieve these savings.

In light of the budgetary implications of the ARPA, **HAAM would like to rescind our request for funding 275 additional enrollees to Sendero Health Plans through the CH PAP in the amount of \$390,000.** As enrollees make the necessary plan changes, the savings that will occur for CH would be sufficient to enroll new members during the Special Enrollment Period (SEP).

In commitment to our partnership,

1. HAAM is implementing a strong multipronged communications plan that will promote the current Special Enrollment Period. We can quickly adapt this plan to also encourage our current CH PAP participants to update their Marketplace applications and thereby free up funds within the CH PAP budget.
2. HAAM will enroll new eligible participants thereby maximising the impact and benefits of the APRA should the CH PAP program allow for new enrollees.
3. HAAM will continue current outreach efforts for SEP and the open enrollment season starting in November 2021.
4. HAAM will work with community partners to facilitate plan changes, provide extensive navigation, and personalized guidance.

Given the savings and significant efforts outlined above, HAAM would like to revisit the request for consideration for funding an expanded community outreach and navigation effort. If HAAM were to wait until the CH FY22 budgeting process to make this request, it would limit the impact



HEALTH ALLIANCE FOR AUSTIN MUSICIANS

myhaam.org | 512-541-HAAM

of the outreach work on the immediate Open Enrollment season; we would be just weeks away from the funding allocation. Having a funding commitment of \$150,000 during this FY from Central Health would allow us to build and scale this effort with a long enough ramp time to have the maximum impact possible before November 1st, 2021.

HAAM is grateful for the strong collaboration with Central Health + Sendero Health Plans and for the support that makes insurance coverage affordable for HAAM musicians. The Central Health Premium Assistance program in partnership with Sendero Health Plans is an exceptionally high value, essential resource for HAAM musicians.

Sincerely,

Reenie Collins
Chief Executive Officer

Rachel Blair
Chief Operating Officer

Central Health + HAAM

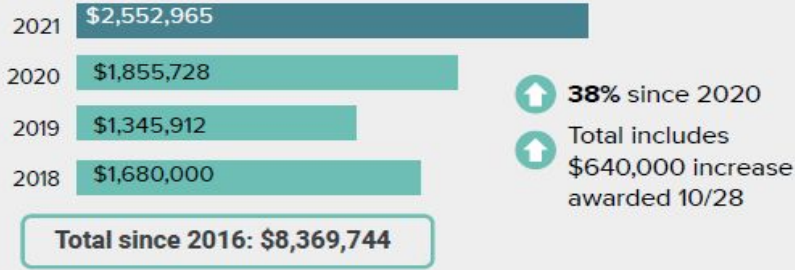
2021 PREMIUM ASSISTANCE REPORT

Data current during February 2021

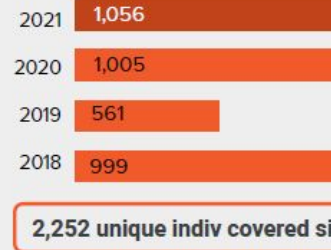


ACA Open Enrollment and Central Health Premium Assistance Summary

CH Funding Paid to Sendero for 12 mos of Coverage



HAAM Musician Plans Covered

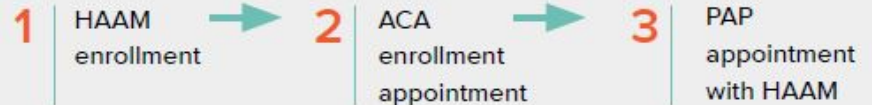


▶ **348 plans were covered with additional support**
▶ Increased funding compensated for increased plan costs, netting 63 more plans than covered in 2020

Avg Cost of Sendero Plan



Virtual Enrollment Flow



Central Health + HAAM

2021 PREMIUM ASSISTANCE REPORT



CENTRAL
HEALTH

Outreach Efforts **Summary**

CH + HAAM Media Campaign Collaboration

Spanish + English TV

Care to Share Holiday Video Series

Spanish + English Radio

Marketplace OE Soundbites

Community Partnership

- Partnership development with local organizations rooted in communities including musicians of color
- Partner consultation to guide HAAM outreach efforts and organization development
- Traditional outreach to musicians of color through phone, text and email
- In-person outreach on hold due to Covid

Spokespeople

- Collaboration with over 20 musicians of color, community leaders, current or past recipients of HAAM benefits
- Advocating and endorsing HAAM + ACA Open Enrollment
- Producing video + social media content, representing HAAM
- Robocall voice messaging to over 3400 musicians

Outreach Toolkit for Partners

- [Toolkit](#) shared with over 55 local community organizations, offering ready-to-use outreach materials
- All toolkit materials and communication provided in both Spanish and English



665

**direct outreach
attempts to musicians
of color** from
Aug-Dec over phone,
email, text, social



55

**community
organizations
engaged** as outreach
partners and
ambassadors

Central Health + HAAM

2021 PREMIUM ASSISTANCE REPORT



CENTRAL
HEALTH

Outreach Efforts **Summary**

Outreach Videos

- Collaborative efforts with partner organizations, featuring musicians of color, personal testimonials + OE
- Broad partner + HAAM sharing over social media, email and newsletters
- Bilingual [Spanish](#) and [English](#) videos

Interactive Information Session

- For and by musicians of color interested in HAAM and ACA enrollment
- Bilingual, live question and answer video session, led by bilingual HAAM staff and HAAM musicians
- Invitation through outreach partner channels and social media



1261

total individuals
(dependents included)
covered by CH PAP
plans for 2021



20k +

people reached
through social media
and traditional media
campaigns

Central Health + HAAM

2021 PREMIUM ASSISTANCE REPORT



Outreach Summary

New musicians brought into HAAM and Central Health PAP through Open Enrollment 2021 demonstrate the efforts of comprehensive outreach efforts.

2021 Musicians in Central Health PAP

31% of all musicians enrolled CH PAP for 2021 are musicians of color

Total CH PAP Total enrolled: 1101

	#	%
American Indian/Alaska Native	10	0.91%
Asia	31	2.82%
Black or African American	68	6.18%
Hispanic/Latinx	195	17.71%
Not Listed	31	2.82%
Pacific Islander	3	0.27%
White	763	69.30%
Total Musicians of Color	338	30.71%
Gender: Female	305	27.70%
Gender: Male	779	70.75%
Non-binary/other:	17	1.54%

2021 New Musicians in Central Health PAP

52% of all new CH PAP enrollees for 2021 are musicians of color

New CH PAP Total enrolled: 114

	#	%
American Indian/Alaska Native	2	1.75%
Asia	4	3.51%
Black or African American	14	12.28%
Hispanic/Latinx	29	25.44%
Not Listed	8	7.02%
Pacific Islander	2	1.75%
White	55	48.25%
Total Musicians of Color	59	51.75%
Gender: Female	30	26%
Gender: Male	79	69%
Non-binary/other:	5	4.36%

Central Health + HAAM

2021 SPECIAL ENROLLMENT REQUEST

Special Enrollment Period **Feb 15-May 15**



Existing Investment

Prior to the American Rescue Plan Act of 2021, Central Health's PAP funding of \$2,552,965 was leveraged by drawing down \$6,133,817 in federal dollars. A **\$8,686,782** investment in the local community for 2021



Funneling federal funds into local health systems



full fee payment to local providers



increasing all around access to care

Outstanding Need*

With **further investment of \$390,000** to the CH HAAM PAP Program HAAM could enroll an



additional 275 musicians

through the re-opening of the ACA Marketplace from the pool of 399 applicants deemed eligible during Open Enrollment, after funding was exhausted.



This additional funding would draw down \$1,198,011 in federal dollars (PTCs), resulting in a further

additional community impact of \$1,698,011

* Outstanding need based on data prior to the American Rescue Plan Act of 2021

Central Health + HAAM

2021 UPDATED SPECIAL ENROLLMENT REQUEST

Special Enrollment Period **Feb 15-May 15**

What the American Rescue Plan Act of 2021 means for our Premium Assistance Program

- Savings of approximately 50% on premiums for at least two years
- Potential to enroll additional participants in CH PAP
- Requires manual plan changes for over 1056 plans within 30 days
- Without manual plan changes, savings goes back to participant instead of Central Health when they reconcile their Premium Tax Credits next tax season



Marketplace plan changes could save

\$660,000 -

\$1.28M

over 12 months

Central Health + HAAM

2021 UPDATED SPECIAL ENROLLMENT REQUEST



Updated Funding Request

HAAM would like to rescind our request for funding 275 additional enrollees to Sendero Health Plans through the CH PAP in the amount of \$390,000.

HAAM would like to revisit the request for consideration for funding \$150,000 toward an expanded community outreach and navigation effort.

- HAAM is implementing a strong multipronged communications plan that will promote the current Special Enrollment Period. We can quickly adapt this plan to also encourage our current CH PAP participants to update their Marketplace applications and thereby free up funds within the CH PAP budget.
- HAAM will enroll new eligible participants thereby maximising the impact and benefits of the APRA should the CH PAP program allow for new enrollees.
- HAAM will continue current outreach efforts for SEP and the open enrollment season starting in November 2021.
- HAAM will work with community partners to facilitate plan changes, provide extensive navigation, and personalized guidance.





CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 9

Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.^{4,5}



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 10

Receive and discuss an update on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.⁴



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 11

Receive an update on and take appropriate action to approve a consulting contract with Perkins Coie and Guidehouse, Inc. for healthcare financial analysis.⁴



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>April 28, 2021</u>
Who will present the agenda item? (Name, Title)	<u>Monica Crowley/Jeff Knodel</u>
General Item Description	<u>Consulting for healthcare analysis</u>
Is this an informational or action item?	<u>Action</u>
Fiscal Impact	<u>\$285,000</u>
Recommended Motion (if needed – action item)	<u>Request approval for a consulting contract with Perkins Coie and Guidehouse, Inc. for Healthcare analysis</u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Discussion of general scope of services
- 2) Qualifications of proposed consultants
- 3) Consideration to approve engagement of consultants
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Closed session discussion – brief open session request

Estimated time needed for presentation & questions? 10 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Jeff Knodel April 23, 2021



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BOARD MEETING

April 28, 2021

REGULAR AGENDA ITEM 12

Confirm the next regular Board meeting date, time, and location.