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STAYS IN FILE



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

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BOARD OF MANAGERS Meeting Agenda

Wednesday, September 25, 2019, 5:30 p.m.

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

CITIZENS' COMMUNICATION

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the time the Board of Managers votes on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the September 11, 2019 meeting of the Central Health Board of Managers.
- C2. Receive the Quarterly Investment Report and ratify Central Health Investments for August 2019.
- C3. Receive a report of the August 2019 financial statements for the Community Care Collaborative.
- C4. Receive a report of the August 2019 financial statements for Central Health.

REGULAR AGENDA*

- 1. Discuss and take appropriate action regarding Central Health's proposed 2020 tax rate.
 - a. Total Maintenance and Operations Tax Rate:
 - b. Total Debt Service Tax Rate; and
 - c. Total Ad Valorem Tax Rate. (Action Item)

- Receive and discuss a presentation on CommUnityCare's Fiscal Year 2020 budget. (Informational Item)
- 3. Discuss and take appropriate action to:
 - a. authorize the execution of all documents necessary for Central Health to obtain a capital line of credit from J.P. Morgan Chase; and
 - b. adopt a Board resolution authorizing these finance expenditures and reimbursement of Central Health funds from finance proceeds. (*Action Item*)
- 4. Discuss and take appropriate action on an Interlocal Agreement between Central Health, The University of Texas at Austin, and Emergency Services District 11 for the establishment of a health care clinic in southeast Travis County.¹ (Action Item)
- 5. Receive and discuss an update on an agreement with Social Finance, Inc., and its subsidiary PAATH, LLC, for permanent supportive housing and wraparound services to be provided to homeless Travis County residents. (Informational Item)
- 6. Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc., including the effect of federal legislative and regulatory actions. (Informational Item)
- 7. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other community partnerships. (Action Item)
- 8. Discuss and take appropriate action on health care service delivery expansion in Eastern Travis County, including project timelines.¹ (*Informational Item*)
- 9. Discuss Central Health owned or occupied real property, and potential property for acquisition or lease, including the Downtown Campus and properties located in Eastern Travis County.¹ (Informational Item)
- 10. Confirm the next regular Board meeting date, time, and location. (*Informational Item*)

*The Board of Managers may take items in an order that differs from the posted order.

Note ¹, Possible closed executive session item.

The Board of Managers may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health as far in advance of the meeting day as possible, but no less than two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Citizens Communication or when public comment is invited. Please notify the front desk on arrival if services are needed.

Los servicios de interpretación consecutiva del español al inglés están disponibles para la comunicación de los ciudadanos o cuando se invita al público a hacer comentarios. Si necesita estos servicios, al llegar sírvase notificarle al personal de la recepción.

Came to hand and posted on a Bulletin Board in the Courthouse, Austin, Travis County, Texas on this the Zoth day of County Clark, ways county, Texas on the County Cla



FILED AND RECORDED OFFICIAL PUBLIC RECORDS

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Dana DeBeauvoir, County Clerk Travis County, Texas

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Sep 20, 2019 01:56 PM

Fee: \$0.00

MACEDOS



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 1

Discuss and take appropriate action regarding Central Health's proposed 2020 tax rate.

- a. Total Maintenance and Operations Tax Rate;
- b. Total Debt Service Tax Rate: and
- c. Total Ad Valorem Tax Rate.









Central Health Board of Managers Fiscal Year 2020 Tax Rate Adoption

Central Health Board of Managers September 25, 2019

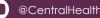
Jeff Knodel, Chief Financial Officer Lisa Owens, VP of Financial Operations











Budget Calendar

✓ Aug 26 Community Conversation – Fiscal Year 2020 Budget

✓ Aug. 27 Travis County Commissioners Court

(FY2020 Proposed Central Health budget and tax rate)

✓ Aug 28 Central Health Board of Managers

(vote on maximum tax rate)

✓ Sept. 11 Central Health Board of Managers/First Public Hearing

(FY 2020 Central Health Budget and Tax Rate)

✓ Sept. 18 Central Health Board of Managers/Second Public Hearing

(FY2020 Central Budget and Tax Rate, Central Health and CCC Budget approved)

✓ Sept. 24 Travis County Commissioners Court

(FY 2020 Central Health Adopted Budget approved)

✓ Sept. 25 Central Health Board of Managers

(FY2020 Central Health Tax Rate adopted)

Oct 1 Travis County Commissioners Court

(FY 2020 Central Health Adopted Tax Rate approved)



















FY2020 Proposed Tax Rate (6.9% over No New Revenue Rate)

Central Health Property Tax Rate



travistaxes.com

	FY19	FY20 (Proposed)	
Average Taxable Homestead Value	\$326,895	\$347,655	
Tax Rate	10.5221¢	10.5573¢	
Tax Bill	\$343.97	\$367.03	
Annual Increase = \$23.07 (6.7%)			

Homestead Exemption	Over 65 Homestead Exemption	Disability Homestead Exemption
20% (A) \$5,000 Minimum	\$85,500 (B)	\$85,500 (B)

- (A) Maximum allowable by state law
- (B) Increased from \$80,000





















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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 2

Receive and discuss a presentation on CommUnityCare's Fiscal Year 2020 budget.



Fiscal Year 2019-20 Budget Presentation

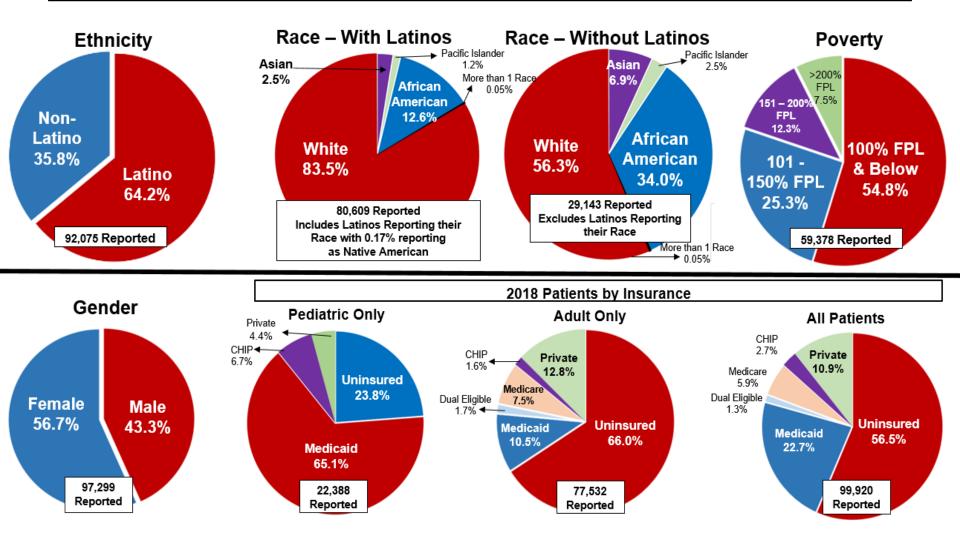
Presented to Central Health Board of Managers

<u>Agenda</u>

- Encounter Updates and Trends
- Budget Assumptions
- Projected Current Year and Proposed Budget FY 2019-20



Calendar Year 2018 Patient Characteristics



98,549 unique patients served during calendar year 2018. Projecting to serve 101,000 for calendar year 2019



HRSA Recognition for CY 2018 UDS Reported Outcomes

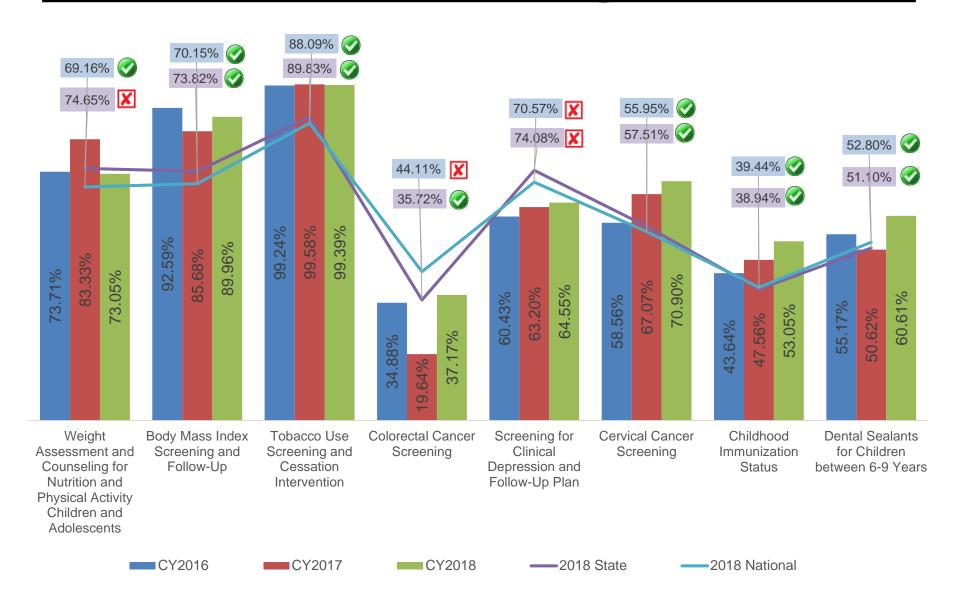


Received Quality Improvement Award Recognition on August 20th as:

- Clinical Quality Improver (\$101,344 compared to \$0 last year).
- ❖ Health Center Quality Leader (\$118,594 compared to \$111,398 last year).
- Advancing Health Information Technology for Quality (\$6,000 compared to \$5,000 last year).
- ❖ Primary Care Medical Home Recognition (\$80,000 compared to \$85,000 last year).
- ❖ Total Awarded for CY 2018 UDS related Quality recognition = \$ 305,938 compared to 206,398 last year.

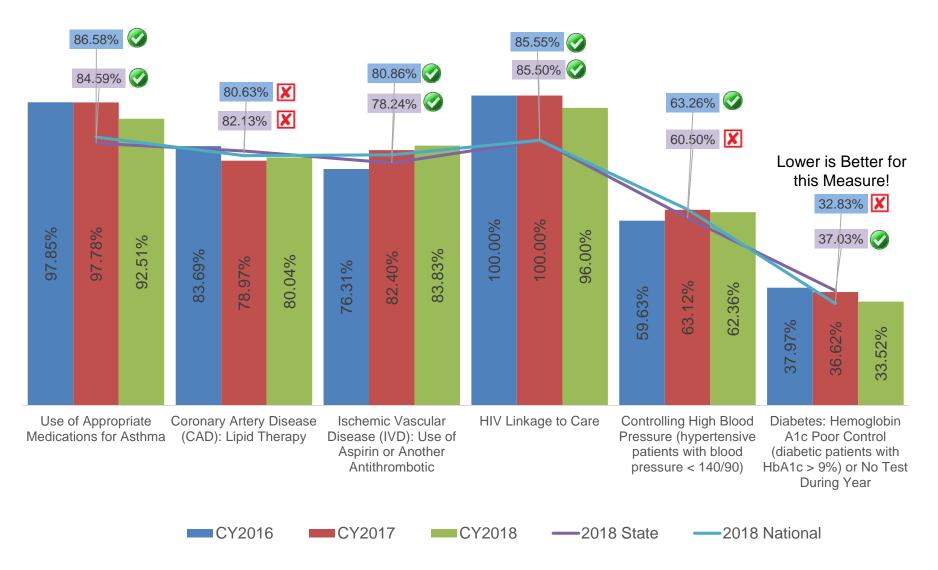


Preventive Health Screenings and Services



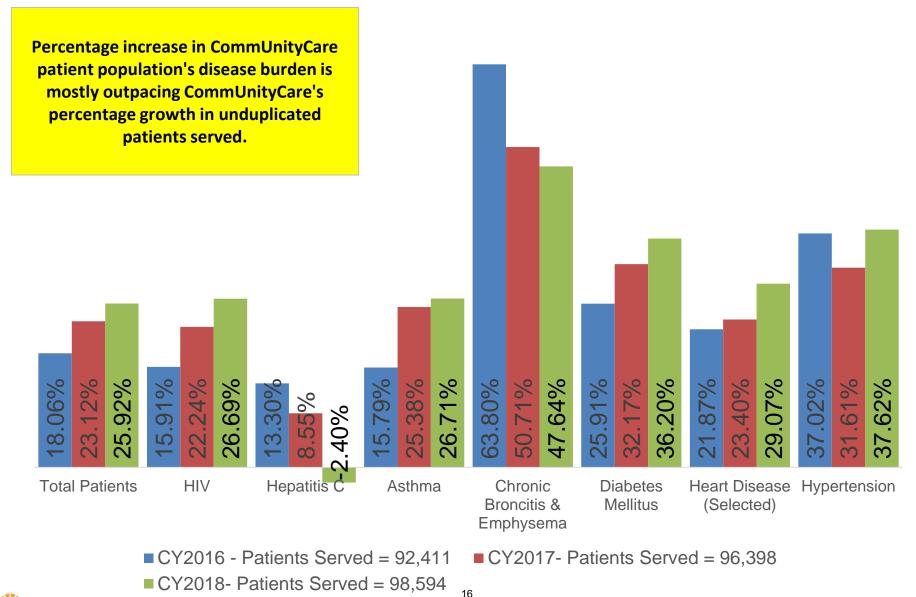


Chronic Disease Outcome Measures



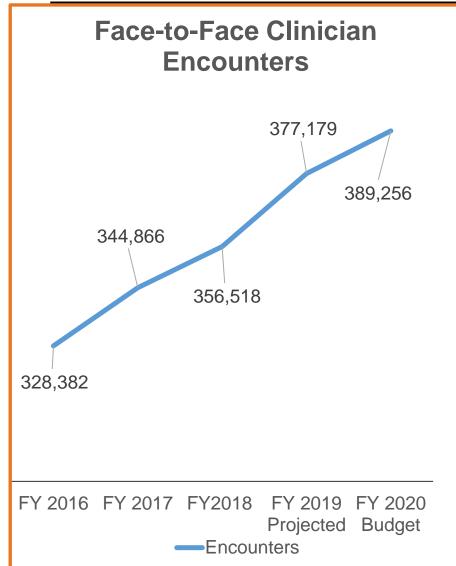


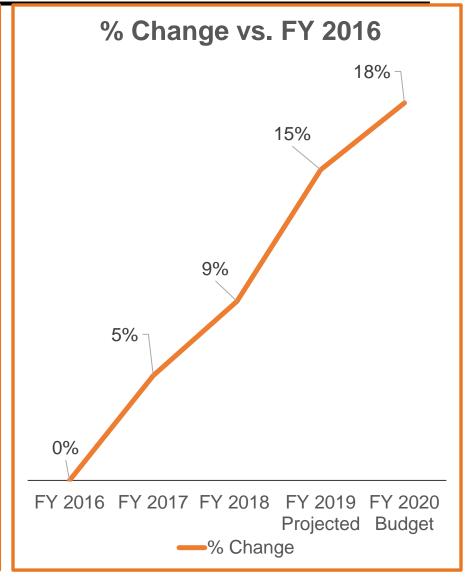
Three Year Trend Analysis of Disease Burden





<u>Continued Increase Access to Care</u> Five Year Trend – Overall "FQHC" Encounters

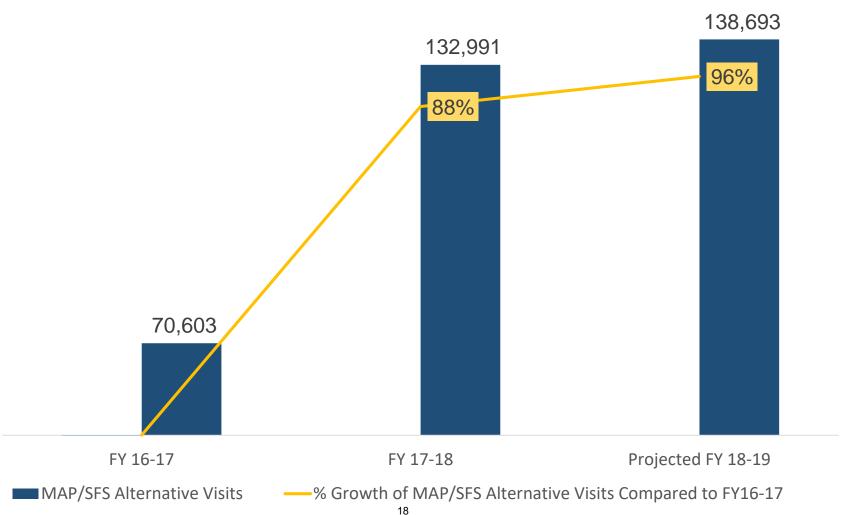






Enhancing Access to Care Three Year Trend of "Alternative" Visits (non-FQHC Encounters)

Alternative Visits Provided to MAP and Sliding Fee Scale Patients





External Pressures on FY 2019-20 Budget

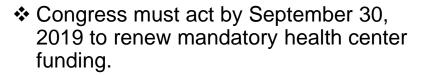
1. Long Term Sustainability of Health Center Program Funding

Health Centers Fund Mandatory

- Required spending, unless Congress changes the law
- Year 9 of funding originally authorized for 5 years in 2010 and extended twice
- Expires September 30, 2019 without extension
- Currently \$4 billion/year (FY19)

Annual Appropriation Discretionary

- Annual, up to Congress (Appropriations Committees) to determine amount
- Prior to 2010, this was the only source of federal grant funding for CHC program
- Currently \$1.63 billion/year (FY19)



- For Central Health / CommUnityCare without action we have \$4.55 million in loss grant revenue.
- Unlikely that this funding cliff will be fix by month's end and that a Congressional continuing funding resolution will be short term fix.

Estimating the Direct Impact of a
MORE THAN 70% LOSS OF FUNDING FOR

CommUnityCare





Two Sources Combine to Form One Program

https://www.hcadvocacy.org/

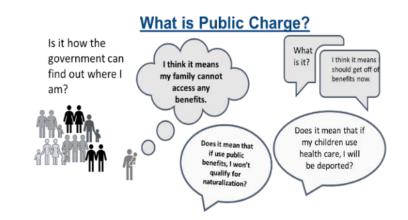
FEDERAL 330 FUNDING PATIENTS TOTAL FEDERAL 330 NUMBER OF PATIENTS ESTIMATED FUNDING **ESTIMATED PATIENTS** CUT FROM LOCAL LOSING ACCESS COMMUNITIES: TO CARE: **\$7M \$5M** 98.5K 4.5K **ESTIMATED** PATIENTS LOSING \$2M FUNDING ACCESS TO CARE REMAINING ESTIMATED 95% FUNDING CUT \$5M PATIENTS 19 REMAINING



External Pressures on FY 2019-20 Budget

2. Shifting Payor Mix

- Current budget year have seen more uninsured than expected and then ever before
- Partially explained by overall Texas trends in health insurance:
 - ❖ More Texans uninsured increased from 17.3% in 2017 to 17.7% in 2018
 - ❖ Fewer Texans covered by Medicaid decreased from 18.6% in 2017 to 17.9% in 2018
- 3. Adverse impact of changes to the federal "Public Charge" rule.
 - Immigrant communities and families foregoing participation in federal programs like WIC, CHIP prenatal, Medicaid/CHIP for children, etc over concerns and fears about future eligibility for permanent residency.





FY19-20 Budget Service Delivery Assumptions

 Currently have 33 service delivery sites approved by HRSA including 24 clinics

New clinic additions for the new budget year include:

- School- based Health Center at Akins High School
- CommUnityCare Hornsby Bend
- CommUnityCare Chalmers
- Organization charts have been updated to validate staffing at each site, including the number of provider full time equivalents (FTEs).
- Encounters were developed using the established targets for each type of provider.
 - Akins, Hornsby Bend, and Chalmers encounters were estimated using the business proformas.



Draft Budget Assumptions FY 2019-20

Projecting an Overall Increase in "FQHC" Patient Encounters:

- 384,673 encounters are budgeted for existing sites.
- 4,583 additional encounters budgeted for new sites.
- Total encounters projected for FY 2019 20 = 389,256
- Note: Budget also projects a loss in service capacity due to CommUnityCare's implementation of a new electronic health records system toward the end of the fiscal year(11,000+ encounters).

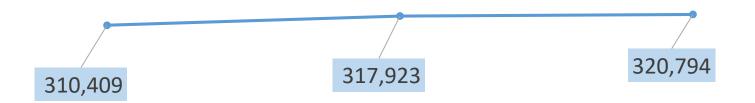
Projecting Increases in Federal Health care reimbursement rates:

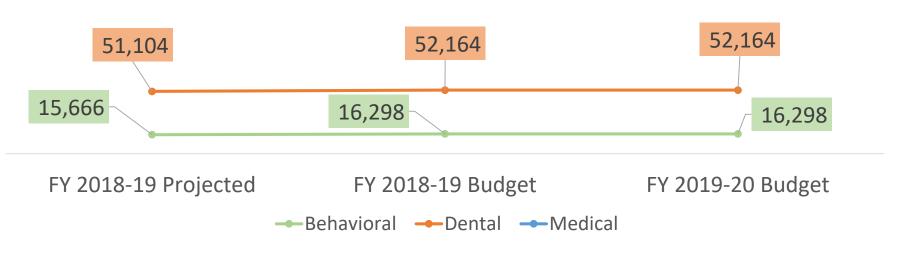
- Medicaid/CHIP rate projected to increase and 1.1%.
- Medicare FQHC rate projected to increase 1.9%.



Projected and Budgeted Encounters

Clinician Provided Face-to-Face Provided Encounters







Draft Budget Assumptions FY 2019-20

Other Revenues Projected:

- Central Health the primary care agreement (previously with CCC) has been projected with an approximate \$1.0M increase, contract discussions in process.
- CCC/DSRIP the budget draft was estimated using the balance of PY2 (Oct-Dec 2019) and similar amounts for PY3 (2020). Expect the contract will continue to be based on four measure bundles which include 25 quality measures.

Increase in Operating Expenses Projected:

- Salaries are increased to reflect for merit and competitive market adjustments. Note: no new positions are included in the budget projections except for new sites.
- Benefits are increased to reflect the fact that employee health insurance costs to date have been exceeding premiums paid.
- Supplies are increased to reflect increased pharmacy costs which are offset by expected pharmacy revenue.
- Occupancy is increased to reflect additional rent at Manor, Oak Hill, and Pflugerville sites (previously sites were provided in-kind by Travis County)



Draft Budget FY 2019-20

		Fiscal Year 2018-19 Budget	Fiscal Year 2018-19 Projected	Fiscal Year 2019-10 Draft Budget
Encounters		386,385	380,306	389,256
Patient Service Revenue	- Other Payers	47,234,697	45,239,426	47,914,531
Patient Service Revenue	 Central Health 	27,370,200	25,748,899	29,426,880
Total Patient Service Reven	ue	74,604,897	70,988,325	77,341,411
Total Grant Revenue		11,746,372	12,021,277	12,500,000
Other Revenue				
Central Health		16,585,244	15,916,808	15,853,120
DSRIP		10,801,000	10,663,795	10,286,788
Total Other Revenue		27,386,244	<u>26,580,613</u>	26,139,908
Total Revenue		<u>113,737,513</u>	<u>109,581,115</u>	<u>115,981,319</u>
Total Expenditures		<u>113,737,513</u>	109,337,683	<u>115,981,319</u>
Excess(Deficit from Operation	ons)	-0-	243,432	-0-
Non Operating Revenue				
Excess(Deficit)		-0-	243,432	-0-
	Total Central	Health Investment:	\$45,280,000	
	Central Healt	h Patient Service Revenue	\$29,426,880	
TCommunity Care HEALTH CENTERS	Central Healt	h Other Investment	\$15,853,120	



Draft Budget FY 2019-20 Expense Detail

	Fiscal Year 2018-19 Budget	Fiscal Year 2018-19 Projected	Fiscal Year 2019-20 Draft Budget
Encounters	386,385	380,306	389,256
Salaries and Wages	58,718,454	56,160,665	60,768,084
Contract Labor	7,235,888	5,439,517	5,629,900
Employee Benefits	15,974,140	14,896,396	16,418,713
Supplies	10,687,500	11,472,971	12,333,952
Professional Fees	334,305	186,183	211,557
Contracted Services	14,859,426	15,294,895	14,454,506
Insurance	190,130	170,756	172,181
Occupancy	5,353,457	5,338,606	5,596,469
Equipment	382,431	368,005	386,222
Other Expense	<u>1,782</u>	<u>9,689</u>	<u>9,735</u>
Total Expenditures	113,737,513	109,337,683	115,981,318



Financial Performance: Cost Per Encounter

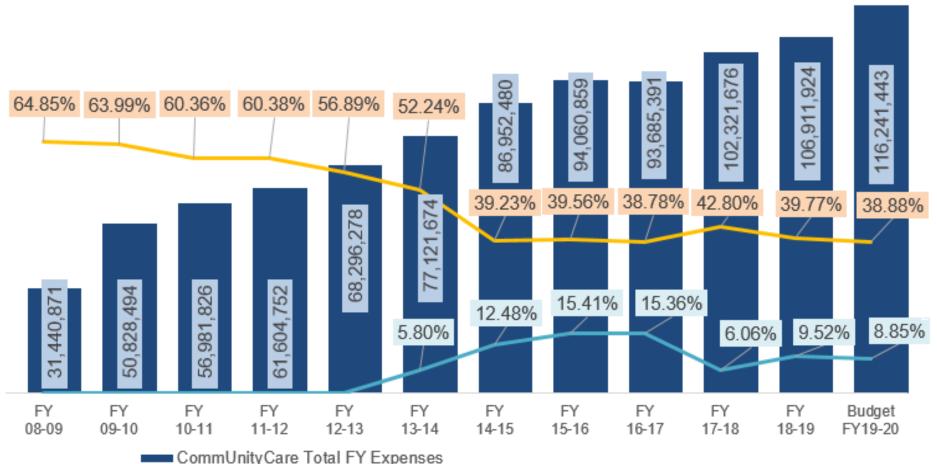
	FY 2019 Budget	FY 2019	FY 2020 Draft
		Projected	Budget
Encounters	386,385	380,306	389,256
Total Cost	\$113,737,513	\$109,337,683	\$115,981,318
Total Cost per Encounter	\$294.36	\$287.50	\$297.96

- Gross cost is ALL costs related to CommUnityCare's provision of medical, behavioral, dental services and includes costs associated with facilities, IT, maintenance, billing, etc.

 all overhead, everything.
- Gross cost per encounter is calculated by dividing all costs by all face-to-face clinician encounters (medical, dental, behavioral, everything).
- Of note, \$22 of the current year cost per encounter is a result of our David Powell, ARCH, and Care Coordination programs. Compared to our other health centers, the cost per encounter for these sites is much higher the special populations served (HIV/AIDS & homeless populations).
- Similarly, \$34 of the cost per encounter is a result of CommUnityCare's provision of pharmacy services to its sliding fee scale patients noting that \$22 of the \$34 is the actual cost of buying medications. Additionally, CommUnityCare's pharmacy also provides pharmacy benefit management services to MAP patients.



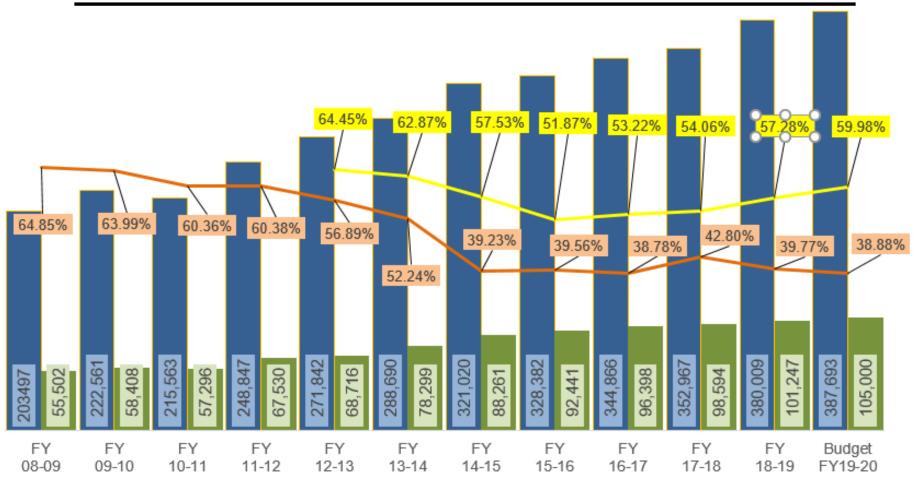
Trend Analysis of Central Health of CommUnityCare Since FY 2008-09



- Central Health/CCC Total Payments as a % of Total Expenses (Excludes DSRIP)
- DSRIP Total payments as a % of Total Expenses



Trend Analysis of Service Delivery, Central Health Funding, and % of Total Patients Served that were Uninsured



- Total Encounters
- Unduplicated Patients (HRSA UDS Reported)
- Central Health/CCC Total Payments as a % of Total Expenses (Excludes DSRIP)
- % of Patients that were Uninsured



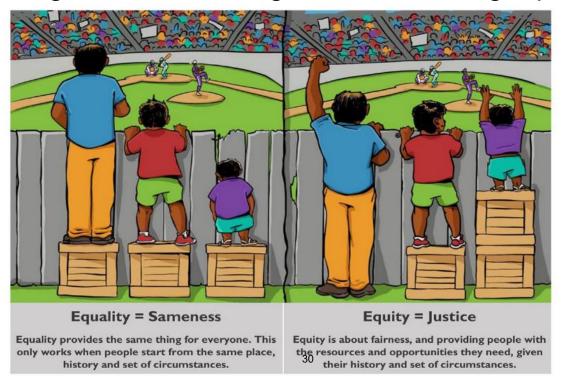
Questions?

CommUnityCare Mission:

To strengthen the health and well-being of the communities we serve.

CommUnityCare Vision:

Striving to achieve health equity for all by: (1) being the health care home of choice; (2) being a teaching center of excellence; and, (3) providing the right care, at the right time, at the right place.







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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 3

Discuss and take appropriate action to:

- a. execute all documents necessary for Central Health to obtain a capital line of credit from J.P. Morgan Chase; and
- b. adopt a Board resolution authorizing these finance expenditures and reimbursement of Central Health funds from finance proceeds.¹

RESOLUTION EXPRESSING INTENT TO FINANCE PERSONAL PROPERTY EXPENDITURES TO SUPPORT HEALTH CARE SERVICES TO INDIGENT AND NEEDY RESIDENTS IN TRAVIS COUNTY

WHEREAS, the Travis County Healthcare District (the "District") d/b/a Central Health is a hospital district created and operating under Chapter 281 of the Texas Health and Safety Code, as amended; and

WHERAS, the District is authorized to finance the acquisition of personal property to support the provision of health care services for indigent and needy residents by issuing debt obligations, including obligations the interest on which is excludable from gross income under Section 103 of the Internal Revenue Code of 1986, as amended (the "Obligations"); and

WHEREAS, the District will make, or has made no more than 60 days prior to the date hereof, payments to acquire, construct, renovate or equip the personal property listed in <u>Exhibit</u> A attached hereto; and

WHEREAS, the District desires to reimburse itself for capital expenditures associated with the projects listed on Exhibit A attached hereto from the proceeds of Obligations to be issued subsequent to the date hereof; and

WHEREAS, the District reasonably expects to issue Obligations to reimburse itself for the costs associated with the projects listed on Exhibit A attached hereto; and

WHEREAS, the Board of Managers of the District desires to delegate to the President & CEO of the District authority to declare official intent to reimburse going forward.

NOW, THEREFORE, be it resolved that:

<u>Section 1</u>. The District reasonably expects to reimburse itself for capital expenditures that have been or will be paid subsequent to the date that is 60 days prior to the date hereof, and that are to be paid in connection with the acquisition, construction, renovation or equipment of the projects listed on <u>Exhibit A</u> attached hereto from the proceeds of Obligations to be issued subsequent to the date hereof.

<u>Section 2</u>. The District reasonably expects that the maximum principal amount of Obligations issued to reimburse the District for the costs associated with the property listed on Exhibit A attached hereto will not exceed \$10,000,000.

Section 3. In addition, the President & CEO is authorized to declare official intent on behalf of the District to reimburse costs and expenditures for other authorized purposes from the proceeds of Obligations, in accordance with Section 1.150-2 of the United States Treasury Regulations, and the President & CEO is authorized to do all things necessary to carry out the intent and purpose of this Section.

<u>Section 4.</u> This Resolution does, and will, not bind the District to make any expenditure, incur any indebtedness, or proceed with the purchase of the property listed in <u>Exhibit A</u>.

ADOPTED THIS 18th day of September 2019 by the Travis County Healthcare District Board of Managers.

By:				
•	nairperson,	Board	of Mana	agers



EXHIBIT A

DESCRIPTION OF PROPERTY

<u>Description</u>: Payment of costs to acquire technology infrastructure and other equipment to provide services to needy and indigent persons residing within the boundaries of the District.

Estimated Cost: \$10,000,000





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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 4

Discuss and take appropriate action on an Interlocal Agreement between Central Health, the University of Texas at Austin, and Emergency Services District 11 for the establishment of a health care clinic in southeast Travis County.¹



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 5

Receive and discuss an update on an agreement with Social Finance, Inc., and its subsidiary PAATH, LLC, for permanent supportive housing and wraparound services to be provided to homeless Travis County residents.



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 6

Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc., including the effect of federal legislative and regulatory actions.¹



1111 E. Cesar Chavez St. Austin, Texas 78702 Phone: 512 978-8155 Fax: 512 978-8156

www.centralheath.net

MEMORANDUM

To: Central Health Board of Managers

CC: Mike Geeslin, President and CEO, Central Health

Wesley Durkalski, President and CEO, Sendero Health Plans

From: Stephanie Lee McDonald, Chief of Staff

Date: September 20, 2019

Re: Item Number 6: Discuss an update on Sendero Health Plans, Inc. - INFORMATIONAL

ITEM

Overview

In the fall of 2018, Central Health identified Medical Access Program (MAP) or CommUnityCare Sliding Fee Scale (SFS) members with health conditions that could benefit from Sendero Health Plan's comprehensive health network. Through the \$6 million in premium assistance funds for Sendero budgeted in FY 2019, Central Health provided comprehensive coverage through Sendero to over 200 people with complex medical conditions. This strategy projects that Sendero will receive payments through the Affordable Care Act risk adjustment program and create financial stability for Sendero Health Plans. Given the projected program benefit financially to Sendero, Central Health included continuing the program in Fiscal Year 2020. Enrollment in Sendero Health Plan is done on a calendar year and funding for the premium assistance program was approved in the Central Health Fiscal Year 2020 budget. This memo highlights activities to reenroll current Central Health premium Assistance Program Expansion (CHAP Expansion) participants and recruit additional members for Calendar Year 2020.

Synopsis

Current 2019 Members

Central Health Eligibility and Enrollment and Sendero Health Plans have worked collaboratively to draft communication to current CHAP Expansion members asking them to verify Travis County residency and income to continue their coverage. As each Sendero CHAP Expansion member is assigned to a Community Health Worker (CHW), the letter instructs them how to contact their CHW and work with the CHW to facilitate the verification of eligibility for reenrollment. Should a current participant want to return to MAP, the participant is directed to contact Central Health Eligibility.

Sendero CHW's will work with the 201 currently enrolled member before the open enrollment period closes. Members are automatically renewed unless they opt out.



1111 E. Cesar Chavez St. Austin, Texas 78702 Phone: 512 978-8155 Fax: 512 978-8156

www.centralheath.net

Outreach for 2020 Members

Central Health is working with the Community Care Collaborative data and analytics team who have identified high risk MAP and MAP Basic members that should score as high risk in the Centers for Medicare and Medicaid algorithm.

Currently, the data and analytics team have identified:

- 372 people with Risk Scores of 15 or greater
- 382 people with Risk Scores of 10-14.9

Additional criteria include:

- Enrollment in MAP or MAP BASIC in the past year
- Not eligible for Medicaid or Medicare
- Current medical diagnosis is chronic

MAP and MAP BASIC members currently enrolled can be provided information to contact Sendero directly. However, outreach to MAP and MAP Basic members who are not currently enrolled requires they come into a MAP office to renew their MAP coverage before we can educate them about the CHAP Expansion program and the process to enroll.

The total current identified population breakdown:

	>10 (includes 15 and above)	>15
Active MAP/MAP BASIC	381	187
Active MAP-H MAP BASIC Homeless	131	55
Total Active	512	242
Expired MAP/MAP BASIC	142	84
Expired MAP-H MAP BASIC Homeless	100	46
Total	754	372

Priority in outreach is for the 381 active MAP and MAP BASIC members with risk scores greater than 10. An Enterprise team is developing a strategy to determine permissible outreach to the inactive members and the potential members identified as homeless.



1111 E. Cesar Chavez St. Austin, Texas 78702 Phone: 512 978-8155 Fax: 512 978-8156

www.centralheath.net

Data analysis includes evaluating the current 2019 Sendero CHAP Expansion membership's clinical diagnoses and utilization as well as utilizing Integrated Care Collaboration hospital data to determine risk score. Contact and outreach to the currently enrolled MAP and MAP BASIC group commences October 1, at the start of Central Health's Fiscal Year. Efforts to bring in the inactive members to renew MAP will occur simultaneously.

Financial Impact

Central Health Board of Managers approved funding for continuing the CHAP Expansion program for approximately 500 people in adopting the Fiscal Year 2020 budget on September 18, 2019.

Action Requested

This is an informational item and no action is required. As open enrollment begins and the calendar year ends, updates as available are scheduled for the Board of Managers.



Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 7

Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other community partnerships.¹



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 8

Discuss and take appropriate action on health care service delivery expansion in Eastern Travis County, including project timelines.¹



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 9

Discuss Central Health owned or occupied real property, and potential property for acquisition or lease, including the Downtown Campus and properties located in Eastern Travis County.¹



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BOARD MEETING

September 25, 2019

REGULAR AGENDA ITEM 10

Confirm the next regular Board meeting date, time, and location.