



August 2017 Preliminary FYTD Financial Statements (unaudited)
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Balance Sheet

Current Assets

Cash and Cash Equivalents – \$25.5 million

Prepaid and Other – \$228k, which includes:

- \$37k related to a lease security deposit
- \$190k related to software amortization

Total Assets – \$25.7 million

Liabilities

Accounts Payable and Accrued Liabilities – \$15.5 million, which includes:

- \$1.9 million accounts payable to providers and vendors
- \$12.9 million estimated IBNR including:
 - \$1.4 million Integral Care
 - \$9.0 million CUC
 - \$204k El Buen
 - \$333k Lone Star COC
 - \$237k People's
 - \$285k Front Steps
 - \$42k Paul Bass Specialty Care
 - \$564k Seton Specialty Care
 - \$896k Other MAP Providers
- \$111k non-provider accruals; including \$66k United Way
- \$599k due to Central Health

Deferred Revenue – \$2.8 million deferred revenue related to DSRIP projects

Other Liabilities – \$220k; includes leasehold improvement allowance liability of \$201k

Payroll Liabilities – \$390k; includes PTO liability of \$236k & accrued payroll of \$153k for nine days

Total Liabilities – \$18.9 million

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Net Assets

Emergency Reserve – \$5.0 million

Unrestricted Net Assets – \$1.8 million

Total Net Assets – \$6.8 million

Total Liabilities and Net Assets – \$25.7 million

Sources and Uses Report

August financials → eleven months, 92% of the fiscal year

Sources of Funds, Year-to-Date

DSRIP Revenue – \$62.7 million recognized to date, primarily for DY5 performance

Member Payment - Seton – \$82k for partial service obligation payment

Member Payment - Central Health – \$26.0 million recognized to date, 99%

Operations Contingency Carryforward – Consisting of audited net assets from FY2016, less \$5.0 million emergency reserve, is \$26.3 million

Other Sources – \$107k, which includes:

- \$57k interest revenue
- \$50k awarded by Cap Metro's Transit Empowerment Fund; to be used to transport MAP patients.

Uses of Funds, Year-to-Date

Operating Expenses

Healthcare Delivery				
Category	YTD Total Operating Cost	FY Approved Budget	% of Budget	Variance
Healthcare Delivery (Providers, Personnel, Other)	58,707,508	77,816,057	75.4%	Primary Care \$40.3M; Specialty Care \$2.8M; Dental \$404k; Behavioral Health \$7.5M; Post-Acute Care \$1.5M; Urgent Care \$172k; Pharmacy \$3.6M; Client Referral Services \$717k; Personnel Costs \$672k; Consulting \$208k; Other Purchased Goods \$290k; TPA Expense \$626k.
HIT	2,217,276	4,458,147	49.7%	Personnel Costs \$1.0M; Consulting \$59k; Other Purchased Goods \$1.1M.
Patient Medical Management	1,397,854	1,782,840	78.4%	
Quality, Assessment and Performance	607,849	956,974	63.5%	

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Administration	1,190,836	1,331,983	89.4%	Personnel Costs \$957k; Legal \$34k; Consulting \$5k; Other Purchased Goods \$194k.
MAP Redesign	451,461	5,354,621	8.4%	
MAP Benefits Enhancement Reserve	-	858,938	0.0%	
Service Expansion Funds	-	1,000,000	0.0%	
Operations Contingency	-	1,813,496	0.0%	
Total Healthcare Delivery	64,572,784	95,373,056	67.7%	
UT Affiliation	35,000,000	35,000,000	100.0%	
DSRIP	13,807,603	23,488,234	58.8%	
Total Uses	113,380,387	153,861,290	73.7%	

Change in Net Assets – Year-to-date change in net assets is a decrease of \$24.5 million.

Community Care Collaborative

Financial Statement Presentation

FY 2017 – as of August 31, 2017

**Central Health Board of Managers
Budget and Finance Committee**

September 20, 2017

**Lisa Owens, Acting CFO
Jon Morgan, Interim Executive Director**



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General



- Financial Statements
 - Balance Sheet
 - Sources and Uses Report, Budget vs. Actual
 - Detail of Healthcare Delivery Costs
- Eleven Months of Operations
 - October 1, 2016 – August 31, 2017

Balance Sheet

As of August 31, 2017



	FY 2017	FY 2016
Assets:		
Cash and Cash Equivalents (1)	\$ 25,523,605	\$ 18,497,404
Prepaid and Other	227,648	5,059,456
Total Assets	\$ 25,751,253	\$ 23,556,860
Liabilities and Net Assets:		
AP and Accrued Liabilities	\$ 15,521,827	\$ 13,762,592
Deferred Revenue	2,801,052	2,257,871
Other Liabilities	220,320	6,728
Accrued Payroll	389,646	351,689
Total Liabilities	18,932,845	16,378,880
Net Assets (1)	6,818,408	7,177,980
Total Liabilities and Net Assets	\$ 25,751,253	\$ 23,556,860

(1) Includes \$5M Emergency Reserve Balance.

Sources and Uses Report, Budget vs Actual

Fiscal Year-to-Date through August 31, 2017



		Approved Budget	YTD Actual
Sources of Funds	DSRIP Revenue	\$ 62,432,400	\$ 62,692,721
	Member Payment - Seton (1)	41,500,000	81,613
	Member Payment - Central Health (1)	26,245,166	26,000,000
	Operations Contingency Carryforward	23,643,324	26,316,998
	Other Sources	40,400	107,463
	Total Sources of Funds	\$ 153,861,290	\$ 115,198,795
Uses - Programs	Healthcare Delivery	95,373,056	64,572,784
	UT Services Agreement	35,000,000	35,000,000
	DSRIP Project Costs	23,488,234	13,807,603
	Total Uses	\$ 153,861,290	\$ 113,380,387
	Sources Over (Under) Uses	\$ -	\$ 1,818,408

(1) Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through August 31, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
Primary Care (1)	\$ 48,792,582	\$ 49,494,582	\$ 40,250,786	81%
Specialty Care (2)	8,526,951	10,526,951	2,806,637	27%
Dental Specialty Care (3)	629,711	629,711	404,405	64%
Behavioral Health/Substance Use Disorder (3)	8,833,856	8,833,856	7,494,076	85%
Post-Acute Care (3)	1,150,000	1,900,000	1,451,825	76%
Convenient/Urgent Care	600,000	600,000	171,812	29%
Pharmacy	5,350,000	5,350,000	3,645,374	68%
Client Referral Services	856,309	856,309	717,002	84%
HCD Operating Cost	1,991,647	1,991,647	1,139,662	57%
Health Information Technology	4,458,147	4,458,147	2,217,276	50%
Patient Medical Management	1,782,840	1,782,840	1,397,854	78%
Quality, Assessment and Performance	956,974	956,974	607,849	64%
Claims Payment Services/TPA	1,085,000	1,085,000	625,929	58%
Administration	1,331,983	1,331,983	1,190,836	89%
MAP Redesign (4)	5,354,622	4,852,622	451,461	9%
MAP Benefits Enhancement Reserve	858,938	658,938	-	0%
Service Expansion Funds	1,000,000	-	-	n/a
Operations Contingency	1,813,496	63,496	-	0%
Total Healthcare Delivery	\$ 95,373,056	\$ 95,373,056	\$ 64,572,784	68%

(1) Detail provided on Slide 6.

(3) Detail provided on Slide 8.

(2) Detail provided on Slide 7.

(4) Detail provided on Slide 9.

HCD Providers Expenditures – Primary Care Detail

Fiscal Year-to-Date through August 31, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
Primary Care				
CommUnityCare	\$ 39,450,000	\$ 39,450,000	\$ 32,497,540	82%
El Buen Samaritano	2,350,000	2,350,000	2,053,695	87%
Lone Star Circle of Care	4,364,995	4,364,995	2,991,734	69%
Peoples Community Clinic	1,798,000	2,500,000	1,935,507	77%
Volunteer Clinic	100,000	100,000	99,483	99%
City of Austin EMS	696,822	696,822	638,617	92%
Other Providers	32,765	32,765	34,210	104%
	\$ 48,792,582	\$ 49,494,582	\$ 40,250,786	81%

HCD Providers Expenditures – Specialty Care Detail

Fiscal Year-to-Date through August 31, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
Specialty Care				
Seton Healthcare Family Specialty	\$ 500,000	\$ 2,500,000	\$ 113,845	5%
Austin Cancer Centers	359,000	359,000	323,700	90%
Project Access	330,000	330,000	302,500	92%
Ophthalmology	550,951	550,951	461,713	84%
Ophthalmology - Surgical	400,000	400,000	170,023	43%
Orthotics and Prosthetics	100,000	100,000	136,447	136%
Orthopedics	2,000,000	2,000,000	621,171	31%
Urology	450,000	450,000	128,179	28%
Gastroenterology	650,000	650,000	251,330	39%
Neurology	150,000	150,000	-	0%
Cardiology	100,000	100,000	3,000	3%
Endocrinology	100,000	100,000	1,253	1%
Dermatology	100,000	100,000	-	0%
Telemedicine	200,000	200,000	-	0%
Gynecology Integrated Practice Unit	500,000	500,000	34,115	7%
Ear, Nose and Throat	400,000	400,000	3,370	1%
Audiology	50,000	50,000	-	0%
Allergy	50,000	50,000	-	0%
Specialty Referral Process Improvement	25,000	25,000	50,161	201%
CommUnity Care Specialty Transition	1,500,000	1,500,000	202,000	13%
Other Providers	12,000	12,000	3,830	32%
	\$ 8,526,951	\$ 10,526,951	\$ 2,806,637	27%

HCD Providers Expenditures – Other Detail

Fiscal Year-to-Date through August 31, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
Dental Specialty Care				
Dental Devices	\$ 200,000	\$ 200,000	\$ 153,232	77%
Oral Surgery	429,711	429,711	251,173	58%
	\$ 629,711	\$ 629,711	\$ 404,405	64%
Behavioral Health/Substance Use Disorder				
Integral Care	\$ 8,000,000	\$ 8,000,000	\$ 7,288,171	91%
SIMS Foundation	383,856	383,856	202,280	53%
Medication Assisted Therapy Pilot	450,000	450,000	3,625	1%
	\$ 8,833,856	\$ 8,833,856	\$ 7,494,076	85%
Post-Acute Care				
Front Steps/Recuperative Care Beds	\$ 600,000	\$ 1,000,000	\$ 858,500	86%
Skilled Nursing Facilities	550,000	900,000	593,325	66%
	\$ 1,150,000	\$ 1,900,000	\$ 1,451,825	76%

HCD Providers Expenditures – MAP Redesign Detail

Fiscal Year-to-Date through August 31, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
MAP Redesign				
Health Risk Assessment	\$ 262,500	\$ 262,500	\$ -	0%
Preventative Services	51,819	51,819	-	0%
Pain Management	275,708	275,708	-	0%
Group Health Education	56,250	56,250	5,000	9%
Palliative/Hospice Care	322,592	522,592	376,091	72%
Integrated Behavioral Health	150,000	150,000	25,000	17%
Complex Care Management	800,000	800,000	14,565	2%
Expansion of Eligibility from 21% to 50% of FPL	951,856	757,371	8,534	1%
Expansion of High-Risk Patients to 100% of FPL	2,483,896	1,976,381	22,270	1%
	\$ 5,354,622	\$ 4,852,622	\$ 451,461	9%

Thank You

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