

**TRAVIS COUNTY HEALTHCARE DISTRICT
D/B/A CENTRAL HEALTH BOARD OF
MANAGERS RESOLUTION ADOPTING THE
FISCAL YEAR 2024 BUDGET**

The Travis County Healthcare District (the “District”), d/b/a Central Health, Board of Managers (the “Board”) hereby adopts the Central Health Fiscal Year 2024 Budget, which:

- A. consists of the Central Health Fiscal Year 2024 Budget Sources and Uses Summary (attached as Attachment A) and the Central Health Fiscal Year 2024 Budget Uses Detail (attached as Attachment B), both of which are incorporated herein by reference as if set out in full;
- B. directs the President and CEO to advance the following Strategic Priorities of the District, which include initiatives and projects carried-forward from prior fiscal years and as established in the Healthcare Equity Implementation Plan, as adopted by the Board on August 2, 2023 (noted in Excerpts, below) with periodic reports due to the Board of Managers:
 - a. Increase Access and Capacity
 - i. Continue site expansions with opening new health centers in Hornsby Bend and Del Valle and commencing with engineering and design for Colony Park Launch, and initial phases of multispecialty services at the East Austin and the Rosewood-Zaragosa clinics
 - ii. Enhance behavioral health and substance use treatment integration into comprehensive care models, including health-related support for diversion or deflection services in conjunction with other local efforts. In addition, increase the funding amount in Integral Care’s FY2023 service agreement by \$7 million for program services that intersect and align with both Central Health’s and Integral Care’s missions to enhance services for low income residents and improve health equity. The Central Health CEO will determine appropriate program services in collaboration with the Integral Care CEO and report to the Board of Managers by October 4th the programs identified and funded as advancing the missions of both organizations. Central Health will work with Integral Care to include programs and services such as the following:

1. Crisis Hotline Services
 2. Health Equity Through CCBHC Project (prioritizes expanded access to integrated system of care to address population health disparities)
 3. Continued Mobile Crisis Outreach Teams (MCOT) and System of Care Services
 4. Mood Treatment Center Services (intensive OP services to individuals with bipolar disorder)
 5. Expanded Community Mental Health Center Services (to address continued growth of population and community needs)
 6. Wellness Services (nutrition and tobacco cessation for individuals with SMI)
- iii. Develop and right size clinical and support services to support the direct practice of medicine, including expanding Medical Respite staff to support contracted services and to develop the future Cameron Road site
 - iv. Increase health care services offered through street medicine and mobile clinic teams
 - v. Coordinate with local secondary and higher education institutions to provide scholarships, internships, and employment to support development of culturally affirming workforce in fulfillment of Central Health's mission
- b. Enhance care coordination with a focus on transitions of care and enabling meaningful information sharing
 - i. Continue buildout of Epic electronic health record for Central Health, including utilization of a patient portal
 - ii. Expand transitions of care program within Central Health's practice of medicine in expansion of care teams, Care at Home and in skilled nursing facilities
 - iii. Improve care coordination and member engagement through the continued development of the Central Health Navigation Center, focused on connecting and guiding patients and members to appropriate care and resources

- c. Enhance member enrollment and engagement
 - i. Expand enrollment services in support of new Central Health facilities and clinical practices
 - ii. Expand enrollment services through Virtual Enrollment
 - iii. Continue engagement in high-need planning and assessment regions
 - iv. Implement MyChart patient portal

- d. Continue to develop system of care infrastructure including implementation of FY2024 business cases subject to conditions such as readiness checks conducted by management to ensure dependent operations are ready and in place prior to commencement.
 - i. Complete development of performance tracking plan and indicators to measure progress of core elements of the Healthcare Equity Implementation Plan
 - ii. Work to develop and implement oversight programs including hospital care and other service delivery programs
 - iii. Implement work related to hospital capacity and hospital care coordination initiatives
 - iv. Develop direct clinical practice infrastructure and continue building out clinical services teams
 - v. Continue development of Central Health departmental infrastructure including department expansions to support organizational growth including, administrative support, recruitment, hiring, retention, workforce development, employee engagement, legal, strategy, compliance and risk management, marketing and communication, finance and procurement, joint technology, human resources and facilities management
 - vi. Acquire and implement a modern survey tool to support employee retention and satisfaction
 - vii. Expand joint technology systems and applications to provide operational support and address cyber security, infrastructure, support services, and data management, analytics and reporting systems

C. The Board further acknowledges and supports the following:

- a. Central Health prioritization of staffing to support organizational growth and enhancement of operational capabilities.
- b. The Performance Review and Audit, conducted pursuant to an Interlocal Agreement with Travis County, as a means of obtaining a five-year performance review.
- c. Staff coordination with Travis County, including the Sheriff's Department, to allocate resources to the eligibility and enrollment of low-income county jail inmates in applicable care programs and pursue a shared-cost assessment regarding county jail inmate health needs and care models, including historical and ideal states and associated costs.
- d. Resolved, that the Central Health Board of Managers provide financial support for the delivery of care and related support for low-income persons within the Black Mens' Health Clinic. These funds will be provided in the services agreement with CommunityUnity Care, not to exceed \$500,000, to support expansion of clinical capacity, related outreach, and resources to include dedicated clinicians and support staff to offer services Monday thru Friday and extended evening, walk-up, or weekend hours to the greatest extent possible, with identified performance measures approved by Central Health and CommUnity Care.
- e. Considering recent fiscal challenges facing Integral Care, Central Health staff will regularly coordinate with Integral Care to develop approaches to avoid disruptions or delays in the mental and behavioral health services for the low-income population in Travis County. Central Health staff will take steps to avoid, as expeditiously as possible, such service disruptions to eligible, low-income persons and may utilize additional contingency reserves to do so, provided that Central Health staff seek Board approval prior to the expenditure of funds under this section. Central Health staff will report to the Board of Managers Budget Committee on a regular basis any allocation of reserves for this purpose, with the first report occurring at the next Budget Committee meeting. This section

is intended to take effect if the additional funding specified in Paragraph B. subsection a.ii. is insufficient to avoid disruptions or delays in services.

- f. Ensure cancer screening, diagnosis, and treatment services are developed for staging of priorities within the Healthcare Equity Plan, building on cancer services efforts supported by the Central Health FY 2023 Budget Resolution.

The Central Health Board of Managers reiterates the commitment in the current budget to the following:

- g. Jail Services:
 - i. The Board of Managers is committed to partnering with the County to develop more effective and sustainable care models to address the needs of low-income eligible incarcerated individuals. The BOM is committed to co-funding a joint study with Travis County, and other appropriate partners to assess physical, mental, behavioral, and Substance Use Disorder (SUD) care models for serving this population.
 - ii. Historic and current analysis of most common conditions, causes of conditions, including if they are pre-existing, treatment efficacy, and final outcomes. Cost analysis including funding sources and billing providers, this specifically would include a review, in the interest of both fiscal analysis and accuracy, including but not limited to health care services billed by providers to the Medicaid funding source when applicable for eligible patients and service billed by providers at "list price" or non-insured market rates.
 - iii. Substantial progress within 90-days to enroll individuals who are low-income, uninsured, and residing in Travis County in a health program and connecting to Central Health's contracted or provided services, whether incarcerated or at-risk of incarceration while in law enforcement custody at County jail facilities; commencement of 90-day period conditional on commitment and summary staffing plan from County to support planning and implementation and essential contracts with the Sherriff's Department. The Board amends the Budget to add \$2 million to fund supplemental healthcare pilot for FY24 for

eligible Travis County residents for the purposes stated above.

- h. Integral Care: The Board of Managers is committed to continued partnership with Integral Care and will collaborate with Integral Care to consider development of an ongoing Interlocal Agreement or services agreement to provide mental, behavioral, and SUD services for low income eligible persons.
- i. Diversion Services: The Board of Managers has committed to \$1.5 million for a diversion services pilot as allocated in Schedule B of the FY 2024 budget.
- j. Black Men’s Healthcare Clinic: The Board of Managers adds an additional \$500,000 to the CommUnityCare contract for the purposes of supporting and enhancing the Black Men’s Healthcare Clinic to provide additional services, additional outreach, and to work with the Latino and non-English speaking populations, particularly on Latino outreach efforts, focusing on men of color and non-English speaking populations for the next FY 24 budget.
- k. Healthcare Equity: The Board of Managers commits to analyzing the ability to accelerate the implementation of the projects in the health equity plan and other programs that support the goals of a more equitable health system.
- l. MAP Eligibility: The Board of Managers reiterates its commitment to extend the eligibility period for MAP patients from 6 to 12 months as soon as it is legally possible to do so and will consider amending the budget as necessary to fund such extension.

Pursuant to Chapter 281 of the Texas Health & Safety Code, the Central Health Fiscal Year 2024 Budget Sources and Uses Summary and ad valorem rate must be approved by the Travis County Commissioners Court before the budget becomes effective. Moreover, any expenditures incurred or paid pursuant to this Central Health Fiscal Year 2024 Budget shall adhere to Travis County Healthcare District Financial Policies, and any other policies adopted by the Board related to reserve levels or the expenditure of funds that explicitly require the Central Health Board of Managers’ approval. The acquisitions and services funded by Central Health will be predicated on fulfilling the mission of Central Health to provide access to healthcare services for residents in Travis County that are low income and uninsured.

AS AMENDED AND ADOPTED at an open meeting of the Central Health Board of Managers held on the 25th day of September 2023.

Excerpts from the Health Care Equity Implementation Plan

To Close These Gaps, Central Health Identified and Prioritized the Community Needs and Developed Projects to Address the Needs

Primary Care	Specialty Care / Behavioral / Dental	Hospital -Based Care / Post -Acute Care
3. Health Care for the Homeless 8. Expanded Access to Same -Day Care and Extended Hours, Including Virtual Options 9. Expanded Access to Primary Care, including CUC HIV/AIDS Program and Pharmacy	1. Expanded Access to Specialty Care 4. Substance Use Disorder and Addiction Medicine Services, Including MAT and Alcohol Addiction 7. Access to Mental Health Services 10. Expanded Access to Dental Care	2. Robust Post -Acute Care, Including Respite and Extensivists 5. Expanded Access to Surgical and Procedural Care 6. Access to Hospital Care
Foundational Enablers		
<ul style="list-style-type: none"> • Additional Access Points and Infrastructure (e.g., Facilities, Technology, etc.)* • Care Coordination • Comprehensive Multi -Disciplinary Care • Eligibility and Enrollment Services • Expanded Access to General Prevention and Wellness 		
<ul style="list-style-type: none"> • Health Systems Interoperability and Technology • Management of Chronic Conditions • Pharmacy • Physician and Clinical Workforce Supply, Including Demographically -Diverse Workforce* 		
* Denotes Workforce Planning and Organizational Infrastructure Resources		
Coverage Programs, Benefits, and Structures	Social Determinants of Health	
<ul style="list-style-type: none"> • Extended Enrollment Period for MAP • Increased Enrollment of Eligible Populations <ul style="list-style-type: none"> • People experiencing homelessness, justice involved individuals, and communities where English and Spanish are not the primary language • Restructure copays to remove patient barriers • Additional coverage services and benefits • Patient education (benefits, how and where to use MAP, copays) <ul style="list-style-type: none"> • Language access 	<ul style="list-style-type: none"> • Improved Community Transitions for Justice Involved Individuals • Culturally Competent Materials and Communications • Affordable Housing • Access to Transportation • Access to Healthy Foods • Technology and Internet Access • Stable and Consistent Employment Opportunities • Educational Support Programs 	

Select Projects are Highlighted as Milestones Over the Next 7 Years To Respond to Unmet Community and Patient Needs

Fiscal Year (FY)	Short Term			Medium Term			Long Term	
	2023	2024	2025	2026	2027	2028	2029	2030
Community Need								
Expanded Access to Specialty Care 2. RZ Clinic 4. Hancock Clinic		★ 2		★ 4				
Robust Post-Acute Care, Including Respite and Extensivists 6. Medical Respite / Cameron Center				★ 6				
Health Care for the Homeless 10. High Risk Care Clinic				★ 10				
SUD and Addiction Medicine Services 8. Medically Supervised Detox / Cameron Center				★ 8				
Expanded Access to Surgical and Procedural Care 7. Surgical Specialty Practice							★ 7	
Access to Hospital Care Access to Mental Health Services 9. Support of Diversion Center Pilot		★ 9						
Same -Day Care and Extended Hours Primary Care, including CUC HIV/AIDS Program and Pharmacy 1. Del Valle Clinic 3. Hornsby Bend Clinic		★★ 1, 3						
Expanded Access to Dental Care 1. Del Valle Clinic 3. Hornsby Bend Clinic 4. Hancock Clinic		★★ 1, 3		★ 4				
Health Systems Interop. and Technology / Data and Analytics Enrollment and Eligibility Pharmacy								
Care Coordination 5. Patient Navigation Center		★ 5						
Social Determinants of Health Coverage Programs, Benefits, and Structures								

Planning, Execution and Scaling of Major Projects Only
★ Operating Projects
★ Major Project Gd.Live

ATTACHMENT A
TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A CENTRAL HEALTH
BOARD OF MANAGERS RESOLUTION ADOPTING THE FISCAL YEAR
2024 BUDGET **APPROVED ON THE 6TH DAY OF SEPTEMBER 2023**

The Travis County Healthcare District (the “District”), d/b/a Central Health, Board of Managers (the “Board”) hereby adopts the Central Health Fiscal Year 2024 Budget, which:

- A. consists of the Central Health Fiscal Year 2024 Budget Sources and Uses Summary (attached as Attachment A) and the Central Health Fiscal Year 2024 Budget Uses Detail (attached as Attachment B), both of which are incorporated herein by reference as if set out in full;
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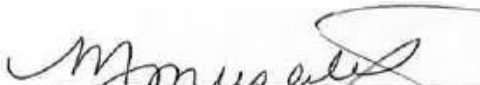

ADOPTED at an open meeting of the Central Health Board of Managers held on the 6th day of September 2023.



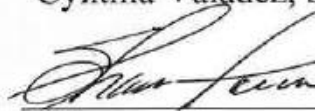
Charles Bell, Chairperson




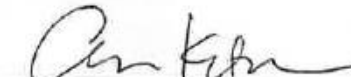
Cynthia Brinson, Vice Chairperson


Maram Museitif, Treasurer
Cynthia Valadez, Secretary

Manuel Martin, Manager



Shannon Jones, Manager


Amit Motwani, Manager
Ann Kitchen, Manager

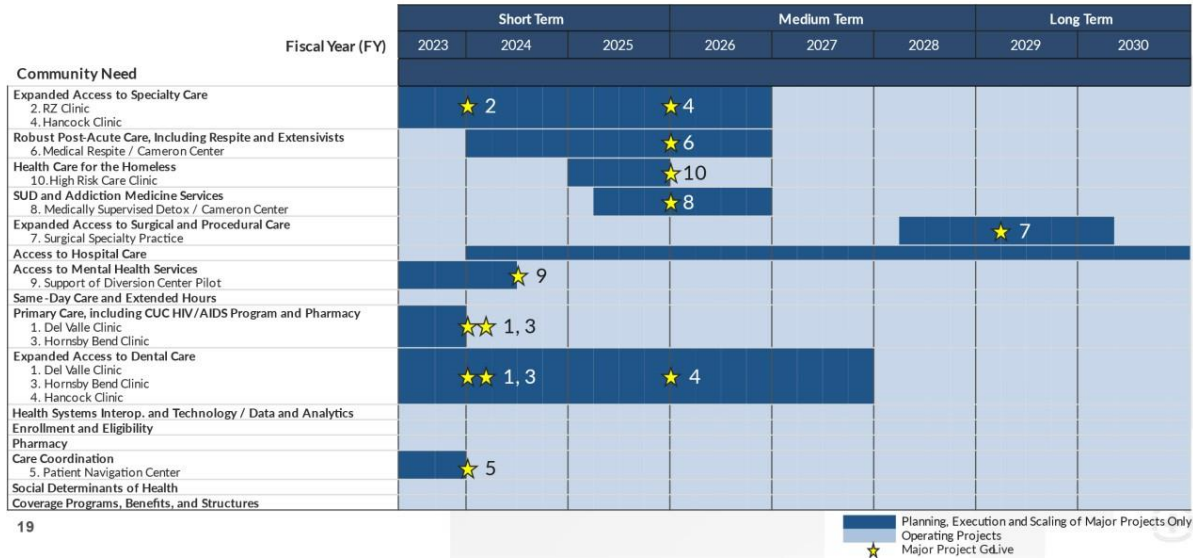
Guadalupe Zamora, Manager

Excerpts from the Health Care Equity Implementation Plan

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Coverage Programs, Benefits, and Structures	Social Determinants of Health	
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Select Projects are Highlighted as Milestones Over the Next 7 Years To Respond to Unmet Community and Patient Needs



ATTACHMENT B
AMENDMENTS TO THE TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A
CENTRAL HEALTH BOARD OF MANAGERS RESOLUTION ADOPTING THE
FISCAL YEAR 2024 BUDGET APPROVED ON THE 25TH DAY OF
SEPTEMBER 2023

Insert the following in Section C of the Central Health 2024 Budget Resolution and renumber as appropriate.

The Central Health Board of Managers reiterates the commitment in the current budget to the following:

1. JAIL SERVICES.

A. The Board of Managers is committed to partnering with the County to develop more effective and sustainable care models to address the needs of low-income eligible incarcerated individuals. The BOM is committed to co-funding a joint study with Travis County, and other appropriate partners to assess physical, mental, behavioral, and Substance Use Disorder (SUD) care models for serving this population.

B. Historic and current analysis of most common conditions, causes of conditions, including if they are pre-existing, treatment efficacy, and final outcomes. Cost analysis including funding sources and billing providers, this specifically would include a review, in the interest of both fiscal analysis and accuracy, including but not limited to health care services billed by providers to the Medicaid funding source when applicable for eligible patients and service billed by providers at "list price" or non-insured market rates.

C. Substantial progress within 90-days to enroll individuals who are low-income, uninsured, and residing in Travis County in a health program and connecting to Central Health's contracted or provided services, whether incarcerated or at-risk of incarceration while in law enforcement custody at County jail facilities; commencement of 90-day period conditional on commitment and summary staffing plan from County to support planning and implementation and essential contracts with the Sheriff's Department. The Board amends the Budget to add \$2 million to fund supplemental healthcare pilot for FY24 for eligible Travis County residents for the purposes stated above.

2. INTEGRAL CARE. The Board of Managers is committed to continued partnership with Integral Care and will collaborate with Integral Care to consider development of an ongoing Interlocal Agreement or services agreement to provide mental, behavioral, and SUD services for low income eligible persons.

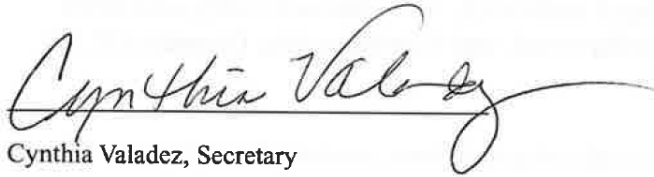
3. DIVERSION SERVICES. The Board of Managers has committed to \$1.5 million for a diversion services pilot as allocated in Schedule B of the FY 2024 budget.

4. BLACK MENS HEALTHCARE CLINIC. The Board of Managers adds an additional \$500,000 to the CommUnityCare contract for the purposes of supporting and enhancing the Black Men's Healthcare Clinic to provide additional services, additional outreach, and to work with the Latino and non-English speaking populations, particularly on Latino outreach efforts, focusing on men of color and non-English speaking populations for the next FY 24 budget.

5. HEALTHCARE EQUITY - The Board of Managers commits to analyzing the ability to accelerate the implementation of the projects in the health equity plan and other programs that support the goals of a more equitable health system.

6. MAP ELIGIBILITY - The Board of Managers reiterates its commitment to extend the eligibility period for MAP patients from 6 to 12 months as soon as it is legally possible to do so and will consider amending the budget as necessary to fund such extension.

_____ ATTESTED TO BY:



Cynthia Valadez, Secretary

Central Health Board of Managers



Charles Bell, Chairperson

Central Health Board of Managers