

STAYS IN FILE



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Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

**BOARD OF MANAGERS MEETING
Wednesday, July 24, 2024, 4:00 p.m.
Or immediately following the Executive Committee Meeting**

Videoconference meeting¹

A quorum of the Board and the presiding officer will be present at:

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by connecting to the Zoom meeting link listed below (copy and paste into your web browser):

<https://us06web.zoom.us/j/87317829902?pwd=ZjRXQ2lwALMMjplwFxi...>

Meeting ID: 873 1782 9902
Passcode: 275703

Links to livestream video are available at the URL below (copy and paste into your web browser):

<https://www.youtube.com/@tchealthdistrict/strea...>

Or to participate by telephone only:

Dial: (346) 248 7799
Meeting ID: 873 1782 9902
Passcode: 275703

The Board may meet via videoconference with a quorum present in person and will allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Central Health Board will be physically present at the location posted in the meeting notice, we strongly encourage all members of the public to observe the meeting virtually and participate in public comment, if desired, through the virtual meeting link or telephone number listed on each meeting notice.

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<https://www.centralhealth.net/covid-info/>.

A member of the public who wishes to make comments virtually during Public Communication for the Board of Managers meeting, Strategic Planning Committee meeting, Budget and Finance Committee meeting or the Executive Committee meeting must properly register with Central Health **no later than 2:30 p.m. on July 24, 2024**. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/centralhealth.net>;
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting; with the name of the meeting at which you wish to speak; or
- Sign-in at the front desk on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak on the website or by telephone will receive a confirmation email and/or phone call by staff with instructions on how to join the meeting and participate in the public hearing or public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Board and Committee meetings include setting a fixed amount of time per person to speak and limiting Committee and Board responses to public inquiries, if any, to statements of specific factual information or existing policy. The Public Communication portion of the meeting will begin at 5:30 p.m.

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the Central Health Board of Managers June 12, 2024 meeting.
- C2. Receive and ratify Central Health Investments for June 2024.
- C3. Approve the following budget actions for the following projects as recommended by the Budget and Finance Committee:
 - a. an increased project budget for the renovation of the Hancock Center building; and
 - b. setting the budget for the renovation of the Continuing Education Center (CEC) buildings.

REGULAR AGENDA²

1. Approve a resolution Commending the Achievements of Travis County Safety-Net Healthcare Providers in Promoting LGBTQIA+ Inclusivity through the Healthcare Equality Index 2024. (*Action Item*)
2. Receive an update from The University of Texas at Austin Dell Medical School on current and future collaborations with Central Health, care and services provided consistent with Central Health's mission, and related reporting for the current fiscal year. (*Informational Item*)
3. Receive an update on Fiscal Year 2024 Budget Resolution priorities, including an update on higher education workforce recruitment, the Employee Engagement Survey Platform, Organizational Growth, and Joint Tech Systems. (*Informational Item*)
4. Receive an update on optimizing enrollment in the MAP program.³ (*Informational Item*)
5. Discuss updates on matters related to a Performance Review contracted by Travis County, including delegations to the President & CEO to execute necessary agreements between Central Health, Travis County, and Mazars USA.³ (*Informational Item*)
6. Receive and discuss a briefing regarding *Birch, et al. v. Travis County Healthcare District d/b/a Central Health and Dr. Patrick Lee*, Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.³ (*Informational Item*)
7. Receive and discuss a briefing regarding *Travis County Healthcare District d/b/a Central Health v. Ascension Texas f/k/a Seton Healthcare Family*, Cause No. D-1-GN-23-000398.³ (*Informational Item*)
8. Confirm the next regular Board meeting date, time, and location. (*Informational Item*)

Notes:

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- ² The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- ³ Possible closed session discussion under Texas Government Code §551.071 Consultation with Attorney.

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Cualquier persona con una discapacidad que planee asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

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Came to hand and posted on a Bulletin Board in the
County Recording Office, Austin, Travis County, Texas on this the
19 day of July 20 24
Dyana Limon-Mercado
County Clerk, Travis County, Texas
By E. Martinez
Deputy

E. MARTINEZ



**FILED AND RECORDED
OFFICIAL PUBLIC RECORDS**

Dyana Limon-Mercado
Dyana Limon-Mercado, County Clerk
Travis County, Texas

202480955

Jul 19, 2024 12:06 PM

Fee: \$0.00

MARTINE



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Central Health Board of Managers Shared Commitments **Agreed adopted on June 30, 2021**

Whereas, the Board of Managers of Central Health has come together as a governing body to ensure the Vision of Central Health: Central Texas is a model health Community;

Whereas, the Board of Managers of Central Health bring this vision into reality by enacting the mission of caring for those who need it most and thereby improving the health of our community;

Whereas, the Board of Managers of Central Health achieves excellence toward this vision and mission through the stated values of Stewardship, Innovation, Respect, and Collaboration;

Whereas, the Board of Managers of Central Health further known as we in this document understand that systemic racism is the root of health inequities that emerge from a history of racism in Texas including Travis County that contributes to the social determinants of health that play a primary role in producing inequitable health outcomes;

Whereas, as an organization, Central Health is anti-racist and committed to a diverse and inclusive culture that seeks equity and social justice in the pursuit of its mission:

1. We Commit to informing all of our actions as Board Managers with the understanding that we are accountable to recognizing and to interrupting systems of oppression. This includes understanding the power structure in the United States, and Texas, and Travis County, that advantages certain community members and has historically disadvantaged other community members based on the color of their skin, race, ethnicity, language, and/or other characteristics. We further understand that to disrupt this power structure and the health inequities it produces, we must collaborate to collectively respond to the lived realities of all ethnicities, races, and identities disadvantaged within this system and all historically oppressed identities and communities disadvantaged within this system. We Commit to understanding that when disadvantaged communities compete against each other, we all lose in this system, and the only way forward is to work together for the benefit of all oppressed communities collectively.
2. We Commit to a model of Generative Leadership which requires us to understand and practice collaboration and accountability demonstrated by following our agreed upon meeting procedures and ensuring all members have the opportunity for comparable speaking time. We further Commit to intentionality prior to speaking including: considering: what is the goal of what I

- want to share; is this the right time to share it; and is this in keeping with our collective goal for this particular moment within this particular meeting?
3. We Commit to Generative Conflict which includes engaging in disagreements and differences in perspective in a way that deepens relationships and trust by expanding knowledge and understanding of each other, including expecting our ideas to be expanded and enriched by learning and engaging with other Board Manager ideas, choosing curiosity over competition of ideas, and anchoring our conversations in our common purpose.
 4. We Commit to practicing emotional intelligence as leaders which includes being aware of our own emotions and reactions and managing them, as well as being aware of our impact on others and managing this impact for the collective good when we are in our role as Board Managers.
 5. We Commit to being aware of our own privileges and advantages in the sociopolitical and economic structure of the United States, Texas, and Travis County to use these for the benefit of interrupting inequities across historically disadvantaged identities.
 6. We Commit to preventing the commission of microaggressions through the awareness of the history and oppression of diverse identities and communities. To this end, we Commit to strive to learn the historical context informing the lived realities of all historically oppressed identities and communities, and to use this to prevent use of language and commission of actions that can be harmful given these histories.
 7. If we inadvertently commit a microaggression, we strive to immediately become aware on our own of the harm we have caused. If another Board Manager generously helps us become aware of a microaggression we have committed we welcome the support in our learning and growing process as a leader and immediately express appreciation for having made us aware, own the mistake we have made, acknowledge the impact of the harm we have caused, and engage repair through apology and the articulation of what we will do to avoid the repetition of such harm in the future.
 8. If we observe one of our fellow Board Managers commit a microaggression, we Commit to calling them in by letting them know in a respectful and kind manner of the mistake that has been made.
 9. We understand that many of us, as survivors of historically oppressed identities and communities, carry internalized narratives of oppression, and we can inadvertently express these oppressions against others in ways that cause harm and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.
 10. We understand that even without the history of oppression potentiating the weight of harm, expressions of prejudice and rudeness can also cause harm to our shared aims, and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.

11. We Commit to using our Racial and Social Justice Framework (next page) for decision-making as we work together for the collective good of our communities as we eradicate health inequities and create a model healthy community.
12. We understand that we are entrusted with a vital responsibility for our communities and are accountable stewards for the time and resources available to our Board of Managers. We understand that these commitments are entered into to ensure responsible stewardship of this time and resources through generative collaborative processes to reach our vision and mission and we agree that if we do not follow any one of these commitments we welcome our Board Manager colleagues to bring this to our attention through the agreed upon process reflected here and when this occurs, we commit to immediately acknowledging the mistake and engaging in a repair and correction process as indicated in these commitments so that our work to dismantle systemic racism and resulting barriers and achieve health equity can move forward.

Be it adopted that the above agreements will be honored and acted upon by each Board Manager as of 6/30/2021 and henceforth forward as indicated by signature below.

Board Manager Signature

Date

Board Manager Printed Name

Calling In and Repairing Harm

Calling In after Harm in Groups with Shared Values and Aims Stance

Hey, this thing you said/did hurt some folks or could hurt some folks.

A) Here's why that can be hurtful or,

B) Please do some research to learn the history of why that's hurtful.

Implied message: I know you are good and are on this journey with us and we are all going to make mistakes as we unlearn things.

Calling In after Harm in Groups with Shared Values and Aims Sample Language

- I know it wasn't your intention, but what you just said minimizes the horror of _____ e.g. the history of racism, enslavement, the holocaust, etc.
- I know it wasn't your intention but what you just said has the impact of implying that _____ are not competent or as intelligent as others.
- What you just said suggests that _____ people don't belong.
- That phrase has been identified as being disrespectful and painful to _____ people and it's important that we not use it.
- Oh, I have also used that term, but I have now learned that when we use it we are leaving out people who _____ or we are implying that _____ and the word people are learning to use now is _____.
- The term used now by people living with that identity is _____.

Repairing Harm after Microaggressions, Mistakes, and expressions of Prejudice

- Own / Name it
- Recognize the Impact
- Apologize (Do not share context or explanations)
- Make any amends that are possible
- State what you are going to do to learn and do better in the future.

Sample Language: Thank you so much for letting me know. You are right, I used this term or said that phrase and realize that it has the impact of minimizing the experience of _____ or implying that _____. I am deeply sorry and will practice learning the correct language and will research and learn more about this to ensure that I do not make this mistake and cause this harm in the future.

RACIAL and SOCIAL JUSTICE FRAMEWORK

Values and Anti-Racism/Anti-Oppression

- Is this consistent with our values?
- Are we taking steps so we cannot predict outcomes by race and other systemically disadvantaged characteristics?

Intentional and Accountable Storytelling

- What data are we using and has it been disaggregated by race? What is the source of the data? Who is it making visible and invisible? Whose experience is being centralized and whose is being marginalized in the data? Does the way we are using the data reflect the complexity of the issues and reflect the issues accurately?
- What are the stories and narratives we are telling? What is the purpose? Who is interpreting the meaning? Who's it meant for? Who's impacted and how?
- Are we refusing to be ahistorical? Are we fully considering history and the impacts of the historical context?

Power Analysis

- What are the power dynamics in this situation? What are the intersecting spheres of oppression at work in this situation?
- What are the cultural norms of white supremacy at work in this situation?
- Who would benefit and who would be harmed by this action/decision?
- Does this interrupt/disrupt or collude with/reinforce oppressive systems/power structures?
- If this is attempting a solution, where are we locating the problem?
- Does the solution/strategy we are proposing change the system or the individual?
- Who are we asking to change and why?

Relationships

- Who is in the room and who isn't and why? Who is sharing and who is not and why?
- Whose perspective is represented/who is left out? And who is doing the representing? Who do we believe, who do we find credible? Why? Why not?
- Whose experience is being centralized and whose experience is being marginalized? Who is gazing and who is being gazed upon?
- Are we boldly leading toward our racial justice aim by building a broad coalition of support?
- Are we operating from a similar/shared understanding of anti-racism work? Do we have a shared anti-racist understanding of where the problem is located and a shared anti-racist theory of change to generate a solution? Have we agreed upon a shared goal?



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BOARD MEETING

July 24, 2024

AGENDA ITEM C1

Approve the minutes of the Central Health Board of Managers June 12, 2024 meeting.

MINUTES OF MEETING – JUNE 12, 2024
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, June 12, 2024, a meeting of the Central Health Board of Managers convened in open session at 5:39 p.m. remotely by toll-free videoconference and in person at the Central Health Administrative Offices. Clerk for the meeting was Chris Hardick.

Board members present at Central Health: Chairperson Kitchen, Vice Chairperson Brinson, Treasurer Museitif, Secretary Martin, Manager Jones, Manager May, Manager Motwani, Manager Valadez, and Manager Zamora

PUBLIC COMMUNICATION

Clerk’s Notes: Public Communication began at 5:39 p.m. Yesenia Ramos introduced five speaker(s) for Public Communication.

Members of the Board heard from: Mary Gavron, Sonny Ali, Sonja Burns, Brandon Wollerson, Kent Kasischke

CONSENT AGENDA

- C1. Approve the minutes of the Central Health Board of Managers May 22, 2024 meeting.**
- C2. Receive the quarterly investment report and ratify Central Health Investments for May 2024.**
- C3. Approve a recommendation of the Central Health Tax Year 2024 homestead property tax exemption rate and homestead exemption amounts for Travis County residents who are over 65 or disabled as recommended by the Budget and Finance Committee.**

At 6:11 p.m. Manager Zamora moved that the Board approve Consent Agenda Items C1 through C3.

Manager Martin seconded the motion.

Chairperson Ann Kitchen	For
Vice Chairperson Cynthia Brinson	For
Treasurer Maram Museitif	For
Secretary Manuel Martin	For
Manager Shannon Jones	For
Manager Eliza May	Absent
Manager Amit Motwani	Absent
Manager Cynthia Valadez	Absent
Manager Guadalupe Zamora	For

REGULAR AGENDA

- 1. Receive an annual update from Integral Care.**

Clerk’s Notes: Discussion on this item began at 6:11 p.m. Mr. Jeff Richardson, Integral Care CEO, and Ms. Trish Young Brown, Integral Care Board Chair, presented an Integral Care Annual update. The presentation first began with an explanation of who Integral Care is. Next, they shared information on the services that they offer and the population that they serve. They then shared individual stories of people who have used their services. Lastly, they shared some collaborations that they are looking forward to.

2. Receive an update on extending the MAP eligibility period.

Clerk’s Notes: This item was postponed to a future meeting.

3. Discuss the process of the Central Health President & CEO Fiscal Year 2024 Performance Evaluation and take appropriate action on the evaluation tool, process, and timeline.

Clerk’s Notes: This item was not discussed. Ms. Jeannie Virden, Enterprise Chief Human Resources Officer, stated that she would send an update to the Board of Managers via email.

4. Discuss updates on matters related to a Performance Review contracted by Travis County, including delegations to the President & CEO to execute necessary agreements between Central Health and Travis County, and Mazars USA.

Clerk’s Notes: This item was not discussed.

5. Receive and discuss a briefing regarding *Birch, et al. v. Travis County Healthcare District d/b/a Central Health and Dr. Patrick Lee, Cause No. D-1-GN-17-005824* in the 345th District Court of Travis County.

Clerk’s Notes: Discussion on this item began at 7:12 p.m.

At 7:12 p.m. Chairperson Kitchen announced that the Board was convening in closed session to discuss agenda item 5 under Texas Government Code §551.071 Consultation with Attorney.

At 7:35 p.m. the Board returned to open session.

6. Receive and discuss a briefing regarding *Travis County Healthcare District d/b/a Central Health v. Ascension Texas f/k/a Seton Healthcare Family, Cause No. D-1-GN-23-000398.*

Clerk’s Notes: This item was not discussed.

7. Confirm the next regular Board meeting date, time, and location.

Manager Museitif moved that the meeting adjourn.

Manager Motwani seconded the motion.

Chairperson Ann Kitchen	For
Vice Chairperson Cynthia Brinson	For
Treasurer Maram Museitif	For
Secretary Manuel Martin	For
Manager Shannon Jones	For
Manager Eliza May	For
Manager Amit Motwani	For
Manager Cynthia Valadez	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 7:37 p.m.

ATTESTED TO BY:

Ann Kitchen, Chairperson
Central Health Board of Managers

Manuel Martin, Secretary
Central Health Board of Managers



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BOARD MEETING

July 24, 2024

AGENDA ITEM C2

Receive and ratify Central Health Investments for June 2024.

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH - LPPF

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for LPPF demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health LPPF, execute the investment of these funds in the total amount of \$2,013,207.80 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 1 page(s).
- 2.) that the County Treasurer, acting on behalf of Central Health LPPF, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: July 24, 2024

CHAIR, BOARD OF MANAGERS

VICE CHAIR, BOARD OF MANAGERS

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/24/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Operating to LPPF	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	2,013,207.80	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	5.3162%
PRINCIPAL:	2,013,207.80	PURCHASED THRU:	Operating to LPPF
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	2,013,207.80	CUSIP #:	N/A
TRADE DATE:	6/24/2024	SETTLEMENT DATE:	6/24/2024

AUTHORIZED BY: Deborah Laudermilk
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH - LPPF INVESTMENT REPORT
 PORTFOLIO STATISTICS
 DATE: June 30, 2024

By Fund Type		
LPPF	\$ 7,790,727.44	100.00%
Total Portfolio	\$ 7,790,727.44	100.00%

By Security Type		
LPPF-		
TexasDAILY	\$ -	0.00%
TexPool	\$ 7,790,727.44	100.00%
TexSTAR	\$ -	0.00%
TexasTERM CP	\$ -	0.00%
Non-Int Bearing Bank Account	\$ -	0.00%
Certificates of Deposit	\$ -	0.00%
Treasury Securities	\$ -	0.00%
Government Agencies	\$ -	0.00%
Commercial Paper	\$ -	0.00%
Municipal Bonds	\$ -	0.00%
Total	\$ 7,790,727.44	100.00%

LPPF Investment Revenue & Accrued Interest	June-24	Fiscal YTD
Interest/Dividends-		
TexasDAILY	0.00	0.00
TexPool	232,531.60	1,499,897.49
TexSTAR	0.00	0.00
TexasTERM CP	0.00	0.00
Certificates of Deposit	0.00	0.00
Treasury Securities	0.00	0.00
Government Agencies	0.00	0.00
Commercial Paper	0.00	0.00
Municipal Bonds	0.00	0.00
LPPF Total Investment Revenue & Accrued Interest	\$ 232,531.60	\$ 1,499,897.49

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$31,588,347.49 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 13 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: July 24, 2024

CHAIR, BOARD OF MANAGERS

VICE CHAIR, BOARD OF MANAGERS

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/3/2024
 TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexasDaily Select</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>\$ 247,500.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>5.4500%</u>
PRINCIPAL:	<u>247,500.00</u>	PURCHASED THRU:	<u>TexasDaily Select</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>247,500.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/3/2024</u>	SETTLEMENT DATE:	<u>6/3/2024</u>

AUTHORIZED BY: *Reagan Linn*
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/3/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexasDaily Select	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$ 1,002,390.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	5.4500%
PRINCIPAL:	1,002,390.00	PURCHASED THRU:	TexasDaily Select
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,002,390.00	CUSIP #:	N/A
TRADE DATE:	6/3/2024	SETTLEMENT DATE:	6/3/2024

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/3/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexasDaily Select	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$ 217,500.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	5.4500%
PRINCIPAL:	217,500.00	PURCHASED THRU:	TexasDaily Select
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	217,500.00	CUSIP #:	N/A
TRADE DATE:	6/3/2024	SETTLEMENT DATE:	6/3/2024

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/3/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexasDaily Select	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$ 228,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	5.4500%
PRINCIPAL:	228,000.00	PURCHASED THRU:	TexasDaily Select
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	228,000.00	CUSIP #:	N/A
TRADE DATE:	6/3/2024	SETTLEMENT DATE:	6/3/2024

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/3/2024
 TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexasDaily Select</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>\$ 45,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>5.4500%</u>
PRINCIPAL:	<u>45,000.00</u>	PURCHASED THRU:	<u>TexasDaily Select</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>45,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/3/2024</u>	SETTLEMENT DATE:	<u>6/3/2024</u>

AUTHORIZED BY: *Reagan Linn*
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/3/2024

TIME: 10:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FAMCA Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	5.220%	PRICE:	100.0000000
MATURITY DATE:	6/5/2026	US TREASURY CONVENTION YLD	5.2200%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	STIFEL
ACCRUED INT:	\$ 0.00	BROKER:	DARLYNE HABA
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	31424WJW3
TRADE DATE:	6/3/2024	SETTLEMENT DATE:	6/5/2024

AUTHORIZED BY:

Deborah Laudermilk

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/10/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	397,500.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	5.3193%
PRINCIPAL:	397,500.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	397,500.00	CUSIP #:	N/A
TRADE DATE:	6/10/2024	SETTLEMENT DATE:	6/10/2024

AUTHORIZED BY:


 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/10/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	10,018,750.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	5.3193%
PRINCIPAL:	10,018,750.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	10,018,750.00	CUSIP #:	N/A
TRADE DATE:	6/10/2024	SETTLEMENT DATE:	6/10/2024

AUTHORIZED BY


CASH INVESTMENT MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/21/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexasDaily Select</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>\$ 270,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>5.4400%</u>
PRINCIPAL:	<u>270,000.00</u>	PURCHASED THRU:	<u>TexasDaily Select</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>270,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/21/2024</u>	SETTLEMENT DATE:	<u>6/21/2024</u>

AUTHORIZED BY: Deborah Laudermilk
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/24/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexPool</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>3,750,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>5.3162%</u>
PRINCIPAL:	<u>3,750,000.00</u>	PURCHASED THRU:	<u>TexPool</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>3,750,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/24/2024</u>	SETTLEMENT DATE:	<u>6/24/2024</u>

AUTHORIZED BY:

Deborah Laudermilk
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/24/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>Texpool</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>2,013,237.80</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE	<u>N/A</u>	BOND EQ. YIELD:	<u>5.3162%</u>
PRINCIPAL:	<u>2,013,237.80</u>	PURCHASED THRU:	<u>Texpool</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>2,013,237.80</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/24/2024</u>	SETTLEMENT DATE:	<u>6/24/2024</u>

AUTHORIZED BY: Deborah Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/28/2024
 TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>TexasDaily Select</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>\$ 751,000.00</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE:	<u>N/A</u>	BOND EQ. YIELD:	<u>5.4500%</u>
PRINCIPAL:	<u>751,000.00</u>	PURCHASED THRU:	<u>TexasDaily Select</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>751,000.00</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/28/2024</u>	SETTLEMENT DATE:	<u>6/28/2024</u>

AUTHORIZED BY: Deborah Laudermilk
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH
 INVESTMENT DEPARTMENT
 SECURITY TRANSACTION FORM

DATE: 6/28/2024

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	<u>Texpool Bonds to Texpool Operating</u>	FUND NAME:	<u>CENTRAL HEALTH</u>
PAR VALUE:	<u>2,647,469.69</u>	SAFEKEEPING NO:	<u>N/A</u>
CPN/DISC RATE:	<u>N/A</u>	PRICE:	<u>100%</u>
MATURITY DATE:	<u>N/A</u>	BOND EQ. YIELD:	<u>5.3241%</u>
PRINCIPAL:	<u>2,647,469.69</u>	PURCHASED THRU:	<u>Texpool Bonds to Texpool Operating</u>
ACCRUED INT:	<u>N/A</u>	BROKER:	<u>N/A</u>
TOTAL DUE:	<u>2,647,469.69</u>	CUSIP #:	<u>N/A</u>
TRADE DATE:	<u>6/28/2024</u>	SETTLEMENT DATE:	<u>6/28/2024</u>

AUTHORIZED BY: Deborah Laudermilk
 CASH/INVESTMENT MANAGER

CENTRAL HEALTH MONTHLY INVESTMENT REPORT
 PORTFOLIO STATISTICS

DATE: June 30, 2024

By Fund Type

Operating	\$	719,662,251.00	84.21%
LPPF		7,790,727.44	0.91%
Bond Proceeds		127,188,317.45	14.88%
Other		-	0.00%
Total Portfolio	\$	<u>854,641,295.89</u>	<u>100.00%</u>

By Security Type

Operating-

TexasDAILY	\$	22,933,994.02	3.19%
TexasDAILY Select	\$	221,056,866.18	30.72%
TexPool	\$	40,383,498.59	5.61%
TexSTAR	\$	1,489,062.55	0.21%
TexasTERM CP		20,000,000.00	2.78%
Non-Int Bearing Bank Account		908,284.01	0.13%
Certificates of Deposit		-	0.00%
Treasury Securities		-	0.00%
Government Agencies		365,021,184.00	50.72%
Commercial Paper		-	0.00%
Municipal Bonds		47,869,361.65	6.65%
Total	\$	<u>719,662,251.00</u>	<u>100.00%</u>

LPPF-

TexPool		<u>7,790,727.44</u>	<u>100.00%</u>
Total	\$	<u>7,790,727.44</u>	<u>100.00%</u>

Bond Proceeds-

TexPool		<u>127,188,317.45</u>	<u>100.00%</u>
Total	\$	<u>127,188,317.45</u>	<u>100.00%</u>

Compared to Policy Limits

		Actual %	Guidelines
TexasDAILY	22,933,994.02	2.69%	30.00%
TexasDAILY Select	221,056,866.18	25.89%	30.00%
TexPool	175,362,543.48	20.54%	50.00%
TexSTAR	1,489,062.55	0.17%	30.00%
TexasTERM CP	20,000,000.00	2.34%	30.00%
Total LGIPS	\$ 440,842,466.23	25.74%	70.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	365,021,184.00	42.76%	75.00%
Commercial Paper	-	0.00%	20.00%
Municipal Bonds	47,869,361.65	5.61%	20.00%
	\$ 853,733,011.88	74.11%	

CENTRAL HEALTH MONTHLY INVESTMENT REPORT

Commercial Paper by Entity as a Percentage of Portfolio

\$	-	0.00%	20.00%
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Municipal Bonds by Entity as a Percentage of Portfolio

City of Hampton VA - GO	\$ 1,157,199.00	2.42%	5.00%
City of Lafayette LA Utility - Rev	\$ 5,870,448.00	12.26%	5.00%
City of Yuma AZ - REV	\$ 1,500,000.00	3.13%	5.00%
Clear Creek TX ISD 2/15/2025	\$ 4,856,355.00	10.15%	5.00%
DFW Airport - REV	\$ 3,616,168.05	7.55%	5.00%
Mayes County OK ISD	\$ 5,027,400.00	10.50%	5.00%
NYC Tran Fin Tax - REV	\$ 5,000,000.00	10.45%	5.00%
Penn Sate Univ - REV	\$ 1,253,057.20	2.62%	5.00%
Shakopee, MN ISD - GO	\$ 1,000,000.00	2.09%	5.00%
State of Hawaii - GO	\$ 2,812,170.00	5.87%	5.00%
State of Mississippi CP	\$ 3,000,000.00	6.27%	5.00%
Texas A&M Univ - REV	\$ 1,734,014.40	3.62%	5.00%
Tulsa OK ISD - GO	\$ 6,000,000.00	12.53%	5.00%
TX Pub Fin Auth	\$ 5,042,550.00	10.53%	5.00%
	<u>\$ 47,869,361.65</u>	<u>100.00%</u>	<u>25.00%</u>

Investment Revenue & Accrued Interest

June-24

Fiscal YTD

Interest/Dividends-

TexasDAILY	\$ 142,944.66	\$ 3,986,988.88
TexasDAILY Select	\$ 975,957.89	\$ 4,809,845.09
TexPool	946,934.48	\$ 8,238,579.36
TexSTAR	7,728.35	\$ 81,893.62
TexasTERM CP	0.00	\$ 1,044,255.48
Certificates of Deposit	0.00	\$ -
Treasury Securities	0.00	\$ -
Government Agencies	914,250.00	\$ 5,080,786.53
Commercial Paper	0.00	\$ -
Municipal Bonds	512,390.00	\$ 1,007,303.34
	<u>\$ 3,500,205.38</u>	<u>\$ 24,249,652.30</u>

Discounts, Premiums, & Accrued Interest

TexasTERM CP	\$ 91,229.51	\$ 954,972.73
-less previous accruals	0.00	\$ (997,155.14)
Certificates of Deposit	0.00	\$ -
-less previous accruals	0.00	\$ -
Treasury Securities	0.00	\$ -
-less previous accruals	0.00	\$ -
Government Agencies	734,224.61	\$ 5,799,965.85
-less previous accruals	(769,037.49)	\$ (4,438,987.39)
Commercial Paper	0.00	\$ -
-less previous accruals	0.00	\$ -
Municipal Bonds	69,371.51	\$ 873,292.44
-less previous accruals	(486,221.01)	\$ (1,017,633.03)
	<u>\$ (360,432.87)</u>	<u>\$ 1,174,455.46</u>

Total Investment Revenue & Accrued Interest

\$ 3,139,772.51

\$ 25,424,107.76



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 24, 2024

AGENDA ITEM C3

Approve the following budget actions for the following projects as recommended by the Budget and Finance Committee:

- a. an increased project budget for the renovation of the Hancock Center building; and
- b. setting the budget for the renovation of the Continuing Education Center (CEC) buildings.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Nicki Riley, Deputy Chief Financial Officer
Stephanie McDonald, VP of Enterprise Alignment and Coordination

General Item Description Capital projects update; and Hancock Center project budget request; and Continuing Education Center (CEC) project budget request.

Is this an informational or action item? Action Item

Fiscal Impact _____

Recommended Motion (if needed – action item) Approve a revised project budget for the renovation of the Hancock Center building.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Staff will give an update on capital projects.
- 2) _____
- 3) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) PPT

Estimated time needed for presentation & questions? 30 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Briana Yanes/ July 19, 2024

Capital Projects Update; and Hancock Center Project Budget Request

Central Health Board of Managers
Budget and Finance Committee
July 24, 2024

Nicki Riley, Deputy CFO

Stephanie McDonald, VP of Enterprise
Alignment and Coordination

- ✓ Receive Capital Projects update
- ✓ Approve the following budget actions for the following projects:
 - An increased project budget of \$88.1M for the renovation of the Hancock Center building

Central Health
Capital Projects - Budget Status
June 2024
(in millions)

Project	Approved Budget	Spend Since Inception	Budget Additions	Available Budget
⁽¹⁾ Del Valle Health and Wellness Center	\$15.1	(\$10.3)		\$4.8
⁽¹⁾⁽²⁾ Hancock Clinical Services and Admin	\$62.6	(\$24.6)	\$88.1	\$126.1
⁽¹⁾ Rosewood Zaragosa Specialty Clinic	\$9.0	(\$5.8)		\$3.2
⁽¹⁾ Cameron Center	\$90.6	(\$14.6)		\$76.0
Colony Park Health and Wellness Center	\$16.1	(\$0.8)		\$15.4

⁽¹⁾ Debt Financed

⁽²⁾ Contingent on BOM approval

**Central Health
Hancock Center - Additional Budget Approval Needed
June 2024**

(1) Hancock Center				
Budget Category	Approved Budget	Spend Since Inception	Budget Additions	Revised Budget
Due Diligence, Land Acquisition & Regulatory	\$10,000,000	(\$18,700,000)	\$8,700,000	\$18,700,000
Professional Services	\$0	(\$5,193,990)	\$11,250,000	\$11,250,000
Construction	\$50,000,000	(\$678,301)	\$56,700,000	\$106,700,000
Furniture, Fixtures & Equipment	\$2,590,000	\$0	\$5,250,000	\$7,840,000
Contingency	\$0	\$0	\$6,210,000	\$6,210,000
Total Estimated Project Cost	\$62,590,000	(\$24,572,290)	\$88,110,000	\$150,700,000

(1) Debt Financed (\$43M of debt proceeds remaining)



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 1

Approve a resolution Commending the Achievements of Travis County Safety-Net Healthcare Providers in Promoting LGBTQIA+ Inclusivity through the Healthcare Equality Index 2024. (*Action Item*)

A Resolution Commending the Achievements of Travis County Safety-Net Healthcare Providers in Promoting LGBTQIA+ Inclusivity through the Healthcare Equality Index 2024

WHEREAS, Central Health and the Central Health Equity Policy (CHEP) Council recognize the critical importance of promoting equitable and inclusive care for LGBTQIA+ safety-net patients and their families within Travis County, Texas; and

WHEREAS, the Healthcare Equality Index (HEI) 2024 serves as the national benchmarking tool that evaluates healthcare facilities' policies and practices related to the equity and inclusion of LGBTQIA+ patients, visitors, and employees and, in its 16th edition, evaluated nearly 2,400 healthcare facilities nationwide; and

WHEREAS, Central Health, in collaboration with its dedicated partners, has worked tirelessly to ensure that the safety net system in Travis County exemplifies the highest standards of equitable and inclusive health care by launching, through the CHEP Council, the first HEI regional cohort in the nation; and

WHEREAS, People's Community Clinic, CommUnityCare, and Integral Care formed the first national cohort of healthcare organizations jointly implementing best policies and practices in accordance with HEI standards and demonstrated exceptional commitment and dedication to improving healthcare for LGBTQIA+ individuals, leading to their recognition in the HEI 2024; and

WHEREAS, these achievements are a testament to the hard work, perseverance, and collaborative efforts of these organizations in promoting LGBTQIA+ inclusivity and overcoming significant challenges, particularly in the current political climate; and

WHEREAS, Central Health, through the CHEP Council, has led this HEI initiative with a vision to prioritize inclusivity and comprehensive, non-discriminatory healthcare, for all residents of Travis County;

NOW, THEREFORE, BE IT RESOLVED BY CENTRAL HEALTH AND THE CENTRAL HEALTH EQUITY POLICY COUNCIL:

1. That we express our deepest appreciation and commendation to Integral Care, CommUnityCare, and People's Community Clinic for their commitment to providing equitable and inclusive care to LGBTQIA+ patients and their families by participating in the first-ever regional cohort in the country, led by Central Health's CHEP Council.

2. That we recognize and celebrate Integral Care and CommUnityCare for their outstanding achievements in pursuit of the HEI designation, especially their newly obtained High Performer designations on the 2024 Healthcare Equality Index.
3. That we extend our heartfelt gratitude to People’s Community Clinic for their role in providing technical assistance, expertise, and guidance to the cohort, contributing to the successful outcomes of this initiative, and commend them for retaining their High Performer recognition.
4. That we also commend Vivent Health - Texas and Austin Public Health’s RBJ Health Center for their commitment to equitable healthcare for the LGBTQIA+ community and their recognition in the latest 2024 Healthcare Equality Index.
5. That we acknowledge the collaborative efforts of all individuals, volunteers, and staff involved in this initiative for their relentless dedication to improving healthcare outcomes for the LGBTQIA+ community in Travis County.
6. That this resolution be documented in the official records of Central Health and shared with the respective organizations as a symbol of our appreciation and support for their invaluable contributions to health equity.

ADOPTED THIS 24TH DAY OF JULY, 2024.

Ann Kitchen
Chair, Central Health Board of Managers

Manuel Martin
Secretary, Central Health Board of Managers



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Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 2

Receive an update from The University of Texas at Austin Dell Medical School on current and future collaborations with Central Health, care and services provided consistent with Central Health's mission, and related reporting for the current fiscal year. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Dr. Claudia Lucchinetti, Dean Dell Medical School

General Item Description Receive an update from The University of Texas at Austin Dell Medical School on current and future collaborations with Central Health, care and services provided consistent with Central Health's mission, and related reporting for the current fiscal year.

Is this an informational or action item? Informational

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) UT will report on current initiatives, activities and efforts.
- 2) _____
- 3) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) PowerPoint Presentation

Estimated time needed for presentation & questions? 1.5 hours

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Briana Yanes/ July 19, 2024



The University of Texas at Austin
Dell Medical School

COLLABORATING FOR IMPACT

**OPTIMIZING THE DELL MED-CENTRAL HEALTH
PARTNERSHIP TO BENEFIT OUR COMMUNITY**

CLAUDIA LUCCHINETTI, M.D.

JULY 2024



The University of Texas at Austin
Dell Medical School

TODAY'S DISCUSSION

- » PARTNERSHIP OVERVIEW
- » STRATEGIC ALIGNMENT
- » CORE AREAS OF COLLABORATION
 - Caring for Our Community
 - Research & Innovation
 - Training the Workforce of the Future
 - Advancing Technology & Data
- » KEY COMMUNITY INITIATIVES



CELEBRATING OUR FIRST DECADE AS PARTNERS

An **essential aspect** of Central Health's vision for **Travis County** is the **organization, construction and operation of a medical school by UT.**

- Expand the health care infrastructure for the region
- Increase access and improve quality of care for patients
- Provide for funding for a medical school (which is necessary to have a higher-functioning academic health science center-level teaching hospital)

ANNUAL FUNDING:

- » **UT SYSTEM: \$25M**
- » **COMMUNITY SUPPORT THROUGH CENTRAL HEALTH: \$35M**

PERMITTED INVESTMENTS

Generally, funds support continuing investment in programs, projects, operations and providers that further the missions of the CCC and Central Health, benefit UT, and comply with all laws that apply to each party, and shall include, but not be limited to:

- Enhancement of medical services for residents of Travis County
- Directly or indirectly increasing the health care resources available to provide services to Travis County residents
- Discovery and development of new procedures, treatments, drugs and medical devices that will augment the medical options available to Travis County residents
- Development and operation of collaborative and integrated health care for Travis County residents



PERMITTED INVESTMENTS

Under the Affiliation Agreement, **permitted investments specifically include the provision of direct operating support to UT** that will be used by UT in its discretion to facilitate and enhance:

- Development, accreditation and ongoing operation of the UT Austin Dell Medical School and its administrative infrastructure
- Recruitment, retention and work of the UT Austin Dell Medical School faculty, residents, medical students, researchers, administrators, staff and other clinicians
- Other related activities and functions as described



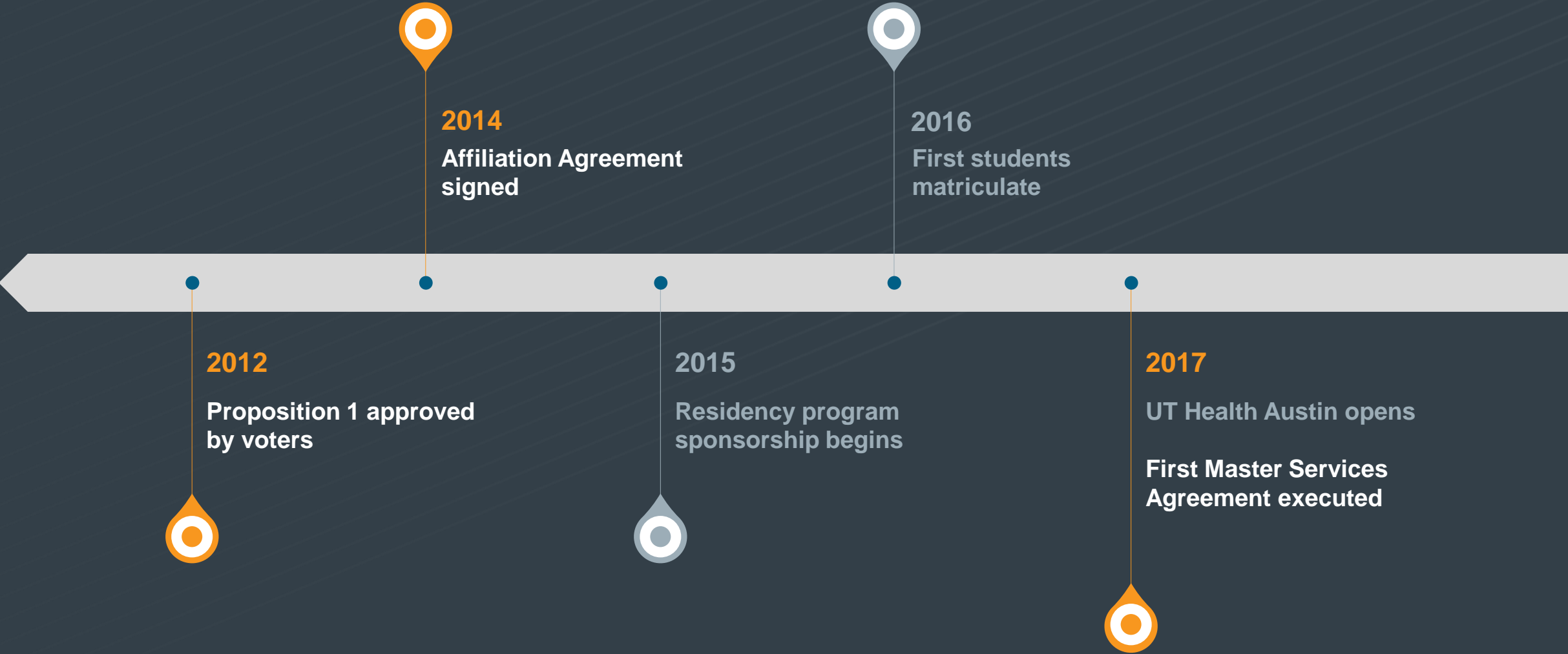
ENSURING IMPACT & ACCOUNTABILITY

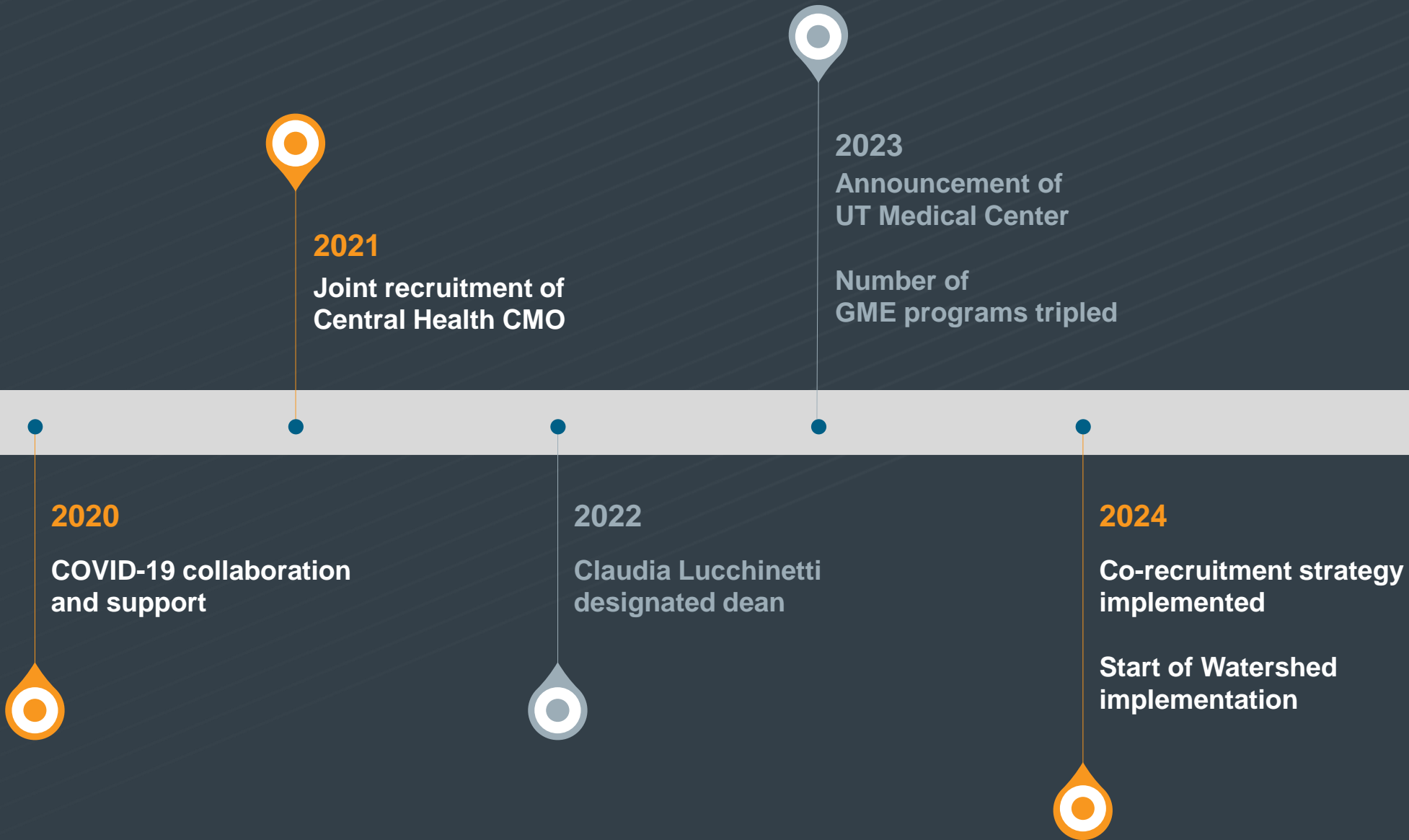
In addition to routine reporting, Dell Med and UT Health Austin **provide additional operational and clinical quality reporting on services provided** pursuant to the Master Services Agreement.

Examples:

- Patient/service volumes
- Patient demographic summaries
- Standard utilization data for services provided
- Average times between referrals and appointments
- Appointment and procedure no-show rates
- Hospital transfers as a percentage of total ambulatory surgery center-based surgical cases attempted
- Surgical site infection rates
- Patient satisfaction/net promoter scores
- Surgical cases with unexpected findings at the time of surgery
- Condition-specific patient-reported outcomes measures







OUR FOUNDATION: A DECADE OF SUCCESS



DELL MED ACCOMPLISHMENTS:

- » RECRUITED 445 NEW DOCTORS TO AUSTIN
- » ADDED 86 FACULTY RESEARCHERS WITH \$132M+ IN SPONSORED PROJECTS
- » GRADUATED 230+ MEDICAL STUDENTS
- » NOW TRAINING 465 RESIDENTS & FELLOWS, PROVIDING 900K HOURS OF CARE



LOCAL CARE, NATIONAL INFLUENCE



**PRESIDENT,
AMERICAN ACADEMY OF OPHTHALMOLOGY**
JANE EDMOND, M.D.



**IMMEDIATE PAST PRESIDENT,
AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS**
KEVIN BOZIC, M.D.



**PRESIDENT,
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY**
GEORGE MACONES, M.D.



**IMMEDIATE PAST PRESIDENT,
ANXIETY & DEPRESSION ASSOCIATION OF AMERICA**
CHARLES NEMEROFF, M.D.



**FELLOW, AMERICAN INSTITUTE FOR
MEDICAL & BIOLOGICAL ENGINEERING**
Z. LEAH HARRIS, M.D.



2024 PEW BIOMEDICAL SCHOLAR
ARBEL HARPAK, PH.D.



WHITE HOUSE FELLOW, 2023-2024
MICHAEL K. HOLE, M.D., MBA

ATTRACTING TOP DOCTORS TO AUSTIN

Dell Med is directly or indirectly connected to attracting **445 new doctors**— representing **59% of our faculty** — to Austin since 2014.



445
PHYSICIANS
RELOCATED
TO AUSTIN



**AUSTIN'S 1ST PEDIATRIC
STEM CELL TRANSPLANTS**
AMIR MIAN, M.D., MBA



**ADVANCED
MATERNAL-FETAL MEDICINE**
ALISON CAHILL, M.D.



**MORE CARE FOR ABDOMINAL
TRANSPLANT PATIENTS**
NICOLE TURGEON, M.D.



**WORLD-CLASS ADULT
CARDIOVASCULAR CARE**
GEORGE ARNAOUTAKIS, M.D.

*Total regular faculty employed by partners: 405
**Total regular faculty employed by Dell Med: 352



THE UNIVERSITY OF TEXAS MEDICAL CENTER

In August 2023, the University of Texas System announced the creation of The University of Texas Medical Center.

By 2030, it will include two new hospitals — a UT specialty care hospital and an MD Anderson Cancer Center.

» TOP TALENT

World-class doctors, researchers, educators and administrators

» STRONG MOMENTUM

Amid a rapid convergence of expertise, technology, vision and purpose

» AN AMBITIOUS VISION

UT and its partners are building on unique strengths to advance a bold health care strategy.

» THE VIBRANT TEXAS CAPITAL

A future-focused academic medical center in one of the country's largest cities will attract elite partnerships, investment and philanthropy.



Patients Seeking Complex Health Care Elsewhere (Cancer, Cardiovascular, Musculoskeletal, Neurosciences)



DALLAS



AUSTIN

Note: Kaufman County outmigration is excluded from the analysis.

PATIENTS EXPERIENCING FRAGMENTED CARE IN AUSTIN









Primary / Specialty Care








Hospitals







Pharmacy






Imaging







Laboratory

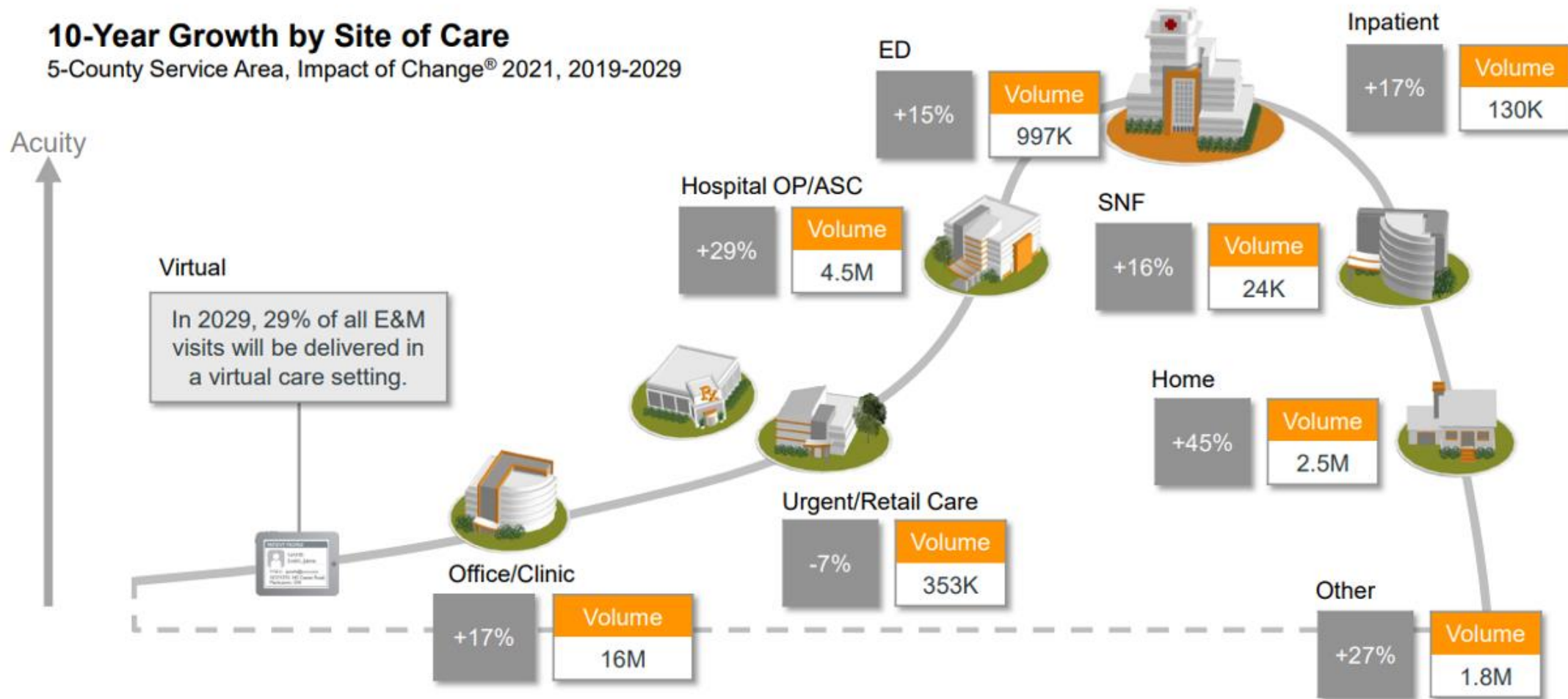



Cancer Care

Austin Service Area Expects 10-Year Growth at Nearly All Sites of Care, Outpacing National Growth Rates

10-Year Growth by Site of Care

5-County Service Area, Impact of Change® 2021, 2019-2029



Note: Analysis Excludes Ages 00-17. Sources: [Inpatient Forecast] Impact of Change®, 2022; HCUP National Inpatient Sample (NIS), Healthcare Cost and Utilization Project (HCUP) 2019, Agency for Healthcare Research and Quality, Rockville, MD; Claritas Pop-Facts®, 2022; Sg2 Analysis, 2022. Impact of Change®, Claritas Pop-Facts® Inpatient – 2021, Texas Hospital Inpatient Discharge Public Use Data File, [Q1 2018 - Q2 2021], Texas Department of State Health Services, Austin, Texas. [Outpatient Forecast] of Change®, Claritas Pop-Facts® Outpatient – 2021, Sg2 Analytics Version 2021; Proprietary Sg2 All-Payer Claims Data Set, 2018; The following 2018 CMS Limited Data Sets (LDS): Carrier, Denominator, Home Health Agency, Hospice, Outpatient, Skilled Nursing Facility; Claritas Health Insurance Estimates Derived for Sg2, 2021. Sg2 Analysis, 2022.

PATHWAY TO 2030

An expansion of our ambulatory clinical practice that is part of the development of UT Medical Center will include **recruitment of physicians specializing in cardiology, surgery and primary care** — all areas of need noted in **Central Health’s Safety-Net Community Health Needs Assessment Report**.

5-YEAR PLAN:

RECRUIT 200 WORLD-CLASS PHYSICIANS TO AUSTIN

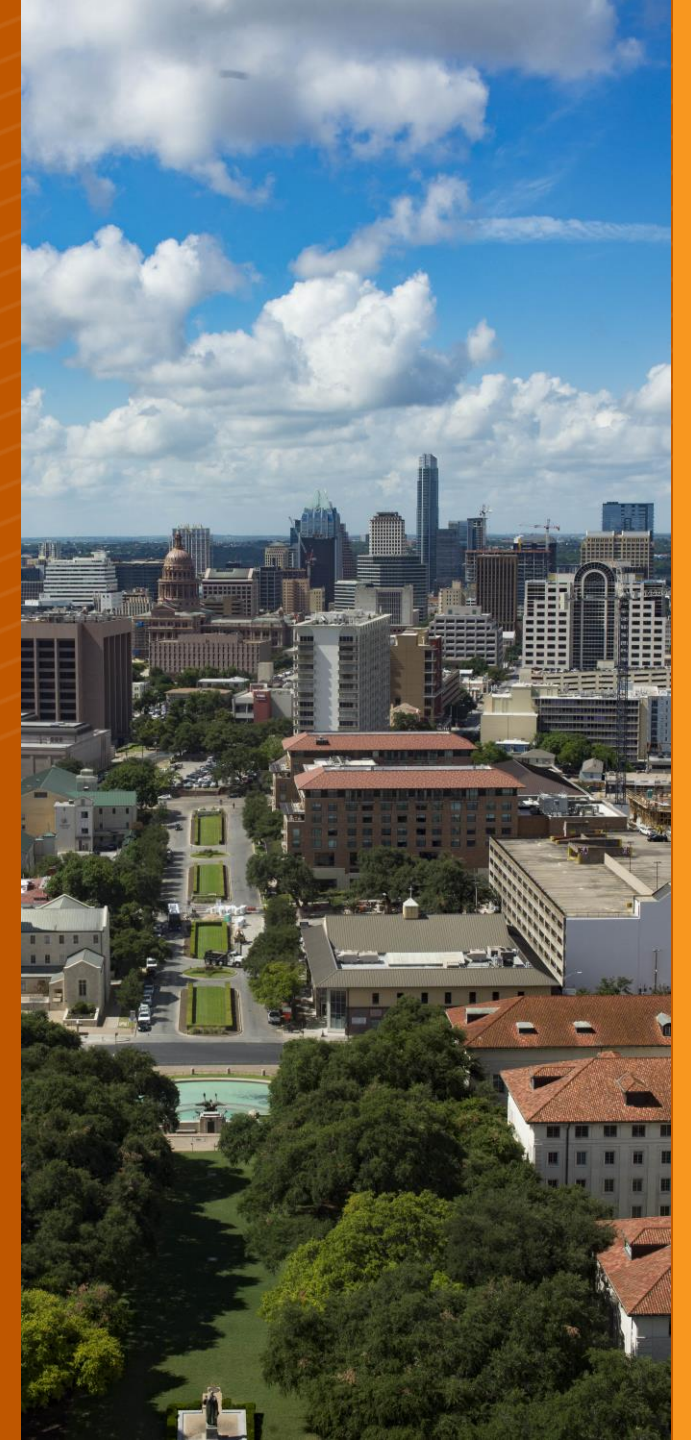




The University of Texas at Austin
Dell Medical School

HEALTH STARTS HERE

STRATEGIC PLAN FOR
THE UNIVERSITY OF TEXAS MEDICAL CENTER,
ANCHORED BY DELL MEDICAL SCHOOL
2024 – 2030



VISION: DEFINING THE FUTURE OF HEALTH

The University of Texas Medical Center, anchored by Dell Med, is **defining the future of health.**

As a world-class academic medical center **working together with our community**, powered by cutting-edge technology and digital capabilities, we:

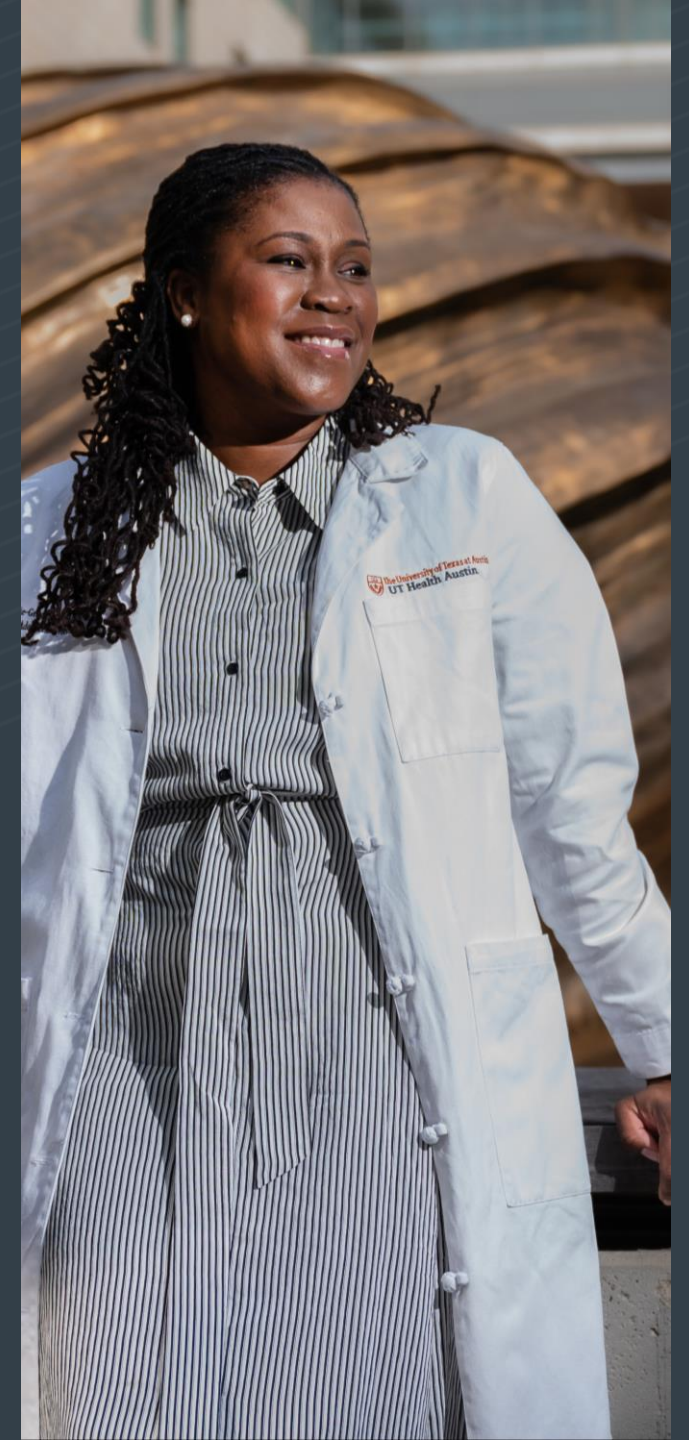
- Set the standard for excellence in integrated, multidisciplinary patient care,
- Pioneer research with meaningful impact,
- Lead innovation in medical education and
- Catalyze life sciences entrepreneurship.



MISSION

TO REVOLUTIONIZE HOW PEOPLE GET & STAY HEALTHY:

- Building a sustainable academic health system that delivers person-centered, integrated care across the continuum.
- Embracing novel, collaborative solutions to ensure that everyone has a fair and just opportunity to be as healthy as possible.
- Empowering patients, families and communities to be active participants in the health care process through information, access, engagement and agency.
- Cultivating transformative research, entrepreneurship and innovation that leads to real-world impact.
- Equipping faculty, staff and learners with the knowledge and skills necessary to lead the next generation of health care.
- Leading the advancement and use of cutting-edge technologies, data and digital capabilities that serve the needs of patients, physicians, health care professionals, faculty, staff, learners and our community.



STRATEGIC OBJECTIVES

ADVANCE THE DELIVERY OF EXCEPTIONAL CARE

- Expand access to high-quality, person-centered, integrated care for all.
- Maximize the use of data and technologies that drive optimal experience and outcomes.
- Build the hospital of the future to provide complex comprehensive care extending beyond its walls and designed to accommodate radical advancements.
- Champion models of care and digital transformations that reduce health care costs while enhancing quality, experience and value.

EMPOWER OPPORTUNITIES FOR HEALTH

- Pursue authentic, bidirectional engagement that supports community-driven solutions with impact.
- Enable patients to be active partners in their health and the health of their community.
- Invest in partners and programs that align with our mission to advance equitable access to care.
- Design data and digital solutions that prioritize personalized treatments and experiences.



STRATEGIC OBJECTIVES

TRAIN PHYSICIANS & HEALTH CARE PROFESSIONALS TO LEAD THE FUTURE OF HEALTH

- Attract and develop outstanding students, trainees, faculty and staff who demonstrate curiosity, creativity and inquiry.
- Pioneer innovative, competency-based approaches to medical education.
- Advance collaborative, team-based health care through interprofessional education.
- Equip the workforce with the skills and knowledge to effectively use emerging digital tools, technologies and advanced analytics.

DRIVE DISCOVERY ACROSS DISCIPLINES

- Accelerate the discovery, delivery and diffusion of the next generation of preventive care, diagnoses, treatments and cures.
- Cultivate transdisciplinary collaboration that enables the convergence of talent and knowledge to propel discoveries that improve health.
- Facilitate conversion of research into practice by improving the efficiency and effectiveness of clinical translation.
- Leverage the University's strengths to amplify research, influence and impact.



STRATEGIC OBJECTIVES

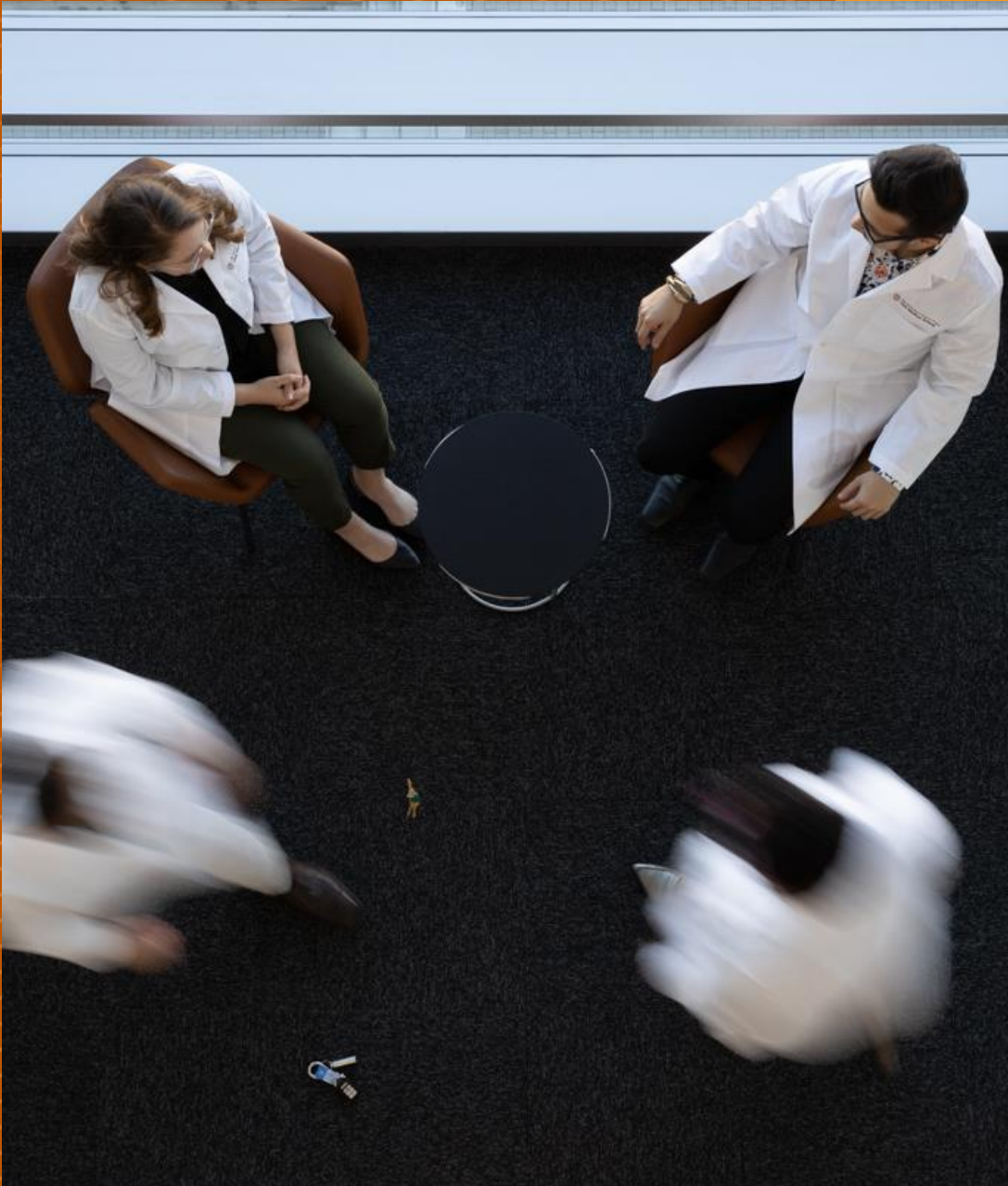
ACCELERATE TRANSFORMATIVE INNOVATION & ENTREPRENEURSHIP

- Catalyze life sciences entrepreneurship that translates scientific breakthroughs into viable health solutions that address unmet medical needs.
- Cultivate innovation through novel technology, data, artificial intelligence, and digital capabilities that have a meaningful impact on improving health.
- Facilitate bidirectional interactions between strategic academic and industry collaborators and Dell Med researchers that guide innovations into product development.
- Foster an ecosystem that establishes Austin as the thriving hub for life sciences innovation.

VALUES:

- » EXCELLENCE
- » INNOVATION
- » IMPACT
- » COLLABORATION

- » COMPASSION
- » HUMILITY
- » STEWARDSHIP

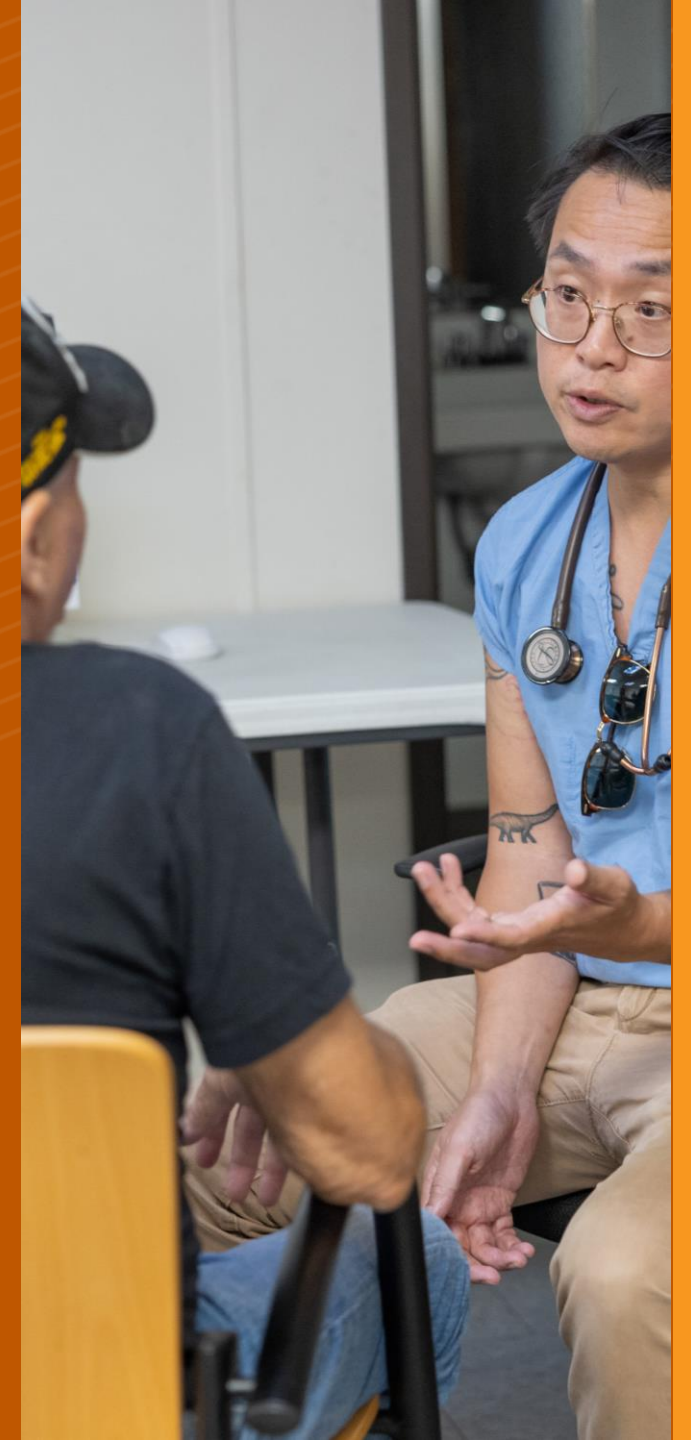




The University of Texas at Austin
Dell Medical School

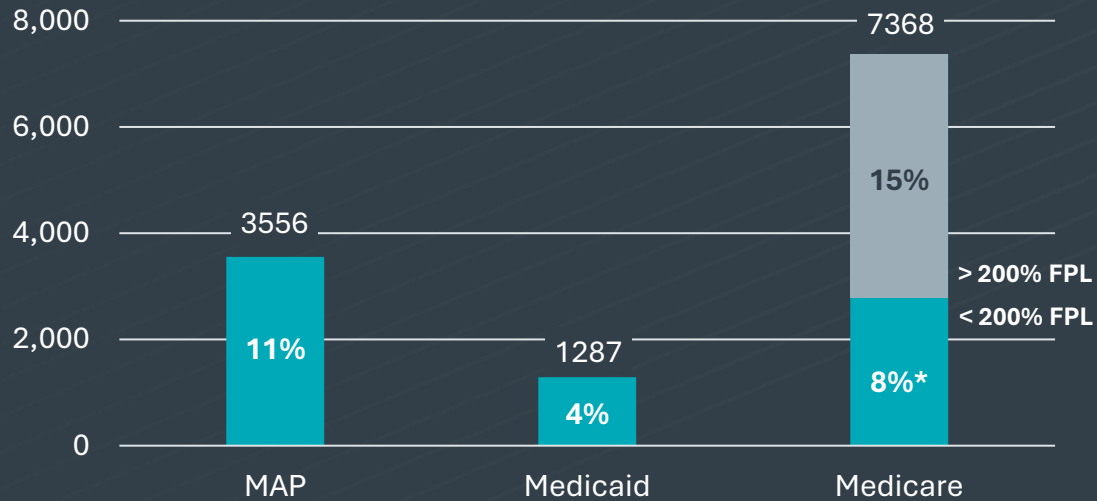
CARING FOR OUR COMMUNITY

HIGH-QUALITY, PERSON-CENTERED, INTEGRATED
CARE FOR ALL



UT HEALTH AUSTIN: THE CLINICAL PRACTICE OF DELL MED

In the last year, 12,211 unique patients at UT Health Austin used MAP, Medicaid or Medicare — overall, about 38% of all unique patients. **Nearly 1 in 4 are part of the safety-net population.**



June 2023 to June 2024

*Estimate based on state average of Medicare enrollees <200% FPL

IN THE LAST YEAR:

 **32,151**
UNIQUE PATIENTS

 **90,614**
PATIENT VISITS

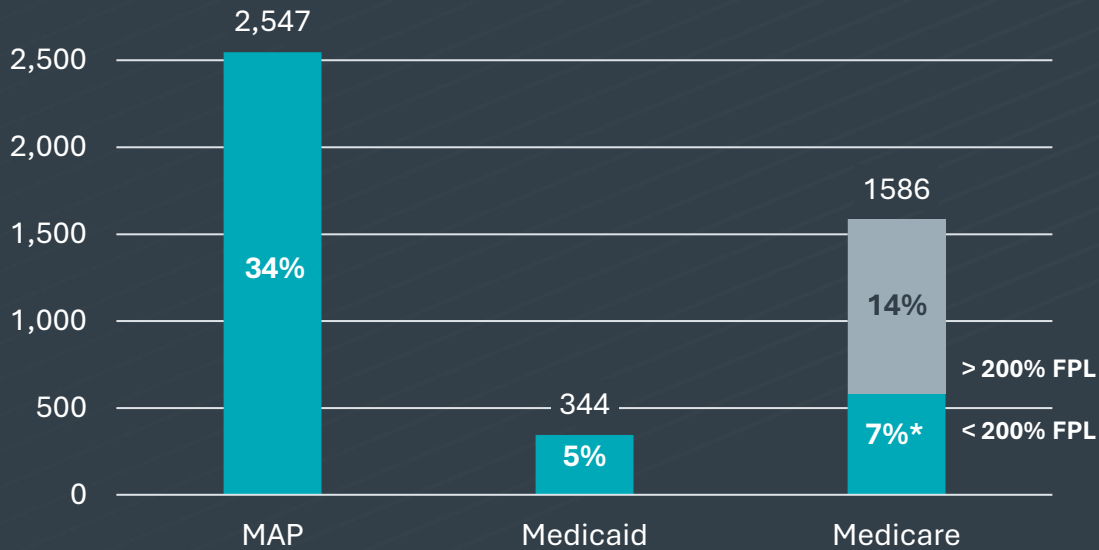
SINCE LAUNCH IN 2017:

 **90,695**
UNIQUE PATIENTS

 **412,549**
PATIENT VISITS

PARTNERS IN CARE: MUSCULOSKELETAL INSTITUTE

In the last year, **4,477 unique patients** at the Musculoskeletal Institute at UT Health Austin used MAP, Medicaid or Medicare — overall, about **59%** of all unique patients.



June 2023 to June 2024

*Estimate based on state average of Medicare enrollees <200% FPL

IN THE LAST YEAR:

 **7,581**
UNIQUE PATIENTS

 **15,346**
PATIENT VISITS

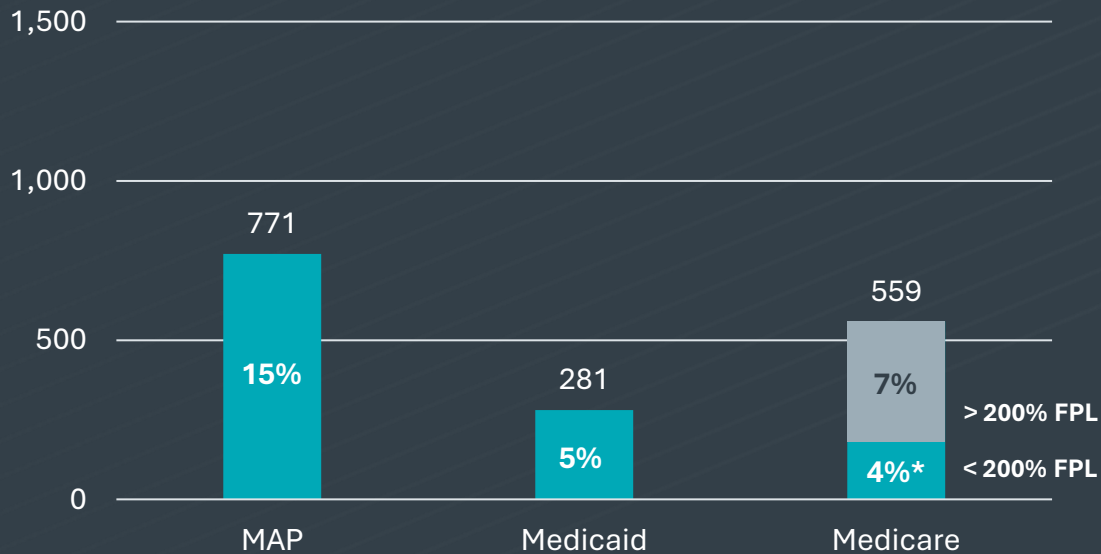
SINCE LAUNCH IN 2017:

 **26,616**
UNIQUE PATIENTS

 **77,716**
PATIENT VISITS

PARTNERS IN CARE: WOMEN'S HEALTH INSTITUTE

In the last year, **1,611 unique patients** at the Women's Health Institute at UT Health Austin used MAP, Medicaid or Medicare — overall, about **31%** of all unique patients.



June 2023 to June 2024

*Estimate based on state average of Medicare enrollees <200% FPL

IN THE LAST YEAR:

 **5,199**
UNIQUE PATIENTS

 **11,436**
PATIENT VISITS

SINCE LAUNCH IN 2017:

 **16,767**
UNIQUE PATIENTS

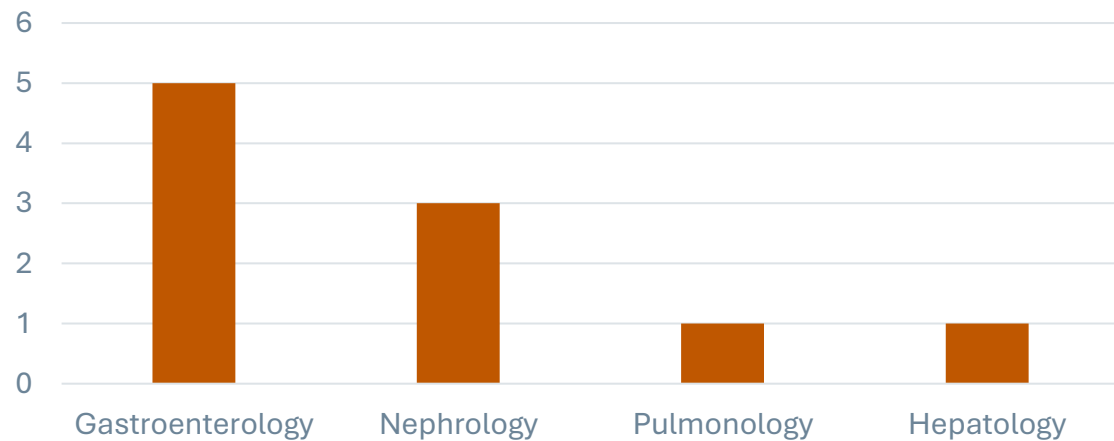
 **58,942**
PATIENT VISITS



CARING FOR OUR COMMUNITY: CO-RECRUITING

Dell Med and Central Health are **collaborative partners** in increasing access to specialty care and share a commitment to **co-recruiting health professionals** that includes joint development of job descriptions, hiring, and cost sharing.

CO-RECRUITED:



PENDING:

- » SKILLED NURSING
- » NEUROLOGY

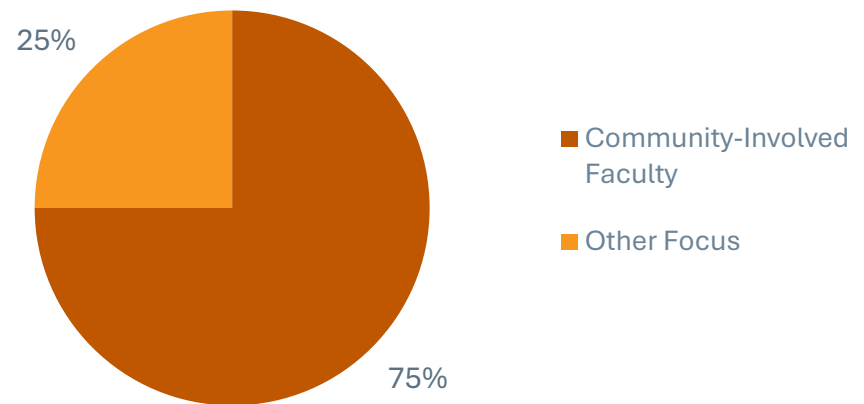


CARING FOR OUR COMMUNITY: FACULTY PHYSICIANS

Of 352 faculty members employed by Dell Med, **264*** — **75%** — work full or part time in the community with a range of clinical partners.



This year, they will provide **435,000+ hours of care****.

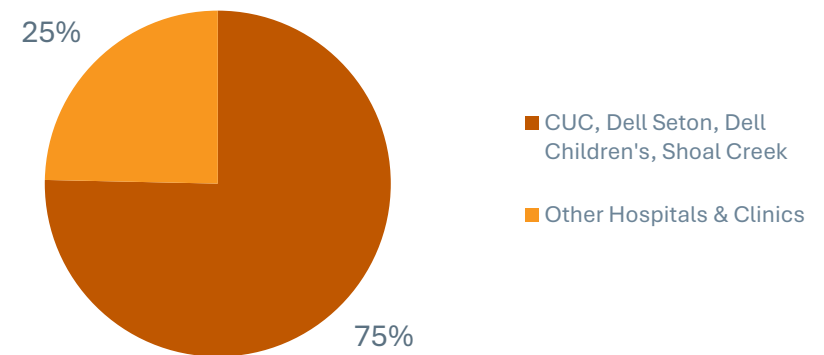




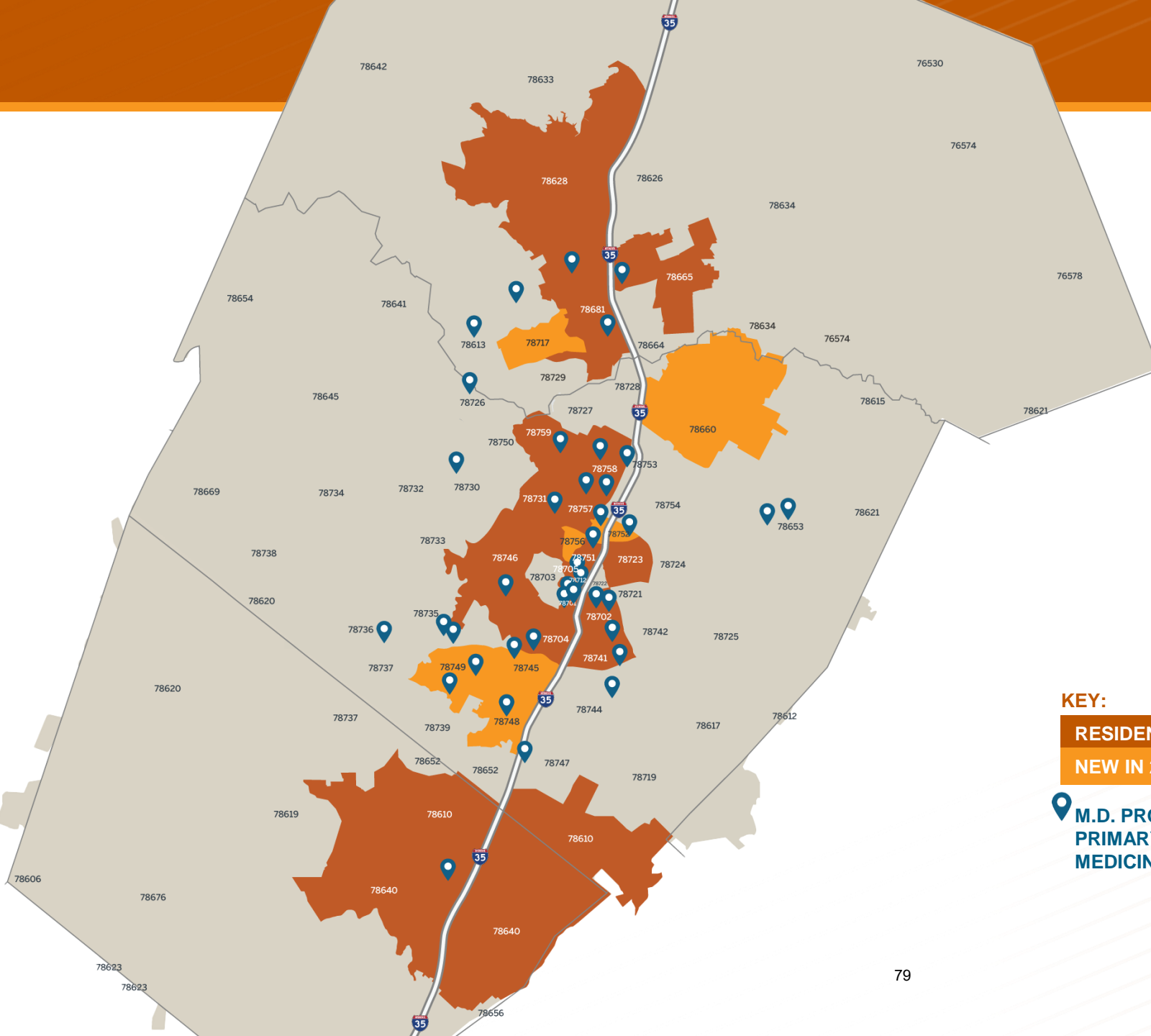
CARING FOR OUR COMMUNITY: TRAINEES

Our **465 residents and fellows** also play a critical role in providing care locally — more than **898,000 hours** at **90-plus clinics and hospitals**.

About **677,000 hours** of trainee-provided care — **75%** — are at CommUnityCare Health Centers, Dell Seton Medical Center at The University of Texas, Dell Children's Medical Center or Ascension Seton Shoal Creek.



WHERE OUR STUDENTS & TRAINEES PRACTICE



KEY:

RESIDENTS & FELLOWS PROVIDING CARE

NEW IN 2024



M.D. PROGRAM CLERKSHIP SITE –
PRIMARY CARE, FAMILY & COMMUNITY
MEDICINE



CARING FOR OUR COMMUNITY: STUDENTS

Dell Med students spend **44 weeks** on **six core clerkships**, rotating primarily at Ascension Seton Medical Center Austin, Dell Seton Medical Center at The University of Texas, and Dell Children's Medical Center.

In addition, **students operate the C.D. Doyle Clinic**, a free clinic in east Austin that provides care for un- and underinsured patients, particularly people experiencing homelessness.

SINCE 2017, DELL MED STUDENTS HAVE:



MET WITH 25K+ UNIQUE PATIENTS



CONDUCTED 29K+ PATIENT VISITS



SPENT 7K+ HOURS WITH PATIENTS

U.S. PUBLIC HEALTH SERVICE RECOGNITION

Of Dell Med's five classes who have completed the M.D. program, graduates in three classes have been **recognized with the Excellence in Public Health Award for their unique efforts to advance public health and well-being.**



The University of Texas at Austin
Dell Medical School

RESEARCH & INNOVATION

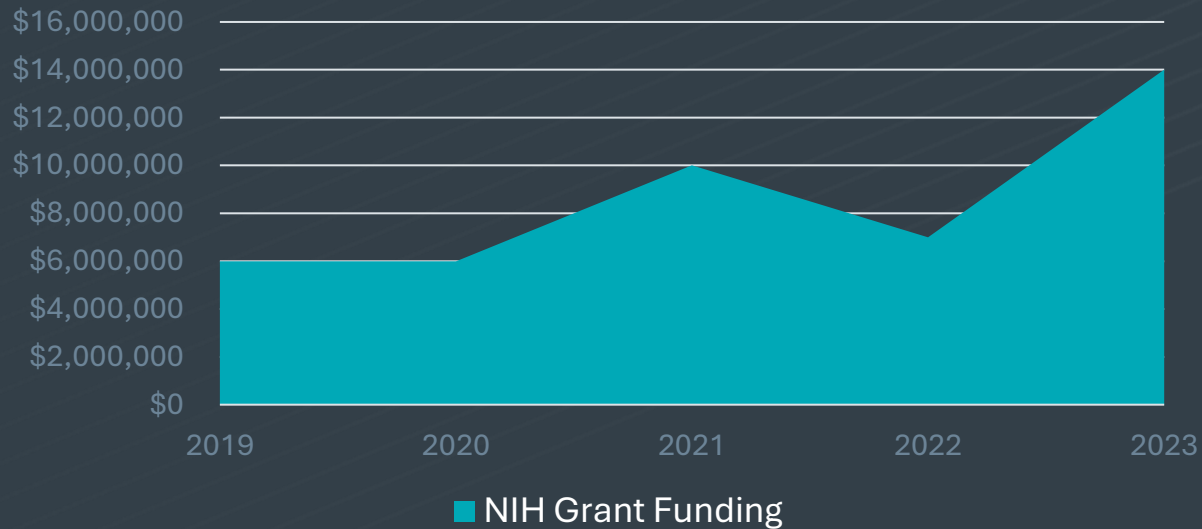
DRIVING DISCOVERY ACROSS DISCIPLINES



OVERVIEW: RESEARCH AT DELL MED

Blue Ridge Institute for Medical Research Rankings:
Dell Med ranked 136 out of 141 medical schools in 2018, improving to 107 in 2023.

No other school had a greater increase in rank during this period.



86 FUNDED FACULTY RESEARCHERS*



241 ACTIVE FUNDED PROJECTS*



\$31M+ SPONSORED PROJECT EXPENDITURES, 2023



\$132M+ SPONSORED PROJECT EXPENDITURES TO DATE

RESEARCH & INNOVATION WITH IMPACT

» THE AMPLIFY CENTER: MENTAL HEALTH CARE FOR YOUNG ADULTS

OUTCOMES:



72% EXPERIENCED LESS MENTAL HEALTH-RELATED DISTRESS*

**From intake to 60 days enrolled*



85% WITH SUICIDAL THOUGHTS REPORTED REDUCTION*



52% IMPROVED IN WORK, SCHOOL & DAILY FUNCTIONING

» NATIONAL PEDIATRIC READINESS PROJECT

» UNCOVERING & ADDRESSING INEQUITIES IN KIDNEY TRANSPLANT CARE



The University of Texas at Austin
Dell Medical School

**JOEL ADLER,
M.D., MPH**

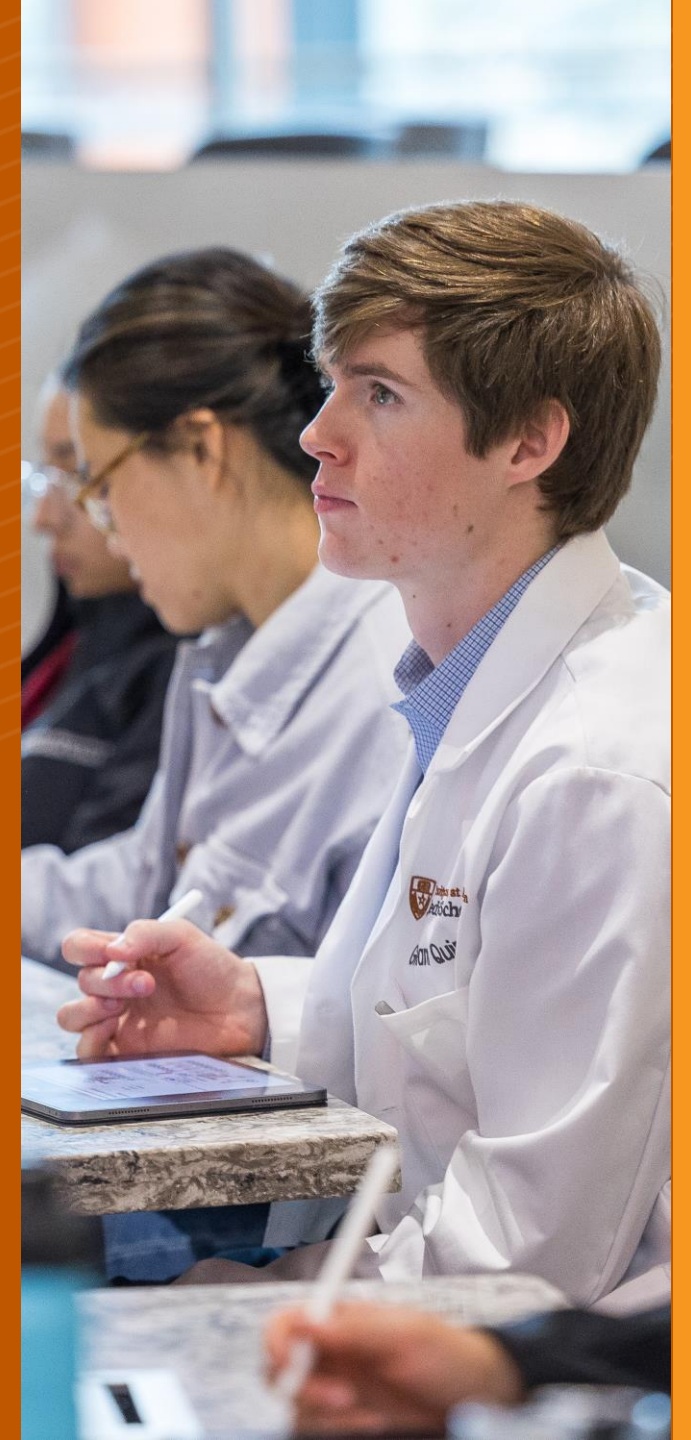
Assistant Professor,
Department of Surgery &
Perioperative Care



The University of Texas at Austin
Dell Medical School

TRAINING THE WORKFORCE OF THE FUTURE

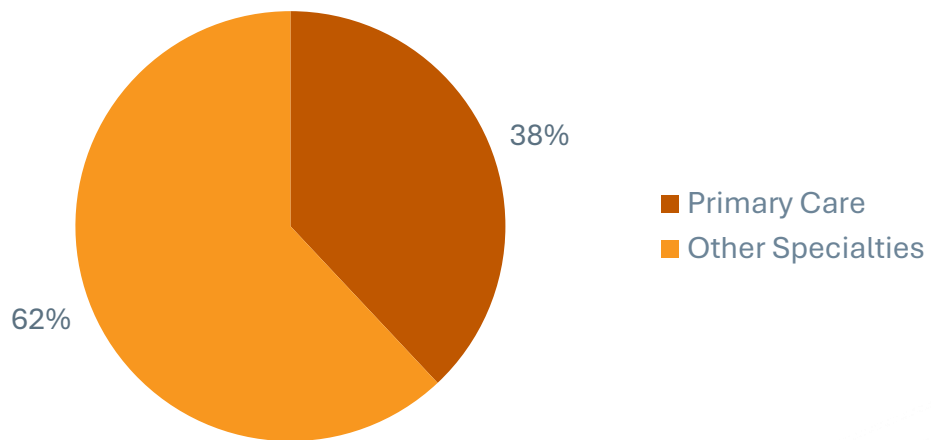
PREPARING PHYSICIANS & OTHER HEALTH CARE
PROFESSIONALS



UNDERGRADUATE MEDICAL EDUCATION: THE M.D. PROGRAM

Dell Med has now graduated five classes from its M.D. program — more than 230 new doctors.

In the most recent class, 18 graduates — about 1 in 3 — entered a primary care specialty, continuing a trend toward family medicine, internal medicine, obstetrics and gynecology, and pediatrics for Dell Med alums.



THE GAP IN PRIMARY CARE

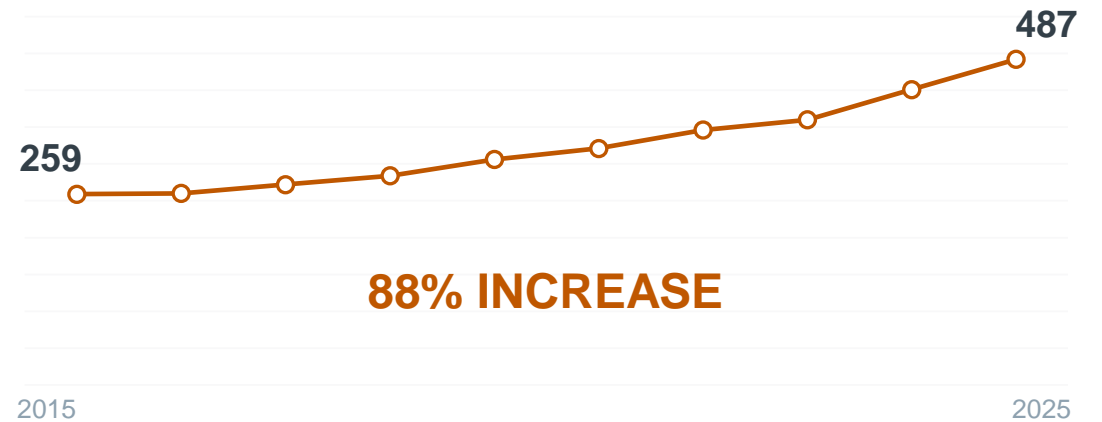
An estimated **83 million people** nationwide live in an area without sufficient access to primary care physicians.

In Travis County, there was a net deficit of almost 60 primary care physicians in 2021, a Central Health study showed.



GRADUATE MEDICAL EDUCATION: TRAINING RESIDENTS & FELLOWS

Graduate medical education in Central Texas is expanding: In collaboration with Ascension Seton, Dell Med has **more than tripled** its number of residency and fellowship programs — **to 47** — since 2015.

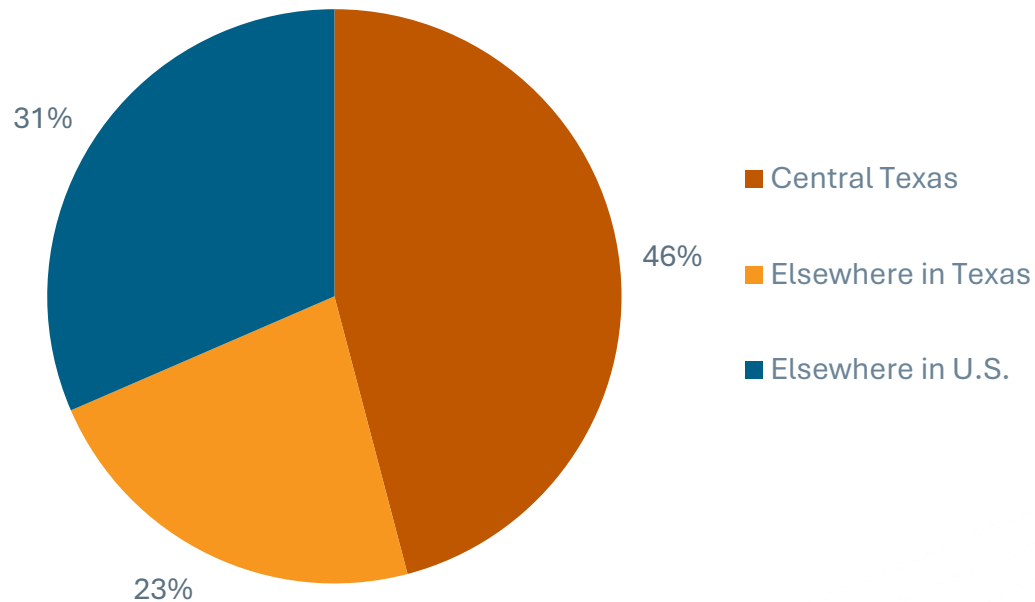


The total of residents and fellows will be 487 — **an 88% increase** — in academic year 2025.

MORE DOCTORS FOR CENTRAL TEXAS

Of the 578 graduates of Dell Med residency and fellowship programs who have immediately entered practice since 2015, **nearly half stayed in Central Texas.**

More than two-thirds stayed in state.



Likewise, nearly half of the 230-plus doctors who have graduated from Dell Med's M.D. program since 2020 have stayed in Texas for residency. About 20% stay right here in Austin.

TRAIN IN TEXAS, STAY IN TEXAS

Association of American Medical Colleges data shows that, on average, **54% of doctors who complete residency in a state will go on to practice there.**

In Texas, that average rises to 66%.



The University of Texas at Austin
Dell Medical School

BROOKE WAGEN, M.D.

Assistant Professor,
Department of Medical Education



CONTINUING MEDICAL EDUCATION

Continuing medical education — open to all local practitioners — encourages the academic and professional development of physicians and other health care professionals, furthers scientific discovery and advancement, and promotes innovation, improvement and health equity.

In 2023, Dell Med hosted **130+ CME events**.

SAMPLE TOPICS:

- » **INFECTIOUS DISEASE**
- » **HEALTH EQUITY**
- » **VALUE-BASED CARE**



PATHWAY PROGRAMS

Pathway programs prepare students for the health professions workforce or graduate education through direct experiences.

- » HEALTH CAREER COLLABORATIVE
- » HEALTH SCIENCES SUMMER CAMPS
- » HEALTH SCIENCES YEARLONG ACADEMY
- » LIVESTRONG AT SCHOOL

PATHWAY PROGRAMS BY THE NUMBERS:



6 UNIQUE PROGRAMS FOR MIDDLE & HIGH SCHOOLERS



500+ STUDENTS SERVED EACH YEAR



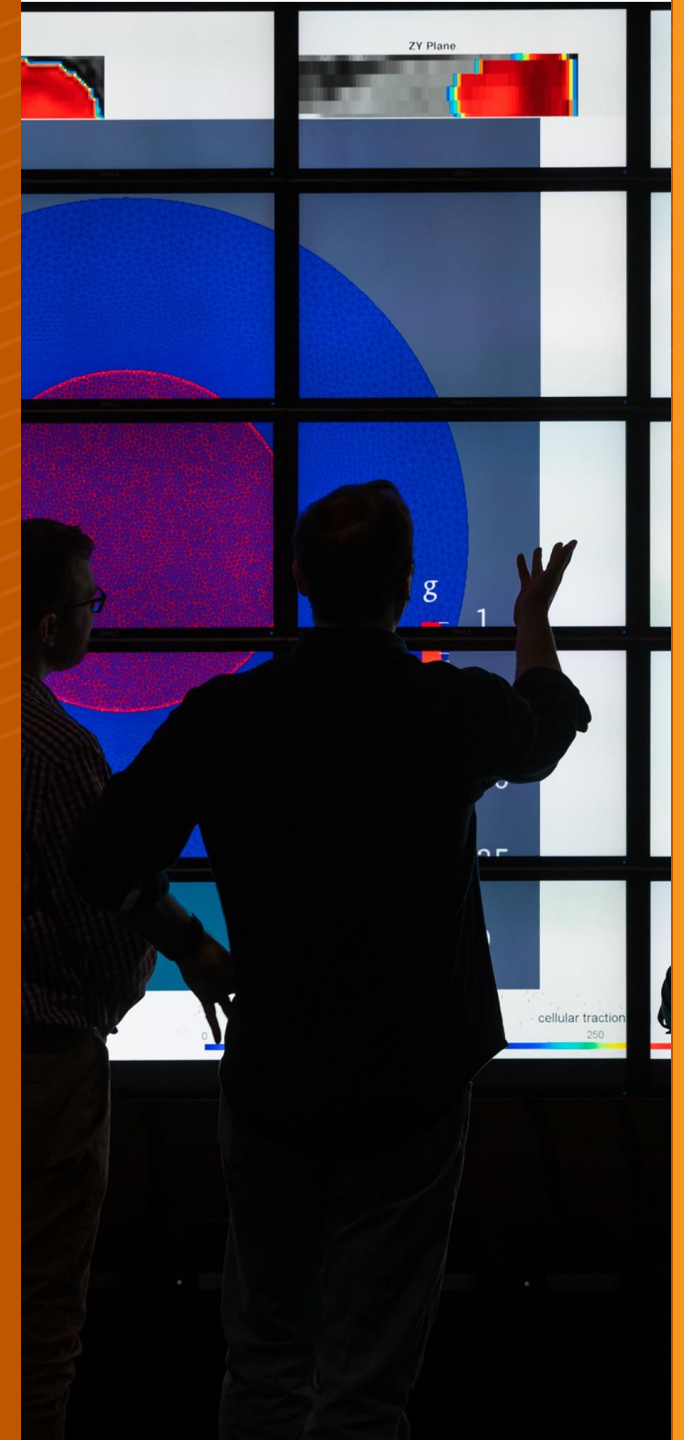
4,500+ STUDENTS SERVED TO DATE



The University of Texas at Austin
Dell Medical School

ADVANCING TECHNOLOGY & DATA

FROM MEDICAL SCHOOL TO MEDICAL CENTER



A TWO-PART DATA STRATEGY

CARE PROVISION

SOLUTION

EHR+
CREATES DATA

DATA EXCHANGES

DATA CHARACTERISTICS

- PATIENT-SPECIFIC
- IDENTIFIABLE
- REAL-TIME
- HIGHLY ACCURATE

EXAMPLE USES

- CARE COORDINATION
- PATIENT ENGAGEMENT
- PRACTICE MANAGEMENT
- REFERRAL MANAGEMENT
- QUALITY IMPROVEMENT
- REGISTRIES/POST-TREATMENT FOLLOWING
- CLINICAL ADOPTION OF INNOVATIONS (E.G., AI)

INNOVATION + DEVELOPMENT

HEALTH DATA PLATFORM
RECEIVES DATA FROM SOURCES

- LARGE, STANDARDS-BASED
- DE-IDENTIFIED FOR STUDIES
- DATA DIVERSITY
- NEAR REAL-TIME DATA

- RESEARCH STUDIES
- AI DEVELOPMENT/VALIDATION
- ML TEACHING
- QUALITY IMPROVEMENT
- NOVEL APPLICATION DEVELOPMENT
- PRECOMMERCIALIZATION SOLUTIONS
- INTERINSTITUTION COLLABORATIONS





WATERSHED: COMMUNITY-WIDE DATA SHARING

The ability to access information from recent encounters with other providers — at the point of care — is a vital component of realizing the “System of Care” strategic imperative in Central Health’s Healthcare Equity Plan.

Watershed Health is a community-wide data sharing platform designed for just this purpose.

WHAT IT MEANS:

- » REAL-TIME EXCHANGE OF INFORMATION BETWEEN DOCTORS
- » BETTER CARE COORDINATION
- » BETTER PATIENT OUTCOMES

Watershed is now being implemented across UT Health Austin, Central Health, CommUnityCare Health Centers and Sendero, with shared opportunity for leadership and advocacy to onboard other provider groups across Travis County.

“Data platforms like Watershed are good medicine. Providers in any participating setting are aware of recent test results, diagnoses and medication changes, and as a result provide better care for their patients.”

MICHAEL J. RYAN

Chief Health Care Technology, Digital & Data Strategist,
The University of Texas at Austin



The University of Texas at Austin
Dell Medical School

COMMUNITY INITIATIVES

SUPPORTING THE CARE CONTINUUM
FOR PEOPLE WHO NEED IT MOST





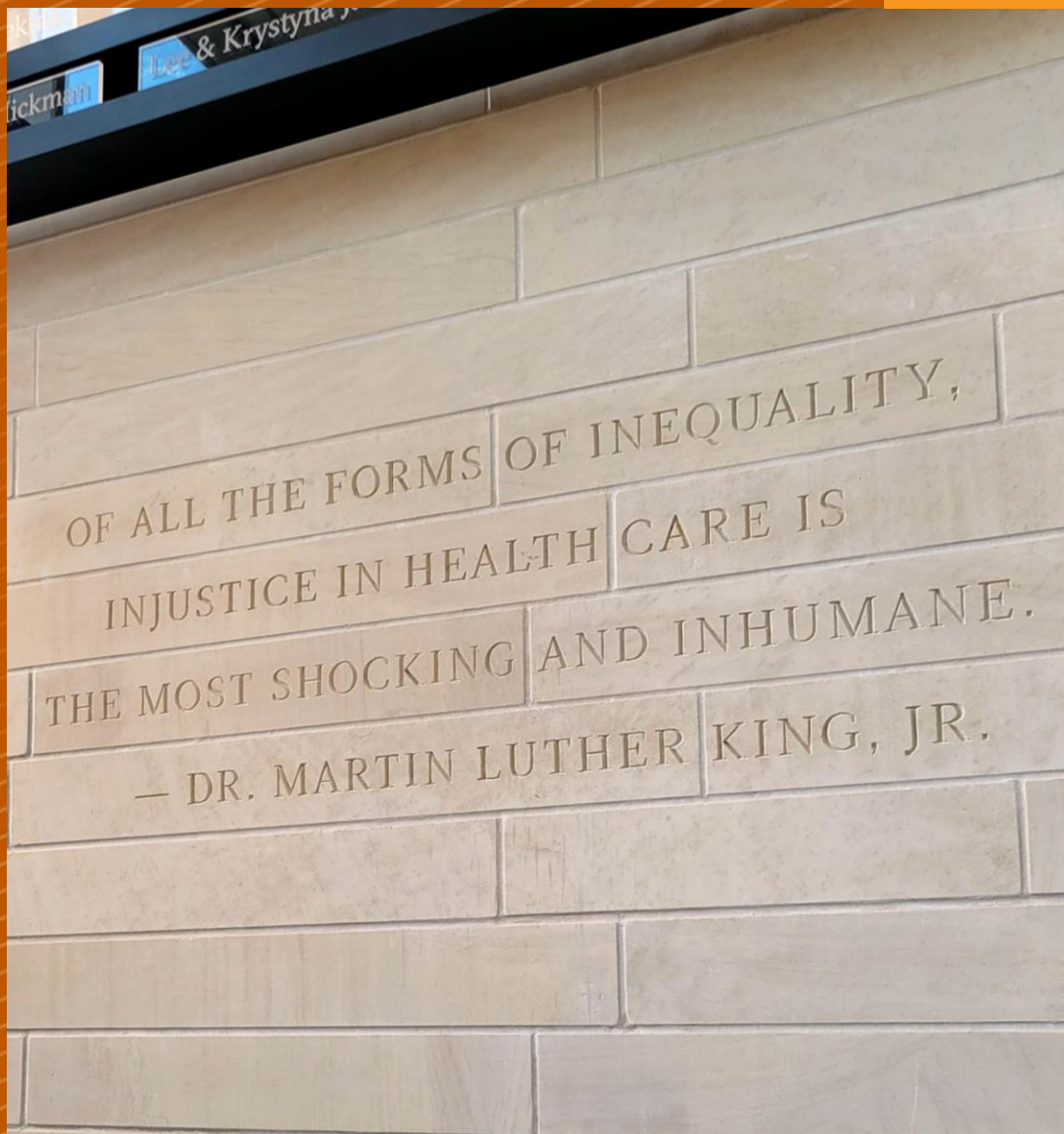
SUPPORTING THE CARE CONTINUUM: AUSTIN STATE HOSPITAL REDESIGN

In 2018, the Texas Health and Human Services Commission contracted with Dell Med to lead a collaborative to redesign this facility that serves 26 counties for adults, 57 counties for adolescents, and 75 counties for children.

This became **an opportunity to reimagine not just a hospital, but the entire continuum of care for brain health**, with Dell Med convening a team and delivering a master plan for just that.

NEXT STEPS:

- » **ONGOING EVALUATION OF COMMUNITY NEEDS**
- » **OPPORTUNITY FOR PARTNERSHIP IN CLINICAL SERVICES, OPERATIONS & CARE MODEL DESIGN**



SUPPORTING THE CARE CONTINUUM: DIVERSION

Dell Med and Travis County are pursuing partnership opportunities to support a **three-phased development of the “diversion ecosystem”** to help prevent criminal justice involvement for people with mental illness and substance use disorders.

Last year, Dell Med published a final report outlining the findings of this effort that serves as foundation of broader work now in progress.

OPPORTUNITIES:

- Conducting extensive program evaluation of recently funded Travis County diversion efforts
- Defining data use cases to inform the county on other opportunities to divert people from the justice system
- Informing the county on data use agreements needed to maximize diversion efforts in the county
- Providing expert consultation for the design of the operations of diversion facilities
- Developing a strategic plan on diversion efforts for the county

SUPPORTING THE CARE CONTINUUM: MEDICAL RESPITE

Dell Med and Central Health share a commitment to **close the gap in care for some of Travis County's most vulnerable** — people experiencing homelessness who are too sick to be without shelter but who do not need to be hospitalized.

Together, we can catalyze access to care for these patients by:

DEFINING THE WORK

Develop a shared understanding of effective patient engagement, informed by best practices from organizations such as the National Alliance to End Homelessness.

BUILDING THE BENCH

Establish best practices for addressing health-related social needs, plus create educational opportunities and internships for students.

DEVELOPING THE PLAN

Co-design an evidence-based evaluation plan with associated metrics that address clinical access, patient recruitment and retention, and clinical outcomes across demographic groups.





SUPPORTING THE CARE CONTINUUM: PERMANENT SUPPORTIVE HOUSING HEALTH CARE COLLABORATIVE

Jointly designed by the Ending Community Homelessness Coalition and Dell Med, the Permanent Supportive Housing Health Care Collaborative is bringing **integrated primary and behavioral health support** to residents of more than 1,000 permanent supportive housing units in Austin.

These residents are people who were formerly experiencing homelessness.

DELL MED'S ROLE:

- » PLANNING & DESIGN
- » EVALUATION

“We are working to create a **seamless, integrated and person-centered system of care** that will make it easier for the residents of these housing units to not just remain in their living spaces ... but to thrive in them.”

TIM MERCER, M.D., MPH

Associate Professor,
Departments of Population Health & Internal Medicine

COMMITMENTS BY HEALTH CARE PARTNERS

CENTRAL HEALTH

Administrative & Operational Coordination
Contract & Fiscal Management

COMMUNITYCARE

Medical Service Delivery

INTEGRAL CARE

Behavioral Health Service Delivery

DELL MEDICAL SCHOOL

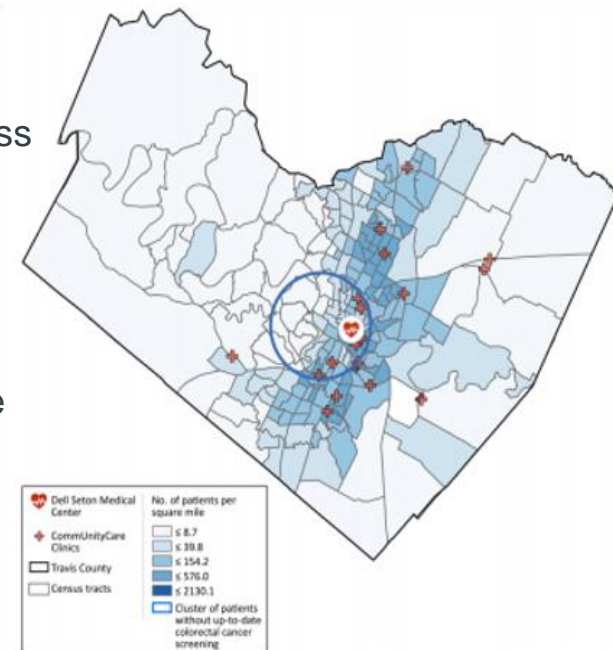
Planning & Evaluation

COMBATTING CANCER IN OUR COMMUNITY

EXPANDING COLORECTAL CANCER SCREENING IN VULNERABLE POPULATIONS IN CENTRAL TEXAS

The Coordinating Center for Colorectal Cancer Screening Across Texas is creating a **statewide network of resources to increase screening and detection.**

- A multimodal program for increasing colorectal cancer screening in vulnerable patients cared for in two regional FQHC systems: CommUnityCare and Lone Star Circle of Care
- Patient navigation to ensure access to colonoscopy for follow-up of positive tests and for high-risk screening and surveillance
- Supported by grant from Cancer Prevention and Research Institute of Texas (CPRIT)



- » 16,000 SCREENINGS
- » 700 COLONOSCOPIES
- » 23 CANCER DIAGNOSES
- » 36% MAP PATIENTS





The University of Texas at Austin
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QUESTIONS & NEXT STEPS



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Our Mission

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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 3

Receive an update on Fiscal Year 2024 Budget Resolution priorities, including an update on higher education workforce recruitment, the Employee Engagement Survey Platform, Organizational Growth, and Joint Tech Systems. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>July 24, 2024</u>
Who will present the agenda item? (Name, Title)	<u>No presentation</u>
General Item Description	<u>Receive an update on Fiscal Year 2024 Budget Resolution priorities.</u>
Is this an informational or action item?	<u>Informational</u>
Fiscal Impact	<u>FY24 Budget Resolution strategic priorities</u>
Recommended Motion (if needed – action item)	<u>N/A</u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- Staff will provide periodic updates to the Board related to budget resolution priorities. This
- 1) month those updates include:
 - 2) • Employee Engagement Survey Platform update
 - 3) • Organizational Growth
 - 4) • Higher Education Workforce Recruitment
 - 5) • Joint Tech update

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	<u>Memos provided in the packet</u>
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Estimated time needed for presentation & questions?	<u>No presentation</u>
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Is closed session recommended? (Consult with attorneys.)	<u>No</u>
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Form Prepared By/Date Submitted:	<u>Briana Yanes/July 19, 2024</u>
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To: Central Health Board of Managers

cc: Dr. Patrick Lee, President & CEO
Briana Yanes, Board Governance Senior Manager

From: Dr. Alan Schalscha, CMO
Jeannie E. Virden, Enterprise CHRO

Date: Wednesday, July 24, 2024

Subject: FY2024 Budget Resolution Update: Collaboration with Secondary and Higher Education Institutions

Background

As part of the approved FY2024 Budget Resolutions for Central Health, a need to develop certain aspects of our workforce was shared with the Board of Managers thus a strategic objective to “coordinate with local secondary and higher education institutions” was identified. The goal is to “provide scholarships, internships, and employment to support development of culturally affirming workforce in fulfillment of Central Health’s mission.”

Activities to Date

We have partnered with Austin Community College (ACC) to provide a Medical Assistant education program whereby we employee members of the Travis County communities we serve to become certified Medical Assistants. The program includes classroom education provided by ACC followed by a clinical externship within Central Health while being employed by Central Health. Upon graduation from the program, the goal is to transition interested and qualified graduates into Medical Assistant roles within the Central Health, CommUnityCare, or other Central Health partner organizations. Below is a high-level overview of the program status.

- **Cohort 1**

- An inaugural cohort of ten (10) students were selected and started the program on Monday, March 25, 2024.
- On Friday, June 28, 2024, nine (9) of those students completed the program and celebrated with our first MA Apprenticeship graduation ceremony.
- Central Health hired three (3) of the graduates and CommUnityCare hired one (1) of the graduates.

- **Cohort 2**

- A cohort of nine (9) students were selected and started the program on Monday, June 3, 2024.
- Completion of this program is expected by Friday, September 13, 2024.

- **Cohort 3**

- We are currently taking applications for cohort 3, which is expected to have ten (10) students enrolled.
- This program will begin on Monday, August 26, 2024 with completion by Friday, December 6, 2024.



To: Central Health Board of Managers

cc: Dr. Patrick Lee, President & CEO
Briana Yanes, Board Governance Senior Manager

From: Jeannie E. Virden, Enterprise CHRO

Date: Wednesday, July 24, 2024

Subject: FY2024 Budget Resolution Update: Employee Engagement Survey Platform

Background

As part of the approved FY2024 Budget Resolutions for Central Health, a strategic objective to “acquire and implement a modern survey tool” was identified. The goal is to “support employee retention and satisfaction.”

Identified Need & Expected Outcome

Over the last seven (7) years, the Human Resources department has not been utilizing the most effective survey tools, nor has there been a clear investment in updated human resources technology that can produce actionable workforce analytics needed to be competitive in this market. With this initiative, we will be implementing a modern system that utilizes advanced analytics to provide us with the detailed feedback and metrics we need to drive actual, tangible outcomes.

Activities to Date

Working with our partners in Joint Tech, we have completed our scope of work and system requirements which has allowed us to begin the RFP process to select a vendor. We are currently completing system demos and hope to proceed with selection and contracting process within the next couple of weeks.



To: Central Health Board of Managers

cc: Dr. Patrick Lee, President & CEO
Briana Yanes, Board Governance Senior Manager

From: Jeannie E. Virden, Enterprise CHRO

Date: Wednesday, July 24, 2024

Subject: FY2024 Budget Resolution Update: Organizational Growth

Background

As part of the approved FY2024 Budget Resolutions for Central Health, the Board of Managers acknowledges and supports the “prioritization of staffing to support organizational growth and enhancement of operational capabilities.”

Current State of the Organization

At the end of last fiscal year, Central Health employed 299 team members. As of early July 2024, Central Health employs 515 team members, representing a remarkable growth of 72.24% since September 2023. Our robust team constitutes over 25% of our current 1,900+ employees across the Central Health System.

Given the rapid growth we've experienced, it's understandable that a significant portion of our team is relatively new to Central Health. However, it's noteworthy that 22.91% of our team members have been with us for five years or more.

While it's common for healthcare teams to be predominantly female, and our workforce does demonstrate this, it is important to note that 31% of the Central Health team is male. The representation in this demographic area continues to increase, demonstrating our commitment to gender diversity.

Our workforce also boasts generational diversity, with Millennials (ages 23 – 42) and Generation X (ages 43 – 58) comprising the majority. However, with Millennials showing the most dynamic growth and the emergence of Gen Z (aged 11 – 22) team members into our workforce, this reflects the organization's ongoing generational transition.

Central Health takes pride in its ethnic diversity. While Hispanic or Latino representation remains the largest among our employees, other Ethnicity Groups have seen significant growth rates, particularly in categories such as Two or More Races, Black or African, Asian, and American Indian or Alaskan native.



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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 4

Receive an update on optimizing enrollment in the MAP program.³ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Monica Crowley, Chief Strategy and Planning Officer & Sr. Counsel
Jonathan Morgan, Chief Operating Officer

General Item Description Receive an update on extending the MAP eligibility period

Is this an informational or action item? Informational

Fiscal Impact _____

Recommended Motion (if needed – action item) None

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) This item will be discussed in closed session.
- 2) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal update

Estimated time needed for presentation & questions? 45 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Briana Yanes/July 19, 2024



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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 5

Discuss updates on matters related to a Performance Review contracted by Travis County, including delegations to the President & CEO to execute necessary agreements between Central Health, Travis County, and Mazars USA.³ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Monica Crowley, Chief Strategy and Planning Officer & Sr. Counsel

General Item Description Discuss updates on matters related to a Performance Review contracted by Travis County, including delegations to the President & CEO to execute necessary agreements between Central Health, Travis County, and Mazars USA.

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- Please note that this agenda item will be taken up at the discretion of the chair based on status
- 1) of the situation at the time of the meeting.

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal update

Estimated time needed for presentation & questions? 45 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Briana Yanes/ July 19, 2024



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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 6

Receive and discuss a briefing regarding *Birch, et al. v. Travis County Healthcare District d/b/a Central Health and Dr. Patrick Lee*, Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.³ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Monica Crowley, Chief Strategy and Planning Officer & Sr. Counsel

General Item Description Receive and discuss a briefing regarding Birch, et al. V. Travis County Healthcare District d/b/a Central Health and Mike Geeslin, Cause No. D-1-GN-17-005824 in the 345th District Court of Travis County.

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Briefing with legal counsel.
- 2) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal update

Estimated time needed for presentation & questions? TBD

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Briana Yanes/ June 6, 2024



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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 7

Receive and discuss a briefing regarding *Travis County Healthcare District d/b/a Central Health v. Ascension Texas f/k/a Seton Healthcare Family*, Cause No. D-1-GN-23-000398.³ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date July 24, 2024

Who will present the agenda item? (Name, Title) Monica Crowley, Chief Strategy and Planning Officer & Sr. Counsel

General Item Description Receive and discuss a briefing regarding *Travis County Healthcare District d/b/a Central Health v. Ascension Texas f/k/a Seton Healthcare Family*, Cause No. D-1-GN-23-000398.³ (*Informational Item*)

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- Briefing with legal counsel as needed. Please note that this agenda item will be taken up at the discretion of the chair based on status of the situation at the time of the meeting.
- 1) discretion of the chair based on status of the situation at the time of the meeting.
 - 2) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal update

Estimated time needed for presentation & questions? TBD

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Briana Yanes/ July 19, 2024



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BOARD MEETING

July 24, 2024

REGULAR AGENDA ITEM 8

Confirm the next regular Board meeting date, time, and location. (*Informational Item*)